



Capital Budget 2011/12 to 2013/14

SUMMARY

- 1.1 The report sets out the 2011/12 to 2013/14 capital programme for recommendation to Full Council on 2 March 2011. The main areas of the £274m programme over the next three years are ...
- £32m for the Council's accommodation strategy funded from corporate unsupported borrowing.
 - £11.8m capital implementation costs for computer applications and infrastructure to deliver the Council's one Derby one Council transformation programme funded from capital receipts.
 - £45m to deliver the Council's Leisure strategy which will include a new 50 metre swimming pool together with the creation of a Multisports Arena and new athletics track. A further £5m would be required in 2014/15 to complete the full £50m programme.
 - £25m to deliver the jointly funded waste disposal plant alongside Derbyshire County Council funded from service financed unsupported borrowing.
 - £65m Children and Young People's Directorate programme including the Building Schools for the Future schools and the Primary Capital programme; repairs, maintenance and improvements to the fabric of school buildings and devolved funding to schools, of which the majority is funded from specific grants together with supported borrowing and external contributions .
 - £46.5m Housing programme. Many council-owned houses will get new PVCu windows and doors, new kitchens and bathrooms, heating systems and other repair and refurbishment work, funded through £34.6m from the Housing Revenue Account. A further £12.4m for the Housing General Fund mainly funded from government grants will enable the continuation of schemes including the delivery of decent homes and assistance to vulnerable householders, disabled facilities grants, other repairs and assistance in the private sector and support for affordable housing.
 - £17m Local Transport Plan - LTP- of which £10m is funded from government grants to help deliver improvements to integrated transport systems, including strategic public transport schemes, better traffic management and improvements to roads in neighbourhoods, and to maintain the transport infrastructure including

money for carriageway and footway maintenance and to repair bridges and other structures. An allocation has been bid for and scored in the top priorities to spend £7.4m on the London Road Bridge replacement £5.4m of which will be funded from Department for Transport (DfT) grant. As well as the block programme, a further £1.7m for Connecting Derby will be spent funded mainly from the DfT grant.

- £4.4m for maintenance of the Council's buildings and infrastructure, including roof repairs - Market Hall and Wardwick museum, structural repairs, fire precaution works, window replacement programme, replacement air conditioning units and community centre repairs.
- £7.7m for the extracare programme for the elderly in our Adults Social Care and Housing service.

- 1.2 Following the Governments Spending Review announcements the Single Capital Pot allocations were reduced and this report outlines the approach taken to produce a balanced capital programme which meets the corporate priorities as well as setting aside funding for planned maintenance of the Council's buildings.
- 1.3 A bidding process has taken place for new schemes against the Single Capital Pot allocations for the three years 2011/12 – 2013/14 using a scoring mechanism against prescribed criteria.
- 1.4 This report also outlines the potential financial risks relating to the Council's VAT partial exemption calculation arising from the leisure strategy. Delivery of the capital schemes within the strategy will need to be spread over a number of years to avoid the Council incurring significant VAT costs. Further work is needed to develop the options to alleviate this risk.

RECOMMENDATION

2. To recommend to Council the following ...
 - 2.1 To approve the capital programme for 2011/12 and the indicative capital programme for 2012/13 and 2013/14 as set out in the report. A summary is shown in Appendix 2.
 - 2.2 To note the rigorous process of review undertaken on the current 2010/11 – 2012/13 capital programme to generate revenue and capital savings and drive forward those schemes the Council is committed to delivering. Schemes which are not contractually committed and are to be removed from the capital programme, will generate savings and are shown in Appendix 3. Schemes that have non ring fenced funding that have not been allocated to specific projects and have been removed from the programme are shown in Appendix 4.
 - 2.3 To approve the use of the revenue budget forecast savings totalling £3.8m anticipated by rephasing the priority projects and aborting schemes listed in Appendix 3 and 4, to support the 2011-14 revenue budget.
 - 2.4 To approve the schemes identified as part of the review of the programme, as detailed in Appendix 3 and 4, are removed from the capital programme to help generate revenue and capital savings.

- 2.5 To approve the top slicing of the available funding, as detailed in paragraph 5.5, to ensure that there is a sum set aside each year for planned maintenance including community centres.
- 2.6 To agree the schemes which have been previously identified as Corporate Priorities as detailed in paragraph 4.9 and Appendix 5.
- 2.7 To approve the allocation of the balance of funding available to the capital schemes from the Single Capital Pot allocations listed in Table 2 for the full list of bids, detailed in Appendix 6, that have been prioritised by the Strategic Asset Management Group as well as with consultation with Chief Officer Group and Leadership in line with an agreed scoring criteria.
- 2.8 To note the potential VAT partial exemption implications of the Leisure Strategy.

REASONS FOR RECOMMENDATIONS

- 3.1 The Capital programme for 2011/12 and the indicative capital programme for 2012/13 and 2013/14 require Full Council approval to ensure that the programme meets the corporate outcomes as detailed in paragraph 7.2.
- 3.2 In order to support the decision making process a review of the existing programme has been carried out to ensure that the limited funds available can be targeted appropriately to meet the Council's overall aims.

SUPPORTING INFORMATION

4. Development of the capital programme

- 4.1 Full Council will be recommended to approve the capital programme for 2011/12 and the indicative programme for 2012/13 and 2013/14 at its budget setting meeting on 2 March 2011. This report proposes the capital programme to be recommended to Council. Reports have been taken to the Scrutiny Commissions as part of the consultation process for new schemes wholly funded from resources specific to those services as well as from proposed single pot allocations arising from the bidding process.
- 4.2 In March 2010, Council approved a £392.4m capital programme for the period from 2010 to 2013 with 2011/12 and 2012/13 as indicative allocations only. This indicatively allocated most of the corporate resources available in order to meet significant investment needs for service improvement. It included the Council's accommodation strategy, continue implementing the Public Realm Strategy and address the backlog of repairs and maintenance to Council buildings.
- 4.3 Council Cabinet on 27 July 2010 approved the Revenue and Capital Strategy for 2011/12 to 2014/15. The strategy outlined the need for funded service proposals and investment priorities to be reviewed by the Strategic Asset Management Group to ensure alignment of priorities with the Corporate Asset Management Plan, Council Priorities, and Transformation Programme and address any dependencies or links

between potential schemes. The strategy also identified the need to review the funding position and capital funded posts.

