

Cabinet Member for Corporate Policy

# **Revenue Budget Monitoring 2006/7**

### SUMMARY

- 1.1 This report sets out the Council's latest spending position for 2006/7.
- 1.2 The Cabinet is keeping the budget under constant review and within this report, identifies:
  - an update on all key risk budgets which are being subject to more detailed monitoring by Cabinet
  - the main areas of forecast variance predicted at the year end on other budget areas if current trends continue
  - proposals for corrective action or alternative strategies to balance any overspends.
- 1.3 The report identifies a total potential £63k over budget at the end of the year which represents a variance of just 0.04%. This is an improved overall position by £342k to that reported in September.
- 1.4 It should, however be noted that within this almost balanced forecast year-end position the underspending on the treasury management budget is compensating the large overspends in children's care and placements and Adult Social Care budgets.
- 1.5 Subject to any issues raised at the meeting, I support the following recommendation.

### RECOMMENDATION

- 2.1 To note the latest monitoring position in respect of the 2006/7 General Fund, Trading Account and Housing Revenue Account budgets.
- 2.2 To approve the £500k increase to the Adult Social Services budget 2006/07 for the No Board pressure, with one-off funding from corporate reserves.



#### COUNCIL CABINET 28 NOVEMBER 2006

Report of the Corporate Director - Resources and Housing

# **Revenue Budget Monitoring 2006/7**

### SUPPORTING INFORMATION

1.1 This report provides a further update on the 2006/7 revenue budget position as summerised in Table 1 below. This shows a net projected overspend of £63k over all General Fund services, excluding individual school budgets. This is a £342k reduction from the overspend reported in September 2006 and represents a variance of 0.04% on the budget of £155m.

#### Table 1 – Summary Revenue Budget Variances 2006/7

| Department   | Forecast       | vear and      |
|--|----------------|---------------|
| Department   |                |               |
|  | variation      |               |
|  | £00            |               |
|  | September 2006 | November 2006 |
| Children and Young People                                |                |               |
| <ul> <li>Non schools budgets including social</li> </ul> | 584            | 1,046         |
| care   |                |               |
| Central schools budget, including special                | 414            | 382           |
| needs  |                |               |
| less holding back on service reserves                    | (148)          | (148)         |
|  | 850            | 1,280         |
| Corporate and Adult Social Services                      |                |               |
| Corporate Services                                       | Nil            | 197           |
| Adult Social Services                                    | 303            | 346           |
| Environmental Services                                   | (25)           | (37)          |
| Regeneration and Community                               | 87             | 330           |
| less holding back of service reserves                    | (60)           | (60)          |
|  | 27             | 270           |
| Resources and Housing                                    | Nil            | 0             |
| Corporate Budgets  | (750)          | (1,450)       |
| Net Projected Variance                                   | 405            | 63            |

- 1.2 Further details of these variances are attached at appendix 2, This provides an update for all risk budgets and an explanation of main variances on other budgets, by department.
- 1.3 Although this presents an almost balanced forecast year-end position, there are some large over and underspendings within it. In addition to the management intervention required to address the overspending areas this year, any ongoing impact of variances will need to be considered by departments as part of the 2007/08 budget process.

- 1.4 The main changes in the position now reported to that reported in September are ...
  - a. Children and Young People agency placements budget

The forecast year-end overspend has increased by £515k to £726k. This is mainly the result of an increase in agency residential placement numbers over the period from 11 to 15. In contrast the budget assumed the numbers would fall from 9 to 7. In addition, there is a pressure on the budget from foster numbers holding at the 48 to 52 mark whereas the budget assumed a fall over the year from 42 to 36. Continue to place as many children in house as possible, to negotiate favourable rates with placement providers and to seek planned moved of children to extended family wherever possible. A process has been established where officers are challenging the placement of every child and closely monitoring changes. Proposals to improve contracting to secure reduced costs are included within the contract and financial procedure matters report on this agenda.

b. Regeneration and Community - car park income budget

A forecast year-end overspend position is emerging, currently forecast at  $\pounds 210k$ , based on latest information on income received to date and assuming the lower levels continue. Officers are reviewing data on usage levels to determine where the reductions against budgeted assumptions are and refine the forecast position for the remainder of the year. An updated position will be reported to management to consider what action is to be taken to address this.

c. Treasury management

The £550k increase in the forecast underspending on the treasury management budget is a result of a combination of many factors. Cash balances have increased as a result of earlier receipt of grant funding from the Government and some slippage in the capital programme spend against that assumed in the budgeted cash balances. In addition, shortterm interest rates have increased allowing greater returns on investments while longer term rates have remained low. This is a particularly beneficial set of circumstances which benefit the treasury management budget in the short-term at least. Debt restructuring has added to the savings on an ongoing basis.

