

## **INTEGRATED CARE PARTNERSHIP**

### **17 April 2024**

## **ITEM 05**

Report sponsor: Chris Clayton, Chief Executive Officer, NHS Derby and Derbyshire  
Report author: Chris Clayton, Chief Executive Officer, NHS Derby and Derbyshire

### **Update from the Integrated Care Board**

#### **Purpose**

- 1.1 To update the Integrated Care Partnership (ICP) on current priorities of NHS Derby and Derbyshire Integrated Care Board (ICB) and broader policy matters affecting the NHS.

#### **Recommendation**

- 2.1 The ICP is requested to receive the report for information and assurance.

#### **Reason**

- 3.1 The ICB is a key partner within the ICP and matters affecting policy or performance will have implications for local service delivery. The report aims to keep ICP members sighted on relevant matters, to inform the broader discussion.

## **Supporting information**

### **NHS Planning – 2024/25**

- 4.1 All partners have been working through their operational plans for the 2024/25 financial year, and the NHS system has submitted to NHS England our initial forecast outturns for performance against constitutional performance standards for 24/25. We have sought to balance delivery ambition with reality to ensure our predictions are credible and deliverable. It is well documented that the NHS is financially challenged, and colleagues have been working to reach a credible and deliverable opening position for our system plan. Our 2023/24 outturn position is being validated, but the NHS in Derby and Derbyshire expects to meet the financial control targets agreed with NHS England, along with recording improvements in performance against many of the NHS Constitutional targets.
- 4.2 Into 2024/25 NHS financial position is worse than in previous years and there is necessarily a fine balance between committing to achieving recovery targets, which require increased activity and the related staff to deliver through the year, while at the same time seeking to reduce cost. The NHS system's first submission was made to regulators on Thursday 21st March and made great progress in moving our opening deficit calculations in the right direction, but there is still much further work to do to achieve the threshold being set for us by NHS England. The ICB Board will review an updated version of our plan at a meeting on 21st April ahead of final submission on 2nd May.

### **ICB Staff Consultation**

- 4.3 The ICB concluded its formal consultation with staff on organisational structures on 7th January 2024. This consultation follows receipt of a letter from NHS England in March 2023 which set out a requirement for all ICBs to reduce running costs by a total of 30% by the end of the financial year 2025/26, with at least 20% of this saving by the end of the financial year 2024/25, and a further 10% in 2025/26.
- 4.4 The ICB's Remunerations Committee has since agreed the proposed organisational structures and the ICB is in the progress of enacting the changes identified, in line with a clear HR framework. The ICB is seeking to avoid making any compulsory redundancies where that is possible. ICB staff have continued to show compassion and empathy towards colleagues who do not yet have their position confirmed. Despite this uncertainty, staff have continued to work relentlessly with colleagues in the wider health and care system to seek to improve the health of local people and it is factual to say that we have made much progress, and on many fronts.

### **Industrial Action**

- 4.5 Impacting progress, including our ability to recover surgery waiting times, our hospitals system has been navigating through the latest period of industrial action by junior doctors. Frontline teams and management are thanked for their continued efforts to deliver safe care across our system and their relentless efforts to manage this challenging period. It's important to reflect on the strength of relationships within our system. Our close working on discharge between the NHS and local authorities, and the significant collaboration between our acute trusts, EMAS and community teams in managing flow and ambulance handovers is highly

constructive, has been instrumental in enabling the system to manage risk and sees us pulling in one direction to maintain safe care patients.

- 4.6 The British Medical Association has announced in March that Junior doctors in England will continue to take industrial action over the next six months after 98% voted in favour.

#### Tracy Allen to step down as chief executive of Derbyshire's community NHS services

- 4.7 Tracy Allen, DCHS Chief Executive and partner member of the ICB Board, has announced she will step down from her role in September 2024. Under Tracy's leadership, NHS community health services in Derbyshire have evolved, first as a standalone provider in 2011, to become an NHS trust and then an NHS foundation trust in 2014, achieving a CQC 'outstanding' rating in 2019, which it has maintained over the past four years.
- 4.8 In recent years Tracy has played a pivotal leadership role within the local integrated health and care system, as a partner member on the Derby and Derbyshire Integrated Care Board; NHS lead for Place development and as an elected trustee of NHS Providers, representing community/foundation trusts, in 2022/23. Tracy has often been named in the HSJ's Top 50 NHS chief executives' list since 2015. Tracy's intelligence, strategic thinking and compassion will be missed and we must make the most of her remaining six months as a local NHS leader to ensure her system memory and legacy are retained.

