



HEALTH AND WELLBEING BOARD
24 March 2016

ITEM 7

Report of the Director of Public Health

Sustainability and Transformation Plan – the role of the Health and Wellbeing Board

SUMMARY

- 1.1 The NHS is required to produce a five year Sustainability and Transformation Plan (STP) which is place-based and drives the [Five Year Forward View](#) – which sets out a vision for the future of the NHS. The STP is to be built around an understanding of the needs of the local population.
- 1.2 The timetable for the development of the STP is ambitious. The full draft plan needs to be submitted to NHSE by the end of June 2016.
- 1.3 The development and implementation of the STP will support the HWB in its duty to encourage integration and in the delivery of its key objectives. Given the closeness of the ambitions of the STP and the HWB, it is clear that the HWB should have a significant role to play in the development, delivery and oversight of the STP.
- 1.4 The Health and Wellbeing Board is suitably placed to take on a number of responsibilities in relation to the STP:
 - Support the development of, and help shape the STP – particularly in relation to the health and wellbeing gap and refresh the HWB Strategy in support of this;
 - Play a key role in the implementation and delivery of the STP;
 - Provide oversight and play a role as ‘critical friend’ in both the development and delivery of the STP providing a ‘safe space’ for wider debate and discussion by system leaders;
 - Provide an understanding of the wider determinants of health and wellbeing and provide links to key stakeholders.

RECOMMENDATION

- 2.1 To support Southern Derbyshire CCG in the development and delivery of the Derbyshire Sustainability and Transformation Plan (STP), particularly in relation to understanding and reducing the health and wellbeing gap in Derby.

- 2.2 To further consider the role of the Health and Wellbeing Board in relation to providing oversight and play a role as ‘critical friend’ within the STP process.

REASONS FOR RECOMMENDATION

- 3.1 To support Southern Derbyshire CCG in the development and delivery of the STP to achieve financial sustainability across the local system and to reduce the gaps of health and wellbeing and care and quality.
- 3.2 Supports the duty of the Board to encourage integration and in meeting its responsibility to improve the health and wellbeing of the local population.

SUPPORTING INFORMATION

- 4.1 The NHS is required to produce a five year Sustainability and Transformation Plan (STP) which is place-based and drives the [Five Year Forward View](#)– which sets out a vision for the future of the NHS.
- 4.2 Sustainability and Transformation Plans (STPs) are to be place-based, multi-year plans built around the needs of local populations.
- 4.3 Success of STPs and place-based planning is dependent on, “...an open, engaging, and iterative process that harnesses the energies of clinicians, patients, carers, citizens, and local community partners including the independent and voluntary sectors, and local government through health and wellbeing boards”¹
- 4.4 As part of the development of the STP, we have to determine the scale of the challenge locally for each of the three gaps:
- Finance and efficiency gap;
 - Health and Wellbeing gap; and
 - Quality and care gap.
- 4.5 An assessment of the three gaps, alongside a consideration of local challenges where patients and populations need to see most improvement, will help to identify the key priorities needed to be tackled over the next five years to achieve sustainable transformation.

¹ NHS England, NHS Improvement, Care Quality Commission, Health Education England, National Institute of Health and Care Excellence and Public Health England (2015) [Delivering the Forward View – NHS Planning Guidance 2016/17-2020/21](#). December 2015, Gateway Reference: 04437. (Page 4)

- 4.6 Guidance² proposes STPs are developed ‘...with, and based on the needs of, local patients and communities and command the support of clinicians, staff and wider partners’ and should build on ‘...existing engagement through Health and Wellbeing Boards’.
- 4.7 The Health and Wellbeing Board is well-placed to support the effective development and implementation of the STP.
- 4.8 The Health and Wellbeing Board already has a duty to:
- Encourage the integration of health and care;
 - Understand the health and care needs of the local population (JSNA);
 - Prepare and publish a plan to meet the health and care needs of the population (Health and Wellbeing Strategy).
- 4.9 These duties align with the requirement of the STP to consider local integration of health and care and to understand the health and wellbeing gap.
- 4.10 The Health and Wellbeing Board could, potentially take on the responsibility to own and implement the elements of the STP to reduce the health and wellbeing gap for Derby – this could effectively be the Health and Wellbeing Strategy for the city. This would ensure appropriate alignment and integration of key local plans.
- 4.11 In addition to leading on the health and wellbeing gap, the Health and Wellbeing Board is suitably placed to take on a number of responsibilities in relation to the STP:
- Support the development of, and help shape, the STP;
 - Play a key role in the implementation and delivery of the STP;
 - Provide oversight and play a role as ‘critical friend’ in both the development and delivery of the STP providing a ‘safe space’ for wider debate and discussion by system leaders;
 - Provide an understanding of the wider determinants of health and wellbeing and provide links to key stakeholders.

OTHER OPTIONS CONSIDERED

- 5.1 None.

This report has been approved by the following officers:

Legal officer Financial officer Human Resources officer Estates/Property officer	
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² NHS Guidance - [Developing Sustainability and Transformation Plans to 2020/21](#). Letter published 16th February 2016, Gateway Reference: 04820.

Service Director(s) Other(s)	Cate Edwynn, Director of Public Health
For more information contact: Background papers: List of appendices:	Alison Wynn 01332 643106 alison.wynn@derby.gov.uk None Appendix 1 – Implications

IMPLICATIONS

Financial and Value for Money

- 1.1 There is a requirement in the planning guidance to return the system to aggregate financial balance in 2016/17. We know there is a significant local challenge within Derbyshire to do likewise for the local system.

Legal

- 2.1 None arising directly from this report.

Personnel

- 3.1 None arising directly from this report.

IT

- 4.1 None arising directly from this report.

Equalities Impact

- 5.1 One of the three key challenges in the STP is to close the health and wellbeing gap. We intend to do an equality impact assessment of the STP before it is finalised, using members of Derby Diversity Forum, many of them who are users of health services as customers or carers.

Health and Safety

- 6.1 None arising directly from this report.

Environmental Sustainability

- 7.1 None arising directly from this report.

Property and Asset Management

- 8.1 None arising directly from this report.

Risk Management

- 9.1 None arising directly from this report.

Corporate objectives and priorities for change

- 10.1 The STP will support the Council's priority to keep people healthy, safe and independent for as long as possible.