- 1.5 The September 2006 Cabinet monitoring report included an additional ongoing cost of £500k for Adult Social Care No Board rule changes, to be funded from corporate reserves in 2006/7 only. This position remains as included in the monitoring update, and Cabinet is now asked to approve the increase in the Adult Social Services budget for 2006/07 only. The ongoing effects will be dealt with as part of the 2007/08 to 2009/10 budget process.
- 1.6 The Supporting People budget

The Supporting People budget is now much more stable following a major restructuring last year, and a small improvement is expected in income levels from the Government. The estimated gross underspending for this year as a result is now £867k. As the cumulative overspend on Supporting People to j:\sec\directors\manage\reports\committe\council~cabinet\rev budget 06-07 - 281106.doc

2005/06 was £1.3m, the Council resolved to recover £0.3m of this in 2006/07. The balance will be considered by the Supporting People Board.

#### 1.7 Trading Accounts

Environmental Services Trading accounts continue to forecast losses in some service areas. These centre on three trading areas of buildings (£100K) golf courses (£73k), and cleaning and caretaking (£135k). Taking into account forecast surpluses in other areas the overall net year-end position is a £218k loss. Further details are contained in Appendix 2. Actions are being put in place to mitigate the losses but should they persist a £1m reserve exists from accumulated past year surpluses.

#### 1.8 Housing Revenue Account (HRA)

The monitoring position for the HRA is attached at Appendix 3 and shows a forecast year end underspend of £754,000. The main reason that this position has moved from a forecast year-end underspending of £10k reported in September is a projected slippage in the Estates Pride programme to next year. The Housing Repairs budget continues to be a risk budget area and to address this Derby Homes are implementing an action plan to reduce spending in a number of areas. Latest projections from Derby Homes suggest that this action plan is on track to reduce spending in line with the budget. This remains, however, a risk budget as there has in previous years been a surge in expenditure in the second half of the year. There remains therefore a chance of an overspend recurring this year. This budget will continue to be closely monitored with a view to achieving the challenging budget for the year end.

| For more information contact:<br>Background papers:<br>List of appendices: | Carolyn Wright, 01332 255349, carolyn.wright@derby.gov.uk<br>None<br>Appendix 1 – Implications<br>Appendix 2 – Revenue Budget Monitoring Update<br>Appendix 3 – HRA - Revenue Budget Monitoring Update |
|--|--|
|--|--|

### IMPLICATIONS

### Financial

1. As detailed in the report.

#### Legal

2. None directly arising.

#### Personnel

3. None directly arising.

### **Equalities impact**

4. None directly arising.

#### **Corporate priorities**

5. One of the Council's top four priorities is to deliver excellent services, performance and value for money. Effective financial monitoring and reporting systems is a key component of this.

## Children's and Young People Department

| Main variances  | Projected year end variance     |                  |   |  |  |  |  |
|---|---------------------------------|------------------|---|--|--|--|--|
|   | £000 overspend/<br>(underspend) |                  | Reason  | Action to contain overspends   |  |  |  |
|   | Reported<br>Sept 06             | Nov 06<br>update |   |  |  |  |  |
| Non-schools budget risk<br>budgets  |                                 | •                |   |  |  |  |  |
| Workforce learning and development - risk                                     | 30                              | 30               | Employment of a temporary IT trainer  |  |  |  |  |
| Agency placements – risk  | 211                             | 726              | Children's agency residential and fostering placements greater than assumed in budget.  | Continue to place as many children in-<br>house as possible, negotiate<br>favourable rates where possible, seek<br>planned moves of children to extended<br>family wherever appropriate. |  |  |  |
| Special Education Needs<br>Transport – risk                                   | 0                               | (30)             | Savings on provision of escorts for special needs children by local taxi firm, rather than by the Council.                        |  |  |  |  |
| ICT – risk  | 0                               | 0                | , <b>,</b>  |  |  |  |  |
| Adult Learning – risk   | 0                               | 0                | Underspends from previous years<br>are available this year only to<br>support reducing funding. Service<br>currently under review |  |  |  |  |
| Sure Start Local Programmes<br>and Neighbourhood Nursery<br>Initiative – risk | 0                               | 0                | No variance reported as funded<br>through Local Area Agreement.<br>Currently £50k underspent                                      |  |  |  |  |

