

# APPENDIX A

## Services to looked after children Risk Scorecard

IDENTIFICATION		EVALUATION					Quantified Risk
1. Staff shortages and Recruitment problems		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
a)	Competition of independent fostering agencies	1	1	2	1	2	6
b)	High level of ring fenced funding going to disappear	3	3	4	3	4	52
h)	Lack of carers and staff with the right skills	4	3	3	3	4	52
i)	Serious injury/harm to carers and young people	2	2	3	3	4	24
k)	Unable to provide and maintain same standards of care	3	2	3	3	4	36
TOTAL							170

DEPARTMENT Social Services

NAME Keith Woodthorpe

DATE 12/06/02

**Likelihood**      1 – low      6 = high  
**Impact**          1 – low      4 - high

IDENTIFICATION		EVALUATION					Quantified Risk
2. Timescales e.g. care proceedings, initial/core assessments and adoption		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
c)	Impact of the Human Rights Act	4	3	4	3	3	52
k)	Unable to provide and maintain same standards of care	4	1	2	3	3	36
l)	Making decisions with the lack of or integrity and quality of information	3	3	4	2	3	36
TOTAL							124

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IDENTIFICATION		EVALUATION					Quantified Risk
3. Consultation with service users		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
b)	High level of ring-fenced funding going to disappear	3	3	1	3	3	30
c)	Impact of the Human Rights Act	4	3	2	3	3	44
h)	Lack of carers and staff with the right skills	4	3	2	3	3	44
TOTAL							118

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IDENTIFICATION		EVALUATION					Quantified Risk
4. Children will have more complex needs in the future		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
d)	Failure to respond to competitive marketplace, re financial packages	3	4	3	3	4	42
h)	Lack of carers and staff with the right skills	5	4	4	3	4	75
k)	Unable to provide and maintain same standards of care	4	4	4	3	4	60
l)	Making decisions with the lack of or integrity and quality of information	4	3	3	2	3	44
TOTAL							221

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IDENTIFICATION		EVALUATION					Quantified Risk
5. 'Bouncing' of children from placement to placement		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
a)	Competition of independent fostering agencies	3	3	3	2	3	33
b)	High level of ring fenced funding going to disappear	3	3	4	2	3	36
d)	Failure to respond to competitive marketplace, re financial packages	3	3	4	2	3	36
h)	Lack of carers and staff with the right skills	4	4	4	3	4	60
TOTAL							165

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IDENTIFICATION		EVALUATION					Quantified Risk
6. Safety of children and carers		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
b)	High level of ring-fenced funding going to disappear	1	3	3	2	2	10
d)	Failure to respond to competitive marketplace, re financial packages	2	3	3	2	3	22
h)	Lack of carers and staff with the right skills	4	4	4	3	4	60
i)	Serious injury/harm to carers and young people	2	3	4	3	4	28
k)	Unable to provide and maintain same standards of care	4	3	4	2	3	48
l)	Making decisions with the lack of or integrity and quality of information	3	3	3	2	3	33
TOTAL							201

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IDENTIFICATION		EVALUATION					Quantified Risk
7. Choices in terms of the range of needs to be catered for		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
b)	High level of ring fenced funding going to disappear	2	3	4	2	3	24
c)	Impact of the Human Rights Act	2	3	4	3	4	28
d)	Failure to respond to competitive marketplace, re financial packages	3	3	4	2	3	36
f)	Maintain member support	2	3	2	3	3	22
g)	Increasing numbers of children looked after, leads to increasing costs for the service	3	4	4	3	4	45
h)	Lack of carers and staff with the right skills	5	3	4	2	3	60
j)	Failure to prioritise and monitor budgets, leading to money not being spent on the right people or places.	1	3	4	2	3	12
k)	Unable to provide and maintain same standards of care	3	3	2	2	3	30
l)	Making decisions with the lack of or integrity and quality of information	3	3	3	2	3	33
TOTAL							290

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IDENTIFICATION		EVALUATION					Quantified Risk
8. Cost of Residential care		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
b)	High level of ring fenced funding going to disappear	4	4	3	2	3	48
d)	Failure to respond to competitive marketplace, re financial packages	3	3	3	1	3	30
f)	Maintain member support	2	3	3	1	3	20
h)	Lack of carers and staff with the right skills	4	3	3	1	3	40
i)	Serious injury/harm to carers and young people	3	3	3	2	3	33
TOTAL							171

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IDENTIFICATION		EVALUATION					Quantified Risk
9. Buildings		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
b)	High level of ring fenced funding going to disappear	3	3	3	2	3	33
f)	Maintain member support	2	3	3	2	3	22
h)	Lack of carers and staff with the right skills	2	3	2	1	2	16
i)	Serious injury/harm to carers and young people	4	3	4	2	3	48
k)	Unable to provide and maintain same standards of care	4	3	3	2	3	44
TOTAL							163

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IDENTIFICATION		EVALUATION					Quantified Risk
10. Safe Practice – Children and staff		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
f)	Maintain member support	2	3	3	2	3	22
h)	Lack of carers and staff with the right skills	5	4	4	2	3	65
i)	Serious injury/harm to carers and young people	3	2	4	3	4	39
j)	Failure to prioritise and monitor budgets, leading to money not being spent on the right people or places.	2	3	2	2	3	20
k)	Unable to provide and maintain same standards of care	4	3	3	2	3	44
l)	Making decisions with the lack of or integrity and quality of information	4	3	3	2	3	44
TOTAL							234

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IDENTIFICATION		EVALUATION					Quantified Risk
11. Recruitment and retention of staff and carers		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
d)	Failure to respond to competitive marketplace, re financial packages	3	3	2	1	2	24
f)	Maintain member support	2	2	2	1	2	14
h)	Lack of carers and staff with the right skills	5	4	3	2	3	60
i)	Serious injury/harm to carers and young people	3	3	4	2	3	36
j)	Failure to prioritise and monitor budgets, leading to money not being spent on the right people or places.	2	3	3	2	3	22
k)	Unable to provide and maintain same standards of care	3	3	3	2	3	33
l)	Making decisions with the lack of or integrity and quality of information	3	3	3	2	3	33
TOTAL							222

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IDENTIFICATION		EVALUATION					Quantified Risk
12. Universal service therefore unable to say no		Likelihood (1-6)	Impact (1-4)				
Risk			Community	Finance	Council Objectives	Organisation	
g)	Increasing numbers of children looked after, leads to increasing costs for the service	3	3	4	3	4	42
h)	Lack of carers and staff with the right skills	5	3	4	2	3	60
i)	Serious injury/harm to carers and young people	2	3	4	2	3	24
k)	Unable to provide and maintain same standards of care	4	4	4	2	3	52
l)	Making decisions with the lack of or integrity and quality of information	4	4	4	2	3	52
TOTAL							230

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