

INTEGRATED CARE PARTNERSHIP

ITEM 08

Date 17 July 2023

Report sponsor: Dr Chris Clayton, Chief Executive, Derby and Derbyshire ICB

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Derby and Derbyshire NHS' Five Year Plan 2023/24 to 2027/28

Purpose

- 1.1 To provide a summary overview of the Derby and Derbyshire NHS' Five Year Plan 2023/24 to 2027/28 which was published on 30 June 2023 – The Plan can be found here - <https://joinedupcarederbyshire.co.uk/derbyshire-integrated-care-board/our-plans/>
- 1.2 This summary overview and the content of the Plan builds upon the briefing shared with ICP members in April 2023.
- 1.3 An updated version of the NHS Plan will be published in Autumn 2023 to address outstanding issues from the initial version and to ensure we are on the front foot in preparing the 2024/25 NHS Operational Plan (year two of the five-year plan). We would therefore like to hear the views of ICP members on the current content, so that feedback can be reflected in the updated Autumn 2023 version.
- 1.4 The NHS guidance (*Guidance on developing the joint forward plan – December 2022*) states that Integrated Care Boards (ICBs) and their partner trusts should expect to be held to account for the delivery of the Plan – *including by their population, patients and their carers or representatives – and in particular through the ICP.*

This paper therefore includes a recommendation that the ICP should discuss and agree the role of the ICP in overseeing delivery of the Plan.

Recommendations

- 2.1 For the ICP to receive the initial Derby and Derbyshire NHS' Five Year Plan and provide comments on the content to inform the updated version which will be published in Autumn 2023.

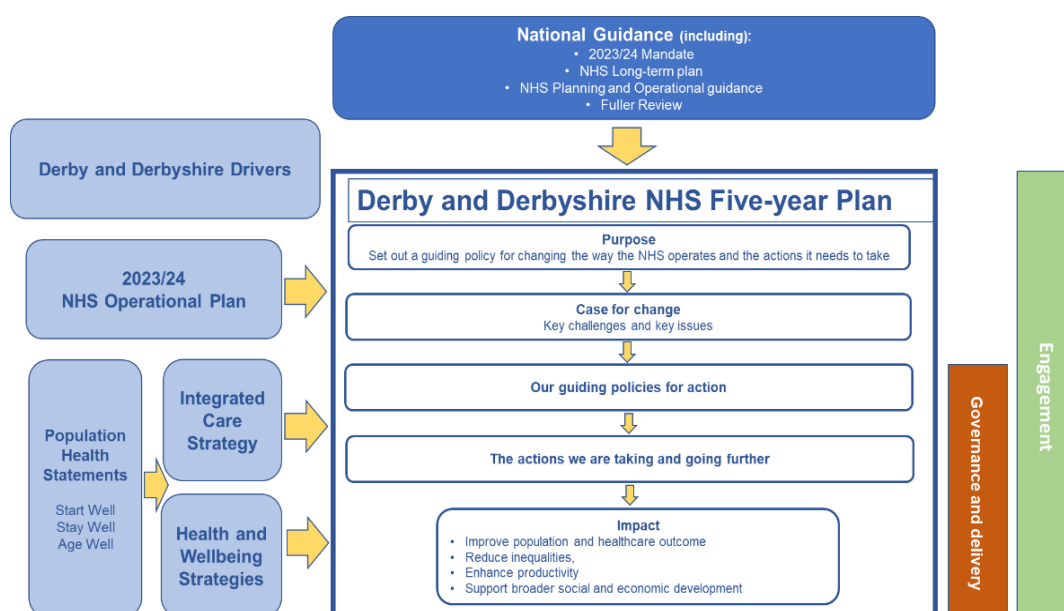
- 2.2 To discuss and agree the role of the ICP in receiving updates regarding delivery of the Plan.