#### **Future commissioning of specialised services approved**

- 4.9 The ICB Board has approved [plans](#) to take on delegation of commissioning responsibilities for a range of specialised services from April 2024. This will be undertaken on an East Midlands footprint, with NHS Leicester, Leicestershire & Rutland ICB. Joint commissioning arrangements in other regions will continue for a further year. This will enable more joined-up care for patients with a focus on population health management (PHM) and tackling health inequalities. A further set of services are being considered for delegation to ICB's from April 2025.
- 4.10 Delegation means that ICBs become responsible for the whole pathway of care and could focus resource on prevention or primary care services to improve overall patient outcomes and reduce the need for specialised services. Clinical advances could also be implemented closer to home rather than just being in a specialised setting – for instance diagnostic services – maintaining specialist capacity for those that need it most. It should also help reduce inequity of access – there is good evidence that currently access varies across geographies with those living furthest from specialised provision experiencing delay in access.

#### **East Midlands Combined Council Authority**

- 4.11 Legislation is now in place for the new [East Midlands Combined Council Authority](#) (EMCCA). It is anticipated that the new authority will receive £4bn of devolved funding for transport, skills and adult education, housing, the environment and economic development. The authority conducted its inaugural meeting in Chesterfield during March and the election for the first East Midlands Mayor will take place on Thursday 2<sup>nd</sup> May. The ICB and broader NHS is looking forward to

building a constructive relationship with the elected Mayor, and to work alongside the combined authority on tackling the wider determinants of health.

## **Integrated Care Strategy Guidance**

4.12 The Department of Health and Social Care (DHSC) has [published updated guidance](#) on the preparation of integrated care strategies, based on user feedback. It includes new case studies and reflects developments since it was first published in July 2022. In summary, the updated guidance includes:

- additional guidance on localised decision-making at place level, including how place-level plans and strategies (including shared outcomes frameworks) should shape the integrated care strategy
- greater clarity on the opportunity for integrated care strategies to consider the wider determinants of health in setting the overall direction for the system (for example, housing and crime) and health-related services (services that are not directly health or social care services but could have an impact on health)
- greater clarity on the expectation for integrated care partnerships (ICPs) to promote widespread involvement when developing their integrated care strategies.

## **NHS Joint Forward Plan**

4.13 The ICB published the Derby and Derbyshire NHS 5-Year Plan (also known as Joint Forward Plan or JFP) on 30 June 2023. The JFP was the NHS' response to the Integrated Care Strategy and set out five guiding policies, which at the time of publication would require improvement actions to be allocated in due course:

1. Allocate greater resource to activities that will prevent, postpone, or lessen disease complications and reduce inequity of provision.
2. Give the teams working in our localities, the authority to determine the best ways to deliver improvements in health and care delivery for local people.
3. Give people more control over their care.
4. Identify and remove activities from the provision of care which result in time and cost being expended but do not materially improve patient outcomes.
5. Prioritise the improvement of the System's Intelligence Function and the capacity and capability of its research programme.

4.14 The plan identified the careful balancing act of managing immediate and short-term operational priorities with longer-term ambitions. As previously noted, 2023/24 has proved to be a year of significant operational challenge, with existing urgent and emergency care pressure overlaid by industrial action. To reflect this, NHS England has extended the deadline for refreshing of NHS Joint Forward Plans to 30 June 2024.

### New provider of NHS dental services Bolsover area

- 4.15 Treeline Dental Care has been appointed by NHS Derby and Derbyshire as the new provider of NHS dental services in Bolsover. Treeline will operate from the premises previously occupied by BUPA at Market Place, Bolsover - the opening date is still to be confirmed.

### DHU Healthcare confirmed as preferred provider for out of hours GP services

- 4.16 DHU Healthcare has been awarded a new contract to provide GP out of hours services, following a procurement process led by NHS Derby and Derbyshire Integrated Care Board. DHU Healthcare is the existing provider of primary care out of hours services, but this is a new contract with a different specification.

### Social prescribers in Derbyshire help thousands to get better

- 4.17 Social prescribers in Derby and Derbyshire supported thousands of people to improve their health and wellbeing over the past year. All GP practices have a social prescriber who is there to support people through non-clinical ways, often by connecting them with local community activities and services.

