



DERBY CITY COUNCIL

**COUNCIL CABINET  
22 FEBRUARY 2005**

**Document 9E**

Report of the Chief Executive  
and Director of Finance

**GENERAL FUND REVENUE BUDGET 2005/6 TO 2007/8  
AND COUNCIL TAX SETTING FOR 2005/6**

**RECOMMENDATIONS**

To recommend to Council:

- 1.1 To note the final local government finance settlement announcement.
- 1.2 To approve for 2005/6 the departmental estimates and associated virements and use of reserves included in Appendices 1 and 3, incorporating the proposals listed in paragraphs 3.18 to 3.39.
- 1.3 To note the latest budget monitoring position provided in Appendix 6 and summarised in Table 5 and to adjust the 2004/5 budget to reflect the proposed use of reserves to support 2005/6 budgets.
- 1.4 To approve the measures proposed to manage budget risks in 2005/6 and in future years, set out in paragraphs 3.63 to 3.66.
- 1.5 To approve a budget requirement for Derby City Council for the year ended 31 March 2006 of £269,679,000.
- 1.6 To approve within this total:

£

Service estimates of:

Education Department	154,370,000
Social Services Department	67,058,000
Development and Cultural Services Department	37,423,000
Commercial Services Department	4,195,000
Chief Executive's Department	33,052,000
Cross departmental contingencies	1,900,000
Census backdated/LPSA1 Reward/LGABI Grant	-4,475,000
	<u>293,523,000</u>

*Less* capital charges -25,075,000

*Add* net appropriations from Pump Priming Fund -21,000

*Less* contributions from earmarked reserves as follows:

Corporate reserves -2,666,000

Services' reserves -693,000

*Add* appropriations to corporate reserves 4,225,000

*Add* Public Priority revenue financing capital 386,000

269,679,000

1.7 To note that, at its meeting on 26 January 2005, the Council calculated the amount of 68,589.4 as the Council's Tax Base for the year 2005/6 in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 as amended by The Local Authorities (Calculation of Council Tax Base)(Amendment)(England) Regulations 2003, made under Section 33(5) of the Local Government Finance Act 1992.

1.8 To calculate the following amounts for the year 2005/6 accordance with Sections 32 to 36 of the Local Government Finance Act 1992 (the Act).

(a) £505,764,000 being the aggregate of the amounts which the Council estimates for the items set out in Section 32(2)(a) to (e) net of Section 32(3)(c) of the Act.

(b) £236,085,000 being the aggregate of the amounts which the Council estimates for the items set out in Section 32(3)(a) and (b) of the Act.

(c) £269,679,000 as its budget requirement for the year, being the amount by which the aggregate at (a) above exceeds the aggregate at (b) above, calculated by the Council, in accordance with Section 32(4) of the Act.

(d) £204,931,560 being the aggregate of the sums which the Council estimates will be payable for the year into its General Fund in respect of redistributed non-domestic rates, revenue support grant, reduced by the amount of the sums which the Council estimates will be transferred in the year to its Collection Fund from its General Fund in accordance with Section 97(3) of the Local Government Finance Act 1988 (Council Tax) and the sum which the Council estimates will be transferred from its Collection Fund to its General Fund pursuant to the Collection Fund (Community Charges) Directions under Section 98(4) of the Local Government Finance Act 1988 (Community Charge).

(e) £943.99 as the basic amount of its Council Tax for the year, being the amount at (c) above, less the amount at (d) above, all divided by the amount at 2.6 above, calculated by the Council, in accordance with Section 33 of the Act.

(f) for the following Valuation Bands:

	£		£
A	629.33	E	1153.77
B	734.21	F	1363.54
C	839.10	G	1573.32

D	943.99	H	1887.98
---	--------	---	---------

as the amounts to be taken into account for the year, under Section 30(2)(a) of the Act, in respect of categories of dwellings listed in different valuation bands, being the amounts given by multiplying the amount at (e) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to all dwellings listed in each particular valuation band divided by the number which in that proportion is applicable to dwellings listed in Valuation Band D, calculated by the Council, in accordance with Section 36(1) of the Act.

- 1.9 To note that for the year 2005/6, Derbyshire Police Authority, as precepting authority, has stated the following in a precept to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:

All dwellings in Valuation Band:

	£		£
A	TBA	E	TBA
B	TBA	F	TBA
C	TBA	G	TBA
D	TBA	H	TBA

- 1.10 To note that for the year 2005/6, Derbyshire Fire Authority, as precepting authority, has stated the following in a precept to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below:

All dwellings in Valuation Band:

	£		£
A	TBA	E	TBA
B	TBA	F	TBA
C	TBA	G	TBA
D	TBA	H	TBA

- 1.11 Having calculated the aggregate in each case of the amount in 8.8 and 8.9 above, in accordance with Section 30(2) of the Local Government Finance Act 1992, to set the following amounts as the amounts of Council Tax for the year 2004/5 for each of the categories of dwellings shown below:

All dwellings in Valuation Band:

	£		£
A	TBA	E	TBA
B	TBA	F	TBA

C	TBA	G	TBA
D	TBA	H	TBA

- 1.12 To note the budget plans for 2006/7 and 2007/8 set out in this report for budget planning purposes and their indicative status.
- 1.13 To authorise the publication of the requisite notices in accordance with the provisions of Section 38(2) of the Local Government Finance Act 1992.

## **SUMMARY OF REPORT**

- 2.1 This report requests the Cabinet to consider issues relating to the 2005/6 revenue budget and to make recommendations to Council based on:
- The Government formula grant settlement for 2005/6
  - feedback from Overview and Scrutiny Commissions and other consultation on initial detailed budget proposals
  - public priorities reflected in the Council's draft summary Best Value Performance Plan and public views on specific budget choices.
- 2.2 The recommendations contained in this report provide for the following in 2005/6:
- an increase the Council's net budget requirement of 6.4%
  - an increase in the Schools budget of 6.8%, providing £4.1m of above-inflation growth in delegated schools budgets
  - budgets for all other services covering inflation and essential pressures ensuring no service reductions
  - provision for key service improvements including the continuing phases of the Rethink Rubbish programme and £700k to address public priorities.
  - an increase in the City Council tax of 4.44% to £943.99 at Band D, a figure which together with the Police and Fire council taxes is expected to deliver the lowest council tax by Band in the East Midlands in 2005/6
- 2.3 The indicative revenue budgets for 2006/7 and 2007/8 are planned to:
- deliver further budget increases of 5.0% in both years
  - this includes provision for growth, in particular ongoing above inflation increases for schools, meeting the costs of the Street Lighting PFI scheme, QUAD, Mickleover Library and the final phases of Rethink Rubbish
  - maintain service levels in the Council's other services

- require on these plans addition net budget savings of approximately £1.7m and £3.0m to be identified, if the City Council tax increase in both years is to be limited to 5.0%.

<b>MATTERS FOR CONSIDERATION</b>
----------------------------------

## Introduction

- 3.1. The Council has a statutory duty to set a balanced budget for 2005/6. It must set the council tax for the City Council's own budget requirement and determine the combined council tax figure, including the taxes set independently by Derbyshire Police Authority and Derbyshire Fire Authority. It is the role of the Cabinet to advise Council and to make recommendations to it.
- 3.2 The purpose of this report is to make final recommendations to Council on the contents of the 2005/6 revenue budget and the council tax to be levied to support that budget. It also sets out a medium term financial strategy for 2006/7 and 2007/8, accompanied by indicative budgets.
- 3.3 Each section of the report deals with various elements that require consideration before a final decision is reached, namely:
  - the approved guidelines, under which the budget has been prepared
  - resources available, linked to the local government finance settlement
  - the budget proposals for 2005/6, 2006/7 and 2007/8
  - how the proposals address key service issues and reflect feedback from consultation
  - the latest estimated 2004/5 outturn position
  - the state of the Council's corporate reserves to 2007/8
  - the implications for council tax
  - risks within the budget proposals, and how they are to be managed in the medium term.
  - links with the Council's priorities
- 3.4 Included in the appendices is summarised budget information for each department, that together with the text of the report constitutes the full budget proposal.

## Budget framework

- 3.5 The Cabinet approved the revenue budget planning framework on 20 July 2004 and 10 August 2004, and the 21 December 2004 Cabinet received a report on the provisional local government finance settlement for 2005/6.
- 3.6 The budget planning framework that was applied can be summarised as follows . . .
  - There would be more emphasis on the 2<sup>nd</sup> and 3<sup>rd</sup> years of the budget planning process.
  - Schools Budget increases were to be fully passported in cash, to equal the Schools Budget FSS increase, which is 6.4% in the final settlement.

- All other services were allocated a standard uplift to cash limits, to reflect inflationary pressures specific to each service, calculated using common principles. This was a departure from the previous use of a uniform cash limit increase across all services. The result was to recognise and prioritise exceptional inflationary pressures affecting Social Services and elements of Development and Cultural Services budgets at an early stage of the budget process.
- Transfers of service responsibilities would also be taken into account in setting cash limits.
- Services were encouraged to identify efficiency savings and to recycle these funds to deliver growth. A corporate programme of targeted base budget reviews also identified savings now reflected in the budget proposals.
- Services were also encouraged to carry forward underspent budgets to assist with future budget pressures from 2005/6 onwards.
- Further corporate allocations were to be made to top up funding available for targeted growth or council wide pressures, after appropriate scrutiny of budget proposals. An example of the outcome of this process is that the D&CS cash limit is now proposed to increase to enable full implementation of 'Rethink Rubbish' to continue.
- The Treasury Management budget remained a corporate budget, funded based on required need outside of pre-set cash limits, consistent with decisions taken on the capital programme.
- The degree of reliance to be placed on external funding when constructing budgets was established through a time-limited external funding review.
- The approach to budget consultation was to be revised to focus more on key choices and priorities. This resulted in the SIMALTO consultation exercise.

3.7 The overall approach to budget planning, and the detailed budgets produced by services within this framework reflected the need to align budgets to priorities now reflected in the draft Corporate Plan and to take account of public priorities and feedback from the consultation process. The Corporate Plan reflects both local priorities and those of central Government. More details of these links are given later in the report.

- 3.8 The framework therefore aimed to deliver a sustainable medium term budget, using cash limits to provide incentives for continuous improvement and innovation and prudent management of departmental resources. It also enabled the cross cutting challenges facing the Council to be addressed, outside of the cash limits.
- 3.9 The greater emphasis placed on the 2<sup>nd</sup> and 3<sup>rd</sup> years of the budget planning process is evident in this report and the earlier consultation budget proposals, although funding for these years still remains only indicative.

### The local government finance settlement

- 3.10 A report on the provisional settlement was presented to Cabinet on 21 December 2004. The final settlement was announced on 2 February 2005 and, although there were some amendments, these were largely anticipated. This was largely reflected in the consultation budget proposals.
- 3.11 For England as a whole, the national increase in FSS – Government assumed spending - is 5.4%. Within this total the national increase for Schools FSS is 5.8%. Formula grant has risen by 5.6% nationally.
- 3.12 The 2005/6 FSS and formula grant settlement specific to Derby is shown at Table 1 and is explained in subsequent paragraphs.

**TABLE 1 – 2005/6 FSS AND FORMULA GRANT FOR DERBY**

	£m	%change
<b>Spending Assessment</b>		
FSS 2004/5	254.226	
Adjustments:		
Magistrates Courts no longer funded locally	-0.386	
Social Services Grants transferred	1.704	
Civil Contingency Grants transferred	0.170	
Miscellaneous	0.001	
	<u>1.487</u>	
Adjusted FSS 2004/5	<u>255.713</u>	
FSS 2005/6	<u>272.948</u>	
Adjusted Change in FSS	17.235	+6.7%
<b>2005/6 FSS changes by service</b>		
Education – Schools	7.339	+6.4%
Education – Other	0.507	+3.6%
Social Services	4.759	+8.1%
Highways	0.116	+1.3%
EPCS (Other) Services	2.858	+5.7%
Capital Financing	<u>1.656</u>	+16.9%
Total Change in FSS	17.235	+6.7%

**Formula Grant (RSG and NNDR)**

Grant 2004/5	190.925	
Adjustment for transfers	1.487	
Adjusted Grant 2004/5	192.412	
Grant 2005/6	205.422	
Adjusted increase in grant	13.010	+6.8%

- 3.13 To enable a like for like comparison, the 2005/6 FSS and grant settlement has to be compared with an 'adjusted' 2004/5 settlement. The Government has published 2004/5 adjusted FSS and grant figures, and these adjustments have been used throughout this report when comparing funding between 2004/5 and 2005/6. Budget comparisons between 2004/5 and 2005/6 are based on the Council's assessment of the actual budgetary implications of the same changes. The main adjustment to 2004/5 totals relates to the transfer of some Social Services funding from specific grants into FSS/formula grant.
- 3.14 The 6.7% increase in Derby's FSS is above the 5.6% national increase. This is due to the Council's successful resolution of its dispute with ONS and ODPM over the population of Derby in the 2001 census. This has resulted in an increase in FSS in 2005/6 of approximately £3m, most of which is reflected in the Social Services and EPCS service FSS blocks. Without this overall settlement for Derby would have been in line with the national average. The 6.8% increase in formula grant is also significantly above the national average level for the same reason.
- 3.15 The acceptance by ONS and ODPM that there was a need to correct the error in estimated population as a result of weaknesses in the 2001 census is very welcome. This has eliminated the problem caused by the initial error and will return the funds lost to Derby in 2003/4 and 2005/6 onwards, to the extent that the initial census population was unduly understated. We expect that there will also be a correction for 2004/5 made at the same time as the 2006/7 settlement, and this has been taken into account in planning for reserves. The Council will by then have received almost all of the funding that it would have received had no error been made, a total adjustment of over £7m relating to the period 2003/4 to 2005/6.
- 3.16 Pupils in Derby have increased above the national trend in 2005/6. Derby's overall population is not however increasing quite as fast as the national trend. This has led to some shifts within the FSS formula, relative to national average increases in FSS.
- 3.17 In its medium term budget planning for 2006/7 and 2007/8, the Council has allowed for further increases in FSS and grants, informed by the Government's July 2004 Comprehensive Spending Review and the 6 December 2004 Pre-Budget Statement and the accompanying announcements. Table 2 shows this, although these remain provisional forecasts. The low increase in grant and FSS for 2006/7 reflects the anticipated withdrawal of the one off 'extra' funding support for 2005/6 announced in the Pre-Budget Statement. This will cause pressures in budget planning that are reflected in this document, if council tax in future years is to be delivered at acceptable levels. The comparison shown in the table is adjusted in 2006/7 for a further £1.047m transfer of 2005/6 Social Services Residential Allowance grant into FSS.



**TABLE 2 – POTENTIAL FSS SETTLEMENTS, 2006/7 AND 2007/8**

	2006/7 Potential Adjusted Increase	2007/8 Potential Increase
Schools FSS	6.6%	5.9%
Other FSS	3.1%	3.9%
Total FSS	4.7%	4.8%
Formula Grant	4.8%	4.9%

### The overall budget position

- 3.18 The Council released its draft budget for consultation on 7 January, based on a provisional budget requirement for 2005/6 of £269.943m to deliver a council tax increase of around 4.5%. This was the position before final changes to programmes to take account of responses to the consultation process in January and early February and final input from Cabinet members, and also before taking account of any unanticipated changes to resources arising from the final FSS and grant settlement and Collection Fund receipts.
- 3.19 The final budget requirement proposed for 2005/6 totals £269.679m. Adjusted for service transfers, this is a 6.4% overall increase on 2004/5. Net of an increase in planned contributions from reserves, the budget is £264k below the consultation budget, which more than offsets a net loss of resources from the final settlement grant and the Collection Fund of £232k. It will deliver a slightly lower council tax increase of 4.44% for City Council services. Further details of the council tax proposals are provided in later sections.
- 3.20 The proposed budget requirement of £269.679m for 2005/6 is 1.2% or £3.269m below the final settlement FSS. FSS represents the Government's assumed level of spending for the purposes of grant allocation.
- 3.21 2006/7 and 2007/8 indicative budgets have been drawn up to illustrate the impact of delivering net budget requirements of £284.3m and £298.4m respectively. Adjusted for the grant transfer to FSS in 2006/7, these also represent year on year budget increases of 5.0% in both years. Taking account of current resource planning assumptions, these budgets would be consistent with council tax increases of around 5% in each year. There is no commitment to deliver budgets or council taxes at this level, given the risks and uncertainties spelt out later in this report, and it follows that this report does not seek general delegated Council approval of these budgets.
- 3.22 A summary revenue budget for 2005/6, in a form consistent with the Council's formal resolution, is provided in **Appendix 1**.
- 3.23 The changes in the budget for each of 2005/6, 2006/7 and 2007/8 are summarised by service and in total in **Appendix 2**. Table 3 provides a summary of how the 2005/6 budget has changed.

**TABLE 3 - SUMMARY REVENUE BUDGET 2005/6**

	£000
BUDGET REQUIREMENT 2004/5	251,890
Transfer in responsibilities and specific grants	1,566
BASE FOR COMPARISON 2004/5	253,456
Reversal of one-off items and use of reserves	826
ADJUSTED BASE BUDGET 2004/5	254,282
<i>Add Proposed budget changes 2005/6</i>	
Standard Inflation	9,979
Base budget review savings	-1,072
Efficiency savings	-4,746
Efficiency savings to be determined	-138
Census/LPSA1 Reward/LABGI grant	-4,475
Local Government Pension Scheme	1,099
Pressures and growth funded	13,319
Public Priority revenue budgets	314
TOTAL BUDGET 2005/6	268,562
<i>Less changes in use of reserves</i>	
From pump priming fund	-135
Revenue financing capital Public Priority items	386
Create Census/LPSA1 Reward corporate reserves	4,225
Other corporate reserves	-2,666
Service reserves	-693
BUDGET REQUIREMENT 2005/6	269,679
Funded by	
Base cashlimit	251,890
Add adjustments to the base	2,392
Add guideline cashlimit allocation	9,979
Additional allocations	5,418
CASHLIMIT 2005/6	269,679

- 3.24 The proposals for each service department are set out in detail for each year in **Appendix 3** in two separate sections showing:
- an overall summary of each department's net budget proposals – Part 1
  - changes in the net budget for each service activity – Part 2.
- 3.25 The analyses in Appendices 2 and 3 concentrate on showing components of the change in budget between years for each service, and the net budget for each service activity. For each service activity, the resultant detailed budget by category of gross expenditure and income will be published in March, consistent with these proposals.
- 3.26 **Appendix 4** is a summary of the most salient features of the budget, for each service. Net budget increases by service department are summarised in Table 4 below.

