## ADOPTION PROJECT - END PROJECT REPORT - ANNEX A

			DELIVERY		NEXT STEPS				
OBJECTIVE	OUTPUT	COMMENTS			NOT DELIVERED	BUSINESS AS USUAL	PROJECT BASED	NO FURTHER ACTION	COMMENTS
1) Increase number of	1.1 Specialist marketing	Recruitment and Marketing							Both strategies in place -
adopters:	consultant in place to	Strategies completed.							will drive marketing and
To increase the number	produce:		*			*			recruitment work from
of people coming	1.1a Recruitment and								2014/15 onwards.
forward to adopt	Marketing Strategy for								
children in Derby to a	fostering and adoption								
level which exceeds the	1.1b Revisions to DCC website	Revised website structure							Revised website to be
needs of the city in		and content in place.							kept up to date by service
order to:			*			*			and Comms. E Services
a) Facilitate the									changes to take place
adoption of children									under separate project.
from Derby.									
b) Provide a pool of	1.1c Revision to information	Revised packs produced and							Pack to be kept up to
surplus adopters to refer	packs, including easy to	in use.							date by service and
	understand assessment		*			*			Comms.
_	process and support guide for		т			ጥ			
-	adopters								
service									
	1.1d advice on effective	Not taken forward -			*				
	models for providing first	superseded by 1.1f			<b>*</b>			*	
	contact services				Superseded				
		Marketing Plan/campaign in							Main launch event with
		place. One year rolling plan							'premier' of DVD set for
		agreed. Activities started.	*			*			5th April. Comms and
	1 0	0							service will take forward.
	1.1f Business Support post in	JD, JIQ & Person Spec out							
		for consultation. Not yet							
	effective first contact service	-		*		*			
		Data anthony during the second							
		Data gathered, written up							
	•	and circulated.	*					*	
	involved in preparing adopters								
		Data anthough 111							
		Data gathered, written up	*					*	
	per adopter provided to other	and circulated.	-1-					-1* -	
	councils								
		Not progressed - analysis of							
	_	costs showed no margin.			*				
		Approx cost of in house						*	
		route is £42k compared			NA				
		with external fee of £27k.							

2) Permanence:	2.1 Policy for Permanence	Policy produced and on Tri-						Some further
	Planning	ex.						development needed,
definition of		сл.						including approval of
Permanence to be used			*		*			Plain English Panel,
across Children and								addition of a Finance
Young People's								Annex, dissemination &
								implementation.
Directorate and support								
	2.2 Guidance on Fostering for	-						Evolving new area means
	Adoption and role of	Tri-ex. Panels briefed. 2						there is more to do.
	Fostering and Adoption	children going through FfA						Further work planned
	Panels	route.						includes producing
								leaflet and information
								pack insert and capturing
			*		*			experience of 2 families
								who have gone through
								process to date to
								further improve process
								and help other carers
								thinking of trying FfA.
	2.3 Updated guidance and	Toolkit chosen - Sarah						There is a continuing
	toolkit for carrying out sibling							need to improve practice,
	assessments (together and	Apart. However, departure						plus take account of the
	apart)	of key member of staff has						new Act's requirements
		meant that the training		*		*		on sibling assessment.
		planned to develop						Area remains an
		expertise in using toolkit						operational priority.
		has not been delivered.						operational priority.
3) Establish robust	3.1 Review all current	SGO, RO & Adoption						
financial arrangements	individual arrangements of	Allowance lists produced as	*				*	
for permanency options	allowances paid	basis for initial one off	·				·	
		reviews.						

	3.2 Create one financial system and assessment criteria to include direct payments and annual review arrangements.	Fostering, SGO & RO allowances aligned. 2014/15fostering rates agreed and signed off. Consideration being given to Adoption Allowances. SGO & RO initial allowance review taking place.		*	*	
4) Locality Team Joint Working: To improve joint working practices between Locality Teams, Children in Care Team and Adoption Team and implement new procedures which ensure that the Adoption Service is involved in cases from an earlier stage.	practices	Worked with Localities, IROs, CiC and others to look at working practices. Agreed to restructure Adoption Tracking Meeting. New arrangements to start from 1st April. FfA now addressed at Case Review Panels. Where appropriate cases now allocated for family finding pre-birth.	*		*	
		See above - incorporated in 4.2				

Further work to take place in 2014/15 includes - <b>Adoption</b> - complete
any outstanding work on possible revision of
adoption allowances, carry out one off review
of adoption allowances, agree process for ongoing annual review of
adoption allowances,
ensure all new adopters from 1st Jan 2014 receive
'financial agreement' letter. <b>SGO &amp; RO</b> -
complete initial review of allowances. <b>Other</b> -
produce a Finance Annex
for the Permanence Policy setting out higher
level policy on payment of all types of allowances.