4.4 This year the capital programme has been developed using the following methodology ...

- Assessing the current programme to include all schemes that are contractually committed which will continue into 2011/12. These schemes have been automatically included in the 2011/12 - 2013/14 programme.
- Identifying schemes which are not contractually committed but have identified funding for them. These schemes have formed part of a scrutiny process at Chief Officer Group to determine which schemes will go ahead and which will be aborted.
- Identifying unallocated funding streams which have not been allocated to schemes and have non ring fenced funding available. These schemes have also been part of the COG scrutiny process to identify funding that may be either saved or made available to fund other schemes.
- Rephasing of the Councils priority projects.
- Submission of departmental bids against the Single Capital Pot allocations from the DCLG Criteria and scoring used to score the bids in the prioritisation process can be found at Appendix 8.
- Allocation of a percentage of the Single Capital for Education and Transport as well as a top slice given for planned maintenance (including community centres).
- Scrutiny of capital funded posts and the implications of loss of any grant funding attached to these posts.

4.5 The original programme for 2010/11 to 2012/13 has been closely scrutinised to identify schemes that will automatically continue as they are contractually committed and have identified funding to enable them to proceed. These schemes total £99m for the remaining indicative programme 2011/12 and 2012/13 and are detailed in Appendix 2.

4.6 **Schemes not contractually committed** - The original programme was scrutinised to identify which schemes weren't contractually committed but had identified funding ring fenced for them. These schemes were subject to close scrutiny by Chief Officer Group and it was proposed to exclude some of the schemes. The remaining schemes will be rephased to 2011/12 and the total amount remaining is shown in Table 1. A breakdown of the schemes to exclude is shown in Appendix 3. It should be noted that as a result of this process it has enabled revenue savings due to the reduction in further borrowing which will aid the revenue budget to help prevent compulsory redundancies. A summary of anticipated revenue savings is shown in Table 4.

4.7 **Funding streams not contractually committed** - The original programme was further scrutinised to identify any funding streams which had not been allocated. These schemes were again scrutinised by the Chief Officer Group and it was proposed to exclude some of the programme streams from 2011/12 – 2013/14 capital programme. The remaining totals have been rephased and are shown in Table 1. A breakdown of the schemes to be excluded is shown at Appendix 4. Further revenue savings have been created due to a reduction in borrowing to pay for these projects. A summary of these savings can be found in Table 4.

- 4.8 In addition to anticipated revenue savings through the reduction in borrowing the removal of some of these schemes will enable a further balance of capital funding to be rolled into a contingency budget. This is due to some of the schemes being funded from other non ring fenced funding streams.
- 4.9 The Council also has some priority corporate projects which are detailed in Appendix 5. These projects are predominantly funded from prudential borrowing and capital receipts. As part of the overall capital programme review process it has been necessary to rephase some of these major projects this in turn also gives rise to some one off revenue savings by delaying the borrowing requirements to future years. The anticipated revenue savings from doing this are shown in Table 4.
- 4.10 Table 1 Show how the final capital programme has been developed using the methodology described in paragraph 4.4.

Table 1 Summary of capital programme totals by type of review

Type of review	Appendix	2011/12 £'000	2012/13 £'000	2013/14 £'000	Total £000's
Contractually committed	2	54,279	26,478	14,399	95,156
Not contractually committed schemes but ring fenced funding	2	13,239	11,971	2,766	27,976
Non ring fenced funding streams with no schemes developed	2	513	5	20	538
Priority projects	2 & 5	40,048	22,772	51,003	113,823
New bids	6	10,180	9,967	10,450	30,597
Top slice for planned maintenance including community centres	2	1,260	1,911	1,211	4,382
Emergency Contingency Budget	6	225	1,007	446	1,678
Total programme	2	119,744	74,111	80,295	274,150
Total remaining unallocated funding	2	0	0	0	

5. Funding

- 5.1 The Government's Comprehensive Spending Review announced in December, outlined significant cuts and changes to capital funding for local authorities. As a result it has been necessary to change the way the capital programme has been developed for 2011/12 to 2013/14.
- 5.2 In the past the major service blocks (Education, Transport and Health and Housing) have been allocated Government funding through the Single Capital Pot and the Council has allowed them to keep this allocation for use on their service blocks. The single pot allocations totalling £12.1m for 2011/12 have been pooled and Education and Transport have been allocated a percentage of this pot.

- 5.3 Housing have retained the Disabled Facilities Grant - DFG - funding of £700k as well as £9.2m ring fenced Major Repairs Allowance - MRA - funding for the Housing Revenue Account which is not included in the Single Pot.
- 5.4 The rest of the Single Pot allocation has been made available for a council wide bidding process which has been scored to agree the schemes to be taken forward as part of the 2011/12 – 2013/14 capital programme. Indicative allocations for 2012/13 and 2013/14 of £12.1m have been used for the single pot in order that a 3 year programme can be developed. The bids have been assessed by the Strategic Asset Management Group and scored in line with agreed criteria. Details of the bids with the highest score which are within the level of funding available are shown in Appendix 6. These schemes are listed in order from the highest scoring schemes at the top and are those considered to be of the highest priority.
- 5.5 As well as allocating the Single Capital Pot to bids received, the total each year has been top sliced for planned maintenance. A further additional £700k in 2012/13 has been allocated for planned maintenance as a one off additional asset management allocation to tackle longer term issues following the review of Council assets. Table 2 summaries the total allocations per year. A detailed breakdown is shown at Appendix 6. The overall balance on the capital programme for the three years 2011/12 – 2013/14 indicates that a total of £30m is available to allocate to new schemes, after top slicing planned maintenance and offsetting a shortfall in capital receipts. Table 2 also shows the identified shortfall in capital receipts required to fund the 2011/12 capital programme, this has therefore been deducted from the available resources.

Table 2 Single Capital Pot Allocations

	2011/12	2012/13	2013/14	Total
	£'000	£'000	£'000	£'000
Single Pot allocations	12,098	12,107	12,107	36,312
10% top slice For maintenance	(1,260)	(1,911)	(1,211)	(3,632)
Less forecasted capital receipts shortfall	(1,843)	0	0	(1,843)
Available for Bids	8,995	10,196	10,896	30,087
Allocated to bids	(8,995)	(9,967)	(10,450)	(29,412)
Unallocated funding	0	229	446	675

- 5.6 Due to current market conditions the capital receipts forecast indicates a shortfall of £1.8m. This has been deducted from the available funding to ensure that the overall capital programme is still funded. In view of the limited funding available to fund Corporate priorities it is hoped that through the area reviews currently taking place, properties no longer required will be identified and are therefore available for disposal which will help generate more receipts to fund the capital programme.
- 5.6 A summary of the overall capital programme including schemes that have been allocated single pot funding is shown in Appendix 2 together with the top slice element of funding for planned maintenance.