**TABLE 4 – ANNUAL BUDGET CHANGES BY DEPARTMENT**

	Budget 2005/6 £000	Adjusted Increase 2005/6 %	Adjusted Increase 2006/7 %	Increase 2007/8 %
Commercial Services	3,116	8.1	3.4	4.1
Chief Executive's department				
• Policy Directorate	5,567	2.9	0	2.2
• Corporate Services	9,603	5.1	1.8	2.9
• Finance Directorate	7,326	2.1	2.0	2.2
Development and Cultural Services	27,683	5.8	5.8	5.0
Education				
• Schools	120,666	6.8	6.6	5.9
• Other LEA Sports and Leisure	14,155	2.6	3.1	3.3
Social Services	62,149	5.2	4.4	3.5
Corporate Budgets and Reserves	19,414	15.5	13.3	12.4
Unidentified Savings	0	See paragraph 3.65		
<b>TOTAL</b>	<b>269,679</b>	<b>6.4%</b>	<b>5.0%</b>	<b>5.0%</b>

3.27 The 'Draft Revenue Budget 2005/6 to 2007/8' issued for consultation on 11 January 2005 forms part of these final budget proposals. The 185 page consultation budget proposals show in more detail the specific components of changes in net service budgets by activity. To maintain this analysis, it is necessary to show in Table 5 below how the detailed budget has changed from the position consulted on in January to the final position set out here.

**TABLE 5 – NET BUDGET CHANGES SINCE CONSULTATION**

	2005/6 £000	2006/7 £000	2007/8 £000
Consultation Net Budget Requirement	269,943	286,290	301,983
Previous Years Brought Forward Changes	0	-264	-1,989
Net Changes in Year from Consultation Budget			
• CE: Reduced central recharges to General Fund	-123	0	0
• CE: Correction of markets inflation calculation	20	0	0
• D&CS: Waste Management Grant revisions	20	-85	0
• D&CS: Net inflation adjustments	19	0	0
• D&CS: Reinstate insurances base budget saving	-50	0	0
• D&CS: Urban Countryside switch from capital	31	0	0
• D&CS: Increased parking income above base increase	-88	0	0
• D&CS: Public transport improvements	88	0	0
• D&CS: New Mickleover Library running costs	0	0	50
• D&CS: QUAD running costs	0	94	92
• Schools Budget: Reduction to match FSS change	-10	-164	-129
• Soc Services: Savings to be identified	0	-94	-21
• Soc Services: Additional 2005/6 grants	-327	0	0
• Soc Services: Create restructuring fund	327	-327	0
• Soc Services: Change in grant transfer to FSS	0	702	-145
• Soc Services: Loss of Adult Services grants	0	422	0
• Corporate: Cut external funding loss contingency	0	-250	0
• Corporate: Lower pension revaluation costs	0	-616	-409
• Delete unidentified savings to restore cash limits	0	197	135
• Public priorities: Apply £700k consultation fund	Net nil	Net nil	Net nil
• Public priorities: change in use of reserves	-34	24	4
• Use of reserves 2005/6	-137	137	0
• Further unidentified savings beyond cash limits	0	-1,765	-1,205
Total Change Including Brought Forward	-264	-1,989	-3,617
Final Net Budget Requirement	269,679	284,628	298,366

3.28 Of the changes in Table 5, it should be noted that...

- The ongoing unidentified savings beyond those necessary to deliver cash limits, of £1.765m in 2006/7 and a further £1.205m in 2007/8, are shown in order to demonstrate what would be necessary to deliver a council tax increase of around 5% in both years, on current resource assumptions. As these savings have not been identified and departments were not asked to deliver indicative budgets to these totals, the detailed tables in the appendices exclude these savings. Without them, the restated budget requirement shown in the appendices for 2006/7 is £286.066 (a 5.7% adjusted increase) and that for 2007/8 is £301.336 (5.3% increase).

- The detailed allocation of the £700k set aside to deliver public priorities following budget consultation is explained in paragraphs 3.34 to 3.39 of this report, and is not therefore itemised above. As provision for this allocation was made in the consultation budget, there is no net change shown above. The contribution from reserves has however been increased slightly as the balance between one-off and ongoing planned uses has shifted slightly in 2005/6.
- Only off-street car parking charges are to be increased above the lower base level proposed at consultation, and of these the Assembly Rooms initial charge will be reduced by 10p. Proposals will be brought back to Cabinet to spend this on public transport improvements.
- On page 171 of the consultation budget, it was noted that the full effect of changes in specific grants for Social Services were yet to be allowed for, including the impact of withdrawal and transfer of specific Government grants, and a pressure from 2006/7 was to be expected. These changes are now shown, and Social Services spending has been adjusted to avoid any impact on services. Although this adds significantly to the corporate budget pressure from 2006/7, in 2005/6 there are £327k of additional non-ring fenced grants available. It is proposed to use this 2005/6 balance to create a one-off Restructuring Fund to be spent in 2005/6 and 2006/7 to assist with the restructuring of Social Services provision, for projects that will deliver future revenue budget savings.
- The pressure from losses in external Social Services funding in 2006/7 has in part been contained by scaling back by £250k the provision created in the consultation budget to meet future external funding losses and pressures. The remaining provision now stands at £250k in 2006/7 and £750k in 2007/8.
- The County Council, as the pensions fund authority, has revised down its earlier estimates of the impact of the triennial pension fund revaluation, and there is now no additional impact expected on 2006/7 and 2007/8 costs. The pressure on the 2005/6 budget remains at above £1.1m.
- The savings in departmental pension costs mean that the budget proposals now balance to cash limits for most departments in 2006/7 and 2007/8 without a balancing item of unidentified savings. Unidentified ongoing savings of £94k in 2006/7 and a further £21k in 2007/8 still need to be found in Social Services, although the Restructuring Fund will help deliver these.

3.29 The budget proposal provides for the 2005/6 increase in the Schools FSS to be fully passed on to schools, including a 6.8% increase in delegated school budgets within the overall schools budget increase of 6.4%. This will deliver £4.1m of above inflation growth in delegated school budgets. The increases in the delegated school budgets planned for 2006/7 and 2007/8 are 6.8% and 6.1% respectively. These increases depend on future Schools FSS settlements. The statutory treatment of school budgets is likely to change further in 2006/7 and more detailed Government proposals are expected in early 2005.

- 3.30 The final Section 52 statement for 2005/6 school budgets will only be calculated in detail and submitted to DfES in March, once all external funding has been confirmed and various internal charges have been reallocated. To avoid the risk that the passporting criteria might not otherwise be met when the final Section 52 figures are calculated, this budget is submitted on the basis that budget provision will be adjusted through internal virements to ensure full passporting as necessary.
- 3.31 The medium term budget proposals do contain some significant risks, that could pose problems for future delivery of services and/or council taxes if they are not addressed. The specific risks are outlined in a later section together with contingency strategies for addressing them.
- 3.32 In summary, the final budget proposal allows the Council to deliver a relatively modest council tax increase whilst supporting the critical service areas under pressure and providing significant ongoing growth in funding to services targeted for improvement.

### **Addressing Issues of Public Concern and Feedback from Consultation**

- 3.33 Consultation is a key part of the budget process. Once again, a series of consultation meetings were held during January and February. These included Overview and Scrutiny Commissions, Area Panels, Disabled People's Advisory Committee, Minority Ethnic Consultation Advisory Committee, Business Ratepayers Groups, School Headteachers and Governors. For the first time the Council also carried out a significant market research exercise to test public views on service options and the impact on council tax. Substantial coverage was also provided in the local media to complement the consultation.
- 3.34 A full response to recommendations made in consultation meetings is attached at **Appendix 5**. This includes a significant number of recommendations from Overview and Scrutiny Commission and a response to the priorities expressed in the Simalto public consultation exercise. The Cabinet, in their final budget proposals, have taken account of these views and in many cases resources have been found to address many of the issues, particularly through the Public Priority Fund.
- 3.35 The £700k priority fund allocation proposed as a consequence of the consultation period is as follows:

	Ongoing commitment £000's	One-off allocation £000's
Burglary Reduction further investment		100
Tree Management Inspection and treatment work budget	106	
Graffiti removal	30	
Community Centre refurbishment programme	30	
Markeaton Island planting		13
Proof of Age Card scheme		40
German Christmas Market trial		25
Footpath renewals		354
	<hr/> 168*	<hr/> 532

Note: \* rises to £194k by 2007/8

- 3.36 In addition, provision has been included in the capital programme, funded by capital receipts, for a new crossing on King Street to provide a replacement for the underpass at a cost of £100,000.
- 3.37 The budgets for 2006/7 and 2007/8 also provide for a further £500k of one-off public priority investment in both years to be allocated.
- 3.38 Given the timescale between the meeting and the final budget being prepared it has not been possible to look in detail into all the matters raised. Many of the recommendations relate to general improvements in budget management and service issues and will be pursued as outlined in Appendix 5.
- 3.39 The outcomes of public consultation and suggestions made during the consultation meetings will continue to inform the priorities of the Council and future budget deliberations.

### **Fees and Charges**

- 3.40 Consistent with the practice in previous years, it is proposed that delegated powers are given to chief officers to approve and implement increases to fees and charges in 2005/6, consistent with the budget proposals. Any increases above those included in these budget proposals must be reported separately to the Cabinet.

### **2004/5 Estimated Outturn**

- 3.41 A summary of the main issues arising from 2004/5 budget monitoring is provided in **Appendix 6** and summarised in Table 5 below.

**TABLE 5 - FORECAST OUTTURN 2004/5**

	Forecast year end (under)/overspend 2004/5
	£000
Education (excluding schools budgets)	
▪ Other Education Service	(609)
▪ Sport and Leisure	(51)
Social Services	147
Development and Cultural Services	(86)
Commercial Services	17
Chief Executive's department	
▪ Policy Directorate	283
▪ Corporate Services	(91)
▪ Finance Directorate	
▪ e-Derby	(163)
▪ Other	(260)
▪ Corporate budgets	(1,915)
Total excluding individual school budgets	(2,728)

- 3.42 It should be noted that the Education forecast year-end underspend reported above may reduce following a review of the funding of the Education ICT budget currently underway.
- 3.43 The one-off use of the above forecast year-end underspending has not been included in the 2005/6 budget except for the following item:
- Education - £145k to be used in 2007/8, together with £109k from previous year's approved carried forward in 2005/6.
- 3.44 Ongoing budget implications have where possible been considered in the 2005/6 budget. However, there remain some budgets where further base budgets reviews are warranted, and proposals will be brought forward to a future Cabinet to this effect.
- 3.45 Actual treatment of variances are normally considered on confirmation of final outturn as part of the closure of accounts process. Approval is sought here, however, to commit £300k Education underspending for the high priority of a rolling condition survey programme over three years covering all schools.
- 3.46 The corporate reserves position in **Appendix 7** to this report includes the following planned transfers from the 2004/5 forecast year-end variances:
- £1.915m transfer of the corporate budgets underspend to the corporate budget risk reserve less
  - £230k use to fund the Supporting People overspend included in the Policy Directorate forecast year-end variance.



## Corporate Reserves

- 3.47 **Appendix 7** provides a statement of the available corporate reserves and of how the budget plans draw upon them during the 2005/6 to 2007/8 period. Commitments on these reserves now being made in 2004/5 are also shown.
- 3.48 The spending funded from these reserves is included within the gross budget proposals set out in earlier appendices, with the proposals also showing the contribution from reserves as a contra entry. This treatment contrasts with that in previous years, where most such contributions were not included in gross expenditure. It better demonstrates the extent to which reserves are being drawn upon to support the Council's overall revenue budget.
- 3.49 No commitment of reserves has been assigned to bridge the additional unidentified savings of £1.765m shown in the 2006/7 budget, which rises to £2.970 by 2007/8. This is because such savings are ongoing and, if they are to be found, a strategy is required to achieve this on a sustainable ongoing basis. One-off reserves are therefore unsuitable for this purpose, although they can serve to provide some temporary insurance should ongoing savings take time to deliver. The existence of these unidentified savings is therefore reason not to commit the remaining balance of uncommitted corporate reserves at this stage.
- 3.50 The General Corporate Reserve needs to be maintained at around 2% of the annual budget requirement, the minimum level agreed with our auditors. It is being maintained at this level through planned transfers from other uncommitted reserves.
- 3.51 The Council is holding other corporate reserves for specifically defined uses ('Defined Use Corporate Reserves'), even though these are not fully committed. Of these, members should note that...
- £3.756m is shown as remaining in the Treasury Management reserves throughout the period, including £3.061m in the Commutation Adjustment reserve. This reserve was earmarked by Council to smooth the rapidly escalating cost of borrowing within the Treasury Management budget, to coincide with the removal of the negative 'commutation adjustment' during the period to 2010. Due to the improvement in the Council's resourcing in 2005/6, upon the settlement of the census dispute, it has been possible to avoid use of this reserve in 2004/5 and 2005/6 within the budget proposals. As part of a strategy to reduce the scale of unidentified budget savings needed to beyond 2007/8, a review of the Treasury Management reserves will take place in 2005 with a view to reducing the net long term Treasury Management budget.
  - The Trading Services reserve of £1.0m was established from former DSO balances to limit the Council's exposure to trading losses and its ability to recover from any losses, should trading conditions deteriorate. This amounts to only around 2% of trading services annual turnover.
  - The Pump Priming Fund will fall to £350k by March 2006 but will then increase as loans from this fund are repaid. It will be used to fund further spend to save initiatives as the need arises.

- Expected LPSA 1 reward funding is for the first time shown within corporate reserves. This reserve has been earmarked by Cabinet to support a continuation of the new services that were put in place at the start of the LPSA1 agreement, and £1m has also been allocated to support LPSA2 projects to 2007/8. By the end of 2007/8, the reserve will stand at £1.439m net, with the cost of LPSA1 and 2 projects beyond then being around £900k per year, should they continue.
- The Corporate Investment Fund of £670k is earmarked to promote further service modernisation and change. Further uses of the Fund are assumed but are not shown for approval in the budget plans.

- 3.52 In addition the Council will start 2005/6 with a balance of £1.510m of reserves not specifically earmarked. The reimbursement of census losses will add to these reserves, but further new uses will reduce the net balance to £1.648m by the end of 2007/8. These new one-off uses include £1.500m allocated to support repair and maintenance of the Council's properties, £1.550m to continue one-off Public Priority Fund initiatives into 2007/8, and a further £300k to cover further risks in the Supporting People budget. Planned uses of these reserves during 2004/5 are also shown.
- 3.53 As reserves are one-off resources, any further use of reserves to reduce the impact of the budget proposals on council tax in 2005/06 would only have a temporary effect. It would lead to correspondingly larger pressures to increase council tax in 2006/07 when those reserves were unavailable and the underlying impact of spending was restored.

### Council tax

- 3.54 The proposed budget requirement results in a council tax for a Band D property of £943.99 in 2005/6 for Derby City Council services, excluding the Derbyshire Police and Derbyshire Fire Authority precepts. This is a 4.44% increase.

**TABLE 6 - CALCULATION OF CITY COUNCIL BAND D COUNCIL TAX 2005/06**

	Expenditure £m
Budget requirement 2005/06	269.679
<i>Financed from:</i>	
Formula Grant - Revenue Support Grant	-127.704
Formula Grant – Share of National Business Rate	-77.718
Collection Fund Estimated Outturn 2004/05	0.490
Net Yield required from Council Tax 2005/06	64.747
Divided by tax base (Band D equivalent dwellings)	68,589.40
Tax rate for Band D property 2005/06	943.99
Tax rate for Band D property 2004/05	903.82
Increase £	40.17
Increase %	4.44%

- 3.55 The Band D taxbase for 2005/06 has risen from 67,930.8 to 68,589.4.

- 3.56 Table 7 below shows the implications for chargeable dwellings in each property band. 86% of households fall into Band C or below and will pay less than the Band D standard. Single adult households also receive a 25% discount. Persons on low incomes in receipt of council tax benefit will pay less than the figures shown in the table.

**TABLE 7 - DERBY CITY COUNCIL TAX 2005/06 BY BAND**

Band	Council Tax 2005/6 2+ adults £	Council Tax 2005/6 1 adult £	Dwellings in Band	% of Dwellings
A- (disabled)	524.44	393.33	96	0.1%
A	629.33	472.00	51117	52.2%
B	734.21	550.66	18121	18.5%
C	839.10	629.33	14666	15.0%
D	943.99	707.99	7589	7.8%
E	1153.77	865.33	3801	3.9%
F	1363.54	1022.66	1906	2.0%
G	1573.32	1179.99	535	0.5%
H	1887.98	1415.99	10	0.0%
Total			97,841	100%

- 3.57 The total budgeted tax yield of £67.747m divided by the 97,841 chargeable dwellings in Derby, means that the average 2005/06 tax per chargeable dwelling is £692.42, excluding the police and fire council tax. This is the average of what will be actually paid by residents of Derby for City Council services, before allowing for reductions for council tax benefit.
- 3.58 Table 8 below shows how total council tax in Derby – including the separate police and fire taxes – compares in 2004/05 with average levels across England. The total tax is on average 7.5% below that for a property in the same band in another part of England, for both Band D and all other bands. The average amount charged per dwelling is 15.8% below the England average. The difference between the two figures is because property prices in Derby are below the England average, and more properties fall into lower bands and attract lower taxes as a consequence. Comparative figures for 2005/06 council taxes across England will be published by the Government before the end of March.

**TABLE 8 - COUNCIL TAX IN DERBY – THE CONTEXT**

	1997/8 Band D £	2004/05 Band D £	2004/05 Average Tax per Dwelling £
Derby (including Police and Fire)	671.76	1,079.04	764.57
England	688.94	1,166.73	908.48
Difference	-17.18 -2.5%	-87.69 -7.5%	-143.91 -15.8%

- 3.59 Table 8 also shows that tax increases in Derby have fallen behind the England average since the Council was created as a unitary authority in 1997/98. In all but one of these years, the rate of tax increase in Derby has been lower than the average increase across England.
- 3.60 Of the 42 councils in the East Midlands region, council taxes in Derby are currently the lowest of all when comparing properties in similar bands. The average Band D council tax in the East Midlands in 2004/05 is £1198.14. Council taxes in Derby are the second lowest in the region when comparing the average amount charged per dwelling.
- 3.61 For the purpose of distributing Government grant, the Government has for 2005/06 set an 'Assumed National Council Tax' for England, or ANCT, of £1,101.96 at Band D. The 2005/06 ANCT for Derby is £967.38, that for Derbyshire Police £95.13 and that for Derbyshire Fire £39.45. The actual 2005/0 Band D council tax proposed for Derby City Council of £943.99 is therefore £23.39 or 2.4% below the level assumed by the Government.
- 3.62 The Derbyshire Police Authority and Derbyshire Fire Authority are required to separately set council taxes, which will be shown separately on council tax bills in Derby. The statutory decision by the Council will need to take account of this and members will be updated as soon as the decisions are taken. Current indications are that both authorities will set tax increases at around the 5% level.

### **Management of Budget Risks in Medium Term**

- 3.63 The budget proposals in this report reflect the estimated 2005/6 position of the General Fund at February 2005. They represent the best estimates currently available, but there are risks associated with the estimates. Within the revenue budget, the main risks are that...
- Several services are relying to a significant extent in 2005/6 on delivery of savings and additional income streams in order to fund a redirection of budgets to develop services and address spending pressures. The risk is that those spending developments are committed and that savings or income do not subsequently materialise, leading to an overspending.
  - Savings from underspending in 2004/5 on Education LEA budgets are planned to be recycled to deliver further growth. This underspending is at some risk as explained in paragraph 3.42, and the situation will be reported back to Cabinet before commitments are made against it.
  - Social Services accounts for 40% of the Council's revenue budget, other than that ring fenced to schools, and budgets are to a considerable degree demand led. The Council's overall budget is therefore very dependent upon the accuracy of such projected demand, and the application of the associated eligibility criteria.
  - A series of pressures have in already emerged on the Supporting People budget and reserves have been set aside to meet these. The measures being put in place to avoid a repetition of these pressures need to be delivered.

