



**AUDIT AND ACCOUNTS COMMITTEE**  
**30 July 2019**

# ITEM 10

Report sponsor; Carole Mills, Chief Executive  
Report author: Heather Greenan, Director of  
Policy, Insight & Communication

## Programme Management Office

### Purpose

- 1.1 Audit and Accounts Committee considered the A52 system weakness report at its meeting on 19 June 2019 and requested a progress update with particular reference to the work of the Programme Management Office (PMO), which is leading the corporate actions arising from the A52 scheme investigation.
- 1.2 This report allows for officers to present an update on the PMO at the meeting.

### Recommendations

- 2.1 To note the progress being made to gain greater oversight of programme and project activity across the Council through the PMO.
- 2.2 To receive a further update at its next meeting on 6 November 2019.

### Reasons

- 3.1 The Audit and Accounts Committee plays an important role in providing robust monitoring and challenge to ensure audit findings and recommendations are addressed effectively.

### Supporting information

- 4.1 The Programme Management Office was established in September 2018 and will lead on addressing the corporate system weaknesses identified in the Central Midlands Audit report, as presented on 19 June 2019. A copy of the report can be found on [CMIS](#).
- 4.2 Heather Greenan and Melanie Elliot from the Policy, Insight and Communication department will present an update at the meeting.

### Public/stakeholder engagement

- 5.1 None directly arising from this report.

### Other options

6.1 None directly arising from this report.

### **Financial and value for money issues**

7.1 The PMO will support the Council to ensure there is appropriate challenge of business cases and project activity through a Gateway process with robust monitoring of spend and deliverables, overseen by the PMO Board.

### **Legal implications**

8.1 None directly arising from this report.

### **Other significant implications**

9.1 The strategic risk register currently includes a risk on the management of major capital projects. The PMO is a key control to mitigate this risk. The risk register is reported on a regular basis to Audit & Accounts Committee.

**This report has been approved by the following people:**

<b>Role</b>	<b>Name</b>	<b>Date of sign-off</b>
<b>Legal</b>		
<b>Finance</b>		
<b>Service Director(s)</b>	Heather Greenan – Director of Policy, Insight and Communications	
<b>Report sponsor</b>	Carole Mills – Chief Executive	
<b>Other(s)</b>		

**Background papers:**  
**List of appendices:**