6. Funding the Proposed Programme

6.1 The capital programme will be financed mainly from the following resources ...

- Residual Supported Capital Expenditure (Revenue) (SCE-R) allocations for borrowing from Government, including housing, schools, children's and adults services, highways, transport and flood defence. These will be spent on the service to which they are allocated. This funding stream has now been removed and government funding is now in the form of capital grants. The SCE Rs shown in the programme are those that have been received in previous years and rephased to 2011/12 – 2013/14.
- Supported Capital Expenditure (Capital) (SCE-C) grants from Government for the major service blocks of CYP, Transport and Health which are now all non ring fenced funding streams.
- Earmarked proceeds of Section 106 receipts after consultation through the commissions, cabinet and ward councillors.
- Other external resources and grants in so far as these are earmarked for use by that service, for example specific European and lottery funds.
- Capital receipts available, earmarked for specific service programmes and those which have been pooled for corporate reallocation.
- Contributions to service capital from within service revenue budgets, either as direct contributions or to finance prudential borrowing.
- Spend-to-save capital schemes funded through self-financing prudential borrowing
- Corporate prudential borrowing funded through the treasury management budget.

6.2 Specific points to note in relation to service funded programmes resources are ...

- The service capital receipts factored into the funded programme have already been received in previous years and are currently held in earmarked capital receipts reserves.
- At this stage no indicative New Growth Point grant funding has been included for 2011/12 or 2012/13.
- The New Deal for Schools Modernisation Fund, Adult Social Services Social Care and Mental Health and the Local Transport Plan funding allocations are classed as 'single capital pot' allocations which are non ring fenced.
- Directorate programmes consist of mainly specific capital grants and external contributions which have been awarded or levered in for specific projects or block programmes such as the transport programme. Departmental priorities are used to allocate the funding to specific schemes according to the funder's guidance.

6.3 Within the total resources available, it has been assumed at this stage that the indicative level of corporate unsupported borrowing set in the 2009/10 budget process remains the same for 2010/11 and 2011/12. No new corporate unsupported borrowing has been included in the revenue budget proposed or the resources estimate included in this report for 2012/13 and 2013/14.

6.4 A balance of unallocated funding totaling £1.678m over 2011-14 remains from the single capital pot allocations together with other non ring fenced funding identified as part of the original scheme review process. This will be held as an emergency corporate contingency budget.

7. Proposed Capital Programme 2010/11 to 2012/13

7.1 Table 3 shows the overall summary capital programme for 2011/12 to 2013/14 together with the associated funding.

Table 3 - Capital Programme Summary 2010/11 to 2012/13

2010/11 £'000	Costs and Funding	Cost			
		2011/12 £'000	2012/13 £'000	2013/14 £'000	Total cost £'000
	Scheme Costs				
23,498	Children & Young People	32,003	27,469	5,250	64,722
31,976	Adult Health & Housing	30,164	13,918	10,985	55,067
713	Resources	177	-	-	177
26,660	Neighbourhoods	14,326	20,533	62,300	97,159
30,531	Chief Executive's Office	42,849	11,185	1,314	55,348
-	Emergency Contingency Budget	225	1,007	446	1,678
113,378	Total Costs	119,744	74,111	80,295	274,150
	Funding				
3,493	Supported Capital Expenditure - SCE (R)	7,454	263	-	7,717
28,986	Supported Capital Expenditure - SCE (C)	18,305	14,305	12,737	45,347
	Unsupported Borrowing				
18,446	Corporate Programme	37,803	20,828	51,003	109,634
2,783	Service Financed Unsupported Borrowing	1,536	7,411	-	8,947
1,940	Service Financed Spend to Save	2,758	46	-	2,804
	External Funding Secured				
20,449	Government Grant	20,360	14,849	6,600	41,809
3,234	External Contributions	427	-	-	427
-	Lottery	-	-	-	-
11,184	Capital Receipts	10,670	4,655	510	15,835
2,150	S106	1,686	301	300	2,287
3,677	Revenue Reserves	8,791	2,929	765	12,485
5,901	Service Revenue Reserves	386	244	-	630
2,032	Capital Reserves	289	-	-	289
9,103	Major Repairs Allowance - MRA (Housing)	9,280	8,280	8,380	25,940
113,378	Total Funding	119,744	74,111	80,295	274,150

- 7.2 The capital programme is consistent with the Council's proposed corporate outcomes for 2011-14. These are:
- A thriving sustainable economy - TSE
 - Achieving learning potential - ALP
 - Good Health and Wellbeing - GHW
 - Being safe and feeling safe - BSFS
 - A strong community - SC
 - An active cultural life - ACL
 - Good quality services that meet local needs - GQSLN
 - A skilled and motivated workforce – SMW.
- 7.3 Appendix 2 shows which corporate priorities each scheme aims to meet.
- 7.4 In addition to the corporate prudential borrowing programme, allocations of additional prudential borrowing may be made available to support additional capital schemes on a self-financing basis. Spend-to-save schemes are those where the financing cost of the capital investment is matched or exceeded by direct revenue savings. Other self-financing borrowing may occur where financing costs are funded by contributions from existing core revenue budgets. In both cases, there is a need for a revenue budget virement from specific service department budgets to the corporate Treasury Management budget to fund these schemes. The service department retains revenue savings where these exceed the financing costs. Other future schemes may be self-funding through rationalising property holdings and reinvesting the receipt into refurbishing retained property or new developments.
- 7.5 Appendix 7 sets out details of the self-financing prudential borrowing that has been approved for future years. This is in addition to those in progress in 2010/11. It should be noted that some of this investment replaces schemes that were originally scheduled in the capital programme as being financed from leasing, a more expensive funding route. It therefore demonstrates that the Council has been active in using its powers under the Local Government Act 2003.
- 7.6 More schemes are expected to be brought forward for approval. Self-financing schemes can be approved at any point in the financial year, on a case-by-case basis, as they are not competing for finite corporate resources. Departments are being encouraged as part of service savings option appraisals to consider the use of self-financing unsupported borrowing to re-shape service delivery. The Corporate Asset Management Group is considering property solutions and opportunities as part of the property review programme.
- 7.7 Subsequent reports will be brought during the course of the year where block allocations have not been fully allocated to schemes. The Public Realm Board have delegated authority to agree other individual schemes or projects with a cost below

£100,000, where these are fully funded from within existing approved allocations or from external sources such as section 106 funding, and do not commit the Council to ongoing additional net revenue costs in future years.