Reasons

- 3.1 To ensure the next iteration of the Derby and Derbyshire NHS' Five Year Plan reflects the collective views of the ICP.
- 3.2 To ensure there is an approach agreed by the ICP for its role in overseeing the delivery of the Plan.

Supporting information

- 4.1 The published Derby and Derbyshire Plan for the period 2023/24 to 2027/28 sets out guiding policies for changing the way the NHS operates and the actions it needs to take to improve population and healthcare outcomes, reduce inequalities, enhance productivity, and support broader social and economic development.
- 4.2 The NHS guidance referenced in 1.4 above states that *as a minimum, the JFP (referred to as Derby and Derbyshire Plan for the period 2023/24 to 2027/28) should describe how the ICB and its partner trusts intend to arrange and/or provide NHS services to meet their population's physical and mental health needs. This should include the delivery of universal NHS commitments, address ICSs' four core purposes and meet legal requirements.*
- 4.3 The expected requirements for the Plan and how it is structured are summarised below:



The Plan should be read alongside the Derby and Derbyshire Integrated Care Strategy, which sets out broader Integrated Care Partnership ambitions to ensure all citizens start their lives well, live well, and age well, and the strategies produced by our two Health and Wellbeing Boards. The aim is to ensure this NHS Plan aligns with these key local strategies and provides clarity on the role the NHS will play in helping to implement them.

- 4.4 It is intended that the guiding policy headings included in the Plan and the actions that sit beneath them will drive annual NHS operational planning over the next five years and guide the development of a joined up and strategic approach to the commissioning and provision of healthcare across Derby and Derbyshire - to address the challenges we face, building on existing improvement activities. The policy headings are:
1. Allocate greater resource to activities that will prevent, postpone, or lessen disease complications and reduce inequity of provision.
 2. Give the teams working in our localities, the authority to determine the best ways to deliver improvements in health and care delivery for local people.
 3. Give people more control over their care.
 4. Identify and remove activities from the provision of care which result in time and cost being expended but do not materially improve patient outcomes.
 5. Prioritise the improvement of the System's Intelligence Function and the capacity and capability of its research programme.
- 4.5 We are currently three months into implementing the NHS Operational Plan for 2023/24, and there is an unwavering focus on delivering Year 1 targets, including access, and waiting times across primary, community, mental health and acute pathways, across our NHS organisations. It is within this context that we must agree improvement actions for the four following years, recognising the careful balancing act of managing immediate and short-term operational priorities with longer-term ambitions.
- 4.6 We will work collaboratively with partners and the public during Quarter 2 of 2023/24 to agree and prioritise improvement actions and implementation timescales where these are not currently agreed and included in the Plan, and in parallel we will produce triangulated and aligned financial, workforce and activity plans for the next five years.
- 4.7 We are grateful to our partners for providing extensive feedback in the formulation process of our Plan. We recognise there is more work to do beyond this initial publication and more time is required to fully reflect on all the feedback and to further iterate the Plan together. We will therefore publish an updated version of this plan in Autumn 2023 so that we are on the front foot in ensuring this strategic Plan drives the 2024/25 NHS Operational Plan (year two of the five-year plan) and the years up to 2027/28.
- 4.8 It is recognised that for this Plan to be impactful, the content will need to be converted into a set of key messages to engage staff and the public, in ways that create excitement and prompt debates about future plans for healthcare services and how the ambitions stated in this document can be delivered. We are therefore publishing a shorter guide for the public, staff, and our stakeholders, to sit alongside the complete Plan.

- 4.9 The statutory requirements that the NHS Plan must meet are catalogued in Annex A to the Plan (<https://joinedupcarederbyshire.co.uk/derbyshire-integrated-care-board/our-plans/>) and summary information that describes how the requisite duties are currently being met is provided. Some of the information overlaps with the content of the Plan.

Public/stakeholder engagement

5.1 System engagement

To produce this plan, an extensive range of perspectives have been sought from organisations and key forums across Derby and Derbyshire, including partners from the ICP and we are grateful for the feedback received. We recognise there is more work to do beyond the initial publication and more time is required to fully reflect on the feedback, prior to updating the Plan in Autumn 2023.