| Main variances                          | Projected year end variance |                  |   |  |  |  |
|---|-----------------------------|------------------|---|--|--|--|
|   | £000 overs<br>(underspe     | •                | Reason  | Action to contain overspends   |  |  |
|   | Reported<br>Sept 06         | Nov 06<br>update |   |  |  |  |
| Children Centres – risk                 | 0                           | 0                | No variance reported as funded<br>through Local Area Agreement -<br>LAA. Currently £687k underspent<br>but supporting £188k overspend<br>elsewhere within the LAA.  | The use of the underspends will be raised with the LAA CYP Block Management Group.   |  |  |
| Sub Total – Non Schools Risk<br>Budgets | 241                         | 726              |   |  |  |  |
| Non Schools other budgets               |                             |                  |   |  |  |  |
| Children's social care budgets          | 257                         | 313              | Use of agency manager covering<br>absences. Overspend on taxi fares<br>for CLA contact meetings, an<br>overspend on the Intentionally<br>Homeless budget and 238 foster<br>care placements against a budget<br>of 220.          | Limited action possible as all aspects<br>of this projected overspend arise from<br>statutory requirements over which we<br>have no choice. Foster Care<br>placements are being carefully<br>monitored and challenged. Agency<br>requirement has now ceased. |  |  |
| Unaccompanied Asylum<br>Seekers         | 50                          | 56               | Unaccompanied asylum seeker<br>children. Total overspend currently<br>at £120k. However there is the<br>assumption that some of this<br>overspend can be reduced from<br>income available from previous<br>years' grant claims. | Maximise grant opportunity.  |  |  |
| Voluntary early retirements             | 50                          | 57               | Additional ongoing commitments approved since base budget review.   |  |  |  |
| Inclusion                               | (70)                        | (70)             | Underspend predicted on<br>departmental restructuring<br>although not yet complete. Final<br>figure subject to change   |  |  |  |

| Main variances   | Projected year end variance     |                  |   |  |  |  |
|--|---------------------------------|------------------|---|--|--|--|
|  | £000 overspend/<br>(underspend) |                  | Reason  | Action to contain overspends   |  |  |
|  | Reported<br>Sept 06             | Nov 06<br>update |   |  |  |  |
| School Improvement   | (40)                            | (55)             | Staffing underspends and utilisation of standards fund grants to fund core activity.                        |  |  |  |
| Other minor departmental variances                           | 96                              | 19               |   |  |  |  |
| Sub Total – Non Schools,<br>Other Budgets                    | 343                             | 320              |   |  |  |  |
| Total Non Schools Budget                                     | 584                             | 1046             |   |  |  |  |
| Central Schools Budget (ring-<br>fenced and funded by grant) |                                 |                  |   |  |  |  |
| Central Schools Risk Budgets                                 |                                 |                  |   |  |  |  |
| Recoupment / Independent<br>Special School Fees –            | 429                             | 400              | High cost placements and a reduction of income from Derbyshire for placements at enhanced resource schools. | Continue to consider all out of<br>authority placements with regard to<br>necessity and how needs could be<br>met locally. |  |  |
|  |                                 |                  |   | Regional commissioning work related<br>to considering all exceptional fee<br>increases (long term).                        |  |  |
|  |                                 |                  |   | Looking at returning children to Derby provision where needs could be met appropriately locally.                           |  |  |
|  |                                 |                  |   | Consider offering additional support to schools to meet needs rather than expensive placement out of city.                 |  |  |