- 7.8 The programme for 2012/13 and 2013/14 remains indicative, being set for planning purposes other than where a forward commitment is specifically required.

8. Revenue Implications

- 8.1 The cost of the unsupported borrowing in the revenue budget is dependant on the profiled spend each financial year and the asset life of each capital scheme being funded. The revenue costs of the proposed capital programme have been included in the revenue budget on this agenda. Any changes to the recommendations could therefore have a revenue budget impact. Due to a review of schemes in the original 2010/11 -2012/13 programme and the rephasing of the Councils priority schemes it has meant that a number of revenue savings are forecast. Table 4 shows the anticipated revenue savings, which are currently being confirmed.

Table 4 Revenue savings from reviewing the existing programme

Type of Review	2011/12 £'000	2012/13 £'000	2013/14 £'000	Total £'000
Not contractually committed but ring fenced funding (Appendix 3)	97	115	118	330
Non ring fenced funding streams with no schemes developed (Appendix 4)	126	126	126	378
Rephased priority schemes (Appendix 5)	414	232	2,466	3,112
Total	637	473	2,710	3,820

- 8.2 It is proposed to use the savings from reviewing the existing programme to support the 2011-2014 revenue budget.
- 8.3 Approval of the prudential borrowing indicators and annual Treasury Management report will also be considered at this cabinet meeting.
- 8.4 A revenue budget provision to cover lifecycle and on-going maintenance costs should be provided from departmental revenue budgets for all schemes in the capital programme, where relevant. The availability of such revenue budgets for capital schemes will need to be confirmed before capital schemes can commence.

9. Value Added Tax - VAT Partial Exemption

- 9.1 The Capital Budget Report that went to Cabinet last February included £50m for the leisure strategy construction costs, spread over the years 2010/11 to 2013/14. Further work is needed to develop the options for managing the VAT risk and the impact on the proposed capital programme. This will be considered as part of the detailed planning for the Leisure Strategy and confirmed in a future Cabinet report.

10. Next steps

- 10.1 The full programme will be considered for approval by Council on 2 March 2011.

- 10.2 Subsequent to these decisions ...

- For block programmes, approval will be needed to the content of programmes, if this is not set out in the initial programme. This will include the Local Transport Plan, detail of which will be reported to Cabinet in March 2011
- Scheme commencements need Cabinet approval if schemes are over £100,000 before individual schemes can proceed, as set out under the financial procedure rules. For schemes which need to commence early in the year, scheme commencement approval can be given at the same point at which funding is committed, to avoid undue delay. Monitoring of projects will be reported to Cabinet throughout the year and, in the case of high risk schemes, through the quarterly monitoring report.
- The updated capital receipts position will be monitored and reported quarterly in the monitoring report.

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Background papers: None

List of appendices: Appendix 1 - Implications
Appendix 2 - Capital Programme Summary 2011/12 – 2013/14
Appendix 3 - List of excluded schemes not contractually committed with funding allocated
Appendix 4 - List of excluded schemes with that are non ring fenced funding streams
Appendix 5 - List of priority schemes
Appendix 6 - List of new capital bids
Appendix 7 - Summary of unsupported borrowing
Appendix 8 - Scoring Criteria

IMPLICATIONS

Financial

1. As set out in the report. Revenue implications of capital schemes will need to be considered as part of the options appraisal undertaken before each scheme commences, and will be built into future revenue budgets as appropriate. Funding from unsupported borrowing and revenue in 2011/12 and 2012/13 is subject to the affordability of these funding pressures within the revenue budget.

Legal

2. Capital expenditure that cannot be met from borrowing, capital receipts, contributions or grants has to be charged to the revenue budget. The rules governing decisions on the capital programme are set out in the Local Government Act 2003 and in regulations and guidance issued under the Act, including the Prudential Code for Capital Finance in Local Authorities issued by CIPFA. This allows for additional unsupported borrowing provided that this is consistent with the Prudential Code, particularly in terms of affordability.

Personnel

3. None directly arising.

Equalities impact

4. None directly arising.

Health and Safety

5. None directly arising.

Carbon commitment

6. None directly arising.

Value for money

7. The proposed programme reflects a range of schemes designed to show value for money across all corporate priorities.

Corporate objectives and priorities for change

8. The process set out for approval is intended to deliver a capital programme that is consistent with corporate objectives and priorities.

Details of Scheme Costs

Key	
Source of Funding	
SCE®	Supported Capital Expenditure - Revenue
SCE©	Supported Capital Expenditure - Capital
UBC	Unsupported Borrowing Corporate
UBSF	Unsupported Borrowing Service Financed
UBSS	Unsupported Borrowing Service Financed Spend to Save
GG	Government Grant
CR	Capital Receipts
EC	External Contributions
S106	Section 106's
L	Lottery
RR	Revenue Reserves
SRR	Service Revenue Reserves
CRS	Capital Reserves
MRA	Major Repairs Allowance
Status of External Funding	
C	Confirmed
P	Pending

Corporate Outcomes

Key	
TSE	A thriving sustainable economy
ALP	Achieving learning potential
GHW	Good health and wellbeing
BSFS	Being safe and feeling safe
SC	A strong community
ACL	An active cultural life
GQSLN	Good quality services that meet local needs
SMW	A skilled and motivated workforce

Capital Programme Summary 2011/12 to 2013/14

For Info; 11th Jan Cabinet 2010/11 £'000	Costs and Funding	Cost			
		2011/12 £'000	2012/2013 £'000	2013/2014 £'000	Total cost £'000
	Scheme Costs				
23,498	Children & Young People	32,003	27,468	5,250	64,721
31,976	Adult Health & Housing	30,164	13,918	10,985	55,067
713	Resources	177	-	-	177
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					-
113,378	Total Costs	119,744	74,111	80,295	274,150
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28,986	Supported Capital Expenditure - SCE (C)	18,305	14,305	12,737	45,347
	Unsupported Borrowing				-
18,446	Corporate Programme	37,803	20,828	51,003	109,634
2,783	Service Financed Unsupported Borrowing	1,536	7,411	-	8,947
1,940	Service Financed Spend to Save	2,758	46	-	2,804
	External Funding Secured				-
20,449	Government Grant	20,360	14,849	6,600	41,809
3,234	External Contributions	427	-	-	427
-	Lottery	-	-	-	-
					-
11,184	Capital Receipts	10,670	4,655	510	15,835
2,150	S106	1,686	301	300	2,287
3,677	Revenue Reserves	8,791	2,929	765	12,485
5,901	Service Revenue Reserves	386	244	-	630
2,032	Capital Reserves	289	-	-	289
9,103	Major Repairs Allowance - MRA (Housing)	9,280	8,280	8,380	25,940
113,378	Total Funding	119,744	74,111	80,295	274,150