- 3.64 Other potential risks have already been covered by corporate provisions in the 2005/6 budget, including a £0.8m initial contingency for the eventual costs of commitments likely to arise from single status job evaluation, and a £0.25m contingency to reflect the exceptional inflation likely to be confirmed on premises costs.
- 3.65 Risks associated with the 2006/7 and 2007/8 budgets are more significant and include the following...
- As explained earlier, by 2007/8, £3m of ongoing annual savings will need to be found if a budget is to be delivered at the indicative level. In principle, one-off reserves cannot be relied upon to meet an ongoing funding gap of this scale, and the remaining uncommitted corporate reserves are now quite limited, as explained in paragraph 3.52.
  - Most of the Council's corporate capital resources are now earmarked to 2007/8, including those delivered by unsupported borrowing within prudent levels, with only £0.5m unallocated to future schemes. The scale of the forward indicative allocation exceeds that in previous budget cycles. It means that, should major new unfunded capital commitments be sought, either through unfunded cost escalation on planned projects or major new projects, then these costs would fall directly on the revenue budget to meet in the absence of capital resources.
  - A triennial review of the FSS and formula grant distribution formula will be implemented in 2006/7, and will significantly change most blocks within the FSS formula. It is reasonable to expect that a typical resultant variation for a major authority could be around 1% of FSS – which is close to £3m in Derby's case. It is impossible to predict prior to the review whether it will be favourable or unfavourable to Derby.
  - Derby has benefited considerably from regeneration funding programmes in the past, but several major funding streams are now maturing and the prospects for their replacement by equivalent funding are rather poor. The continuation of NRF funding until 2007/8 does however now appear reasonably secure.
  - Council tax revaluation and reform will potentially take place in 2007/8 and will directly affect formula grant.
  - Most of the 2005/6 risks identified above also apply in 2006/7 and 2007/8.
  - With the reintroduction of capping for six local authorities in 2004/5, and its signalled tightening in 2005/6, a local authority does not have the option of resorting to substantial increases in council tax in response to with budgetary difficulties, even if it should prefer this to the alternative of reduced spending on services.
- 3.66 This budget is therefore setting out a strategy for containing these pressures, within which structure more specific proposals will be brought back to Cabinet during 2005. The key components are set out below, several of which were also adopted in 2004...

- Cabinet will need to consider at an early stage how developments in 2005/6 will where necessary be timed to coincide with confirmation of the savings needed to finance them under these budget plans.
- In 2005, windfalls may emerge from additional income which was not explicitly budgeted for within the 2005/6 to 2007/8 budget plans. A policy was adopted in the previous year's budget plan that departments and directorates whose final budget proposals most significantly exceeded the cash limits they were initially allocated for planning purposes would be expected to return such windfalls to the corporate contingency budget and to plan on that basis. Cabinet will need to consider further how such a similar policy might be specifically applied in 2005. Depending on their scale, application of windfalls may require specific approval under financial regulations in any case.
- As in 2004, service departments should not yet take any decisions that give rise to new commitments to apply in the 2005/6 to 2007/8 period, based on any departmental underspending anticipated to arise in 2004/5. The carry forward of underspending requires specific approval under financial regulations, and carry forward cannot be assumed prior to a formal decision.
- The review of the Treasury Management reserves, referred to in paragraph 3.51, will take place in 2005 with a view to reducing the net long term Treasury Management budget, and to assist in meeting the funding gap identified beyond 2005/6. In addition, the Council is negotiating with Derbyshire County Council alternative arrangements for managing debt relating to liabilities transferred at local government reorganisation in 1997, with a view to securing some savings. Details are set out in the 'Treasury Management Strategy and Prudential Indicators 2005/6' report, which also features on this agenda.
- The base budget review exercise conducted in 2004 will be repeated in 2005, informed by information arising at 2004/5 outturn. Some budgets may be selected for review prior to this point. As in 2004, for those budgets subject to a base budget review, all related in-year virements including normally delegated approvals will require at least Cabinet approval until the exercise is concluded.
- The Council will be required later in 2005, and in subsequent years, to demonstrate to Government how it is achieving efficiency savings, under the new 'Gershon' savings initiative. The requirement is to achieve at least 1.25% of 'cashable' efficiency savings per year and at least 2.5% of efficiency savings generally, on Gershon definitions. The outcome of the current budget process may be sufficient to enable delivery of these targets for 2005/6. Nonetheless, the intention is to use the new reporting requirements to better focus corporate initiatives on generating efficiency savings in the longer term, and to build processes to support this throughout the Council.
- A contingency budget of £0.25m in 2006/7 and £0.75m in 2007/8 has been established to support services in the event of external funding losses. Future indicative allocation of this budget will be avoided until the results of the FSS review for 2006/7 are clear.

- To ensure that the Council is prepared for contingencies, a prudent stance will continue to be taken when planning external resources, based on the assumption that the Government will not announce any significant increases in resources for local government in 2006/7, beyond those already anticipated from the July 2004 Comprehensive Spending Review and December 2004 Pre-Budget Statement.

### **Linking with Council priorities**

3.67 Attached at Appendix 8 are extracts from the Council's draft Best Value and Council Tax Summary 2005/6 publication which will be distributed to all households with council tax bills. This shows the Council's vision and priorities and it is important that the budget reflects these.

**Priority 1:** No schools in 'causing concern' category

**Priority 2:** More sustainable Derby through recycling more

**Priority 3:** Raising educational achievement

**Priority 4:** Modernising social care

**Priority 5:** Improving customer service, in the city centre and locally

**Priority 6:** Minimise increases in Council Tax and increase value for money services

3.68 The draft Corporate Plan 2005/08, which is a separate agenda item at this meeting, also sets out the priorities we are planning to work towards in 2006/07. It is also important the budget reflects the planning being undertaken relating to these.

**Priority 1:** Working in partnership to reduce crime and the fear of crime

**Priority 2:** Integrating and improving children's services

**Priority 3:** Better procurement to delivery VFM

**Priority 4:** Working in partnership to achieve socially cohesive communities

**Priority 5:** Improving business processes and the use of ICT

**Priority 6:** Cleaner streets and public facilities

**Priority 7:** Improving the Council's built assets for service delivery

**Priority 8:** Provide and improve transport network

<b>For more information contact:</b>	Philip Walker Tel 01332 256288 e-mail philip.walker@derby.gov.uk
<b>Background papers:</b>	None
<b>List of appendices:</b>	Implications As listed in the Index of Appendices

## **IMPLICATIONS**

### **Financial**

1. As described in the report.

### **Legal**

- 2.1 The Council is obliged to set a balanced budget for 2005/6. It must set the Council Tax for the City Council's own budget requirement, and determine the combined Council Tax figure, including the Tax set independently by the Derbyshire Police Authority and Derbyshire Fire Authority. The Council cannot delegate these responsibilities. The role of Cabinet is to advise the Council.
- 2.2 In setting its budget, the Council is obliged to take account of spending guidance issued by the Government, including the availability of reserve capping powers.
- 2.3 The method of calculation of the Council's Budget and Council Tax is prescribed in the Local Government Finance Act 1992 and associated Regulations.

### **Personnel**

3. Specific personnel proposals arising from the budget decisions made as a result of this report will be dealt with in accordance with normal personnel procedures and approval arrangements, including consultation with trade unions.

### **Equalities impact**

4. None directly arising.

### **Corporate objectives and priorities for change**

5. The close relationship between the budget and corporate objectives and priorities is made clear in the report.



# INDEX OF APPENDICES

APPENDIX	Page
1. Summary Revenue Budget 2005/6	
2. Summary of changes in Revenue Budget – 2005/6 to 2007/8	
3. Detailed Departmental Budgets 2005/6 to 2007/8	
(1) Overall summary by category of change	
A. Commercial Services	
B. Policy	
C. Corporate Services	
D. Finance	
E (1) Corporate Budgets	
E (2) Treasury Management	
F. Development and Cultural Services	
G. Education	
H. Social Services	
I. Cross Departmental Contingencies	
(2) Summary budget for each service	
4. Key Features of Budget – 2005/6 to 2007/8	
5. Consultation on Draft Budget 2005/6 – Cabinet Responses	
6. Estimated Outturn 2004/5 – Main Issues by Department	
7. Corporate Reserves Statement	
8. Summary Best Value Performance Plan 2004/5	

## Summary General Fund Revenue Budget 2005/2006

Department	Departmental Expenditure			Departmental Income			Proposed Departmental Budget 2005/06 £000	Add Indirect budgets		Total Budget 2005/06 £000
	Employee Costs £000	Other Running Costs £000	Total Expenditure £000	Grant Income £000	Other Income £000	Total Income £000		Capital Charges £000	Net Support Services £000	
Commercial Services	20,371	28,819	49,190	(143)	(45,899)	(46,042)	3,148	918	129	4,195
Chief Executive's Department										
Policy Directorate	6,896	13,630	20,526	(12,383)	(2,336)	(14,719)	5,807	226	94	6,127
Corporate Services Directorate	8,464	9,052	17,516	(87)	(7,245)	(7,332)	10,184	1,180	(6,934)	4,430
Finance Directorate	7,116	4,840	11,956	(1,973)	(2,610)	(4,583)	7,373	0	(3,960)	3,413
Corporate budgets	1,744	69,737	71,481	(61,889)	(2,895)	(64,784)	6,697	0	133	6,830
Treasury management		24,070	24,070		(11,824)	(11,824)	12,246	0	6	12,252
Development & Cultural Services	14,305	29,001	43,306	(320)	(14,797)	(15,117)	28,189	6,197	3,037	37,423
Education	120,262	50,392	170,654	(27,802)	(7,622)	(35,424)	135,230	15,293	3,847	154,370
Social Services	39,521	51,570	91,091	(9,771)	(19,171)	(28,942)	62,149	1,261	3,648	67,058
Cross departmental contingencies	800	563	1,363	537	0	537	1,900	0	0	1,900
Backdated Census/LPSA1 reward and LGAB1 grant	0	0	0	(2,275)	(2,200)	(4,475)	(4,475)	0	0	(4,475)
<b>Departmental Total</b>	<b>219,479</b>	<b>281,674</b>	<b>501,153</b>	<b>(116,106)</b>	<b>(116,599)</b>	<b>(232,705)</b>	<b>268,448</b>	<b>25,075</b>	<b>0</b>	<b>293,523</b>
Less Capital Charges										(25,075)
<b>Net Expenditure</b>										<b>268,448</b>
<b>Net appropriations to / (from) reserves:</b>										
forecast service underspends										(300)
other service reserves										(393)
net from/ to pump priming fund										(21)
public priority revenue financing capital										386
net from corporate reserves										(2,666)
backdated census/LPSA1 reward funding										4,225
<b>Total General Fund Budget Requirement</b>										<b>269,679</b>

<b>Funded by:</b>	£000
Revenue Support Grant	(127,704)
Business Rates	(77,718)
Collection Fund net balance	490
Council Tax	(64,747)
	<b>(269,679)</b>

£'000s	Commercial Services	Chief Executive's department					Total Chief Executive's	Development and Cultural Services	Education			Social Services	Cross dept contingency	Total All budgets	To/(from) Reserves	Budget Requirement
		Policy	Corporate Services	Finance	Corporate	Treasury Management			Schools	LEA and sports	Total					
<b>Cashlimit</b>																
Base Budget	2,882	5,410	9,138	7,178	7,089	11,544	40,359	26,156	113,000	13,795	126,795	57,376	0	253,568	-1,678	251,890
Service Transfers	0	0	0	0	-143	0	-143	0	0	0	0	1,709	0	1,566	0	1,566
<b>Base After Service Transfers A</b>	<b>2,882</b>	<b>5,410</b>	<b>9,138</b>	<b>7,178</b>	<b>6,946</b>	<b>11,544</b>	<b>40,216</b>	<b>26,156</b>	<b>113,000</b>	<b>13,795</b>	<b>126,795</b>	<b>59,085</b>	<b>0</b>	<b>255,134</b>	<b>-1,678</b>	<b>253,456</b>
Add/Less other base adjustments	-40	0	-44	-58	-400	-200	-702	-203	0	-21	-21	0	0	-966	1,792	826
Add/Less virements between departments	6	-84	144	50	-187	0	-77	10	170	-15	155	-94	0	0	0	0
<b>Adjusted base cash limit B</b>	<b>2,848</b>	<b>5,326</b>	<b>9,238</b>	<b>7,170</b>	<b>6,359</b>	<b>11,344</b>	<b>39,437</b>	<b>25,963</b>	<b>113,170</b>	<b>13,759</b>	<b>126,929</b>	<b>58,991</b>	<b>0</b>	<b>254,168</b>	<b>114</b>	<b>254,282</b>
Add standard inflation uplift	123	134	287	147	209	1,415	2,192	986	2,976	383	3,359	3,089	230	9,979	0	9,979
Add corporate allocations	145	107	78	9	-9	-513	-328	734	4,520	13	4,533	69	-2,805	2,348	3,070	5,418
<b>New cashlimit</b>	<b>3,116</b>	<b>5,567</b>	<b>9,603</b>	<b>7,326</b>	<b>6,559</b>	<b>12,246</b>	<b>41,301</b>	<b>27,683</b>	<b>120,666</b>	<b>14,155</b>	<b>134,821</b>	<b>62,149</b>	<b>-2,575</b>	<b>266,495</b>	<b>3,184</b>	<b>269,679</b>
Increase % (over service transfer) A	8.1%	2.9%	5.1%	2.1%	-5.6%	6.1%	2.7%	5.8%	6.8%	2.6%	6.3%	5.2%		4.5%		6.4%
Increase % (over adjusted base) B	9.4%	4.5%	4.0%	2.2%	3.1%	8.0%	4.7%	6.6%	6.6%	2.9%	6.2%	5.4%		4.8%		6.1%
Memorandum 2.5% efficiency target =	71	133	231	179	159	284	986	649	2,829	344	3,173	1,475		6,354		6,357

<b>Budget proposals</b>																
Base budget	2,882	5,410	9,138	7,178	7,089	11,544	40,359	26,156	113,000	13,795	126,795	57,376	0	253,568	-1,678	251,890
Less base adjustments	-34	-84	100	-8	-730	-200	-922	-193	170	-36	134	1,615	0	600	1,792	2,392
<b>Adjusted base</b>	<b>2,848</b>	<b>5,326</b>	<b>9,238</b>	<b>7,170</b>	<b>6,359</b>	<b>11,344</b>	<b>39,437</b>	<b>25,963</b>	<b>113,170</b>	<b>13,759</b>	<b>126,929</b>	<b>58,991</b>	<b>0</b>	<b>254,168</b>	<b>114</b>	<b>254,282</b>
Standard inflation	123	134	287	147	209	1,415	2,192	986	2,976	383	3,359	3,089	230	9,979	0	9,979
Less base budget review savings	32	-45	-222	-39	0	-300	-606	-198	-205	-95	-300	0	0	-1,072		-1,072
Less efficiency savings	0	-268	-46	-121	-262	-423	-1,120	-1,706	-663	-349	-1,012	-908	0	-4,746	0	-4,746
Less efficiency savings to be determined	-138	0	0	0	0	0	0	0	0	0	0	0	0	-138		-138
Less Census/LPSA1 reward funding and LABG1 grant	0	0	0	0	0	0	0	0	0	0	0	0	-4,475	-4,475	4,225	-250
Add local government pension scheme	16	67	84	70	6	0	227	138	281	94	375	343	0	1,099		1,099
Add pressures/growth met within cash limit	148	493	778	146	385	210	2,012	2,976	5,107	772	5,879	634	1,670	13,319	-1,007	12,312
Add Public Priority budgets	119	100	65	0	0	0	165	30	0	0	0	0	0	314	-148	166
<b>Gross Department budget</b>	<b>3,148</b>	<b>5,807</b>	<b>10,184</b>	<b>7,373</b>	<b>6,697</b>	<b>12,246</b>	<b>42,307</b>	<b>28,189</b>	<b>120,666</b>	<b>14,564</b>	<b>135,230</b>	<b>62,149</b>	<b>-2,575</b>	<b>268,448</b>	<b>3,184</b>	<b>271,632</b>
Less funding from corporate reserves	0	-200	-581	-42	-138	0	-961	-299	0	0	0	0		-1,260		-1,260
Less funding from service reserves	-32	-40	0	-5	0	0	-45	-207	0	-409	-409	0		-693		-693
<b>Net Budget</b>	<b>3,116</b>	<b>5,567</b>	<b>9,603</b>	<b>7,326</b>	<b>6,559</b>	<b>12,246</b>	<b>41,301</b>	<b>27,683</b>	<b>120,666</b>	<b>14,155</b>	<b>134,821</b>	<b>62,149</b>	<b>-2,575</b>	<b>266,495</b>	<b>3,184</b>	<b>269,679</b>

£'000s	Commercial Services	Chief Executive's department					Total Chief Executive's	Development and Cultural Services	Education			Social Services	Cross dept contingency	Total All budgets	To/(from) Reserves	Budget Requirement
		Policy	Corporate Services	Finance	Corporate	Treasury Management			Schools	LEA and sports	Total					
<b>Cashlimit</b>																
Base Budget	3,116	5,567	9,603	7,326	6,559	12,246	41,301	27,683	120,666	14,155	134,821	62,149	-2,575	266,495	3,184	269,679
Service Transfers	0	0	0	0		0	0	0	0	0	0	1,047	0	1,047		1,047
<b>Base After Service Transfers A</b>	<b>3,116</b>	<b>5,567</b>	<b>9,603</b>	<b>7,326</b>	<b>6,559</b>	<b>12,246</b>	<b>41,301</b>	<b>27,683</b>	<b>120,666</b>	<b>14,155</b>	<b>134,821</b>	<b>63,196</b>	<b>-2,575</b>	<b>267,542</b>	<b>3,184</b>	<b>270,726</b>
Add/Less other base adjustments	0	0	0	0	0	0	0	0	0	0	0	-500	0	-500	-3	-503
Add/Less virements between departments	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Adjusted base cash limit B</b>	<b>3,116</b>	<b>5,567</b>	<b>9,603</b>	<b>7,326</b>	<b>6,559</b>	<b>12,246</b>	<b>41,301</b>	<b>27,683</b>	<b>120,666</b>	<b>14,155</b>	<b>134,821</b>	<b>62,696</b>	<b>-2,575</b>	<b>267,042</b>	<b>3,181</b>	<b>270,223</b>
Add standard inflation uplift	129	152	260	144	148	824	1,528	969	2,532	514	3,046	2,710	0	8,382	0	8,382
Add corporate allocations	-22	-150	-87	0	-4	285	44	640	5,443	-74	5,369	95	1,911	8,037	-576	7,461
<b>New cashlimit</b>	<b>3,223</b>	<b>5,569</b>	<b>9,776</b>	<b>7,470</b>	<b>6,703</b>	<b>13,355</b>	<b>42,873</b>	<b>29,292</b>	<b>128,641</b>	<b>14,595</b>	<b>143,236</b>	<b>65,501</b>	<b>-664</b>	<b>283,461</b>	<b>2,605</b>	<b>286,066</b>
Increase % (over service transfer) A	3.4%	0.0%	1.8%	2.0%	2.2%	9.1%	3.8%	5.8%	6.6%	3.1%	6.2%	4.4%		6.1%		5.9%
Increase % (over adjusted base) B	3.4%	0.0%	1.8%	2.0%	2.2%	9.1%	3.8%	5.8%	6.6%	3.1%	6.2%	4.5%		6.1%		5.9%
Memorandum 2.5% efficiency target =	78	139	240	183	164	306	1,033	692	3,017	354	3,371	1,567		6,676		6,756

