

JUCD Provider Collaborative Development

Tamsin Hooton, Programme Director
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What are NHS provider collaboratives?

Guidance released by NHS England in August 2021.

Provider collaboratives are partnership arrangements involving at least two trusts working at scale across multiple places, with a shared purpose and effective decision-making arrangements, to:

- reduce unwarranted variation and inequality in health outcomes, access to services and experience
- improve resilience by, for example, providing mutual aid
- ensure that specialisation and consolidation occur where this will provide better outcomes and value

Expectation that all acute and mental health Trusts would be in at least one collaborative by April 2021.

Community Trusts and ambulance services and non-NHS providers should be involved where this brings benefits for patients and systems

Benefits of provider collaboratives

- Deliver benefits of working at scale
- Create effective shared decision making structures
- Align providers within a shared purpose
- Reduce duplication and unwarranted variation
- Support resilience e.g. through mutual aid
- Joined up workforce planning
- Address health inequalities e.g. variation in access to services

Provider Collaborative Leadership Board

Joined Up Care
Derbyshire



Chief Executive level group with attendance from relevant officers including chair of the ICS Clinical and Professional Leadership Group
GP practices represented by members of the Derby and Derbyshire GP Provider Board

Rotating chair – currently Ifti Majid (CE DHCFT) passing to Stephen Posey (CE UHDB) by the end of November

Provider Collaborative Leadership Board

- Initially set up in 'shadow' form in 2021, now formally established within ICS architecture
- Meets quarterly with NHS provider Chairs
- Sets direction for the Provider Collaborative
- Maintains close working with the Integrated Place Executive
- Agreed maturity roadmap
- First year a developmental year
- Moving into delivery mode
- Programme Director in post

Purpose and function of JUCD collaborative

- develop partnership relationships, strengthening communication between providers and providing a forum for sharing approaches to challenges and opportunities
- develop and deliver collaborative approaches to specific challenges that are within providers' gift to resolve
- address efficiency, productivity and sustainability through collaborative working, integration or consolidation of service delivery or corporate functions
- reduce inequalities of access and unwarranted variation, where provider collaboration adds value
- take on some commissioning responsibilities within the ICS where this will align better with operational delivery and transformation, improve decision making and accelerate change

Roadmap for collaborative working

1 st April 2022	+1 Year (By April 23)	+2 Years (By April 24)
All NHS Trusts / Provider Orgs formally in JUCD Provider Collaborative	Formal Alliances in place for specific identified areas within the Provider Collaborative	Significant refinement to contracting arrangements to support ambitions of Provider Collaborative, including lead provider models where appropriate
Agreement of decision making process in JUCD Provider Leadership Board	Investigation into lead provider models for contracting around key work areas underway	Back office functions streamlined and fully integrated for the Provider Collaborative
Delegated authorisation in place for all members of Collaborative to empower members of Provider Leadership Board	'passporting' of staff in place between local JUCD provider collaborative members as part of the One workforce vision of the People & Culture Board	An Integrated Leadership Team across the Provider Collaborative is in place
Vision agreed for Provider Collaboration at Scale	Some shared back office functions in place between Provider Collaborative members to support system transformation	Investigation in to widening the scope of the Provider Collaborative to include other partner organisations (could be earlier)
Priority work areas agreed for Provider Collaborative	Some shared leadership posts in place across the Provide Collaborative	
Clear accountability framework in place for Provider Collaborative with ICS Body	PMO model for Provider Collaborative embedded, successfully supporting the delivery of key work programmes across the Collaborative	

Our areas of focus:

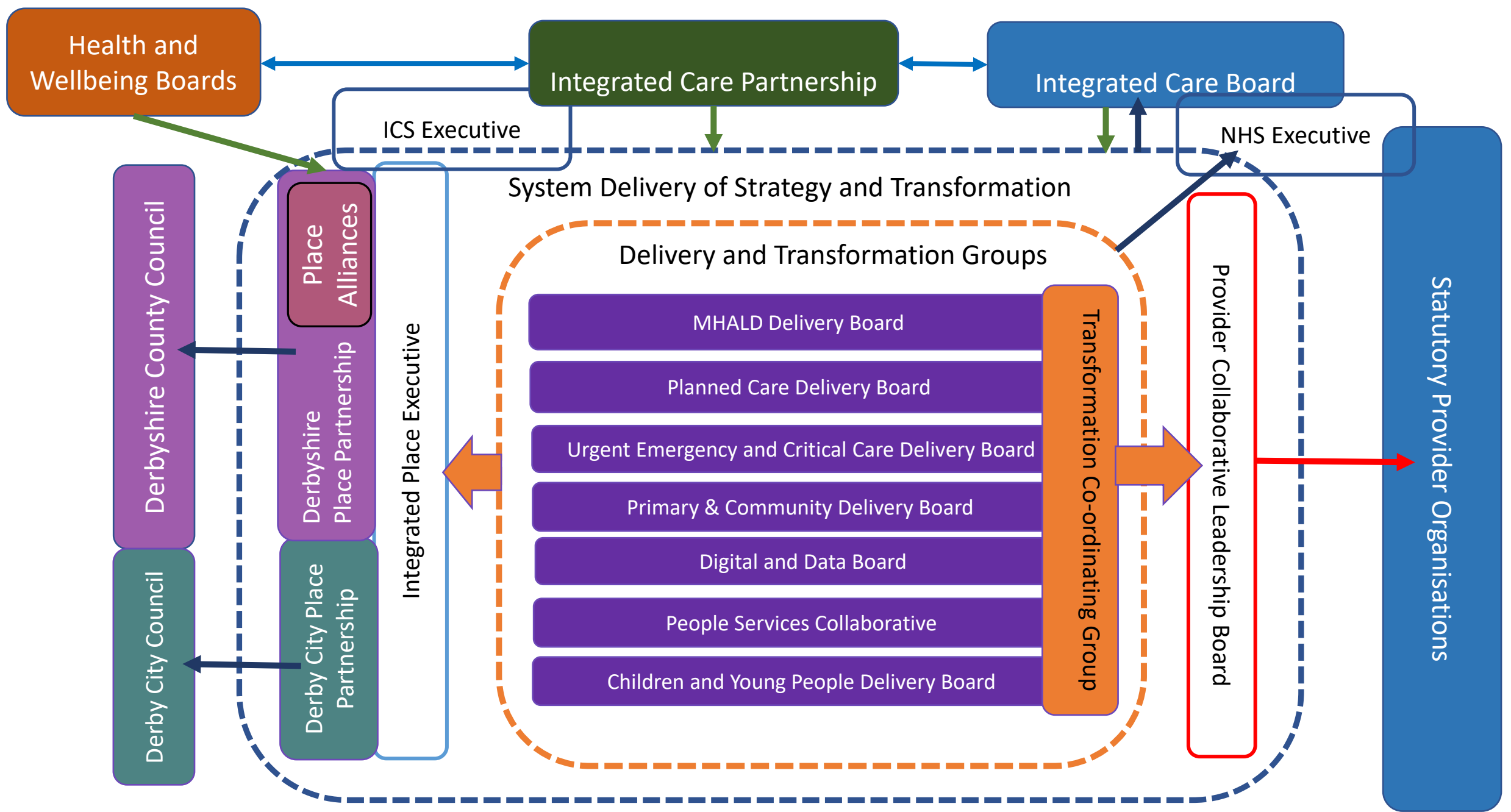
Developing the JUCD provider collaborative

Clinical pathways (integration, improvement, redesign)

Clinical pathways enablers (Digital & Data, People Services, Estates)

Corporate efficiencies

Overseeing performance, delivery and transformation



Note: Draft pending sign-off

Interface with local authorities

- Integrated Care Strategy will set out the strategy for Derby and Derbyshire
- Provider Collaborative, along with Place, will lead on the delivery of strategy and transformation along with operational delivery
- Any significant service change proposals will require engagement with HWBs at an early stage
- Provider Collaborative will 'host' the Delivery Boards but recognises that this is system-wide, not just providers and there needs to be reporting into and engagement with Local Authorities and HWBs in fulfilling this function
- LA leads invited to join PCLB but felt that their involvement more appropriate via the Place meetings at this stage

Collaborative Development and Delivery Plan

Joined Up Care Derbyshire

Prioritisation to select
clinical pathways

Corporate
efficiency/back office
functions workstream

Strengthening the
transformation and
delivery approach

Organisational
development,
delegation and
accountability

Close working with Place, ICB and Regional collaboratives

Clinical and patient engagement

Digital, workforce, estates and finance