Children and Young Peoples Directorate - Details of Scheme Costs

Scheme	Source of Funding	Corporate Outcomes	Cost				
			2011/2012 £000	15th Feb Cabinet Slippage £000	Restated 2011/2012 £000	2012/2013 £000	2013/2014 £000
Devolved Funding (funding source)	SCE©	ALP	788	-	788	-	-
BSF preparation costs	GG	ALP	100	-	100	-	-
BSF Programme	UBC	ALP	-	-	-	6,744	-
NDS Modernisation projects 08/09							
Two classroom extension to provide replacements for life expired classrooms at Shelton Infant School.	SCE®	ALP	20	-	20	-	-
NDS Modernisation projects 09/10							
Bemrose School - New Enhanced Resources (ER) Unit for Autistic Spectrum Disorder (ASD) Pupils.	SCE®	ALP	13	-	13	-	-
Becket Primary Playing Field reinstatement	SCE©	GHW	20	-	20	-	-
St Giles Special School - create additional capacity for children with Autistic Spectrum Disorder	UBSS	ALP	17	-	17	-	-
NDS Modernisation projects 10/11							
Brackensdale Infant replacement boiler & controls	SCE®	ALP	25	-	25	-	-
Lawn Primary School refurb / toilet redesign and FPW	SCE®, EC	ALP	50	50	-	-	-
Roe Farm Primary School refurbishment / toilet redesign and FPW	SCE©	ALP	-	295	295	-	-
Primary Capital Programme Schemes							
Arboretum Primary Capital Programme	SCE®, EC	ALP	2,106	-	2,106	123	-
Ravensdale Junior Primary Capital Programme Scheme	SCE®, SCE©	ALP	1,589	-	1,589	85	-
BSF Programme Phase 1a							
Noel-Baker Community School & Language College - New Build	GG	ALP	-	-	-	2,250	-
St. Martin's School - New Build	GG	ALP	-	-	-	116	-
Derby Moor Community Sports College - Major refurbishment	GG	ALP	11,993	-	11,993	7,070	-
BSF Programme ICT only							
Derby Moor ICT	GG	ALP	-	-	-	1,371	-
Noel Baker ICT	GG	ALP	-	-	-	1,431	-
St Martins ICT	GG	ALP	-	-	-	282	-
Bemrose BSF ICT	GG	ALP	-	-	-	61	-
Chellaston BSF ICT	GG	ALP	-	-	-	137	-
Lees Brook BSF ICT	GG	ALP	-	-	-	94	-
Littleover BSF ICT	GG	ALP	-	-	-	120	-
Murray Park BSF ICT	GG	ALP	-	-	-	79	-
St Benedicts BSF ICT	GG	ALP	-	-	-	118	-
West Park BSF ICT	GG	ALP	-	-	-	104	-
Woodlands BSF ICT	GG	ALP	-	-	-	95	-
St Andrews BSF ICT	GG	ALP	-	-	-	21	-
St Clares BSF ICT	GG	ALP	-	-	-	23	-
Sinfin BSF ICT	GG	ALP	-	-	-	72	-
Kingsmead BSF ICT	GG	ALP	-	-	-	49	-
da Vinci BSF ICT	GG	ALP	-	-	-	50	-
Merrill BSF ICT	GG	ALP	-	-	-	85	-
Ivy House BSF ICT	GG	ALP	-	-	-	17	-
BSF associated highways works	UBSF,SCE©	BSFS	-	-	-	1,250	-
Childrens Centre Capital							
West End Children's Centre (Central Community Nursery School)	SCE©	ALP	10	-	10	-	-

Children and Young Peoples Directorate - Details of Scheme Costs

Scheme	Source of Funding	Corporate Outcomes	Cost				
			2011/2012 £000	15th Feb Cabinet Slippage £000	Restated 2011/2012 £000	2012/2013 £000	2013/2014 £000
NEW SCHEMES							
School Condition work & place planning requirements	SCE@, CR	ALP	3,000	-	3,000	5,000	5,000
Lees Brook urgent maintenance - smaller scheme	SCE@	ALP	2,000	-	2,000	-	-
Schools Access Initiative small scheme	SCE@	ALP	250	-	250	250	250
Section 106 funding contribtion towards Chellaston Secondary School's scheme to increase admission places	S106	ALP	-	367	367	-	-
St Chad's C of E Nursery & Infant School- Urgent repairs to the hall & nursery classroom ceilings	SCE@	ALP	4	-	4	-	-
Meadow Farm - Primary capital programme scheme	SCE@	ALP	535	-	535	20	-
New Primary Phase Enhanced Resources (ER) Unit for Autistic Spectrum Disorder (ASD) Pupils	UBSS	ALP	1,179	-	1,179	46	-
Wireless Network Primary Capital Programme Scheme	SCE@	ALP	-	300	300	-	-
Ashgate Primary Capital Programme Scheme	SCE@	ALP	3,760	-	3,760	140	-
Firs Estate Primary Capital Programme Scheme	SCE@	ALP	279	-	279	18	-
Markeaton Primary Capital Programme Scheme	SCE@, SCE@, S106	ALP	2,523	-	2,523	95	-
Phone mast removal at Noel Baker Community School, BSF scheme	EC	ALP	-	105	105	-	-
Property adaptations for foster carers	SCE@	GQSLN	50	-	50	50	-
Roe Farm Primary School Heating & Electrical Project	SCE@, EC	ALP	-	93	93	-	-
Vic Hallam repairs at Chaddesden Park Jun School	SCE@	ALP	100	128	228	-	-
Vic Hallam repairs at Mickleover Primary School	SCE@, RR	ALP	191	-	191	-	-
Vic Hallam repairs at Ridgeway Infants School	RR	ALP	145	-	145	-	-
Hardwick Primary School - Two shelters to provide appropriate outdoor space for parents dropping off and collecting children.	SCE@	BSFS	18	-	18	-	-
Total Children & Young People			30,764	1,238	32,003	27,468	5,250