<b>Budget proposals</b>																
Base budget	3,116	5,567	9,603	7,326	6,559	12,246	41,301	27,683	120,666	14,155	134,821	62,149	-2,575	266,495	3,184	269,679
Less base adjustments	0	0	0	0		0	0	0	0	0	0	547	0	547	-3	544
<b>Adjusted base</b>	<b>3,116</b>	<b>5,567</b>	<b>9,603</b>	<b>7,326</b>	<b>6,559</b>	<b>12,246</b>	<b>41,301</b>	<b>27,683</b>	<b>120,666</b>	<b>14,155</b>	<b>134,821</b>	<b>62,696</b>	<b>-2,575</b>	<b>267,042</b>	<b>3,181</b>	<b>270,223</b>
Standard inflation	129	152	260	144	148	824	1,528	969	2,532	514	3,046	2,710	0	8,382		8,382
Less base budget review savings	1	0	-26	0	0	0	-26	0	-21	-209	-230	0	0	-255		-255
Less efficiency savings	0	-226	0	0	-36	105	-157	-858	-122	-105	-227	-62	0	-1,304	0	-1,304
Less efficiency savings to be determined	-17	-100	0	0	0	0	-100	-9	0	0	0	-94	0	-220		-220
Less Census/LPSA1 reward funding and LABG1 grant	0	0	0	0	0	0	0	0	0	0	0	0	-350	-350	100	-250
Add local government pension scheme	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0
Add pressures/growth met within cash limit	5	136	-538	-42	32	180	-232	867	5,586	-169	5,417	251	1,751	8,059	-364	7,695
Add Public Priority budgets	-10	-100	-65	0	0	0	-165	1	0	0	0	0	510	336	-312	24
<b>Gross Department budget</b>	<b>3,224</b>	<b>5,429</b>	<b>9,234</b>	<b>7,428</b>	<b>6,703</b>	<b>13,355</b>	<b>42,149</b>	<b>28,653</b>	<b>128,641</b>	<b>14,186</b>	<b>142,827</b>	<b>65,501</b>	<b>-664</b>	<b>281,690</b>	<b>2,605</b>	<b>284,295</b>
Less funding from corporate reserves		100	542	42	0	0	684	465	0	0	0	0	0	1,149		1,149
Less funding from service reserves	-1	40	0	0	0	0	40	174	0	409	409	0	0	622		622
<b>Net Budget</b>	<b>3,223</b>	<b>5,569</b>	<b>9,776</b>	<b>7,470</b>	<b>6,703</b>	<b>13,355</b>	<b>42,873</b>	<b>29,292</b>	<b>128,641</b>	<b>14,595</b>	<b>143,236</b>	<b>65,501</b>	<b>-664</b>	<b>283,461</b>	<b>2,605</b>	<b>286,066</b>

£'000s	Commercial Services	Chief Executive's department					Total Chief Executive's	Development and Cultural Services	Education			Social Services	Cross dept contingency	Total All budgets	To/(from) Reserves	Budget Requirement
		Policy	Corporate Services	Finance	Corporate	Treasury Management			Schools	LEA and sports	Total					
<b>Cashlimit</b>																
Base Budget	3,223	5,569	9,776	7,470	6,703	13,355	42,873	29,292	128,641	14,595	143,236	65,501	-664	283,461	2,605	286,066
Service Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Base After Service Transfers A</b>	<b>3,223</b>	<b>5,569</b>	<b>9,776</b>	<b>7,470</b>	<b>6,703</b>	<b>13,355</b>	<b>42,873</b>	<b>29,292</b>	<b>128,641</b>	<b>14,595</b>	<b>143,236</b>	<b>65,501</b>	<b>-664</b>	<b>283,461</b>	<b>2,605</b>	<b>286,066</b>
Add/Less other base adjustments	0	0	0	0	0	0	0	0	0	0	0	-500	0	-500	1	-499
Add/Less virements between departments	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Adjusted base cash limit B</b>	<b>3,223</b>	<b>5,569</b>	<b>9,776</b>	<b>7,470</b>	<b>6,703</b>	<b>13,355</b>	<b>42,873</b>	<b>29,292</b>	<b>128,641</b>	<b>14,595</b>	<b>143,236</b>	<b>65,001</b>	<b>-664</b>	<b>282,961</b>	<b>2,606</b>	<b>285,567</b>
Add standard inflation uplift	137	158	291	165	154	1,150	1,918	997	3,258	533	3,791	2,823	0	9,666	0	9,666
Add corporate allocations	-5	-33	-11	0	-3	164	117	460	4,329	-48	4,281	0	5,570	10,423	-4,320	6,103
<b>New cashlimit</b>	<b>3,355</b>	<b>5,694</b>	<b>10,056</b>	<b>7,635</b>	<b>6,854</b>	<b>14,669</b>	<b>44,908</b>	<b>30,749</b>	<b>136,228</b>	<b>15,080</b>	<b>151,308</b>	<b>67,824</b>	<b>4,906</b>	<b>303,050</b>	<b>-1,714</b>	<b>301,336</b>
Increase % (over service transfer) A	4.1%	2.2%	2.9%	2.2%	2.3%	9.8%	4.7%	5.0%	5.9%	3.3%	5.6%	3.5%		6.9%		5.3%
Increase % (over adjusted base) B	4.1%	2.2%	2.9%	2.2%	2.3%	9.8%	4.7%	5.0%	5.9%	3.3%	5.6%	4.3%		7.1%		5.5%
Memorandum 2.5% efficiency target =	81	139	244	187	168	334	1,072	732	3,216	365	3,581	1,625		7,074		7,139

<b>Budget proposals</b>																
Base budget	3,223	5,569	9,776	7,470	6,703	13,355	42,873	29,292	128,641	14,595	143,236	65,501	-664	283,461	2,605	286,066
Less base adjustments	0	0	0	0	0	0	0	0	0	0	0	-500	0	-500	1	-499
<b>Adjusted base</b>	<b>3,223</b>	<b>5,569</b>	<b>9,776</b>	<b>7,470</b>	<b>6,703</b>	<b>13,355</b>	<b>42,873</b>	<b>29,292</b>	<b>128,641</b>	<b>14,595</b>	<b>143,236</b>	<b>65,001</b>	<b>-664</b>	<b>282,961</b>	<b>2,606</b>	<b>285,567</b>
Standard inflation	137	158	291	165	154	1,150	1,918	997	3,258	533	3,791	2,823	0	9,666	0	9,666
Less base budget review savings	1	0	-1	0	0	0	-1	0	-24	-36	-60	0	0	-60	0	-60
Less efficiency savings	0	-91	0	0	-33	-16	-140	-23	0	0	0	0	0	-163	0	-163
Less efficiency savings to be determined	-13	-100	0	0	0	0	-100	-35	0	0	0	-21	0	-169	0	-169
Less Census/LPSA1 reward funding and LABG1 grant	0	0	0	0	0	0	0	0	0	0	0	0	4,075	4,075	-4,325	-250
Add local government pension scheme	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Add pressures/growth met within cash limit	5	58	-49	0	-108	180	81	650	4,353	133	4,486	21	1,499	6,742	1	6,743
Add Public Priority budgets	3	0	0	0	0	0	0	1	0	0	0	0	-4	0	4	4
<b>Gross Department budget</b>	<b>3,356</b>	<b>5,594</b>	<b>10,017</b>	<b>7,635</b>	<b>6,716</b>	<b>14,669</b>	<b>44,631</b>	<b>30,882</b>	<b>136,228</b>	<b>15,225</b>	<b>151,453</b>	<b>67,824</b>	<b>4,906</b>	<b>303,052</b>	<b>-1,714</b>	<b>301,338</b>
Less funding from corporate reserves	0	100	39	0	138	0	277	-166	0	0	0	0		111		111
Less funding from service reserves	-1	0	0	0	0	0	0	33	0	-145	-145	0		-113		-113
<b>Net Budget</b>	<b>3,355</b>	<b>5,694</b>	<b>10,056</b>	<b>7,635</b>	<b>6,854</b>	<b>14,669</b>	<b>44,908</b>	<b>30,749</b>	<b>136,228</b>	<b>15,080</b>	<b>151,308</b>	<b>67,824</b>	<b>4,906</b>	<b>303,050</b>	<b>-1,714</b>	<b>301,336</b>

## DETAILED DEPARTMENTAL BUDGETS 2005/6 TO 2007/8

## OVERALL DEPARTMENTAL SUMMARY

## A. Commercial Services

## Cash limit

	05/06 £000s	06/07 £000s	07/08 £000s
Base budget	2,882	3,116	3,223
Service transfer	-	-	-
Base after service transfers (a)	2,882	3,116	3,223
Add / less base adjustments	-40	-	-
Add / less virements between departments	6	-	-
<b>Adjusted base cash limit (b)</b>	<b>2,848</b>	<b>3,116</b>	<b>3,223</b>
Add standard inflation uplift	123	129	137
Add corporate allocations	145	-22	-5
<b>Provisional cash limit</b>	<b>3,116</b>	<b>3,223</b>	<b>3,355</b>
Increase % over service transfer base (a)	8.1%	3.4%	4.1%
Increase % over adjusted base (b)	9.4%	3.4%	4.1%
Memorandum 2.5% efficiency target =	71	78	81

## Budget summary

	05/06 £000s	06/07 £000s	07/08 £000s
Base budget	2,882	3,116	3,223
Add / less base adjustment	-34	-	-
<b>Adjusted base</b>	<b>2,848</b>	<b>3,116</b>	<b>3,223</b>
Add standard inflation uplift	123	129	137
Less base budget review savings	32	1	1
Less efficiency savings	-	-	-
Less efficiency savings to be determined	-138	-17	-13
Add local government pension scheme increase	16	-	-
Add pressures met within cash limit	148	5	5
Add Public Priority Fund Allocation	119	-10	3
Less use of service reserve	-32	-1	-1
<b>Budget met within cash limit</b>	<b>3,116</b>	<b>3,223</b>	<b>3,355</b>

**B. Policy Directorate****Cash limit**

	<b>05/06 £000s</b>	<b>06/07 £000s</b>	<b>07/08 £000s</b>
Base budget	5,410	5,567	5,569
Service transfer	-	-	-
Base after service transfers (a)	5,410	5,567	5,569
Add / less base adjustments	-	-	-
Add / less virements between departments	-84	-	-
<b>Adjusted base cash limit (b)</b>	<b>5,326</b>	<b>5,567</b>	<b>5,569</b>
Add standard inflation uplift	134	152	158
Add corporate allocations	107	-150	-33
<b>Cash limit</b>	<b>5,567</b>	<b>5,569</b>	<b>5,694</b>
Increase % over service transfer base (a)	2.9%	0.0%	2.2%
Increase % over adjusted base (b)	4.5%	0.0%	2.2%
Memorandum 2.5% efficiency target =	133	139	139

**Budget summary**

	<b>05/06 £000s</b>	<b>06/07 £000s</b>	<b>07/08 £000s</b>
Base budget	5,410	5,567	5,569
Add / less base adjustment	-84	-	-
<b>Adjusted base</b>	<b>5,326</b>	<b>5,567</b>	<b>5,569</b>
Add standard inflation uplift	134	152	158
Less base budget review savings	-45	-	-
Less efficiency savings	-268	-226	-91
Less efficiency savings to be determined	-	-100	-100
Add local government pension scheme increase	67	-	-
Add pressures met within cash limit	493	136	58
Add Public Priority Fund Allocation	100	-100	-
Less funding from Corporate Reserves	-200	100	100
Less use of service reserve	-40	40	-
<b>Budget met within cash limit</b>	<b>5,567</b>	<b>5,569</b>	<b>5,694</b>

**C. Corporate Services Directorate****Cash Limit**

	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget	9,138	9,603	9,776
Service Transfers	-	-	-
Base after service transfers (a)	9,138	9,603	9,776
Add / less base adjustments	-44	-	-
Add / less virements between departments	144	-	-
<b>Adjusted base cash limit (b)</b>	<b>9,238</b>	<b>9,603</b>	<b>9,776</b>
add standard inflation uplift	287	260	291
add corporate allocations	78	-87	-11
<b>Provisional cash limit</b>	<b>9,603</b>	<b>9,776</b>	<b>10,056</b>
Increase % service transfer base (a)	5.1%	1.8%	2.9%
Increase % over adjusted base (b)	4.0%	1.8%	2.9%
Memorandum 2.5% efficiency target =	231	240	244

**Budget Summary**

	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget	9,138	9,603	9,776
Add /less base adjustment	100	-	-
<b>Adjusted base</b>	<b>9,238</b>	<b>9,603</b>	<b>9,776</b>
Standard inflation	287	260	291
less base budget review savings	-222	-26	-1
less efficiency savings	-46	-	-
Less further efficiency savings to be determined	-	-	-
add local government pension scheme increase	84	-	-
add pressures met within cash limit	778	-648	-49
Add Public Priority Fund allocation	65	-65	-
Less funding from corporate reserves	-581	652	39
Less use of service reserves	-	-	-
<b>Budget met within cash limit</b>	<b>9,603</b>	<b>9,776</b>	<b>10,056</b>



**D. Finance Directorate****Cash Limit**

	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget	7,178	7,326	7,470
Service Transfers	-	-	-
Base after service transfers (a)	7,178	7,326	7,470
Add / less base adjustments	-58	-	-
Add / less virements between departments	50	-	-
<b>Adjusted base cash limit (b)</b>	<b>7,170</b>	<b>7,326</b>	<b>7,470</b>
add standard inflation uplift	147	144	165
add corporate allocations	9	-	-
<b>Provisional cash limit</b>	<b>7,326</b>	<b>7,470</b>	<b>7,635</b>
Increase % service transfer base (a)	2.1%	2.0%	2.2%
Increase % over adjusted base (b)	2.2%	2.0%	2.2%
Memorandum 2.5% efficiency target =	179	183	187

**Budget Summary**

	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget	7,178	7,326	7,470
Add / less base adjustment	-8	-	-
<b>Adjusted base</b>	<b>7,170</b>	<b>7,326</b>	<b>7,470</b>
Standard inflation	147	144	165
less base budget review savings	-39	-	-
less efficiency savings	-121	-	-
Less further efficiency savings to be determined	-	-	-
add local government pension scheme increase	70	-	-
add pressures met within cash limit	146	-42	-
Less funding from corporate reserves	-42	42	-
Less use of reserves	-5	-	-
<b>Budget met within cash limit</b>	<b>7,326</b>	<b>7,470</b>	<b>7,635</b>

## E (1). Corporate Budgets – Other Corporate Budgets

## Cash Limit

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	7,089	6,559	6,703
Service Transfers	-143	-	-
Base after service transfers (a)	6,946	6,559	6,703
Add / less base adjustments	-400	-	-
Add / less virements between departments	-187	-	-
<b>Adjusted base cash limit (b)</b>	<b>6,359</b>	<b>6,559</b>	<b>6,703</b>
add standard inflation uplift	209	148	154
add corporate allocations	-9	-4	-3
<b>Provisional cash limit</b>	<b>6,559</b>	<b>6,703</b>	<b>6,854</b>
Increase % service transfer base (a)	5.6%	2.2%	2.3%
Increase % over adjusted base (b)	3.1%	2.2%	2.3%
Memorandum 2.5% efficiency target =	159	164	168

## Budget Summary

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	7,089	6,559	6,703
Add / less base adjustment	-730	-	-
<b>Adjusted base</b>	<b>6,359</b>	<b>6,559</b>	<b>6,703</b>
Standard inflation	209	148	154
less base budget review savings	-	-	-
less efficiency savings	-262	-36	-33
Less further efficiency savings to be determined	-	-	-
add local government pension scheme increase	6	-	-
add pressures met within cash limit	385	32	-108
Less funding for corporate reserves	-138	-	138
Less use of service reserves	-	-	-
<b>Budget met within cash limit</b>	<b>6,559</b>	<b>6,703</b>	<b>6,854</b>

## E (2). Corporate Budgets – Treasury Management

## Cash Limit

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	11,544	12,246	13,355
Service Transfers	-	-	-
Base after service transfers (a)	11,544	12,246	13,355
Add / less base adjustments	-200	-	-
Add / less virements between departments	-	-	-
<b>Adjusted base cash limit (b)</b>	<b>11,344</b>	<b>12,246</b>	<b>13,355</b>
add standard inflation uplift	1,415	824	1,150
add corporate allocations	-513	285	164
<b>Provisional cash limit</b>	<b>12,246</b>	<b>13,355</b>	<b>14,669</b>
Increase % service transfer base (a)	6.1%	9.1%	9.8%
Increase % over adjusted base (b)	8.0%	9.1%	9.8%
Memorandum 2.5% efficiency target =	289	306	334

## Budget Summary

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	11,544	12,246	13,355
Add / less base adjustment	-200	-	-
<b>Adjusted base</b>	<b>11,544</b>	<b>12,246</b>	<b>13,355</b>
Standard inflation	1,415	824	1,150
less base budget review savings	-300	-	-
less efficiency savings	-423	105	-16
Less further efficiency savings to be determined	-	-	-
add local government pension scheme increase	-	-	-
add pressures met within cash limit	210	180	180
Less funding from corporate reserves	-	-	-
Less use of service reserves	-	-	-
<b>Budget met within cash limit</b>	<b>12,246</b>	<b>13,355</b>	<b>14,669</b>

## F. Development and Cultural Services

## Cash Limit

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	26,156	27,683	29,292
Service Transfers	-	-	-
Base after service transfers (a)	26,156	27,683	29,292
Add / less base adjustments	-203	-	-
Add / less virements between departments	10	-	-
<b>Adjusted base cash limit (b)</b>	<b>25,963</b>	<b>27,683</b>	<b>29,292</b>
add standard inflation uplift	986	969	997
add corporate allocations	734	640	460
<b>Provisional cash limit</b>	<b>27,683</b>	<b>29,292</b>	<b>30,749</b>
Increase % service transfer base (a)	5.8%	5.8%	5.0%
Increase % over adjusted base (b)	6.6%	5.8%	5.0%
Memorandum 2.5% efficiency target =	649	692	732