| Main variances  | Projected year end variance |                  |  |   |  |
|---|-----------------------------|------------------|--|---|--|
|   | £000 overs<br>(underspe     |                  | Reason   | Action to contain overspends  |  |
|   | Reported<br>Sept 06         | Nov 06<br>update |  |   |  |
|   |                             |                  |  | Developing multi-agency supported packages locally for children with complex needs. |  |
| Pupil Referral Unit/Behaviour<br>Support – risk                               | (100)                       | (100)            | Part-year savings on new posts.  |   |  |
| Early Years – risk  | 35                          | 40               | Existing staff transferring into posts<br>following a restructure where<br>budget for new posts were based<br>on recruiting at a lower teaching<br>grade with no special allowances. |   |  |
| Sub Total – Central Schools<br>Risk Budgets                                   | 364                         | 340              |  |   |  |
| Central staff cover   | 50                          | 41               | Reimbursements to schools for maternity cover and trade union duties.  |   |  |
| Sub Total – Central Schools<br>Other Budgets                                  | 50                          | 41               |  |   |  |
| Total Central Schools Budget  | 414                         | 382              |  |   |  |
| Net departmental forecast<br>year-end variance (excluding<br>LAA underspends) | 998                         | 1428             |  |   |  |

## Corporate and Adult Social Services

| Main variances   | Projected year end variance     |                  |  |   |  |  |
|--|---------------------------------|------------------|--|---|--|--|
|  | £000 overspend/<br>(underspend) |                  | Reason   | Action to contain overspends  |  |  |
|  | Reported<br>Sept 06             | Nov 06<br>Update |  | •   |  |  |
| Adult Social Services Risk<br>Budgets  |                                 |                  |  |   |  |  |
| Home support (home care and Direct Payments risk budgets)                          | 1,240                           | 1,292            | Assumed growth of 25% in Direct<br>Payments and pressures in home care<br>within in-house service and Learning<br>Disabilities.                                  | Plans to achieve budget savings<br>and to fund growth in Direct<br>Payments being compiled by<br>Management Team. |  |  |
| Residential and nursing<br>placements (high cost packages<br>of care risk budgets) | (346)                           | (671)            | Projection based on a reduction of 20<br>elderly placements during the year and an<br>underspend predicted on Learning<br>Disability budgets in line with 05/06. |   |  |  |
| Supporting People risk budgets   | 0                               | 76               | There has been a cut in Supporting People funding nationally.  |   |  |  |
| Health partnerships – risk<br>budgets  | 0                               | 0                | The Health Service currently contribute<br>significantly to a wide variety of care<br>packages and schemes provided by Adult<br>Social Services.                 |   |  |  |
| Adult Social Services Other<br>Budget Areas  |                                 |                  |  |   |  |  |
| Care Management  | (423)                           | (351)            | Underspends in arising from vacancy<br>management of social work staffing costs<br>in Older People and Learning Disability.                                      |   |  |  |
| Learning Disability Day Services   | (226)                           | (133)            | Underspends in arising from vacancy management of staffing costs.  |   |  |  |

|       |   |  | Арре  |
|-------|---|--|---|
| 70    | 48  | £53k was removed from Planning and<br>Partnerships' budgets as part of the<br>Department's budget savings. No<br>potential reductions in capacity have yet<br>been identified within the new<br>departments. | Awaiting decisions re<br>disaggregation of this budget.   |
| 500   | 500   | Loss of protection of No Board income on<br>Elderly and Learning Disability residential<br>budgets   |   |
| (500) | (500)   | To fund No Board income loss as reported<br>in September 2006 Revenue Budget<br>Monitoring report to Cabinet   |   |
| (12)  | 85  |  |   |
| 303   | 346   |  |   |
|       |   |  |   |
| 0     | 0   |  |   |
| 0     | 163   | Additional demand for legal services has<br>had to be met from external resources and<br>has put a pressure on the external legal<br>and solicitors fees budget  | On-going legal services staffing<br>levels is currently under review as<br>part of the 2007/8 budget process  |
| 0     | 34  |  |   |
| 0     | 197   |  |   |
| 303   | 543   |  |   |
|       | 500<br>(500)<br>(12)<br><b>303</b><br>0<br>0<br>0<br>0<br>0 | 500     500       (500)     (500)       (12)     85       303     346       0     0       0     163       0     34       0     197   | Partnerships' budgets as part of the<br>Department's budget savings. No<br>potential reductions in capacity have yet<br>been identified within the new<br>departments.500500Loss of protection of No Board income on<br>Elderly and Learning Disability residential<br>budgets(500)(500)To fund No Board income loss as reported<br>in September 2006 Revenue Budget<br>Monitoring report to Cabinet(12)85000163Additional demand for legal services has<br>had to be met from external resources and<br>has put a pressure on the external legal<br>and solicitors fees budget0197 |