5) Care Plans: To improve the quality	5.1 Investigation of cause in delays on obtaining	Investigation completed and disseminated internally							
of Care Plans submitted to court to support achieving permanence	Placement Orders and why POs and Care Orders are not taken forward	and externally - Family Justice Board & judiciary.	*					*	
more quickly.	simultaneously 5.2 Ongoing quality assurance and challenge	Limited work undertaken. Work stream not fully			*		*		Although these work steams did not really get
	within the court arena and through legal services 5.3 Workshops progressing to	scoped.							off the ground in 2013/14, they remain a priority going forward
	challenge practice and culture with Cafcass guardians				*		*		and will be fully scoped and taken forward in 2014/15.
6) Performance	6.1 Children are tracked	Scope of tracking system							Outstanding work -
Monitoring: To develop and implement a comprehensive performance monitoring and reporting system which meets the needs of the Council, DfE and Ofsted	throughout their permanence journey			*		*			complete live build and implementation of CCM solution; ensure necessary information fed into Liquid Logic project to ensure long term solution can be built.
	6.2 Tracking database created for recruitment and retention of adopters				*		*		Work for 2014/15 - reach final agreement of adoption pathway; commission building of database; implement database.
7) Hand to also 1911	74 Development in the								Complete system. It
	7.1 Develop and implement a one off process for using enhanced fees to achieve permanence for 8 specific children	Now plan that 11 children will benefit. Bespoke packages agreed and implemented for 5 children. Work to agree packages for 6 further children to be carried forward into 2014/15.		*		*			Complete outstanding work to implement bespoke allowance packages for remaining 6 children.

	7.2 Procure enhanced adoption placements from Voluntary Sector	12 children referred to IAAM. 4 responses re possible matches. Delays due to IAAM not becoming operational until Sept/Oct and internal issues over referrals. Full process of approval and stage payments will take 2 years to complete.		*		*		
8) Workforce Learning & Development: To review workforce learning and development currently provided on achieving permanence and post adoption therapeutic	8.1 Continuation of evidence based training: care planning/sibling focus/FfA/living through disruption/attachment through play/post adoption support training	Neuroscience of Adoption, Bristol University Research update, Attachment Through Play and Module 1 Nottingham Trent PCG delivered.	*				*	2014/15 work to develop and deliver a WFL programme will take place within a project framework to help ensure full consideration and implementation.
support and implement	8.2 Briefings on adoption changes and post adoption support	First and second quarterly bulletins produced.	*			*		Production and distribution of Bulletin will be embedded in Marketing Plan.
	8.3 Action Learning set approach	NA - output dropped from project.	NA	NA	NA			
9) To enhance Post Adoption Support	9.1 Revised adoption staffing structure agreed	Problematic due to funding cuts. Interim solutions implemented and some long term progress made with agreement reached on recruitment of 2 SWs.		*		*		Interim Manager and 1 SW expected to start on 1st May. Progress recruitment of second SW and plans for permanent Manager.
	9.2 Procure and adapt Adoption Support Handbook	Not delivered. Some activities undertaken, but non inclusion in CMcL's contact proved major barrier.			*	*		Need to agree what handbook should cover in light of revised Regulations and explore best way to deliver.
10) Engagement of Carers and Young People: To develop and implement enhanced mechanisms to engage with carers and young	10.1 Champion the recruitment of new carers	Over 30 adopters have volunteered to engage in activities to champion recruitment of new adopters. Database categorising offers constructed.	*			*		

people via existir groups - CYP Grou Adopted children Council, Foster Ca	p for improvements to the service, including all policies & service	children being engaged					
Association, Ado Panels, La Belle A	otion this project	through their group, experience of carers going through FfA route to be captured and utilised.	*		*		