## Budget Summary

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	26,156	27,683	29,292
Add ./ less base adjustment	-193	-	-
<b>Adjusted base</b>	<b>25,963</b>	<b>27,683</b>	<b>29,292</b>
Standard inflation	986	969	997
less base budget review savings	-198	-	-
less efficiency savings	-1,706	-858	-23
Less further efficiency savings to be determined	-	-9	-35
add local government pension scheme increase	138	-	-
add pressures met within cash limit	2,976	867	650
Add Public Priority Fund Allocation	30	1	1
Less funding from corporate reserves	-299	465	-166
Less use of service reserves	-207	174	33
<b>Budget met within cash limit</b>	<b>27,683</b>	<b>29,292</b>	<b>30,749</b>

**G. Education****a1. Cash Limit – Schools Budget**

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	113,000	120,666	128,641
Add passporting	7,666	7,975	7,587
<b>Provisional cash limit</b>	<b>120,666</b>	<b>128,641</b>	<b>136,228</b>
Increase % service transfer base (a)	6.8%	6.6%	5.9%
Increase % over adjusted base (b)	6.6%	6.6%	5.9%
Memorandum 2.5% efficiency target (central budgets only)	2,829	3,017	3,216

**a2. Cash Limit – LEA and Sports**

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	13,795	14,155	14,595
Add / Less base adjustments	-21	-	-
Add / less virements between departments	-15	-	-
Adjusted base cash limit	13,759	14,155	14,595
Add standard inflation uplift	383	514	533
Add Corporate Allocation	13	-74	-48
<b>Provisional cash limit</b>	<b>14,155</b>	<b>14,595</b>	<b>15,080</b>
Increase % service transfer base (a)	2.6%	3.1%	3.3%
Increase % over adjusted base (b)	2.9%	3.1%	3.3%
Memorandum 2.5% efficiency target	344	354	365

**G. Education****b1. Budget Summary – Schools Budget**

	05/06 £000's	06/07 £000's	07/08 £000's
<b>Base budget</b>	113,000	120,666	128,641
Add / less base adjustments	170	-	-
Standard inflation	2,976	2,532	3,258
Less base budget review savings	-205	-21	-24
Less efficiency savings	-663	-122	-
Add local government pension scheme increase	281	-	-
Add pressures met within cash limit	5,107	5,586	4,353
<b>Budget met within cash limit</b>	<b>120,666</b>	<b>128,641</b>	<b>136,228</b>

**b2. Budget Summary – LEA and Sports**

	05/06 £000's	06/07 £000's	07/08 £000's
Base budget	13,795	14,155	14,595
Less base adjustments	-36	-	-
Adjusted base	13,759	14,155	14,656
Standard inflation	383	514	533
Less base budget review savings	-95	-209	-36
Less efficiency savings	-349	-105	-
Add local government pension scheme increase	94	-	-
Add pressures met within cash limit	772	-169	133
Less funding from service reserves	-409	409	-145
<b>Budget met within cash limit</b>	<b>14,155</b>	<b>14,595</b>	<b>15,080</b>

**H. Social Services Department****Cash Limit**

	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget	57,376	62,149	65,501
Service Transfers	1,709	1,047	-
Base after service transfers (a)	59,085	63,196	65,501
Add / less base adjustments	-	-500	-500
Add / less virements between departments	-94	-	-
<b>Adjusted base cash limit (b)</b>	<b>58,991</b>	<b>62,696</b>	<b>65,001</b>
add standard inflation uplift	3,089	2,710	2,823
add corporate allocations	69	95	-
<b>Provisional cash limit</b>	<b>62,149</b>	<b>65,501</b>	<b>67,824</b>
Increase % service transfer base (a)	5.2%	4.4%	3.5%
Increase % over adjusted base (b)	5.4%	4.5%	4.3%
Memorandum 2.5% efficiency target =	1,475	1,567	1,625

**Budget Summary**

	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget	57,376	62,149	65,501
Add / less base adjustment	1,615	547	-500
<b>Adjusted base</b>	<b>58,991</b>	<b>62,696</b>	<b>65,001</b>
Standard inflation	3,089	2,710	2,823
less base budget review savings	-	-	-
less efficiency savings	-908	-62	-
Less further efficiency savings to be determined	-	-94	-21
add local government pension scheme increase	343	-	-
add pressures met within cash limit	634	251	21
Less funding from corporate reserves	-	-	-
Less use of reserves	-	-	-
<b>Budget met within cash limit</b>	<b>62,149</b>	<b>65,501</b>	<b>67,824</b>

## I Cross Departmental Contingencies

<b>Budget Summary</b>	<b>05/06 £000's</b>	<b>06/07 £000's</b>	<b>07/08 £000's</b>
Base budget`		-2,575	-664
Add budget changes:			
Standard inflation contingency	230	0	0
Backdated Census funding – note 1	-2,200	-100	2,300
LPSA1 Reward funding – note 1	-2,025	-	2,025
LABG1 grant	-250	-250	-250
	-4,475	-350	4,075
Pressures met within cash limit			
Job evaluation	800	1,000	1,000
LPSA1 schemes ongoing funding	537	-	-
LPSA 2 contribution	333	1	-1
Repair and maintenance contingency	0	500	-
Loss of external funding contingency	0	250	500
	1,670	1,751	1,499
Unallocated Public Priority budget	0	510	-4
<b>Total</b>	<b>-2,575</b>	<b>-664</b>	<b>4,906</b>

Note 1 – These have been transferred to corporate reserves – see Appendix 7.



## Commercial Services Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2004/05 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1  £000's	
<b>Cemeteries and Crematorium</b>									
Cemeteries	-27	0	0	0	0	0	0	0	-27
Maintenance- Disused Burial Grounds	2	0	0	0	0	0	0	0	2
Crematorium	-486	0	-19	0	0	-67	0	0	-572
	<b>-511</b>	<b>0</b>	<b>-19</b>	<b>0</b>	<b>0</b>	<b>-67</b>	<b>0</b>	<b>0</b>	<b>-597</b>
<b>Management, Finance &amp; Admin</b>									
London Road (Funded by Trading Services)	860	0	0	0	0	0	0	0	916
Stores Road (Funded by Trading Services)	542	0	0	0	0	0	0	0	635
Derby Parks	140	0	4	0	0	0	0	3	147
	<b>1,542</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>1,698</b>
<b>Parks</b>									
City Centre Horticultural Features	-52	13	0	0	0	0	7	0	-32
Landscape Client	131	0	4	0	0	0	0	0	135
Grounds Maintenance Client	196	0	7	0	0	0	0	22	225
Golf Client	-303	0	-9	0	0	0	0	0	-312
Garden Allotments	10	0	0	0	0	0	0	0	10
Outdoor Amenities (Parks)	861	66	26	0	0	-39	67	44	1,025
Arboretum Smiles Again	0	0	0	0	0	0	0	0	0
Arboretum Park	31	0	0	0	0	0	0	-37	-6
Osmaston Park	0	0	0	0	0	0	0	0	0
Grounds Maintenance Contracts	2,379	6	126	0	0	-32	106	-32	2,553
	<b>3,253</b>	<b>85</b>	<b>154</b>	<b>0</b>	<b>0</b>	<b>-71</b>	<b>180</b>	<b>-3</b>	<b>3,598</b>
<b>Trading Services</b>	<b>-1,402</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,551</b>
<b>GROSS COMMERCIAL SERVICES BUDGETS</b>	<b>2,882</b>	<b>85</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>-138</b>	<b>180</b>	<b>0</b>	<b>3,148</b>
less use of Reserves									-32
<b>NET COMMERCIAL SERVICES BUDGETS</b>	<b>2,882</b>	<b>85</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>-138</b>	<b>180</b>	<b>0</b>	<b>3,116</b>

## Commercial Services Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/06  £000's	Budget Changes							Controllable Budget at Cashlimit 2006/07 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2005/06 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1  £000's	
<b>Cemeteries and Crematorium</b>									
Cemeteries	-27	0	-1	0	0	0	0	0	-28
Maintenance- Disused Burial Grounds	2	0	0	0	0	0	0	0	2
Crematorium	-572	0	-23	0	0	0	0	0	-595
	<b>-597</b>	<b>0</b>	<b>-24</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-621</b>
<b>Management, Finance &amp; Admin</b>									
London Road (Funded by Trading Services)	916	0	0	0	0	0	0	0	944
Stores Road (Funded by Trading Services)	635	0	0	0	0	0	0	0	654
Derby Parks	147	-	4	0	0	0	0	0	151
	<b>1,698</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,749</b>
<b>Parks</b>									
City Centre Horticultural Features	-32	-13	0	0	0	0	0	0	-45
Landscape Client	135	0	4	0	0	0	0	0	139
Grounds Maintenance Client	225	0	6	0	0	0	0	0	231
Golf Client	-312	0	-10	0	0	0	0	0	-322
Garden Allotments	10	0	0	0	0	0	0	0	10
Outdoor Amenities (Parks)	1,025	3	16	0	0	-12	0	0	1,032
Arboretum Smiles Again	-	0	0	0	0	0	0	0	-
Arboretum Park	-6	0	0	0	0	0	0	0	-6
Osmaston Park	-	0	0	0	0	0	0	0	-
Grounds Maintenance Contracts	2,553	0	133	0	0	-5	6	0	2,687
	<b>3,598</b>	<b>-10</b>	<b>149</b>	<b>0</b>	<b>0</b>	<b>-17</b>	<b>6</b>	<b>0</b>	<b>3,726</b>
<b>Trading Services</b>	<b>-1,551</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,598</b>
<b>GROSS COMMERCIAL SERVICES BUDGETS</b>	<b>3,148</b>	<b>-10</b>	<b>129</b>	<b>0</b>	<b>0</b>	<b>-17</b>	<b>6</b>	<b>0</b>	<b>3,256</b>
less use of Reserves	-32						-1		-33
<b>NET COMMERCIAL SERVICES BUDGETS</b>	<b>3,116</b>	<b>-10</b>	<b>129</b>	<b>0</b>	<b>0</b>	<b>-17</b>	<b>5</b>	<b>0</b>	<b>3,223</b>

## Commercial Services Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2006/07 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1  £000's	
<b>Cemeteries and Crematorium</b>									
Cemeteries	-28	0	-2	0	0	0	0	0	-30
Maintenance- Disused Burial Grounds	2	0	0	0	0	0	0	0	2
Crematorium	-595	0	-23	0	0	0	0	0	-618
	<b>-621</b>	<b>0</b>	<b>-25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-646</b>
<b>Management, Finance &amp; Admin</b>									
London Road (Funded by Trading Services)	944	0	0	0	0	0	0	0	972
Stores Road (Funded by Trading Services)	654	0	0	0	0	0	0	0	674
Derby Parks	151	0	4	0	0	0	0	0	155
	<b>1,749</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,801</b>
<b>Parks</b>									
City Centre Horticultural Features	-45	0	0	0	0	0	0	0	-45
Landscape Client	139	0	4	0	0	0	0	0	143
Grounds Maintenance Client	231	0	6	0	0	0	0	0	237
Golf Client	-322	0	-9	0	0	0	0	0	-331
Garden Allotments	10	0	0	0	0	0	0	0	10
Outdoor Amenities (Parks)	1,032	3	19	0	0	-8	0	0	1,046
Arboretum Smiles Again	0	0	0	0	0	0	0	0	0
Arboretum Park	-6	0	0	0	0	0	0	0	-6
Osmaston Park	0	0	0	0	0	0	0	0	0
Grounds Maintenance Contracts	2,687	0	138	0	0	-5	6	0	2,826
	<b>3,726</b>	<b>3</b>	<b>158</b>	<b>0</b>	<b>0</b>	<b>-13</b>	<b>6</b>	<b>0</b>	<b>3,880</b>
<b>Trading Services</b>	<b>-1,598</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,646</b>
<b>GROSS COMMERCIAL SERVICES BUDGETS</b>	<b>3,256</b>	<b>3</b>	<b>137</b>	<b>0</b>	<b>0</b>	<b>-13</b>	<b>6</b>	<b>0</b>	<b>3,389</b>
less use of Reserves	-33						-1		-34
<b>NET COMMERCIAL SERVICES BUDGETS</b>	<b>3,223</b>	<b>3</b>	<b>137</b>	<b>0</b>	<b>0</b>	<b>-13</b>	<b>5</b>	<b>0</b>	<b>3,355</b>

## Chief Executive's Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget	Inflation	FYE of 2004/05 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations note 1	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>POLICY DIRECTORATE</b>									
Directorate Management	269	0	8	0	0	-10	1	0	268
Derby City Partnership	75	0	2	0	0	0	10	0	87
Derby Community Safety Partnership	178	100	5	0	0	0	0	0	283
<b>Personnel and Equalities</b>									
Equalities	10	-10	0	0	0	0	0	0	0
Kedleston Road	84	0	4	0	0	-1	0	0	87
Personnel & (Equalities)	969	-30	34	0	0	-57	114	0	1,030
Job Evaluation	84	0	3	0	0	0	0	0	87
Occupational Health	0	0	0	0	0	0	0	0	0
Learning to Work	122	0	1	0	0	-16	0	0	107
	<b>1,269</b>	<b>-40</b>	<b>42</b>	<b>0</b>	<b>0</b>	<b>-74</b>	<b>114</b>	<b>0</b>	<b>1,311</b>
<b>Community Policy</b>									
Corporate Communications	182	0	6	0	0	-3	0	0	185
Consultation and Research	403	0	14	0	0	-6	4	0	415
Area and Neighbourhood Unit	486	0	26	0	0	-53	15	0	474
Community Policy Management	117	0	4	0	0	-2	1	0	120
Community Grants	828	0	22	0	0	0	0	0	850
External Funding Unit	217	0	7	0	0	0	0	0	224
Anti-Poverty Initiatives	0	0	0	0	0	0	0	0	0
	<b>2,233</b>	<b>0</b>	<b>79</b>	<b>0</b>	<b>0</b>	<b>-64</b>	<b>20</b>	<b>0</b>	<b>2,268</b>
<b>Housing and Advice Services</b>									
Derby Advice	448	-38	15	0	0	-10	3	0	418
Housing General Fund Account	1	0	0	0	0	0	5	0	6
Housing Services Management	255	-6	5	0	0	-41	20	0	233
Housing Options (Private)	407	0	12	0	0	0	18	0	437
Derby Homefinder	0	0	0	0	0	0	0	0	0
Homelessness Strategy	0	0	0	0	0	0	0	0	0
Community Care (Private)	-66	0	3	0	-45	-9	10	0	-107
Homeless Hostel	13	0	0	0	0	0	0	0	13
Private Sector Renewal	198	0	25	0	0	-60	92	0	255
Advances to Housing Associations	-9	0	0	0	0	0	0	0	-9
Derby Homezone	0	0	0	0	0	0	0	0	0
Strategy Development	145	0	5	0	0	0	0	0	150
Building a Better Derwent	0	0	0	0	0	0	0	0	0
Shelton Lock Mobile Home Park	-6	0	0	0	0	0	0	0	-6
Supporting People	0	0	0	0	0	0	200	0	200
	<b>1,386</b>	<b>-44</b>	<b>65</b>	<b>0</b>	<b>-45</b>	<b>-120</b>	<b>348</b>	<b>0</b>	<b>1,590</b>
<b>GROSS POLICY BUDGETS</b>	<b>5,410</b>	<b>16</b>	<b>201</b>	<b>0</b>	<b>-45</b>	<b>-268</b>	<b>493</b>	<b>0</b>	<b>5,807</b>
less use of Reserves							-240		-240
<b>NET POLICY BUDGETS</b>	<b>5,410</b>	<b>16</b>	<b>201</b>	<b>0</b>	<b>-45</b>	<b>-268</b>	<b>253</b>	<b>0</b>	<b>5,567</b>

## Chief Executive's Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/2006 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/07 £000's
		Adjustment to Base Budget £000's	Inflation £000's	FYE of 2005/06 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>POLICY DIRECTORATE</b>									
Directorate Management	268	0	5	0	0	-6	1	0	268
Derby City Partnership	87	0	3	0	0	0	1	0	91
Derby Community Safety Partnership	283	-100	6	0	0	0	0	0	189
<b>Personnel and Equalities</b>									
Kedleston Road	87	0	2	0	0	-2	0	0	87
Personnel & (Equalities)	1,030	0	24	0	0	-26	11	0	1,039
Job Evaluation	87	0	2	0	0	-2	0	0	87
Occupational Health	0	0	0	0	0	0	0	0	0
Learning to Work	107	0	-3	0	0	-50	0	0	54
	<b>1,311</b>	<b>0</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>-80</b>	<b>11</b>	<b>0</b>	<b>1,267</b>
<b>Community Policy</b>									
Corporate Communications	185	0	3	0	0	-3	12	0	197
Consultation and Research	415	0	10	0	0	-7	1	0	419
Area and Neighbourhood Unit	474	0	11	0	0	-9	3	0	479
Community Policy Management	120	0	3	0	0	-1	1	0	123
Community Grants	850	0	24	0	0	0	0	0	874
External Funding Unit	224	0	8	0	0	0	0	0	232
	<b>2,268</b>	<b>0</b>	<b>59</b>	<b>0</b>	<b>0</b>	<b>-20</b>	<b>17</b>	<b>0</b>	<b>2,324</b>
<b>Housing and Advice Services</b>									
Derby Advice	418	0	13	0	0	0	2	0	433
Housing General Fund Account	6	0	0	0	0	0	5	0	11
Housing Services Management	233	0	4	0	0	-21	2	0	218
Housing Options (Private)	437	0	9	0	0	0	2	0	448
Derby Homefinder	0	0	0	0	0	0	0	0	0
Homelessness Strategy	0	0	0	0	0	0	0	0	0
Community Care (Private)	-107	0	2	0	0	-6	7	0	-104
Homeless Hostel	13	0	0	0	0	0	0	0	13
Private Sector Renewal	255	0	22	0	0	-24	18	0	271
Advances to Housing Associations	-9	0	0	0	0	0	0	0	-9
Derby Homezone	0	0	0	0	0	0	0	0	0
Strategy Development	150	0	4	0	0	0	1	0	155
Building a Better Derwent	0	0	0	0	0	0	0	0	0
Shelton Lock Mobile Home Park	-6	0	0	0	0	0	0	0	-6
Supporting People	200	0	0	0	0	-100	0	0	100
	<b>1,590</b>	<b>0</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>-151</b>	<b>37</b>	<b>0</b>	<b>1,530</b>
<b>GROSS POLICY BUDGETS</b>	<b>5,807</b>	<b>-100</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>-257</b>	<b>67</b>	<b>0</b>	<b>5,669</b>
less use of Reserves	-240					140			-100
<b>NET POLICY BUDGETS</b>	<b>5,567</b>	<b>-100</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>-117</b>	<b>67</b>	<b>0</b>	<b>5,569</b>

