



Derby City Council

## HEALTH AND WELLBEING BOARD 13<sup>th</sup> September 2018

Report of the Service Director of Adult Social  
Care Services/ Derbyshire STP Director

# ITEM 06

### Update on Joined Up Care Derbyshire – Derbyshire's STP

#### SUMMARY

- 1.1 This report provides the Health and Wellbeing Board with an update on the progress of Joined Up Care Derbyshire (JUCD) – Derbyshire's Sustainability and Transformation Partnership (STP).
- 1.2 It provides an overview of the latest news and progress of JUCD as a whole including:
  - The appointment of Vikki Taylor as Director of the STP.
  - The financial challenge currently faced - the cost of delivering services this year is currently set to be £80 million more than the annual budget received.
  - Progression of JUCD towards becoming an integrated care system (ICS) by next April.
- 1.3 In addition to this general overview, this report provides an update on the development of the Place Alliances and particularly the establishment and progress of Derby Place Alliance. This includes:
  - The overarching priority for all Place Alliances, including Derby, is the care of the frail elderly population. Key to this is the management of non-elective admissions to hospital.
  - An immediate task of the Derby Place Alliance is a mapping exercise to establish a baseline of health and care services, initiatives and assets already in place in the city.
  - A bespoke development programme is being offered to all Place Alliance Leadership Teams in Derbyshire Place Alliance Leading Across Boundaries.
- 1.4 Further information, including regularly newsletter updates can be found on the Joined Up Care Derbyshire website: <https://joinedupcarederbyshire.co.uk/>

#### RECOMMENDATION

- 2.1 To note the update on Joined Up Care Derbyshire and the establishment and progress of Derby Place Alliance.

#### REASONS FOR RECOMMENDATION

- 3.1 To ensure the Health and Wellbeing Board remains fully briefed and involved in the ongoing development and delivery of JUCD.

## **SUPPORTING INFORMATION**

- 4.1 The Joined Up Care Derbyshire (JUCD) Board, following a competitive process, has appointed Vikki Taylor as the Sustainability and Transformation Partnership (STP) Director. Vikki has been providing executive leadership for the Derbyshire STP since January 2018 on a part time basis alongside her regulatory assurance role she currently undertakes within NHS England.
- 4.2 Many hospitals and other organisations across the country are struggling to balance their books. The situation is no different in Derby and Derbyshire. The cost of delivering services this year is currently set to be £80 million more than the annual budget we receive.
- 4.3 Joined Up Care Derbyshire is working to meet this financial challenge. Our long-term vision - to bring care closer to home, transform services and help more people stay well and prevent ill health in the first place - relies upon us taking action now to address the financial challenge in 2018-19. This means difficult decisions have to be taken. Using services wisely, pooling our resources, and looking to be innovative wherever possible, are the ways we will successfully meet this challenge.
- 4.4 A series of engagement events have been held across the county and city to encourage people to get involved in the conversation about the future of health and care in Derbyshire. These sessions are just a start and further sessions will be held in September to give people the chance to have face-to-face conversations.
- For more information about the financial challenge visit:  
<https://joinedupcarederbyshire.co.uk/about/our-financial-challenge>
- 4.5 By next April, Joined Up Care Derbyshire, like other STPs across the country, is expected to continue its progression into a new structure – becoming known as an integrated care system (ICS). We will work with national guidance to understand when we will be an integrated care system – at least in shadow form. This will see organisations act together as a strategic commissioner - overseeing services, standards and how resources are allocated.
- 4.6 Commissioning for local communities will take place through the Place Alliances. This should help ensure that services are equitable across Derby and Derbyshire but are able to be tailored to meet the needs of individual communities.
- 4.7 ‘Place’ involves commissioners, community services providers, local authorities, primary care, the voluntary and community sector, and the public working together to meet the needs of local people. There are eight ‘Place Alliances’ across Derbyshire.
- 4.8 Derby Place Alliance has now been established in the city. Derby Place Alliance is in its infancy, meeting twice to-date. The Place Alliance is in the process of establishing its priorities and programme of work.

