



Derby City Council

HEALTH AND WELLBEING BOARD 23 November 2017

ITEM 7

On behalf of the Senior Responsible Officer for
the Maternity Transformation Programme

Derbyshire's Maternity Transformation Plan

SUMMARY

- 1.1 This paper presents Derbyshire's Maternity Transformation Plan (MTP), the five-year priorities of Derbyshire's Local Maternity System (LMS).
- 1.2 The MTP provides the local response to the recommendations of *Better Births*, the report of the National Maternity Review.
- 1.3 The MTP was developed collaboratively over a number of months and submitted in final form to NHS England on 31 October 2017.
- 1.4 The MTP is structured around eight key priorities for transformation, to be taken forward by three Delivery Groups which report to the Maternity Transformation Programme Board, which itself reports to the Provider Alliance Group of the STP.

RECOMMENDATION

- 2.1 To note the contents of the MTP, in particular:
 - current and future models of maternity care on page 12
 - the five-year priorities described from page 39 (also "plan on page", page 11)
- 2.2 To acknowledge Priority 6 – Health & Wellbeing (page 58) - The aim of this Delivery Area is to promote the health and wellbeing of women and their families and to reduce health inequalities, with a particular focus on the following areas:
 - Vulnerabilities – to ensure that support is available for women with social risk factors when they need it.
 - Breastfeeding – to help women establish and sustain breastfeeding for as long as they wish to.
 - Smoking – to reduce the number of women who smoke during their pregnancy and into the postnatal period.
 - Obesity – to help women to achieve and maintain a healthy diet and levels of physical activity during pregnancy.

REASONS FOR RECOMMENDATION

- 3.1 The MTP is presented to support colleagues to gain an understanding of the opportunities and challenges ahead for maternity care and aligned services.
- 3.2 The MTP is interlinked and, in some cases interdependent, with other STP workstreams and developments in Derbyshire, requiring collaboration across partners.
- 3.3 Sharing the plan with the two Health and Wellbeing Boards, as key partners, forms an essential part of developing system wide ownership and awareness among all partners and staff groups.

SUPPORTING INFORMATION

- 4.1 *Better Births* makes a series of recommendations and provides a Five Year Forward View for maternity care for:
 - Personalised care
 - Continuity of carer
 - Safer care
 - Better postnatal and perinatal mental health care
 - Multi-professional working
 - Working across boundaries
 - A payment system
- 4.2 Providers, commissioners and service users of maternity care are required to come together in Local Maternity Systems (LMS), coterminous with STP footprints. A Derbyshire LMS has been operational for one year.
- 4.3 Derbyshire's Maternity Transformation Programme Board is chaired by David Urpeth (NED at Chesterfield Royal Hospital NHS Foundation Trust).
- 4.4 Maternity is recognised as a standalone STP programme and its SRO is Jayne Stringfellow (Chief Nurse North Derbyshire CCG and Interim Chief Nurse & Director of Quality for Southern Derbyshire CCG, Erewash CCG & Hardwick CCGs).
- 4.5 Interdependencies between maternity and other programmes have been mapped and a Programme Manager and Administrator have been recruited using time-limited NHS England funding.
- 4.6 The final version of the MTP was submitted to NHS England on 31 October 2017. Feedback from the national and regional teams is expected in early December.

OTHER OPTIONS CONSIDERED

5.1 N/A

This report has been approved by the following officers:

Legal officer Financial officer Human Resources officer Estates/Property officer Service Director(s) Other(s)	
For more information contact: Background papers: List of appendices:	Alex Albus 07920 812 525 alex.albus@nhs.net <i>Better Births</i> (2016), the report of the National Maternity Review Appendix 1 – Implications Appendix 2 – <i>Better Births Derbyshire - A Five-Year Transformation Plan for Maternity Care</i>

IMPLICATIONS

Financial and Value for Money

- 1.1 The MTP describes a redesigned maternity care system and will address the current cost of care (funded through NHS National Tariff) and the sustainability of services, whilst also delivering improved outcomes for women and their families.
- 1.2 The MTP includes exploration of different funding mechanisms and a full assessment of the cost implications of the proposed future models of care.
- 1.3 *Better Births* highlights the need to reform the payment system for maternity services, including allowing funding to follow the woman to realise the longer-term ambition for personal maternity care budgets.

Legal

- 2.1 The MTP makes a commitment to think differently about commissioning and payment, therefore, there is potential for the redevelopment, redesign and/or recommissioning of services; no specific plan exists for this at this time.

Personnel

- 3.1 The current maternity staffing establishment delivers a model of care that is different to the one envisaged for the future.
- 3.2 A full workforce analysis across all LMS partners will be undertaken during 2018 to enable full consideration of future workforce requirements and the implications.

IT

- 4.1 The MTP describes opportunities for the use of digital technology which will be considered in conjunction with Derbyshire's Local Digital Roadmap (LDR).

Equalities Impact

- 5.1 A full Equalities Impact Assessment will be undertaken in due course.

Health and Safety

- 6.1 The MTP is built on the principle of improving the safety and efficacy of maternity care, improving health and wellbeing outcomes for women and babies and the future lives of children and young people.

Environmental Sustainability

7.1 N/A

Property and Asset Management

8.1 The MTP describes a future care model of “Community Hubs” which will require consideration of estate and the delivery of services from new community venues.

Risk Management and Safeguarding

9.1 The Maternity Transformation Programme Board will hold a risk register for the programme.

Corporate objectives and priorities for change

10.1 The MTP addresses the national requirement to deliver the recommendations set out in *Better Births*.

10.2 The MTP builds on the initial outline business case for children and maternity services within *Joined Up Care Derbyshire*.

10.3 The MTP addresses a number of outcomes from the NHS and Public Health Outcomes Frameworks and the CCG Improvement and Assessment Framework.