## Chief Executive's Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/08 £000's
		Adjustment to Base Budget	Inflation	FYE of 2006/07 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations note 1	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>POLICY DIRECTORATE</b>									
Directorate Management	268	0	6	0	0	-6	0	0	268
Derby City Partnership	91	0	2	0	0	0	2	0	95
Derby Community Safety Partnership	189	0	5	0	0	0	0	0	194
<b>Personnel and Equalities</b>									
Kedleston Road	87	0	6	0	0	-1	0	0	92
Personnel & (Equalities)	1,039	0	22	0	0	-7	28	0	1,082
Job Evaluation	87	0	3	0	0	-1	0	0	89
Occupational Health	0	0	0	0	0	0	0	0	0
Learning to Work	54	0	-3	0	0	-50	0	0	1
	<b>1,267</b>	<b>0</b>	<b>28</b>	<b>0</b>	<b>0</b>	<b>-59</b>	<b>28</b>	<b>0</b>	<b>1,264</b>
<b>Community Policy</b>									
Corporate Communications	197	0	3	0	0	0	4	0	204
Consultation and Research	419	0	10	0	0	0	3	0	432
Area and Neighbourhood Unit	479	0	12	0	0	-1	4	0	494
Community Policy Management	123	0	3	0	0	0	1	0	127
Community Grants	874	0	26	0	0	0	0	0	900
External Funding Unit	232	0	8	0	0	0	0	0	240
	<b>2,324</b>	<b>0</b>	<b>62</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>12</b>	<b>0</b>	<b>2,397</b>
<b>Housing and Advice Services</b>									
Derby Advice	433	0	14	0	0	-2	2	0	447
Housing General Fund Account	11	0	0	0	0	0	6	0	17
Housing Services Management	218	0	5	0	0	-5	0	0	218
Housing Options (Private)	448	0	9	0	0	0	3	0	460
Derby Homefinder	0	0	0	0	0	0	0	0	0
Homelessness Strategy	0	0	0	0	0	0	0	0	0
Community Care (Private)	-104	0	2	0	0	0	1	0	-101
Homeless Hostel	13	0	0	0	0	0	0	0	13
Private Sector Renewal	271	0	20	0	0	-20	6	0	277
Advances to Housing Associations	-9	0	0	0	0	0	0	0	-9
Derby Homezone	0	0	0	0	0	0	0	0	0
Strategy Development	155	0	5	0	0	0	0	0	160
Building a Better Derwent	0	0	0	0	0	0	0	0	0
Shelton Lock Mobile Home Park	-6	0	0	0	0	0	0	0	-6
Supporting People	100	0	0	0	0	-100	0	0	0
	<b>1,530</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>-127</b>	<b>18</b>	<b>0</b>	<b>1,476</b>
<b>GROSS POLICY BUDGETS</b>	<b>5,669</b>	<b>0</b>	<b>158</b>	<b>0</b>	<b>0</b>	<b>-193</b>	<b>60</b>	<b>0</b>	<b>5,694</b>
less use of Reserves	0					100			100
<b>NET POLICY BUDGETS</b>	<b>5,669</b>	<b>0</b>	<b>158</b>	<b>0</b>	<b>0</b>	<b>-93</b>	<b>60</b>	<b>0</b>	<b>5,794</b>

## Chief Executive's Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget	Inflation	FYE of 2004/05 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations note 1	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>CORPORATE SERVICES DIRECTORATE</b>									
<b>Democratic Services</b>									
Telecommunications	418	-4	6	0	0	-14	0	0	406
Elections Administration	83	1	1	0	0	0	0	0	85
Member Services	184	25	3	0	0	0	0	0	212
Register Office	84	0	3	0	0	0	0	0	87
Management and Administration	508	0	12	0	0	-7	2	0	515
Contingency Budget	0	0	0	0	0	0	43	0	43
Central Services	3	56	-3	0	0	-3	0	0	53
Committee Services	324	-29	9	0	0	-1	0	0	303
Overview & Scrutiny	258	0	7	0	0	-20	0	0	245
Land Charges	-324	-14	-10	0	0	0	0	0	-348
<b>Legal</b>	891	62	33	0	0	0	29	0	1,015
<b>Property Services</b>							0	0	
Accommodation	1,381	32	27	0	0	0	85	0	1,525
Estates	-82	25	-26	0	-102	-43	108	0	-120
Markets	-1,094	25	-1	0	-120	-19	18	0	-1,191
Festivities	100	0	4	0	0	0	0	0	104
Property Maintenance	357	0	12	0	0	0	0	0	369
Quantity Surveying	-44	0	6	0	0	0	0	0	-38
Building Services	342	0	11	0	0	0	0	0	353
Architectural Services	-39	0	5	0	0	0	0	0	-34
Property Services Administration	316	0	4	0	0	0	0	0	320
Repair and Maintenance Works	2,807	515	183	0	0	0	0	0	3,505
Repair and Maintenance Fees	39	0	8	0	0	0	0	0	47
Building Cleaning Contract	323	0	0	0	0	0	0	0	323
<b>Environmental Health and Trading Standards</b>									
Licensing	-77	0	-1	0	0	0	0	0	-78
Hackney Carriages	-47	-7	-1	0	0	0	0	0	-55
EHTS Management and Administration	305	0	11	0	0	-4	0	0	312
Commercial	381	0	13	0	0	0	0	0	394
Abandoned Vehicles	68	0	0	0	0	-15	0	0	53
Abandoned Vehicles LPSA	-12	-19	1	0	0	0	0	0	-30
Pollution Control	205	0	8	0	0	0	0	0	213
Air Quality Management Areas	37	0	0	0	0	0	0	0	37
General	269	0	9	0	0	0	0	0	278
Pest Control	58	0	1	0	0	0	0	0	59
Dog Control	147	0	3	0	0	-7	0	0	143
Health and Safety	311	0	11	0	0	0	0	0	322
Trading Standards	658	78	21	0	0	0	0	0	757
<b>GROSS CORPORATE SERVICES BUDGETS</b>	<b>9,138</b>	<b>746</b>	<b>370</b>	<b>0</b>	<b>-222</b>	<b>-133</b>	<b>285</b>	<b>0</b>	<b>10,184</b>
less use of Reserves		-581							-581
<b>NET CORPORATE SERVICES BUDGETS</b>	<b>9,138</b>	<b>165</b>	<b>370</b>	<b>0</b>	<b>-222</b>	<b>-133</b>	<b>285</b>	<b>0</b>	<b>9,603</b>

## Chief Executive's Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/06 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget	Inflation	FYE of 2005/06 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations note 1	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>CORPORATE SERVICES DIRECTORATE</b>									
<b>Democratic Services</b>									
Telecommunications	406	0	4	0	0	0	0	0	410
Elections Administration	85	0	1	0	0	0	0	0	86
Member Services	212	0	3	0	0	0	0	0	215
Register Office	87	0	1	0	0	0	0	0	88
Management and Administration	515	0	9	0	0	0	0	0	524
Contingency Budget	43	0	0	0	0	0	1	0	44
Central Services	53	-42	-4	0	0	0	0	0	7
Committee Services	303	0	8	0	0	0	0	0	311
Overview & Scrutiny	245	0	6	0	0	0	0	0	251
Land Charges	-348	0	-12	0	0	0	0	0	-360
<b>Legal</b>	1,015	0	25	0	0	0	0	0	1,040
<b>Property Services</b>									
Accommodation	1,525	0	26	0	0	0	3	0	1,554
Estates	-120	0	-8	0	-1	0	0	0	-129
Markets	-1,191	-25	-65	0	-25	0	0	0	-1,306
Festivities	104	0	5	0	0	0	0	0	109
Property Maintenance	369	0	10	0	0	0	0	0	379
Quantity Surveying	-38	0	5	0	0	0	0	0	-33
Building Services	353	0	9	0	0	0	0	0	362
Architectural Services	-34	0	12	0	0	0	0	0	-22
Property Services Administration	320	0	9	0	0	0	0	0	329
Repair and Maintenance Works	3,505	-500	160	0	0	0	0	0	3,165
Repair and Maintenance Fees	47	0	0	0	0	0	0	0	47
Building Cleaning Contract	323	0	0	0	0	0	0	0	323
<b>Environmental Health and Trading Standards</b>									
Licensing	-78	0	-3	0	0	0	0	0	-81
Hackney Carriages	-55	0	-3	0	0	0	0	0	-58
EHTS Management and Administration	312	0	8	0	0	0	0	0	320
Commercial	394	0	11	0	0	0	0	0	405
Abandoned Vehicles	53	0	0	0	0	0	0	0	53
Abandoned Vehicles LPSA	-30	0	1	0	0	0	0	0	-29
Pollution Control	213	0	5	0	0	0	0	0	218
Air Quality Management Areas	37	0	1	0	0	0	0	0	38
General	278	0	7	0	0	0	0	0	285
Pest Control	59	0	0	0	0	0	0	0	59
Dog Control	143	0	2	0	0	0	0	0	145
Health and Safety	322	0	8	0	0	0	0	0	330
Trading Standards	757	-40	19	0	0	0	0	0	736
<b>GROSS CORPORATE SERVICES BUDGETS</b>	<b>10,184</b>	<b>-607</b>	<b>260</b>	<b>0</b>	<b>-26</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>9,815</b>
less use of Reserves	-581	542							-39
<b>NET CORPORATE SERVICES BUDGETS</b>	<b>9,603</b>	<b>-65</b>	<b>260</b>	<b>0</b>	<b>-26</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>9,776</b>



## Chief Executive's Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget £000's	Inflation £000's	FYE of 2006/07 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>CORPORATE SERVICES DIRECTORATE</b>									
<b>Democratic Services</b>									
Telecommunications	410	0	5	0	0	0	0	0	415
Elections Administration	86	0	1	0	0	0	0	0	87
Member Services	215	0	3	0	0	0	0	0	218
Register Office	88	0	2	0	0	0	0	0	90
Management and Administration	524	0	11	0	0	0	0	0	535
Contingency Budget	44	0	0	0	0	0	1	0	45
Central Services	7	-14	-3	0	0	0	0	0	-10
Committee Services	311	0	9	0	0	0	0	0	320
Overview & Scrutiny	251	0	6	0	0	0	0	0	257
Land Charges	-360	0	-12	0	0	0	0	0	-372
<b>Legal</b>	1,040	0	29	0	0	0	0	0	1,069
<b>Property Services</b>									
Accommodation	1,554	0	28	0	0	0	3	0	1,585
Estates	-129	-25	-7	0	-1	-14	0	0	-176
Markets	-1,306	0	-68	0	0	0	0	0	-1,374
Festivities	109	0	5	0	0	0	0	0	114
Property Maintenance	379	0	11	0	0	0	0	0	390
Quantity Surveying	-33	0	5	0	0	0	0	0	-28
Building Services	362	0	11	0	0	0	0	0	373
Architectural Services	-22	0	14	0	0	0	0	0	-8
Property Services Administration	329	0	10	0	0	0	0	0	339
Repair and Maintenance Works	3,165	0	166	0	0	0	0	0	3,331
Repair and Maintenance Fees	47	0	0	0	0	0	0	0	47
Building Cleaning Contract	323	0	0	0	0	0	0	0	323
<b>Environmental Health and Trading Standards</b>									
Licensing	-81	0	-3	0	0	0	0	0	-84
Hackney Carriages	-58	0	-3	0	0	0	0	0	-61
EHTS Management and Administration	320	0	9	0	0	0	0	0	329
Commercial	405	0	12	0	0	0	0	0	417
Abandoned Vehicles	53	0	0	0	0	0	0	0	53
Abandoned Vehicles LPSA	-29	0	1	0	0	0	0	0	-28
Pollution Control	218	0	6	0	0	0	0	0	224
Air Quality Management Areas	38	0	1	0	0	0	0	0	39
General	285	0	8	0	0	0	0	0	293
Pest Control	59	0	1	0	0	0	0	0	60
Dog Control	145	0	3	0	0	0	0	0	148
Health and Safety	330	0	10	0	0	0	0	0	340
Trading Standards	736	0	20	0	0	0	0	0	756
<b>GROSS CORPORATE SERVICES BUDGETS</b>	<b>9,815</b>	<b>-39</b>	<b>291</b>	<b>0</b>	<b>-1</b>	<b>-14</b>	<b>4</b>	<b>0</b>	<b>10,056</b>
less use of Reserves	-39	39							0
<b>NET CORPORATE SERVICES BUDGETS</b>	<b>9,776</b>	<b>0</b>	<b>291</b>	<b>0</b>	<b>-1</b>	<b>-14</b>	<b>4</b>	<b>0</b>	<b>10,056</b>

## Chief Executive's Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget £000's	Inflation £000's	FYE of 2004/05 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>FINANCE DIRECTORATE</b>									
<b>Corporate Finance</b>									
Finance Management	454	5	16	0	0	0	-2	0	473
Contingency Budget	0	0	5	0	0	0	10	0	15
Accountancy and Technical Finance	806	2	34	0	0	0	5	0	847
Internal Audit	398	0	13	0	0	0	17	0	428
<b>Financial Services</b>									
Tax	53	-17	1	0	0	0	12	0	49
Management Support	95	-16	3	0	0	0	0	0	82
Employee Payments	144	4	4	0	0	0	0	0	152
Vision System	222	-216	3	0	0	0	16	0	25
Business Systems	0	435	0	0	0	0	-19	0	416
External Payments	82	-113	3	0	0	0	-67	0	-95
<b>ICT and Performance</b>									
Strategic Planning and Performance	378	0	10	0	0	0	2	0	390
Computer Services	1,872	0	43	0	0	0	48	0	1,963
E Services	583	0	5	0	0	0	0	0	588
Projects	45	-45	0	0	0	0	0	0	0
<b>Revenues and Benefits</b>									
Income and Post Room	357	0	13	0	0	0	0	0	370
Council Tax Billing	562	0	10	0	0	-80	77	0	569
NDR Billing and Collection	-180	0	2	0	0	0	0	0	-178
PFI Contract	386	0	0	0	0	0	0	0	386
Policy and Development	322	0	10	0	0	0	0	0	332
Systems and Performance	258	0	9	0	0	0	0	0	267
Divisional; Management	28	0	0	0	0	-10	0	0	18
Benefits Administration	-133	0	20	0	-39	-31	0	0	-183
Inspection Services	340	0	10	0	0	0	0	0	350
Recovery of Overpayments	106	0	3	0	0	0	0	0	109
<b>GROSS FINANCE BUDGETS</b>	<b>7,178</b>	<b>39</b>	<b>217</b>	<b>0</b>	<b>-39</b>	<b>-121</b>	<b>99</b>	<b>0</b>	<b>7,373</b>
less use of Reserves		-47							-47
<b>NET FINANCE BUDGETS</b>	<b>7,178</b>	<b>-8</b>	<b>217</b>	<b>0</b>	<b>-39</b>	<b>-121</b>	<b>99</b>	<b>0</b>	<b>7,326</b>

## Chief Executive's Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/2006 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget £000's	Inflation £000's	FYE of 2005/06 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>FINANCE DIRECTORATE</b>									
<b>Corporate Finance</b>									
Finance Management	473	0	14	0	0	0	0	0	487
Contingency Budget	15	0	0	0	0	0	0	0	15
Accountancy and Technical Finance	847	0	31	0	0	0	0	0	878
Internal Audit	428	0	10	0	0	0	0	0	438
<b>Financial Services</b>									
Tax	49	0	1	0	0	0	0	0	50
Management Support	82	0	2	0	0	0	0	0	84
Employee Payments	152	0	0	0	0	0	0	0	152
Vision System	25	0	3	0	0	0	0	0	28
Business Systems	416	0	0	0	0	0	0	0	416
External Payments	-95	0	0	0	0	0	0	0	-95
<b>ICT and Performance</b>									
Strategic Planning and Performance	390	-42	7	0	0	0	0	0	355
Computer Services	1,963	0	37	0	0	0	0	0	2,000
E Services	588	0	4	0	0	0	0	0	592
Projects	0	0	0	0	0	0	0	0	0
<b>Revenues and Benefits</b>									
Income and Post Room	370	0	10	0	0	0	0	0	380
Council Tax Billing	569	0	6	0	0	0	0	0	575
NDR Billing and Collection	-178	0	2	0	0	0	0	0	-176
PFI Contract	386	0	0	0	0	0	0	0	386
Policy and Development	332	0	8	0	0	0	0	0	340
Systems and Performance	267	0	7	0	0	0	0	0	274
Divisional; Management	18	0	0	0	0	0	0	0	18
Benefits Administration	-183	0	-8	0	0	0	0	0	-191
Inspection Services	350	0	7	0	0	0	0	0	357
Recovery of Overpayments	109	0	3	0	0	0	0	0	112
<b>GROSS FINANCE BUDGETS</b>	<b>7,373</b>	<b>-42</b>	<b>144</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,475</b>
less use of Reserves	-47	42							-5
<b>NET FINANCE BUDGETS</b>	<b>7,326</b>	<b>0</b>	<b>144</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,470</b>

## Chief Executive's Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2005/06 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>FINANCE DIRECTORATE</b>									
<b>Corporate Finance</b>									
Finance Management	487	0	15	0	0	0	0	0	502
Contingency Budget	15	0	0	0	0	0	0	0	15
Accountancy and Technical Finance	878	0	34	0	0	0	0	0	912
Internal Audit	438	0	11	0	0	0	0	0	449
<b>Financial Services</b>									
Tax	50	0	1	0	0	0	0	0	51
Management Support	84	0	2	0	0	0	0	0	86
Employee Payments	152	0	3	0	0	0	0	0	155
Vision System	28	0	3	0	0	0	0	0	31
Business Systems	416	0	0	0	0	0	0	0	416
External Payments	-95	0	0	0	0	0	0	0	-95
<b>ICT and Performance</b>									
Strategic Planning and Performance	355	0	8	0	0	0	0	0	363
Computer Services	2,000	0	38	0	0	0	0	0	2,038
E Services	592	0	5	0	0	0	0	0	597
Projects	0	0	0	0	0	0	0	0	0
<b>Revenues and Benefits</b>									
Income and Post Room	380	0	11	0	0	0	0	0	391
Council Tax Billing	575	0	8	0	0	0	0	0	583
NDR Billing and Collection	-176	0	2	0	0	0	0	0	-174
PFI Contract	386	0	0	0	0	0	0	0	386
Policy and Development	340	0	9	0	0	0	0	0	349
Systems and Performance	274	0	8	0	0	0	0	0	282
Divisional Management	18	0	0	0	0	0	0	0	18
Benefits Administration	-191	0	-5	0	0	0	0	0	-196
Inspection Services	357	0	9	0	0	0	0	0	366
Recovery of Overpayments	112	0	3	0	0	0	0	0	115
<b>GROSS FINANCE BUDGETS</b>	<b>7,475</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,640</b>
less use of Reserves	-5								-5
<b>NET FINANCE BUDGETS</b>	<b>7,470</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,635</b>