## Environmental Services – non Trading

| Main variances                                 |  | Projected year end variance |  |  |  |  |
|--|--|-----------------------------|--|--|--|--|
|  | £000 overspend/<br>(underspend)<br>Reported Nov 06 |                             | Reason   | Action to contain overspends             |  |  |
|  | Sept 06  | Update                      |  |  |  |  |
| Other Budgets                                  |  |                             |  |  |  |  |
| Bereavement Services                           | 10   | 10                          | Under achievement of adult<br>cremation fees due to late 2005/6<br>decision to limit prices increases.<br>This has meant the budget is<br>inherently £62k overstated. Off set<br>by extra income from burials and<br>savings in maintenance costs. | Scale back maintenance works to balance. |  |  |
| Waste management                               | (35)   | (47)                        | Overspends on waste disposal at<br>the Civic Amenity site and fridge<br>disposal costs offset by savings<br>from recycling disposal.   |  |  |  |
| Net departmental forecast<br>year-end variance | (25)   | (37)                        |  |  |  |  |

### Regeneration and Community Department

| Main variances                                  | Projected year end variance     |                  |   |   |  |  |
|---|---------------------------------|------------------|---|---|--|--|
|   | £000 overspend/<br>(underspend) |                  | Reason  | Action to contain overspends  |  |  |
|   | Reported<br>Sept 06             | Nov 06<br>update |   |   |  |  |
| Risk Budgets                                    |                                 |                  |   |   |  |  |
| Transport procurement including revenue support | 37                              | 49               | Contract renewals are exceeding<br>the budgeted inflation allowed from<br>05/06. A more realistic figure has<br>been applied for 06/07 but the<br>historic shortfall remains. The<br>Forecasting has been refined to<br>reflect current contract details. | Options to contain 06/07 overspend<br>being investigated.<br>Longer term viability will be reviewed<br>within the 07-10 budget planning<br>process and by the Transport<br>Procurement and Operations Group.                          |  |  |
| CCTV income contributions                       | 50                              | 54               | Budgeted contribution from<br>Castleward area businesses not<br>being met.  | Options to contain 06/07 overspend<br>being investigated. Longer term<br>viability will be reviewed within the 07-<br>10 budget planning process.   |  |  |
| Car park income                                 | 0                               | 210              | An estimated underachievement of £132k is projected on off Street income. On Street income is showing a £78k underachievement – Both figures show a potential decrease in usage.  | A focussed team of departmental and<br>finance officers will scrutinise the car<br>park usage details to identify where<br>the specific variances against budget<br>targets are and provide an updated<br>position to management team |  |  |
| Decriminalised parking<br>enforcement           | 0                               | 0                | New operation commenced early<br>July 2006. Net scheme influenced<br>by fine income generated and<br>levels of staffing employed. Due to<br>a phased introduction a more<br>realistic position will only be<br>available towards the year end             | Detailed monitoring as part of a<br>focussed team of officers will continue<br>to update the position to R&C<br>Departmental Management team on a<br>monthly basis.   |  |  |

| Main variances                                 | Projected year end variance     |     |  |                              |  |
|--|---------------------------------|-----|--|------------------------------|--|
|  | £000 overspend/<br>(underspend) |     | Reason   | Action to contain overspends |  |
| Sub-total risk budgets                         | 87                              | 313 |  |                              |  |
| Other Budgets                                  |                                 |     |  |                              |  |
| Development Control                            |                                 | 17  | 17k forecast under recovery on fees, based on activity for period April to September 2006. |                              |  |
| Net departmental forecast<br>year-end variance | 87                              | 330 |  |                              |  |