Neighbourhoods Directorate- Details of Scheme Costs

Scheme	Source of Funding	Corporate Outcomes	Cost				
			2011/2012 £000	15th Feb Cabinet Slippage £000	Restated 2011/2012 £000	2012/2013 £000	2013/2014 £000
<u>ENVIRONMENTAL REGULATION</u>							
Crematorium (corp)	UBC,SRR	GQSLN	700	-	700	823	-
<u>LEISURE & CULTURE</u>							
Riverside Path	GG,S106	ACL	159	58	217	-	-
Bass Recreation Ground Skate Park	GG,S106	GHW	-	228	228	-	-
Markeaton Park	S106	GHW	-	235	235	-	-
Nottingham Road Racecourse Improvements	RR	GHW	38	-	38	-	-
Alvaston Park Changing Rooms	CR	GHW	40	-	40	-	-
Community Centres	RR	SC	50	-	50	-	-
Chellaston Community Centre	SCE@, S106	SC	38	-	38	1	-
10/11 Play areas South Ave - Spondon	GG	GHW	45	-	45	-	-
10/11 Play areas Brunswood Rec - Spondon	GG	GHW	45	-	45	-	-
10/11 Play areas Havenbault Rec- Littleover	GG	GHW	15	-	15	-	-
10/11 Play areas Sunnysdale Pk - Blagreaves	GG	GHW	11	-	11	-	-
Leisure Centre Strategy	UBC,CR	GHW	5,000	-	5,000	14,000	26,000
Chaddesden Park Library	UBC	GQSLN	-	80	80	1,122	-
QUAD	SRR	ACL	20	-	20	-	-
Derby Live - Box Office upgrade	SR,CR	ACL	-	162	162	-	-
Derby Live - Assembly Rooms tannoy upgrade	SR	ACL	-	62	62	-	-
NEW SCHEME - Silk Mill, Derby National Visitor Attraction Phase 1	SCE@, GG	ACL	200	-	200	350	1,000
<u>STREET PRIDE</u>							
Refuse Vehicles & Plant	UBSF	GQSLN	-	460	460	135	-
Street Cleaning Equipment	UBSF	GQSLN	-	326	326	182	-
Winter Service Salt Barn	SCE@, CR	GQSLN	600	-	600	-	-
Grounds Plant & Equipment	UBSF	GQSLN	250	-	250	200	-
Communal bins - Derby Homes properties	GG	GQSLN	44	-	44	-	-
Waste Disposal Plant	UBC	GQSLN	-	-	-	-	25,000
<u>PLANNING & TRANSPORT</u>							
Public Area CCTV	GG	BSFS	250	-	250	-	-
CCTV Renewal programme	SR	BSFS	5	-	5	20	-
NEW SCHEME - Integrated Transport Programme - smaller scheme	SCE@, S106	GQSLN	1,300	-	1,300	1,300	1,300
Connecting Derby	UBC	GQSLN	1,705	200	1,905	-	-
NEW SCHEME - London Road Bridge replacement, Phases 1&2	SCE@, GG	GQSLN	-	-	-	400	7,000
NEW SCHEME - Highways Asset Management Delivery, smaller scheme	SCE@	GQSLN	2,000	-	2,000	2,000	2,000
Total Neighbourhoods			12,515	1,811	14,326	20,533	62,300

Adult Health and Housing Directorate - Details of Scheme Costs

Scheme	Source of Funding	Corporate Outcomes	Cost				
			2011/2012 £000	15th Feb Cabinet slippage £000	Restated 2011/2012 £000	2012/2013 £000	2013/2014 £000
ADULT CARE							
Mental Health	GG	GHW	116	-	116	130	-
ASPECT (Derventio)	GG	GHW	-	25	25	-	-
Extra care - Homes for the Elderly	SCE@, CR, UBC	GHW	6,158		6,158	1,117	400
Adult Social Care	GG	GHW	122	114	236	122	-
National care standards	UBC	GHW	-	236	236	-	-
HOUSING							
Kitchens and Bathrooms	MRA	GQSLN	3,000	-	3,000	3,000	3,000
Electrical Upgrades	MRA	GQSLN	200	-	200	250	250
Re-roofing	MRA	GQSLN	500	-	500	900	1,000
Major Refurbishments/Alterations	MRA	GQSLN	550	-	550	550	550
PVCu Windows & Doors	MRA	GQSLN	1,000	-	1,000	1,000	1,000
New & Replacement Gas Central Heating	MRA	GQSLN	3,000	-	3,000	1,800	1,800
Adaptations for Disabled People	MRA	GQSLN	700	-	700	700	700
Door Entry Systems - communal	MRA	GQSLN	300	-	300	50	50
Capitalised Salaries	MRA, EC	GQSLN	730	-	730	730	730
Loft and cavity wall insulation	RR	GQSLN	200	-	200	100	15
Solid Wall Insulation	RR	GQSLN	1,900	-	1,900	400	-
Estates Pride	RR	GQSLN	2,040	-	2,040	1,379	-
Lift Replacement	RR	GQSLN	50	-	50	50	50
Park Homes Improvements	SCE@	GQSLN	190	-	190	-	-
Decent and Safe Homes (DASH)	SCE@	GQSLN	388	-	388	-	-
DASH Lettings Agency	SCE@	GQSLN	157	-	157	-	-
Housing Intelligence for the East Midlands (Hi4EM)	SCE@	GQSLN	310	-	310	-	-
Empty Property Assistance	SCE@	GQSLN	400	-	400	400	400
Disabled Facilities Grants	GG, SCE@, CR	GQSLN	1,810	-	1,810	810	810
Minor Repairs Grants	SCE@	GQSLN	100	-	100	100	100
Capitalised Salaries	SCE@, RR	GQSLN	190	-	190	190	130
Community Energy Savings Project (CESP)	SCE@	GQSLN	270	-	270	140	-
Installation of Photo Voltaic Cells	RR	GQSLN	2,650	-	2,650	-	-
PFI Scheme	CR	GQSLN	218	-	218	-	-
Gypsy and Travellers Site	SE@, GG	GQSLN	1,940	-	1,940	-	-
New Build Scheme at St David's Close	GG,RR	GQSLN	600	-	600	-	-
Total Adult Health & Housing			29,789	375	30,164	13,918	10,985