- 4.9 The overarching priority for all Place Alliances, including Derby, is the care of the frail elderly population. Key to this is the management of non-elective admissions to hospital which is a key outcome measure for Place Alliances.
- 4.10 It is expected that around 80% of Place Alliance work will be towards this priority with the rest locally determined. This balance may change in future years. Working on the frailty 'agenda' should reap benefits for all organisations in terms of better integration, better system-wide communication and more efficient use of existing resources.
- 4.11 To support this work and further understand the issues and potential opportunities to reduce frailty and its impact, a Frailty Summit will be held on the 25<sup>th</sup> September. The Summit will include a mix of both local and national speakers who will share best practice and the latest learning.
- 4.12 One of the first tasks being undertaken by Derby Place Alliance is a mapping exercise to establish a baseline of the health and care services, initiatives and assets already in place in the city and how these might support those with mild, moderate or severe frailty.
- 4.13 The Derby Alliance work plan shall cover working with care homes, integrated working of health and social care staff and services, early identification of vulnerable people susceptible to hospital admission, winter activities, social prescribing and voluntary sector input.
- 4.14 To support Place Alliances, a bespoke development programme is being offered to all Place Alliance Leadership Teams – 'Derbyshire Place Alliance Leading Across Boundaries'. It offers protected time for the core team to work together, with expert facilitation. It will provide a wide range of resources and tools on setting meaningful goals, identifying impactful actions and overcoming system challenges to achieving the vision for each Place. The dates and venues for this programme have now been set.
- 4.15 Further information, including regularly newsletter updates can be found on the Joined Up Care Derbyshire website: <https://joinedupcarederbyshire.co.uk/>

<b>OTHER OPTIONS CONSIDERED</b>
---------------------------------

- 5.1 None.

**This report has been approved by the following officers:**

Legal officer
---------------

<b>Financial officer</b> <b>Human Resources officer</b> <b>Estates/Property officer</b> <b>Service Director(s)</b> <b>Other(s)</b>	Perveez Sadiq, Service Director, Adult Social Care Services
<b>For more information contact:</b>  <b>Background papers:</b> <b>List of appendices:</b>	Jenny Goodwin, Head of Communications and Engagement - Joined Up Care Derbyshire. <a href="mailto:jenny.goodwin2@nhs.net">jenny.goodwin2@nhs.net</a> / Perveez Sadiq, <a href="mailto:Perveez.sadiq@derby.gov.uk">Perveez.sadiq@derby.gov.uk</a> , 01332 643550 None Appendix 1 – Implications

## IMPLICATIONS

### Financial and Value for Money

- 1.1 One of the key purposes of the STP is to achieve a financially sustainable health and social care system for the people of Derbyshire.

### Legal

- 2.1 The local NHS are required to have a STP in place for the Derbyshire footprint and have a responsibility to ensure appropriate involvement of the HWB. The HWB has a duty to improve the health and wellbeing of its population and reduce health inequalities in line with the objectives of the Derbyshire STP.

### Personnel

- 3.1 This paper has no workforce implications. Workforce planning, however, is a key element of the STP as a whole and the implementation of Place.

### IT

- 4.1 The Local Digital Roadmap (LDR) and associated programme of projects will provide the IT infrastructure and developments required to support delivery of the STP. Responsibility for the LDR sits with the Derbyshire Informatics Delivery Board.

### Equalities Impact

- 5.1 The STP sets out the local health and wellbeing gap. A primary objective of the STP is to reduce health inequalities across Derby and Derbyshire.

### Health and Safety

- 6.1 N/A

### Environmental Sustainability

- 7.1 N/A

### Property and Asset Management

- 8.1 The effective use of NHS estates and other assets is a workstream within the STP.

### Risk Management and Safeguarding

- 9.1 There are currently significant risks to the delivery of health and social care within Derby and Derbyshire. The STP aims to minimise these risks and deliver a sustainable system. Management of these risks is incorporated within the established governance arrangements of the STP.

### Corporate objectives and priorities for change

- 10.1 Delivery of the plans set out in the STP will support the corporate objectives of the organisations represented within the plan, including Derby City Council – most

notably in relation to improving health and wellbeing.