# Corporate Budgets

| Main variances                                 |                        | Projected year end variance |  |   |  |  |
|--|------------------------|-----------------------------|--|---|--|--|
|  | £000 over<br>(underspe | end)                        | Reason   | Action to contain overspends  |  |  |
|  | Reported<br>Sept 06    | Nov 06<br>update            |  |   |  |  |
| Benefits payments                              | 150                    | 150                         | Due to decreased overpayment creation / recovery, and external audit fees.   |   |  |  |
| Treasury Management                            | (600)                  | (1,300)                     | Interest rate increases and<br>investment balances continue to<br>be maintained at higher level.<br>£1.3m total possible this year.<br>Longer term after this year much<br>less secure as cash is spent as<br>planned this will reduce investment<br>income.   | Any ongoing savings will contribute to<br>the 10% savings target from 2007/08<br>onwards. |  |  |
| Supporting People                              | (300)                  | (300)                       | Previously reported one-off<br>underspend of £300k due to part<br>recovery of previous years<br>overpayments – to be returned to<br>Corporate reserves to repay<br>2005/06 overspend. A further<br>£567k underspend is now forecast<br>in 2006/07 action on which is to be<br>considered through the Supporting<br>People Board. |   |  |  |
| Net departmental forecast<br>year-end variance | (750)                  | (1,450)                     |  |   |  |  |

## Environmental Services – Trading Accounts

| Main variances          | Projected year end variance     |                  |   |  |  |  |
|-------------------------|---------------------------------|------------------|---|--|--|--|
|                         | £000 overspend/<br>(underspend) |                  | Reason  | Action to contain overspends   |  |  |
|                         | Reported<br>Sept 06             | Nov 06<br>Update |   |  |  |  |
| Risk Budgets            |                                 |                  |   |  |  |  |
| Building                | 0                               | 100              | Tendered works for 06/07 have not achieved expected levels.   | Maximisation of income on existing contracts and savings in expenditure particularly contract supervision. |  |  |
| Catering                | 0                               | 0                | Extra funding has been secured to cover the increased food costs.   |  |  |  |
| Golf                    | 0                               | 73               | In 2006/07 we estimate 15 fewer<br>season ticket holders than the<br>budgeted 763 and around 6,000<br>less individual rounds from<br>2005/06 levels of 39,750. Income<br>is projected to be £435k against a<br>£485k budget, thus £50k pressure.<br>One off IT costs to implement the<br>Torex booking system plus<br>ongoing staff cost pressures make<br>up the difference. | Hope to contain by other Trading<br>Accounts surplus's in 06/07.   |  |  |
|                         | 0                               | 173              |   |  |  |  |
| Other Budgets           |                                 |                  |   |  |  |  |
| Cleaning and Caretaking | 0                               | 135              | Expected to lose in 06/07 due to contracted prices being inadequate for current costs.  | Re-negotiate contracts to revise prices to cover costs.  |  |  |

| Main variances  | Projected year end variance |     |   |                              |  |
|---|-----------------------------|-----|---|------------------------------|--|
|   | £000 overs<br>(underspei    | •   | Reason  | Action to contain overspends |  |
| Refuse Collection   | 0                           | -40 | Trade income forecasted to be above budget.   |                              |  |
| Street Cleaning   | 0                           | -72 | Efficiencies through operations<br>alongside NEAT projects. Agency<br>cover for operatives off sick not<br>100% |                              |  |
| All other Trading Accounts have<br>projected outturn variances<br>between £20k surplus to £20k<br>deficit | 0                           | 22  |   |                              |  |
|   |                             | 45  |   |                              |  |
| Net departmental forecast<br>year-end variance (after £250k<br>return to General Fund)                    | 0                           | 218 |   |                              |  |

### Resources and Housing Department HRA

| Main variances  | Projected year end variance   |                            |   |
|---|-------------------------------|----------------------------|---|
| £000 overspend/<br>(underspend)   |                               | •                          |   |
| Budget heading  | Reported<br>September<br>2006 | Update<br>November<br>2006 | Reason  |
| Contribution to Repairs<br>Account  | 0                             | 0                          | See paragraph 1.8 of main report.   |
| Contribution towards<br>expenditure from General<br>Fund (grounds<br>maintenance) | (30)                          | (30)                       | Additional income from recharges to GF for grounds maintenance costs on HRA estates.  |
| Housing Revenue Account<br>Subsidy  | 0                             | 34                         | Revised claim for year includes reduced subsidy for capital financing charges following a fall in the assumed interest rate, offset by compensation the council is to receive as a result of capping rents at 5%. |
| Debt Management<br>Expenses   |                               | 44                         | Costs of managing HRA debt have risen as a result of the Homes Pride Programme.   |
| Estates Pride   |                               | (802)                      | A significant reduction in the Estates Pride programme has resulted in a reduced contribution to capital being required from the HRA  |
| Net departmental<br>forecast year-end<br>variance                                 | (10)                          | (754)                      |   |