Chief Executive's Office - Details of Scheme Costs

Scheme	Source of Funding	Corporate Outcomes	Cost				
			2011/2012 £000	15th Feb Cabinet slippage £000	Restated 2011/2012 £000	2012/2013 £000	2013/2014 £000
ASSET MANAGEMENT							
Planned Maintenance: PM	SCE@, CR	GQSLN	1,260	-	1,260	1,911	1,211
PM: Multi Storey Car Parks - structural repairs /	RR	GQSLN	300	-	300	300	-
Highways repairs		GHW	-	124	124	-	-
PM:Children's Homes - essential repairs	RR	GQSLN	-	125	125	-	-
PM: Central Museum - disabled lift to military gallery	CR,RR	GQSLN	-	40	40	-	-
PM:London Road depot - structural repair to Vic Hallam building	CR	GQSLN	-	30	30	-	-
PM:Stores Road Depot - structural repair to stable block	CR	GQSLN	-	-	100	100	100
Childrens Homes - Maintenance & Health & safety	SCE@	GHW	100	-	142	-	-
Climate Change	SRR	TSE	142	-	1,000	-	-
School Meal Production Facility	UBC, GG	GQSLN	1,000	1,543	1,678	-	-
Hydro Electric Power Station	UBC,UBSS,EC	TSE	135	-	37	37	-
Capitalised Valuer	CR	TSE	37				
POLICY PERFORMANCE							
Accommodation Strategy	UBC	GQSLN	25,667		25,667	6,329	3
One Derby one council	CR	GQSLN	9,381	-682.00	8,699	2,348	-
Information and Communications Technology							
ICT Infrastructure Improvements	CR	GQSLN	-	492	492	-	-
Customer Relationship management (CRM)							
System Procurement	CR	GQSLN	-	190	190	95	-
REGENERATION							
Friargate Creative Industries Workspace	UBC,GG	GQSLN	-	266	266	-	-
Wayfinding Structures - Design & Construction							
Costs	RR,CR	GQSLN	117	10	127	-	-
PR Portfolio - NGP's CONFIRMED funding	GG	GQSLN	-	17	17	-	-
Project Management and minor miscellaneous environmental improvements	CR	GQSLN	60	-	60	65	-
Building Frontage Enhancement Scheme	RR	GQSLN	36	-	36	-	-
Derby Railway Station Interchange	SCE@, GG, EC	GQSLN	-	1,272	1,272	-	-
Sadler Gate, Corn Market & St Peter's Street - Design Vision & Detailed Design (Sadler Gate only)	GG	GQSLN	-	439	439	-	-
Riverside Improvements	GG,SCE@,S106	GQSLN	400	-	400	-	-
Building Lighting	GG	BSFS	100	-	100	-	-
Shop Front	GG	GQSLN	30	-	30	-	-
Friargate Heads	GG	GQSLN	5	-	5	-	-
Sadler Gate	GG	GQSLN	200	-	200	-	-
Contingency	GG	GQSLN	14	-	14	-	-
Total Chief Executive's Office			38,984	3,866	42,850	11,185	1,314

Resources Directorate - Details of Scheme Costs

Scheme	Source of Funding	Corporate Outcomes	Cost				
			2011/2012 £000	15th Feb Cabinet slippage £000	Restated 2011/2012 £000	2012/2013 £000	2013/2014 £000
ICT Infrastructure	CR	GQSLN	-	77	77	-	-
Content Management System	CR	GQSLN	-	100	100	-	-
Total Resources			-	177	177	-	-
			-	177	177	0.00	0.00

List of excluded schemes not contractually committed with funding allocated

Scheme	2010/11	2011/12	2012/13	Total	Comments
	£'000	£'000	£'000	£'000	
East Street	10			10	Funded from prudential Borrowing. Desirable but not essential. Revenue saving of £620 a year
Wayfinding Public Art Masterplan	37			37	Funded from prudential borrowing. Desirable but not essential. Revenue saving per year £2,300
Planned Maintenance	819	675	823	2317	Residual allocation but has been superseded by the top slice given from the bidding process. Funded from prudential borrowing and capital receipts (£1,174k) so will free up receipts for other schemes Revenue saving £190,000 in total over 3 years
Planned Maintenance Contingency	164			164	Funded from capital receipts and allocation for planned maintenance. Superseded by top slice
Public Realm Contingency	628			628	Funded from prudential borrowing £615k and £13k capital receipts. Revenue saving £38,000 per year
Riverside Path	83			83	Funded from prudential borrowing but dependent on the match required for the grant funding .Potential revenue saving of £5,000 per year
Total	1,741	675	823	3,239	

Scheme Funding**Schemes funded by:**

2010/11	2011/12	2012/13	Total
£'000	£'000	£'000	£'000
1,564	279	45	1,888
177	396	778	1,351
1,741	675	823	3,239

List of excluded schemes that are unringfenced funding streams

Scheme	2010/11	2011/12	2012/13	Total	Comments
	£'000	£'000	£'000	£'000	
CYP Design and tender works for 2011/12 schemes	40			40	Funded from government grant which is single pot so can be recycled to be used on other schemes.
NDS modernisation fund	545			545	Funded from government grant which is single pot so can be recycled to be used on other schemes.
Energy Management	225			225	Funded from prudential borrowing but consider potential of setting up a spend to gain pot. Revenue saving £30,000 per annum.
Extra Care Development	1,300			1300	Funded from prudential borrowing £1,048k and single capital pot (SCE C) £252k. Superseded by allocation from new bids and what is already in the programme. Revenue saving £65,000 per year.
Dementia Care	492			492	Funded from prudential borrowing. Superseded by allocation from new bids and what is already in the programme. Revenue saving £31,000 per year.
Total	2,602	0	0	2,602	

Scheme Funding**Schemes funded by:**

2010/11	2011/12	2012/13	Total
£'000	£'000	£'000	£'000
Supported Capital Expenditure SCE (C)	252		252
Prudential Borrowing - Corporate	1,765		1,765
Specific Capital Grants	585		585
2,602	-	-	2,602

Priority Schemes

Scheme	2011/12	2012/13	2013/14	2014/15	Total
Leisure Strategy	5,000	14,000	26,000	5,000	50,000
ODOC IT	9,381	2,443			11,824
Accommodation Strategy	25,667	6,329	3		31,999
Waste Disposal			25,000		25,000
	40,048	22,772	51,003	5,000	118,823

Priority Schemes Funding

Schemes funded by:	2010/11	2011/12	2012/13	2014/15	Total
	£'000	£'000	£'000	£'000	£'000
Prudential Borrowing - Corporate	30,667	19,107	51,003	5,000	105,777
Capital Receipts	9,381	3,665			13,046
	40,048	22,772	51,003	5,000	118,823