### NHS Communicate winners

- 4.18 NHS Derby and Derbyshire Integrated Care Board and Community Action Derby took home the 'Working in Partnership' award at the NHS Communicate Awards in early March. The award recognised the partnership approach to communications and engagement between the ICB's Communications and Engagement and Medicines Management teams and Community Action Derby as part of the 'hypertension, going further and faster', project.

### Derbyshire wins big at the 2024 Care Awards

- 4.19 Health Innovation East Midlands announced the winners of the 2024 Care Awards at an event in March. The winners, across six categories, were shining examples of care provided in Care Homes and in people's homes across the region, and some of these remarkable awards recognised the services provided in Derbyshire:

#### **Care Home Support Team of the Year**

Award Winner: Forget Me Not Team – Ashfields Care Home

#### **Care Home Manager of the Year**

Award Winner: Malik Mandani – Langdale Heights

#### **Home Care Provider of the Year**

Award Winner: Bespoke Care and Training

Highly Commended: Golden Years Support Services

#### **Care Home of the Year**

Highly Commended: Bankwood Care Home

Highly Commended: Brookfields Private Nursing Home.

### NHS campaign to help patients get treatment from their pharmacy

- 4.20 The Pharmacy First campaign aims to raise awareness of the recently launched initiative that allows pharmacists to treat seven common conditions, without the

need to visit a GP practice. The campaign raises awareness through posters and materials to share in waiting rooms, staff areas, together with video on demand, posters in locations such as bus shelters and also screens in some GPs and A&Es. In Derbyshire 100% of pharmacists have signed up for the scheme.

### NHS urges young adults to catch up on missed MMR vaccine

- 4.21 More than 900,000 adults aged 19 to 25 in England are being invited to book an appointment for their missed measles, mumps, and rubella (MMR) vaccine, as the NHS catch-up campaign continues.

### Martha's Rule

- 4.22 'Martha's Rule' will be rolled out across England from April 2024 to at least 100 NHS sites, enabling patients and families to seek round-the-clock access to a rapid review from a separate care team if they are worried about a person's condition. This follows the family of Martha Mills campaigning to help improve the care of patients experiencing acute deterioration.

### **ICB Board Meetings**

- 4.23 ICB Board meetings take place in public bi-monthly. They are held on Microsoft Teams and streamed live via YouTube. To read papers for the meetings and to access the link to watch the meeting, please [visit the ICB's website](#)

### **Other Items of Interest**

- 4.24 [Teens choose NHS as first choice for their future career](#)  
A BBC Bitesize survey found that the NHS is the first choice of employer for teenagers. Both Doctor and Nurse made the top five in career preferences in a survey of 4,000 young people, with one in ten saying that Doctor was their top career pick. The survey also showed that the NHS was the most popular employer with 13–16-year-olds – ahead of FIFA and various tech firms.

### Millions more dental appointments to be offered under NHS Dental Recovery Plan

Patients will benefit from millions more NHS dental appointments over the next year, following a major new plan to ensure easier and faster access to NHS dental care across England.

### Ambulance handovers improve despite increased demand and ongoing winter pressures

New data shows ambulance handover delays have improved despite increased demand, alongside continued pressure from winter viruses and industrial action.

### **NHS Confederation Manifesto**

Ahead of the General Election, the NHS Confederation has set out what its members have said they want from the next Government in their new report, [Building the health of the nation](#). This report identifies five critical factors to help secure the future of the service, namely; putting the NHS on a more sustainable footing, increasing NHS capital spending and reform how the capital regime operates, committing to fund and deliver the NHS Long Term Plan, providing more care close to home and delivering a strategy for national health.

## Public/stakeholder engagement

- 5.1 The ICB is continuing to define the role of its Public Partnership Committee, which will oversee assurance on the delivery of our Engagement Strategy. This involves partnership working with a range of organisations across the health and care system.

## Other options

- 6.1 None arising from this report.

## Financial and value for money issues

- 7.1 None arising from this report.

## Legal implications

- 8.1 None arising from this report.

## Climate implications

- 9.1 None arising from this report.

## Socio-Economic implications

- 10.1 None arising from this report.

## Other significant implications

- 11.1 None arising from this report.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal Finance Service Director(s) Report sponsor Other(s)	Chris Clayton, ICB CEO	27/03/2024

Background papers:	None
List of appendices:	None