## Chief Executive's Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2004/05 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1  £000's	
<b>CORPORATE BUDGETS</b>									
Other Corporate Budgets									
The Chief Executive	152	0	5	0	0	0	0	0	157
Registration of Electors	118	1	2	0	0	0	10	0	131
Conduct of Elections	110	0	0	0	0	0	0	0	110
Mayoral Expenses	156	3	3	0	0	0	0	0	162
Twinning	38	0	1	0	0	0	0	0	39
Members Allowances	817	0	23	0	0	0	0	0	840
Magistrates Court	313	-313	0	0	0	0	0	0	0
Corporate Management	248	0	7	0	0	0	2	0	257
Derby Coroner	170	0	4	0	0	0	0	0	174
Environment Agency	67	0	2	0	0	0	0	0	69
Transport Act 1985	42	0	1	0	0	0	0	0	43
Residual Reorganisation Costs	318	0	8	0	0	0	-10	0	316
Insurance	2,130	-469	50	0	0	0	123	0	1,834
Corporate Contingency Fund	326	-114	8	0	0	0	238	0	458
Support Services Recharge Balance	34	0	0	0	0	0	0	0	34
Trading Services Rebate	-422	0	0	0	0	0	0	0	-422
Car Leasing	124	-4	-1	0	0	-33	8	0	94
External Audit Fees	254	0	11	0	0	0	0	0	265
Bank Charges	54	-3	0	0	0	0	14	0	65
Benefit Payments	195	0	0	0	0	-195	0	0	0
Concessionary Fares	1,477	0	71	0	0	-34	0	0	1,514
Emergency Planning	10	170	9	0	0	0	0	0	189
Former Transport Superannuation	358	0	10	0	0	0	0	0	368
	<b>7,089</b>	<b>-729</b>	<b>214</b>	<b>0</b>	<b>0</b>	<b>-262</b>	<b>385</b>	<b>0</b>	<b>6,697</b>
<b>Treasury Management</b>	11,544	-200	1,415	0	-300	-423	210	0	12,246
<b>GROSS CORPORATE BUDGETS</b>	<b>18,633</b>	<b>-929</b>	<b>1,629</b>	<b>0</b>	<b>-300</b>	<b>-685</b>	<b>595</b>	<b>0</b>	<b>18,943</b>
less use of Reserves							-138		-138
<b>NET CORPORATE BUDGETS</b>	<b>18,633</b>	<b>-929</b>	<b>1,629</b>	<b>0</b>	<b>-300</b>	<b>-685</b>	<b>457</b>	<b>0</b>	<b>18,805</b>
<b>GROSS CHIEF EXECUTIVES DEPARTMENT BUDGETS</b>	<b>40,359</b>	<b>-128</b>	<b>2,417</b>	<b>0</b>	<b>-606</b>	<b>-1,207</b>	<b>1,472</b>	<b>0</b>	<b>42,307</b>
less use of Reserves	0	-628	0	0	0	0	-378	0	-1,006
<b>NET CHIEF EXECUTIVES DEPARTMENT BUDGET</b>	<b>40,359</b>	<b>-756</b>	<b>2,417</b>	<b>0</b>	<b>-606</b>	<b>-1,207</b>	<b>1,094</b>	<b>0</b>	<b>41,301</b>

## Chief Executive's Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/2006 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget	Inflation	FYE of 2005/06 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations note 1	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>CORPORATE BUDGETS</b>									
<b>Other Corporate Budgets</b>									
The Chief Executive	157	0	4	0	0	0	0	0	161
Registration of Electors	131	0	2	0	0	5	0	0	138
Conduct of Elections	110	0	0	0	0	0	0	0	110
Mayoral Expenses	162	0	3	0	0	0	0	0	165
Twinning	39	0	1	0	0	0	0	0	40
Members Allowances	840	0	22	0	0	0	0	0	862
Magistrates Court	0	0	0	0	0	0	0	0	0
Corporate Management	257	0	7	0	0	2	0	0	266
Derby Coroner	174	0	4	0	0	0	0	0	178
Environment Agency	69	0	2	0	0	0	0	0	71
Transport Act 1985	43	0	1	0	0	0	0	0	44
Residual Reorganisation Costs	316	0	8	0	-35	8	0	0	297
Insurance	1,834	0	36	0	0	17	0	0	1,887
Corporate Contingency Fund	458	0	-6	0	0	0	0	0	452
Support Services Recharge Balance	34	0	0	0	0	0	0	0	34
Trading Services Rebate	-422	0	0	0	0	0	0	0	-422
Car Leasing	94	0	-1	0	0	0	0	0	93
External Audit Fees	265	0	11	0	0	0	0	0	276
Bank Charges	65	0	0	0	0	0	0	0	65
Benefit Payments	0	0	0	0	0	0	0	0	0
Concessionary Fares	1,514	0	39	0	-1	0	0	0	1,552
Emergency Planning	189	0	5	0	0	0	0	0	194
Former Transport Superannuation	368	0	10	0	0	0	0	0	378
	<b>6,697</b>	<b>0</b>	<b>148</b>	<b>0</b>	<b>-36</b>	<b>32</b>	<b>0</b>	<b>0</b>	<b>6,841</b>
<b>Treasury Management</b>	12,246	0	824	0	105	180	0	0	13,355
<b>GROSS CORPORATE BUDGETS</b>	<b>18,943</b>	<b>0</b>	<b>972</b>	<b>0</b>	<b>69</b>	<b>212</b>	<b>0</b>	<b>0</b>	<b>20,196</b>
less use of Reserves	-138								-138
<b>NET CORPORATE BUDGETS</b>	<b>18,805</b>	0	972	0	69	212	0	0	<b>20,058</b>
<b>GROSS CHIEF EXECUTIVES DEPARTMENT BUDGETS</b>	<b>42,307</b>	<b>-749</b>	<b>1,528</b>	<b>0</b>	<b>43</b>	<b>-45</b>	<b>71</b>	<b>0</b>	<b>43,155</b>
less use of Reserves	-1,006	584	0	0	0	140	0	0	-282
<b>NET CHIEF EXECUTIVES DEPARTMENT BUDGET</b>	<b>41,301</b>	-165	1,528	0	43	95	71	0	<b>42,873</b>

## Chief Executive's Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget £000's	Inflation £000's	FYE of 2006/07 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>CORPORATE BUDGETS</b>									
<b>Other Corporate Budgets</b>									
The Chief Executive	161	0	5	0	0	0	0	0	166
Registration of Electors	138	0	2	0	0	0	5	0	145
Conduct of Elections	110	0	0	0	0	0	0	0	110
Mayoral Expenses	165	0	3	0	0	0	0	0	168
Twinning	40	0	1	0	0	0	0	0	41
Members Allowances	862	0	22	0	0	0	0	0	884
Magistrates Court	0	0	0	0	0	0	0	0	0
Corporate Management	266	0	8	0	0	0	2	0	276
Derby Coroner	178	0	4	0	0	0	0	0	182
Environment Agency	71	0	2	0	0	0	0	0	73
Transport Act 1985	44	0	1	0	0	0	0	0	45
Residual Reorganisation Costs	297	0	0	0	0	-26	0	0	271
Insurance	1,887	0	42	0	0	0	17	0	1,946
Corporate Contingency Fund	452	-138	-2	0	0	0	0	0	312
Support Services Recharge Balance	34	0	0	0	0	0	0	0	34
Trading Services Rebate	-422	0	0	0	0	0	0	0	-422
Car Leasing	93	0	-1	0	0	0	0	0	92
External Audit Fees	276	0	12	0	0	0	0	0	288
Bank Charges	65	0	0	0	0	0	0	0	65
Benefit Payments	0	0	0	0	0	0	0	0	0
Concessionary Fares	1,552	0	40	0	0	-1	0	0	1,591
Emergency Planning	194	0	5	0	0	0	0	0	199
Former Transport Superannuation	378	0	10	0	0	0	0	0	388
	<b>6,841</b>	<b>-138</b>	<b>154</b>	<b>0</b>	<b>0</b>	<b>-27</b>	<b>24</b>	<b>0</b>	<b>6,854</b>
<b>Treasury Management</b>	13,355	0	1,150	0	0	-16	180	0	14,669
<b>GROSS CORPORATE BUDGETS</b>	<b>20,196</b>	<b>-138</b>	<b>1,304</b>	<b>0</b>	<b>0</b>	<b>-43</b>	<b>204</b>	<b>0</b>	<b>21,523</b>
less use of Reserves	-138	138							0
<b>NET CORPORATE BUDGETS</b>	<b>20,058</b>	0	1,304	0	0	-43	204	0	<b>21,523</b>
<b>GROSS CHIEF EXECUTIVES DEPARTMENT BUDGETS</b>	<b>43,155</b>	<b>-177</b>	<b>1,918</b>	<b>0</b>	<b>-1</b>	<b>-250</b>	<b>268</b>	<b>0</b>	<b>44,913</b>
less use of Reserves	-182	177	0	0	0	100	0	0	95
<b>NET CHIEF EXECUTIVES DEPARTMENT BUDGET</b>	<b>42,973</b>	0	1,918	0	-1	-150	268	0	<b>45,008</b>

## Development and Cultural Services Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Controllable Budget 2004/05 £000's	Budget Changes							Budget at Cash Limit £000's
		Adjustment to Base Budget	Inflation and Pensions	FYE of 2004/05 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>Business Support</b>									
Business Support Unit	1,307	0	37	0	0	(52)	76	0	1,368
Former Leisure Department Residual Costs	35	0	0	0	0	(35)	6	0	6
	<b>1,342</b>	<b>0</b>	<b>37</b>	<b>0</b>	<b>0</b>	<b>(87)</b>	<b>82</b>	<b>0</b>	<b>1,374</b>
<b>City Development and Tourism</b>									
Economic Development Unit	450	0	12	0	0	(2)	156	0	616
Rosehill Business Centre	3	0	0	0	0	0	0	0	3
ID Centre	0	0	0	0	0	0	0	0	0
City Centre Management	66	0	3	0	0	(1)	0	0	68
Tourism	169	0	2	0	0	(1)	0	0	170
Tourist Information Centre	155	0	4	0	0	(2)	5	0	162
	<b>843</b>	<b>0</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>(6)</b>	<b>161</b>	<b>0</b>	<b>1,019</b>
<b>Planning</b>									
Building Consultancy	40	0	4	0	0	(106)	131	0	69
Development Control	(29)	(18)	19	0	0	(319)	234	0	(113)
Plans and Policies	432	0	15	0	0	(21)	26	0	452
Brownfield Development - LPSA	3	0	1	0	0	0	1	0	5
Environmental Sustainability	363	0	13	0	0	(1)	0	0	375
Footpaths	8	0	0	0	0	0	0	0	8
Project Riverlife	32	0	0	0	0	0	33	0	65
Environmental Improvements	0	0	0	0	0	0	0	0	0
Environmental Strategy Development	97	0	3	0	0	0	1	0	101
	<b>946</b>	<b>(18)</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>(447)</b>	<b>426</b>	<b>0</b>	<b>962</b>
<b>Highways and Street Lighting</b>									
Highways Maintenance and Street Lighting	5,006	0	281	0	(90)	(5)	430	0	5,622
	<b>5,006</b>	<b>0</b>	<b>281</b>	<b>0</b>	<b>(90)</b>	<b>(5)</b>	<b>430</b>	<b>0</b>	<b>5,622</b>
<b>Waste Management</b>									
Refuse Collection - Client	2,537	0	64	0	0	0	32	0	2,633
Waste Disposal	4,594	0	378	0	0	(191)	(514)	0	4,267
Street Cleansing Client	1,912	(150)	44	0	0	(27)	186	0	1,965
Conveniences	416	0	11	0	0	0	1	0	428
Recycling	229	0	13	0	0	0	1	0	243
Recycling LPSA	27	0	2	0	0	(1)	0	0	28
Recycling Plan	819	0	3	0	0	(180)	1,375	0	2,017
NEAT project	0	0	0	0	0	0	0	0	0
	<b>10,534</b>	<b>(150)</b>	<b>515</b>	<b>0</b>	<b>0</b>	<b>(399)</b>	<b>1,081</b>	<b>0</b>	<b>11,581</b>
<b>Engineering Design</b>									
Engineering and Design Services	548	0	18	0	0	0	111	0	677
Highways Property Administration	(40)	0	(2)	0	0	0	0	0	(42)
	<b>508</b>	<b>0</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111</b>	<b>0</b>	<b>635</b>



## Development and Cultural Services Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Controllable Budget 2004/05 £000's	Budget Changes						Budget at Cash Limit £000's
		Adjustment to Base Budget	Inflation and Pensions	FYE of 2004/05 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit £000's	
		£000's	£000's	£000's	£000's	£000's	£000's	
<b>Traffic and Transportation</b>								
Transportation	1,490	0	44	0	0	(36)	102	1,600
Traffic	993	0	30	0	0	0	37	1,060
Road Casualty Reduction - LPSA	15	0	1	0	0	0	0	16
Car Parks	(1,675)	0	(55)	0	(108)	(293)	175	(1,956)
CCTV	190	0	4	0	0	0	0	194
Street Furniture	(104)	0	(3)	0	0	(72)	0	(179)
	<b>909</b>	<b>0</b>	<b>21</b>	<b>0</b>	<b>(108)</b>	<b>(401)</b>	<b>314</b>	<b>735</b>
<b>Entertainments</b>								
Assembly Rooms and Guildhall	687	0	14	0	0	(59)	42	684
Guildhall Catering and Cleaning	(4)	0	(1)	0	0	0	0	(5)
	<b>683</b>	<b>0</b>	<b>13</b>	<b>0</b>	<b>0</b>	<b>(59)</b>	<b>42</b>	<b>679</b>
<b>Arts</b>								
Culture Management	79	0	3	0	0	0	3	85
Arts Development	213	10	9	0	0	0	4	236
QUAD	0	0	0	0	0	0	0	0
Arts Grants	726	0	20	0	0	0	0	746
Events	162	0	2	0	0	(30)	29	163
	<b>1,180</b>	<b>10</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>(30)</b>	<b>36</b>	<b>1,230</b>
<b>Museums</b>								
Museums and Art Gallery	1,207	0	38	0	0	(67)	61	1,239
	<b>1,207</b>	<b>0</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>(67)</b>	<b>61</b>	<b>1,239</b>
<b>Libraries</b>								
Libraries Administration	725	0	17	0	0	(128)	178	792
Central & Branch Libraries	1,283	(35)	51	0	0	(33)	81	1,347
Children's Mobile Library LPSA	38	0	3	0	0	(2)	3	42
Mobile Library	66	0	2	0	0	(7)	0	61
Schools Library Service	0	0	0	0	0	0	0	0
Bindery Service	8	0	1	0	0	(8)	0	1
City Book Fund	495	0	1	0	0	(28)	0	468
Blagreaves Sub Unit	19	0	1	0	0	0	0	20
Special Services Unit	39	0	2	0	0	0	0	41
Established/Non Established Relief	258	0	10	0	0	0	0	268
Bookstart	0	0	2	0	0	0	0	2
Education Action Zone	0	0	0	0	0	0	1	1
Childrens Team	67	0	3	0	0	0	0	70
	<b>2,998</b>	<b>(35)</b>	<b>93</b>	<b>0</b>	<b>0</b>	<b>(206)</b>	<b>263</b>	<b>3,113</b>
<b>GROSS DEVELOPMENT &amp; CULTURAL SERVICES BUDGETS</b>	<b>26,156</b>	<b>-193</b>	<b>1,124</b>	<b>0</b>	<b>-198</b>	<b>-1,707</b>	<b>3,007</b>	<b>28,189</b>
less use of Reserves							-506	(506)
<b>NET DEVELOPMENT &amp; CULTURAL SERVICES BUDGETS</b>	<b>26,156</b>	<b>-193</b>	<b>1,124</b>	<b>0</b>	<b>-198</b>	<b>-1,707</b>	<b>2,501</b>	<b>27,683</b>

## Development and Cultural Services Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Controllable Budget 2005/06 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget	Inflation and Pensions	FYE of 2005/06 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>Business Support</b>									
Business Support Unit	1,368	0	39	0	0	-19	19	0	1,407
Former Leisure Department Residual Costs	6	0	0	0	0	0	0	0	6
	<b>1,374</b>	<b>0</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>-19</b>	<b>19</b>	<b>0</b>	<b>1,413</b>
<b>City Development and Tourism</b>									
Economic Development Unit	616	-125	11	0	0	0	2	0	504
Rosehill Business Centre	3	0	0	0	0	0	0	0	3
ID Centre	0	0	0	0	0	0	0	0	0
City Centre Management	68	0	2	0	0	0	0	0	70
Tourism	170	0	2	0	0	0	1	0	173
Tourist Information Centre	162	-3	5	0	0	0	1	0	165
	<b>1,019</b>	<b>-128</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>915</b>
<b>Planning</b>									
Building Consultancy	69	-24	-1	0	0	-3	4	0	45
Development Control	-113	-20	15	0	0	104	-83	0	-97
Plans and Policies	452	0	12	0	0	-1	6	0	469
Brownfield Development - LPSA	5	0	1	0	0	0	1	0	7
Environmental Sustainability	375	0	10	0	0	0	0	0	385
Footpaths	8	0	0	0	0	0	0	0	8
Project Riverlife	65	0	1	0	0	0	1	0	67
Environmental Improvements	0	0	0	0	0	0	0	0	0
Environmental Strategy Development	101	0	3	0	0	0	1	0	105
	<b>962</b>	<b>-44</b>	<b>41</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>-70</b>	<b>0</b>	<b>989</b>
<b>Highways and Street Lighting</b>									
Highways Maintenance and Street Lighting	5,622	-160	222	0	0	56	400	0	6,140
	<b>5,622</b>	<b>-160</b>	<b>222</b>	<b>0</b>	<b>0</b>	<b>56</b>	<b>400</b>	<b>0</b>	<b>6,140</b>
<b>Waste Management</b>									
Refuse Collection - Client	2,633	0	66	0	0	0	8	0	2,707
Waste Disposal	4,267	0	355	0	0	0	-333	0	4,289
Street Cleansing Client	1,965	1	47	0	0	0	15	0	2,028
Conveniences	428	0	11	0	0	0	0	0	439
Recycling	243	0	12	0	0	0	1	0	256
Recycling LPSA	28	0	3	0	0	0	0	0	31
Recycling Plan	2,017	0	4	0	0	-20	676	0	2,677
NEAT project	0	0	0	0	0	0	128	0	128
	<b>11,581</b>	<b>1</b>	<b>498</b>	<b>0</b>	<b>0</b>	<b>-20</b>	<b>495</b>	<b>0</b>	<b>12,555</b>
<b>Engineering Design</b>									
Engineering and Design Services	677	0	9	0	0	0	0	0	686
Highways Property Administration	-42	0	-1	0	0	0	1	0	-42
	<b>635</b>	<b>0</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>644</b>

