

## **Priority Families update report**

### **SUMMARY**

- 1.1 The Government's commitment to deal with troubled families has resulted in the development of a national results based programme that will provide local authorities and their partners with financial incentives to turn around the lives of families.
- 1.2 The Priority Families Programme in Derby has an agreed national target to identify and work with 660 families over the three years 2012 – 2015.

### **RECOMMENDATION**

- 2.1 To note the programme developments to date.

### **REASONS FOR RECOMMENDATION**

- 3.1 To understand the Local Implementation Strategy for Priority Families
- 3.2 To commission and deliver a range of partnership services that meets the complex needs of Priority Families in Derby.

### **SUPPORTING INFORMATION**

- 4.1 The criteria, progress measures and financial information is set out in the presentation attached
- 4.2 The Department for Communities and Local Government (DCLG) requires evidence of working towards identification of the 330 families for 2013-2014 before the release of the year two upfront attachment fee (£440,000).

- 4.3 Consultation with the Children Young People Directorate (CYPD) and partners has been undertaken through the Priority Families Board to identify the :
- Range of additional needs faced by Priority Families
  - Services and or resources that will improve outcomes for Priority Families and deliver the payment by results funding (PBR).
- 4.4 Further research is being undertaken to identify the most effective specialist evidence based approaches that could be procured to meet these families' needs. The following list is not exhaustive but reflects a range of services that may be procured to support and turn around the lives of these families.
- Counselling
  - Mentoring Debt advice
  - Behaviour Management support
  - Learning Disability assessment and support
  - Confidence /aspiration support
  - Sexual Health Support
  - Mediation Services
  - Home Care Support
  - Healthy Lifestyle Support
  - Domestic Abuse (victims and perpetrators)
- 4.5 The success of the Council and partners work with Priority Families is predicated on securing the payment by results and future upfront attachment fees. (See Appendix 1) To comply with the requirements of the project it is proposed that the Priority Families Funding should be used to:
- Increase capacity in CYPD to fulfil the role of Priority Families Co-ordinators to secure the PBR
  - Procure evidence based services to support Priority Family Co-ordinators to deliver the change in family behaviour and meet the required progress measures for these families.
  - Focus on workforce development to ensure a consistent evidence based approach to supporting families to achieve better outcomes and measuring impact of interventions
- 4.6 The Council will be held to account by the DCLG to provide aggregated cumulative data on the identified families who receive interventions. Delivering a robust evidence base, that lives have changed, will secure the eligibility for the result payments.

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| <b>OTHER OPTIONS CONSIDERED</b> |
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- 5.1 The funding is used to support the creation of a stand alone team. This would limit the impact of the model and reduce opportunities to secure efficiencies through partnership working and create more difficulties in delivering sustainability.

**This report has been approved by the following officers:**

|                                |  |
|--------------------------------|--|
| <b>Legal officer</b>           | N/A                                      |
| <b>Financial officer</b>       | Jonathan Long - Senior Finance Officer   |
| <b>Human Resources officer</b> | N/A                                      |
| <b>Service Director(s)</b>     | Frank McGhee – Director of Commissioning |
| <b>Other(s)</b>                | Hazel Lymbery – Head of Commissioning    |

|                                      |   |
|--------------------------------------|---|
| <b>For more information contact:</b> | Liz Perfect 01332 642660 liz.perfect@derby.gov.uk |
| <b>Background papers:</b>            | Priority Families Presentation                    |
| <b>List of appendices:</b>           | Appendix 1 – Implications                         |

## IMPLICATIONS

### Financial and Value for Money

- 1.1 The procured activity over the lifetime of the project could total 800k.
- 1.2 Each of the 660 target families in the Priority Families Programme for Derby will attract additional funding of £3,333. Added to this is a co-ordination grant of £100,000 for each of the 3 years of the programme.
- 1.3 The funding per family is paid to the Council in part as an up-front attachment fee, and as a results-based payment for each family meeting the Programme's outcomes. The percentage split between these two payments varies depending on the year of attachment.
- 1.4 The following table shows the funding available based on the Council's proposed attachment arrangements:

| Year          | Attached Families | % Split | Attachment Fee (£) | Results Payments (£) | Co-ordination Grant (£) |
|---------------|-------------------|---------|--------------------|----------------------|-------------------------|
| 2012/13       | 220               | 80/20   | £586,667           | £146,667             | £100,000                |
| 2013/14       | 330               | 60/40   | £440,000           | £293,333             | £100,000                |
| 2014/15       | 110               | 40/60   | £293,333           | £440,000             | £100,000                |
| <b>Totals</b> | <b>660</b>        |         | <b>£1,320,000</b>  | <b>£880,000</b>      | <b>£300,000</b>         |

- 1.5 It should be noted that the results payments are not guaranteed. The payment of future year attachment fees may also be affected by the success of the project in previous years.

### Legal

- 2.1 Legal advice has been sought in relation to the procured activity.

### Personnel

- 3.1 HR advice will be required to consider recruitment options for the 12 new workers referred to in paragraph 4.5.

### Equalities Impact

- 4.1 No implications arising directly from this report.

## **Health and Safety**

- 5.1 No implications arising directly from this report.

## **Environmental Sustainability**

- 6.1 No implications arising directly from this report.

## **Asset Management**

- 7.1 No implications arising directly from this report.

## **Risk Management**

- 8.1 The project will be subject to significant scrutiny by DCLG to secure payment by results. Failure to deliver the programme will result in a potential loss of income to the Council.

A detailed exit strategy for this programme will be embedded across services as funding is tapered to ensure the Council does not incur legacy costs.

## **Corporate objectives and priorities for change**

- 9.1 This programme will secure good quality services to meet local needs.