Written feedback was received from the following organisations and groups:

- Chesterfield Royal Hospital NHS Foundation Trust
- Derbyshire Community Health Services NHS Foundation Trust
- Derbyshire Healthcare NHS Foundation Trust
- East Midlands Ambulance Service NHS Trust
- University Hospitals of Derby and Burton NHS Foundation Trust
- Provider Collaborative Leadership Board
- Derby City Health and Wellbeing Board
- Derbyshire Health and Wellbeing Board
- Integrated Place Executive
- GP Provider Board
- Clinical and Professional Leadership Group

5.2 Public engagement

Insights were used from the public to inform the content of the Plan through outputs from a recent engagement exercise for 'NHS@75' and from the recent work carried out to collate feedback captured over recent years and which informed the development of the Integrated Care Strategy.

However, this is just the start of a substantive period of engagement with all stakeholders, as we are committed to ensure that the Plan connects with people who both deliver and receive the care that this plan relates to.

We are committed to working in partnership with people and communities to form the right plan of action to improve health services and build trust with the people that we serve. Moreover, we recognise that trust is an outcome, generated by decision making that is open and transparent, inclusive, and deliberative. To ensure we develop and implement a systematic approach to involving people and communities in developing this plan, the NHS in Derby and Derbyshire and its partners will deploy a range of supporting frameworks to guide the work that is necessary. These frameworks are in different stages of development and are being produced with system partners, people, and communities; these are referenced in the Engagement section in the Plan.

The intelligence gained via the deployment of our Insight Framework will support the continuous conversations and engagement activities that will ensure we are

constantly appraising the views of the public to inform our decisions.

Other options

- 6.1 The composition of the NHS Plan has been informed by the NHS guidance referred to in Section 1.4 and the requirement to produce a document that is consistent with the guidance.
- 6.2 The scope of the NHS Plan is very broad and therefore multiple options have been considered when developing the content. The content seeks to reflect feedback from partners gathered through the routes described in Section 5.

Financial and value for money issues

- 7.1 The Plan describes the current operating environment, including financial pressures. Please also refer to Annex A to the Plan for content on how the NHS in Derby and Derbyshire currently meets the statutory duties placed on the NHS in relation to financial matters.
- 7.2 Value for money is considered through the guiding policy – *“4. Identify and remove activities from the provision of care which result in time and cost being expended but do not materially improve patient outcomes”* and in response to productivity challenges described in Section 2 – The Case for Change.

Legal implications

- 8.1 Please refer to Annex A to the Plan for content on how the NHS in Derby and Derbyshire currently meets the statutory duties placed on the NHS.

Climate implications

- 9.1 The Plan references the climate change challenges and the targets the NHS is required to meet. Please also refer to Annex A to the Plan for content on how the NHS in Derby and Derbyshire currently meets the duties placed on the NHS in relation to climate implications.

Socio-Economic implications

- 10.1 Section 5.1 in the Plan and Annex A to the Plan includes summary content on how the NHS in Derby and Derbyshire is supporting wider social and economic development.

Other significant implications

- 11.1 Please refer to Annex A to the Plan for content on how the NHS in Derby and Derbyshire currently meets the statutory duties placed on the NHS.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal	<i>Not applicable</i>	<i>Not applicable</i>
Finance	Integrated Care Board	15 June 2023
Service Director(s)	Integrated Care Board	15 June 2023
Report sponsor	Chris Clayton	06 July 2023
Other(s)		

Background papers:

List of appendices:

Derby and Derbyshire NHS' Five Year Plan 2023/24 to 2027/28
Annex A to the Derby and Derbyshire NHS' Five Year Plan 2023/24 to 2027/28
(both accessible here: <https://joinedupcarederbyshire.co.uk/derbyshire-integrated-care-board/our-plans/>)