Scoring Sheet

Scheme	Cost £'000	Total bid from corporate pot £'000	Amount already on capital programme £'000	Net bid from corporate pot £'000	Amount required in 2011/12 £'000	Amount required in 2012/13 £'000	Amount required in 2013/14 £'000	Additional Comments	Total Score
Extra care - Homes for the Elderly	7,675	5,275	4,158	1,117	1,117			Homes for the Elderly - part of this scheme is already partially on Corporate Programme (unsupported borrowing)	500
Integrated Transport Programme- smaller scheme	3,900	3,000	-	3,000	1,000	1,000	1,000	Transport planning works	475
School Condition work & place planning requirements	13,000	13,000	-	13,000	3,000	5,000	5,000	School maintenance and provision of additional places	450
Lees Brook urgent maintenance - smaller scheme	2,000	2,000	-	2,000	2,000			Lees Brook urgent health and safety repairs	450
Disabled Facilities Grant - main bid	3,430	3,430	2,430	1,000	1,000			Adaptations to homes for disabled residents	425
Schools Access Initiative	1,000	750	-	750	250	250	250	Adaptations to schools for disabled pupils	425
Public Realm Programme - smaller scheme	750	150	-	150	150			Riverside Gardens £400K, Building Lighting £100K, Sadler Gate £200k, Shop Front Grants £30K, Friar Gate Heads £5K, Contingency £15K	425
London Rd Bridge replacement	7,400	2,000	-	2,000		400	1,600	Bid in progress for major scheme funded from DfT. £2m match funding required to secure DfT monies	400
Highways Asset Management Delivery - smaller scheme	6,000	6,000	-	6,000	2,000	2,000	2,000	Highways maintenance works	400
Silk Mill - Derby's National Visitor Attraction Phase 1	1,550	680	-	680	80	100	500	Development programme from the refurbishment of the Silk Mill as part of the overall Derby Museums Transformation programme. The museum is to be mothballed whilst the transformation programme progresses which will allow time for partnership building and bid development and submission.	400
Children's Homes - Maintenance and Health & Safety	300	300	-	300	100	100	100	Maintenance of Children's Homes	400
Winter Service Salt Barn - main bid	600	600	-	600	600			Covered facility for the storage of road salt	375

Total	30,597	10,180	9,967	10,450
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Schemes funded by:

Total	2010/11	2011/12	2012/13
£'000	£'000	£'000	£'000

New funding available

Single Capital Pot 2011/12 - 2012/13	29,412	8,995	9,967	10,450
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Recycled funding from excluded schemes

Supported Capital Expenditure SCE (C)	252	252		
Government Grant	585	585		
Capital Receipts	348	348		
Total	30,597	10,180	9,967	10,450

Unsupported Borrowing Schedule 2011/12 - 2013/14

Scheme	Asset Life (years)	2011/12 £000	2012/13 £000	2013/14 £000	Future Years £000	Total £000
Corporate Unsupported Borrowing						
AHH						
Extra care - Homes for the Elderly	50	4,158	-	-	-	4,158
National care standards	50	236	-	-	-	236
Chief Exec						
Hydro Electric Power Station	50	91	-	-	-	91
Accommodation Strategy	50	25,667	6,329	3	-	31,999
Friargate Creative Industries Workspace	50	116	-	-	-	116
Neighbourhoods						
Crematorium (corp)		550	599	-	-	1,149
Leisure Centre Strategy	50	5,000	12,778	26,000	-	43,778
Chaddesden Park Library	50	80	1,122	-	-	1,202
Connecting Derby	40	1,905	-	-	-	1,905
Waste Disposal Plant	50	-	-	25,000	-	25,000
						-
						-
Total Corporate Unsupported Borrowing		37,803	20,828	51,003	-	109,634
Service Financed CYP						
BSF Programme	50	-	6,744	-	-	6,744
BSF associated highways works	40	-	150	-	-	150
Chief Exec						
School Meal Production Facility	25	500	-	-	-	500
Neighbourhoods						
Refuse Vehicles & Plant	7	460	135	-	-	595
Street Cleaning Eqp	5	326	182	-	-	508
Grounds Plant & Equipment	5	250	200	-	-	450
Total Service Financed Unsupported Borrowing		1,536	7,411	-	-	8,947
Service Financed Spend to Save CYP						
St Giles Special School - create additional capacity for children with Autistic Spectrum Disorder	50	17	-	-	-	17
New Primary Phase Enhanced Resources (ER) Unit for Autistic Spectrum Disorder (ASD) Pupils	50	1,179	46	-	-	1,225
Chief Exec						
Hydro Electric Power Station	50	1,562	-	-	-	1,562
Total Service Financed Spend to Save Unsupported Borrowing		2,758	46	-	-	2,804
Grand Total Of Unsupported Borrowing		42,097	28,285	51,003	-	121,385

Appendix 8

Scoring Criteria for all Capital Schemes 2011/12, 2012/13 and 2013/14

1. Financial	Score
Capital Funded	
Schemes that are fully self financing on Capital will automatically proceed for inclusion in the draft capital programme for consideration by COG.	100
Schemes which are 75% funded	75
Schemes which are 50% funded	50
Schemes which are 25% funded	25
Schemes which are 0% funded	0
Revenue Funding	
Schemes that are fully financing on <u>revenue</u>	100
Schemes which are 75% funded	75
Schemes which are 50% funded	50
Schemes which are 25% funded	25
Schemes which are 0% funded	0
2. Corporate, Social, Economic, Political Priorities	
Fully contributes to Council objectives	100
Partially contributes to Council objectives	75 – 25
Does not Contribute to Council Objectives	0
3. Deliverability	
High (no preconditions – ready to go)	100
Medium (up to two pre conditions)	50
Low (e.g. land, acquisition, planning, demolition) (more than two pre conditions)	25
4. Commitments	
Low (same or no additional commitments compared to present)	100
Medium (some additional requirements but not totally new)	50
High (requires as to Maintenance staffing, claw back, reviews etc)	0
5. Consequences of Exclusion Risk to services or budgets of scheme if not undertaken or a requirement to meet legislation (e.g. change in housing benefits systems requiring new software or need to meet costs from downsizing)	

High	100
Medium	50
Low	0
6. Impact on Environment	
Substantial reduction in Carbon footprint	100
Moderate reduction in Carbon footprint	50
Little or no impact on Carbon footprint	0
Total Score	