## Development and Cultural Services Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Controllable Budget 2005/06 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget £000's	Inflation and Pensions £000's	FYE of 2005/06 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations £000's	
<b>Traffic and Transportation</b>									
Transportation	1,600	-26	35	0	0	0	-5	0	1,604
Traffic	1,060	0	27	0	0	0	13	0	1,100
Road Casualty Reduction - LPSA	16	0	1	0	0	0	0	0	17
Car Parks	-1,956	-314	-70	0	0	-741	345	0	-2,736
CCTV	194	0	4	0	0	0	0	0	198
Street Furniture	-179	0	-6	0	0	0	0	0	-185
	<b>735</b>	<b>-340</b>	<b>-9</b>	<b>0</b>	<b>0</b>	<b>-741</b>	<b>353</b>	<b>0</b>	<b>-2</b>
<b>Entertainments</b>									
Assembly Rooms and Guildhall	684	0	7	0	0	0	0	0	691
Guildhall Catering and Cleaning	-5	0	0	0	0	0	0	0	-5
	<b>679</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>686</b>
<b>Arts</b>									
Culture Management	85	0	3	0	0	-41	2	0	49
Arts Development	236	0	8	0	0	0	1	0	245
QUAD	0	0	0	0	0	0	94	0	94
Arts Grants	746	0	21	0	0	0	0	0	767
Events	163	0	1	0	0	0	0	0	164
	<b>1,230</b>	<b>0</b>	<b>33</b>	<b>0</b>	<b>0</b>	<b>-41</b>	<b>97</b>	<b>0</b>	<b>1,319</b>
<b>Museums</b>									
Museums and Art Gallery	1,239	0	35	0	0	-1	5	0	1,278
	<b>1,239</b>	<b>0</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>5</b>	<b>0</b>	<b>1,278</b>
<b>Libraries</b>									
Libraries Administration	792	0	17	0	0	-20	51	0	840
Central & Branch Libraries	1,347	0	42	0	0	-35	35	0	1,389
Children's Mobile Library LPSA	42	0	2	0	0	0	1	0	45
Mobile Library	61	0	1	0	0	0	1	0	63
Schools Library Service	0	0	0	0	0	0	0	0	0
Bindery Service	1	0	0	0	0	0	0	0	1
City Book Fund	468	0	0	0	0	0	1	0	469
Blagreaves Sub Unit	20	0	1	0	0	0	-1	0	20
Special Services Unit	41	0	1	0	0	0	0	0	42
Established/Non Established Relief	268	0	7	0	0	0	1	0	276
Bookstart	2	0	1	0	0	-32	32	0	3
Education Action Zone	1	0	0	0	0	0	0	0	1
Childrens Team	70	0	2	0	0	0	1	0	73
	<b>3,113</b>	<b>0</b>	<b>74</b>	<b>0</b>	<b>0</b>	<b>-87</b>	<b>122</b>	<b>0</b>	<b>3,222</b>
<b>GROSS DEVELOPMENT &amp; CULTURAL SERVICES BUDGETS</b>	<b>28,189</b>	<b>-671</b>	<b>968</b>	<b>0</b>	<b>0</b>	<b>-753</b>	<b>1,426</b>	<b>0</b>	<b>29,159</b>
less use of Reserves	-506	639							133
<b>NET DEVELOPMENT &amp; CULTURAL SERVICES BUDGETS</b>	<b>27,683</b>	<b>-32</b>	<b>968</b>	<b>0</b>	<b>0</b>	<b>-753</b>	<b>1,426</b>	<b>0</b>	<b>29,292</b>

## Development and Cultural Services Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Controllable Budget 2006/07 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget  £000's	Inflation and Pensions  £000's	FYE of 2006/07 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations  £000's	
<b>Business Support</b>									
Business Support Unit	1,407	0	54	0	0	-1	7	0	1,467
Former Leisure Department Residual Costs	6	0	0	0	0	0	0	0	6
	<b>1,413</b>	<b>0</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>7</b>	<b>0</b>	<b>1,473</b>
<b>City Development and Tourism</b>									
Economic Development Unit	504	0	11	0	0	0	0	0	515
Rosehill Business Centre	3	0	0	0	0	0	0	0	3
ID Centre	0	0	0	0	0	0	0	0	0
City Centre Management	70	0	3	0	0	0	0	0	73
Tourism	173	0	2	0	0	0	0	0	175
Tourist Information Centre	165	-1	5	0	0	0	1	0	170
	<b>915</b>	<b>-1</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>936</b>
<b>Planning</b>									
Building Consultancy	45	0	0	0	0	-3	4	0	46
Development Control	-97	-32	16	0	0	-23	15	0	-121
Plans and Policies	469	0	13	0	0	-1	4	0	485
Brownfield Development - LPSA	7	0	1	0	0	0	0	0	8
Environmental Sustainability	385	0	10	0	0	0	0	0	395
Footpaths	8	0	0	0	0	0	0	0	8
Project Riverlife	67	0	1	0	0	0	0	0	68
Environmental Improvements	0	0	0	0	0	0	0	0	0
Environmental Strategy Development	105	0	2	0	0	0	1	0	108
	<b>989</b>	<b>-32</b>	<b>43</b>	<b>0</b>	<b>0</b>	<b>-27</b>	<b>24</b>	<b>0</b>	<b>997</b>
<b>Highways and Street Lighting</b>									
Highways Maintenance and Street Lighting	6,140	0	239	0	0	-37	404	0	6,746
	<b>6,140</b>	<b>0</b>	<b>239</b>	<b>0</b>	<b>0</b>	<b>-37</b>	<b>404</b>	<b>0</b>	<b>6,746</b>
<b>Waste Management</b>									
Refuse Collection - Client	2,707	0	67	0	0	0	21	0	2,795
Waste Disposal	4,289	0	348	0	0	0	-260	0	4,377
Street Cleansing Client	2,028	0	49	0	0	0	15	0	2,092
Conveniences	439	0	12	0	0	0	0	0	451
Recycling	256	0	13	0	0	0	0	0	269
Recycling LPSA	31	0	2	0	0	0	0	0	33
Recycling Plan	2,677	0	4	0	0	0	339	0	3,020
NEAT project	128	0	0	0	0	0	0	0	128
	<b>12,555</b>	<b>0</b>	<b>495</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115</b>	<b>0</b>	<b>13,165</b>
<b>Engineering Design</b>									
Engineering and Design Services	686	0	8	0	0	0	0	0	694
Highways Property Administration	-42	0	-2	0	0	0	0	0	-44
	<b>644</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>650</b>

## Development and Cultural Services Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Controllable Budget 2006/07 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget £000's	Inflation and Pensions £000's	FYE of 2006/07 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations £000's	
<b>Traffic and Transportation</b>									
Transportation	1,604	-13	36	0	0	0	8	0	1,635
Traffic	1,100	0	27	0	0	0	4	0	1,131
Road Casualty Reduction - LPSA	17	0	1	0	0	0	0	0	18
Car Parks	-2,736	-179	-80	0	0	0	-178	0	-3,173
CCTV	198	0	4	0	0	0	0	0	202
Street Furniture	-185	0	-5	0	0	0	0	0	-190
	<b>-2</b>	<b>-192</b>	<b>-17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-166</b>	<b>0</b>	<b>-377</b>
<b>Entertainments</b>									
Assembly Rooms and Guildhall	691	0	8	0	0	0	0	0	699
Guildhall Catering and Cleaning	-5	0	-1	0	0	0	0	0	-6
	<b>686</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>693</b>
<b>Arts</b>									
Culture Management	49	0	1	0	0	-10	2	0	42
Arts Development	245	0	9	0	0	0	0	0	254
QUAD	94	0	0	0	0	0	92	0	186
Arts Grants	767	0	23	0	0	0	0	0	790
Events	164	0	1	0	0	0	0	0	165
	<b>1,319</b>	<b>0</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>-10</b>	<b>94</b>	<b>0</b>	<b>1,437</b>
<b>Museums</b>									
Museums and Art Gallery	1,278	0	35	0	0	-1	4	0	1,316
	<b>1,278</b>	<b>0</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>-1</b>	<b>4</b>	<b>0</b>	<b>1,316</b>
<b>Libraries</b>									
Libraries Administration	840	0	17	0	0	20	-18	0	859
Central & Branch Libraries	1,389	0	44	0	0	-33	83	0	1,483
Children's Mobile Library LPSA	45	0	2	0	0	0	0	0	47
Mobile Library	63	0	1	0	0	0	1	0	65
Schools Library Service	0	0	0	0	0	0	0	0	0
Bindery Service	1	0	0	0	0	0	0	0	1
City Book Fund	469	0	0	0	0	0	0	0	469
Blagreaves Sub Unit	20	0	2	0	0	0	0	0	22
Special Services Unit	42	0	1	0	0	0	1	0	44
Established/Non Established Relief	276	0	8	0	0	0	0	0	284
Bookstart	3	0	1	0	0	0	0	0	4
Education Action Zone	1	0	0	0	0	0	0	0	1
Childrens Team	73	0	2	0	0	0	0	0	75
	<b>3,222</b>	<b>0</b>	<b>78</b>	<b>0</b>	<b>0</b>	<b>-13</b>	<b>67</b>	<b>0</b>	<b>3,354</b>
<b>GROSS DEVELOPMENT &amp; CULTURAL SERVICES BUDGETS</b>	<b>29,159</b>	<b>-225</b>	<b>995</b>	<b>0</b>	<b>0</b>	<b>-89</b>	<b>550</b>	<b>0</b>	<b>30,390</b>
less use of Reserves	133	-133							0
<b>NET DEVELOPMENT &amp; CULTURAL SERVICES BUDGETS</b>	<b>29,292</b>	<b>-358</b>	<b>995</b>	<b>0</b>	<b>0</b>	<b>-89</b>	<b>550</b>	<b>0</b>	<b>30,390</b>

## Education Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Controllable Budget 2004/05  £000's	Budget Changes							Budget at Cash Limit  £000's
		Adjustment to Base Budget  £000's	Inflation and Pensions  £000's	FYE of 2004/05 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations	
		£000's	£000's	£000's	£000's	£000's	£000's		
<b>Individual Schools Budget</b>	101,610	0	3,038	0	0	-394	4,229	45	108,528
	<b>101,610</b>	<b>0</b>	<b>3,038</b>	<b>0</b>	<b>0</b>	<b>-394</b>	<b>4,229</b>	<b>45</b>	<b>108,528</b>
<b>Lifelong Learning and Community/ Youth and Community</b>									
Adult Learning	-459	0	0	0	0	0	0	0	-459
Youth Service	1,674	0	51	0	0	0	0	0	1,725
Awards Administration	157	0	8	0	0	-40	0	0	125
Discretionary Awards	5	0	0	0	0	0	0	0	5
Early Years and Childcare	2,142	0	60	0	0	-150	0	13	2,065
Family and Out of Lesson Time Learning	123	0	4	0	0	0	0	0	127
SureStart	0	0	0	0	0	0	0	0	0
Lifelong Learning and Community Other	0	0	0	0	0	0	0	-15	-15
	<b>3,642</b>	<b>0</b>	<b>123</b>	<b>0</b>	<b>0</b>	<b>-190</b>	<b>0</b>	<b>-2</b>	<b>3,573</b>
<b>Resources and Strategic Planning</b>									
Asset Management	298	-21	8	0	0	-4	343	0	624
Catering	1	0	1	0	0	0	0	0	2
Central Staff Cover	354	0	10	0	0	0	0	0	364
Finance	322	0	16	0	0	-4	0	0	334
ICT / IMS	362	0	7	0	0	-4	0	0	365
Management Team and Support	492	42	18	0	0	0	8	0	560
Mandatory Awards	0	0	0	0	0	0	0	0	0
Marketing and Communications	374	0	7	0	0	-1	0	-10	370
Personnel	266	0	13	0	0	-7	52	0	324
Policy and Corporate Planning	63	-42	1	0	0	-22	0	0	0
Pupil Services (Admissions)	194	0	4	0	0	0	0	0	198
Premises Costs	24	0	0	0	0	0	0	0	24
Voluntary Early Retirement	1,782	0	53	0	-95	0	0	0	1,740
Other	135	0	-3	0	0	0	112	0	244
	<b>4,667</b>	<b>-21</b>	<b>135</b>	<b>0</b>	<b>-95</b>	<b>-42</b>	<b>515</b>	<b>-10</b>	<b>5,149</b>

## Education Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Controllable Budget 2004/05  £000's	Budget Changes							Budget at Cash Limit  £000's
		Adjustment to Base Budget	Inflation and Pensions	FYE of 2004/05 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>School Improvement and Inclusion</b>									
Access Service	308	0	11	0	0	0	19	0	338
Education Psychologists	662	0	26	0	0	0	0	20	708
Education Welfare Service	385	0	17	0	0	0	0	44	446
Home to School Transport	2,532	0	120	0	0	-10	180	0	2,822
Inclusion	335	0	4	0	0	0	184	0	523
School Improvement	1,113	0	35	0	0	-159	0	62	1,051
Special Services Support	531	0	14	0	0	0	0	-73	472
Recoupment / Non Maintained Schools	1,520	0	57	0	-205	0	0	0	1,372
Special Needs Support Service	2,880	0	94	0	0	-119	621	9	3,485
Other	3	0	0	0	0	0	0	-54	-51
	<b>10,269</b>	<b>0</b>	<b>378</b>	<b>0</b>	<b>-205</b>	<b>-288</b>	<b>1,004</b>	<b>8</b>	<b>11,166</b>
<b>Standards Fund</b>	4,106	0	0	0	0	0	154	0	4,260
	<b>4,106</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>154</b>	<b>0</b>	<b>4,260</b>
<b>Education Sport and Leisure</b>									
Community and Play	461	0	12	0	0	0	0	0	473
Grants	29	0	1	0	0	0	0	0	30
Sports Development	196	0	7	0	0	0	0	0	203
Marketing and Admin	475	0	10	0	0	0	0	0	485
Sports Centres	1,320	-15	58	0	0	-98	98	0	1,363
	<b>2,481</b>	<b>-15</b>	<b>88</b>	<b>0</b>	<b>0</b>	<b>-98</b>	<b>98</b>	<b>0</b>	<b>2,554</b>
<b>GROSS EDUCATION BUDGETS</b>	<b>126,775</b>	<b>-36</b>	<b>3,762</b>	<b>0</b>	<b>-300</b>	<b>-1,012</b>	<b>6,000</b>	<b>41</b>	<b>135,230</b>
less use of Reserves							-409		<b>-409</b>
<b>NET EDUCATION BUDGETS</b>	<b>126,775</b>	<b>-36</b>	<b>3,762</b>	<b>0</b>	<b>-300</b>	<b>-1,012</b>	<b>5,591</b>	<b>41</b>	<b>134,821</b>

## Education Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Controllable Budget 2005/06  £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget  £000's	Inflation and Pensions  £000's	FYE of 2005/06 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations	
<b>Individual Schools Budget</b>	108,528	0	2,543	0	0	0	4,906	0	115,977
	108,528	0	2,543	0	0	0	4,906	0	115,977
<b>Lifelong Learning and Community/ Youth and Community</b>									
Adult Learning	-459	0	0	0	0	0	0	0	-459
Youth Service	1,725	0	55	0	0	0	0	0	1,780
Awards Administration	125	0	3	0	0	0	0	0	128
Discretionary Awards	5	0	0	0	0	0	0	0	5
Early Years and Childcare	2,065	0	60	0	0	-50	0	0	2,075
Family and Out of Lesson Time Learning	127	0	5	0	0	0	0	0	132
SureStart	0	0	0	0	0	0	0	0	0
Lifelong Learning and Community Other	-15	0	0	0	0	0	0	0	-15
	3,573	0	123	0	0	-50	0	0	3,646
<b>Resources and Strategic Planning</b>									
Asset Management	624	-300	47	0	0	0	0	0	371
Catering	2	0	0	0	0	0	0	0	2
Central Staff Cover	364	0	10	0	0	0	0	0	374
Finance	334	0	17	0	0	0	0	0	351
ICT / IMS	365	0	7	0	0	0	0	0	372
Management Team and Support	560	0	23	0	0	0	31	0	614
Mandatory Awards	0	0	0	0	0	0	0	0	0
Marketing and Communications	370	0	8	0	0	0	0	0	378
Personnel	324	0	16	0	0	0	13	0	353
Policy and Corporate Planning	0	0	0	0	0	0	0	0	0
Pupil Services (Admissions)	198	0	5	0	0	0	0	0	203
Premises Costs	24	0	0	0	0	0	0	0	24
Voluntary Early Retirement	1,740	0	52	0	-209	0	0	0	1,583
Other	244	0	-57	0	0	0	129	-73	243
	5,149	-300	128	0	-209	0	173	-73	4,868



## Education Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Controllable Budget 2005/06  £000's	Budget Changes							Controllable Budget at Cashlimit 2006/2007 £000's
		Adjustment to Base Budget  £000's	Inflation and Pensions  £000's	FYE of 2005/06 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations  £000's	
<b>School Improvement and Inclusion</b>									
Access Service	338	0	11	0	0	0	0	0	349
Education Psychologists	708	0	29	0	0	0	0	0	737
Education Welfare Service	446	0	24	0	0	0	0	22	492
Home to School Transport	2,822	0	138	0	0	(15)	0	0	2,945
Inclusion	523	0	4	0	0	0	0	39	566
School Improvement	1,051	0	38	0	0	0	22	(75)	1,036
Special Services Support	472	0	15	0	0	0	0	81	568
Recoupment / Non Maintained Schools	1,372	0	50	0	(21)	0	0	0	1,401
Special Needs Support Service	3,485	0	103	0	0	(72)	0	(75)	3,441
Other	(51)	0	0	0	0	0	571	(136)	384
	<b>11,166</b>	<b>0</b>	<b>412</b>	<b>0</b>	<b>(21)</b>	<b>(87)</b>	<b>593</b>	<b>(144)</b>	<b>11,919</b>
<b>Standards Fund</b>	4,260	0	0	0	0	0	0	0	4,260
	<b>4,260</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,260</b>
<b>Education Sport and Leisure</b>									
Community and Play	473	0	16	0	0	(90)	0	17	416
Grants	30	0	0	0	0	0	0	0	30
Sports Development	203	0	7	0	0	0	0	0	210
Marketing and Admin	485	0	15	0	0	0	0	0	500
Sports Centres	1,363	0	47	0	0	0	0	0	1,410
	<b>2,554</b>	<b>0</b>	<b>85</b>	<b>0</b>	<b>0</b>	<b>(90)</b>	<b>0</b>	<b>17</b>	<b>2,566</b>
<b>GROSS EDUCATION BUDGETS</b>	<b>135,230</b>	<b>-300</b>	<b>3,291</b>	<b>0</b>	<b>-230</b>	<b>-227</b>	<b>5,672</b>	<b>-200</b>	<b>143,236</b>
less use of Reserves	-409	409							-
<b>NET EDUCATION BUDGETS</b>	<b>134,821</b>	<b>109</b>	<b>3,291</b>	<b>0</b>	<b>-230</b>	<b>-227</b>	<b>5,672</b>	<b>-200</b>	<b>143,236</b>

## Education Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Controllable Budget 2006/07  £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget  £000's	Inflation and Pensions  £000's	FYE of 2006/07 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations	
<b>Individual Schools Budget</b>	115,977		3,156				3,882		123,015 0
	<b>115,977</b>	<b>0</b>	<b>3,156</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,882</b>	<b>0</b>	<b>123,015</b>
<b>Lifelong Learning and Community/ Youth and Community</b>									
Adult Learning	-459	0	0	0	0	0	0	0	-459
Youth Service	1,780	0	56	0	0	0	0	0	1,836
Awards Administration	128	0	5	0	0	0	0	0	133
Discretionary Awards	5	0	0	0	0	0	0	0	5
Early Years and Childcare	2,075	0	68	0	0	0	0	0	2,143
Family and Out of Lesson Time Learning	132	0	5	0	0	0	0	0	137
SureStart	0	0	0	0	0	0	0	0	0
Lifelong Learning and Community Other	-15	0	0	0	0	0	0	0	-15
	<b>3,646</b>	<b>0</b>	<b>134</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,780</b>
<b>Resources and Strategic Planning</b>									
Asset Management	371	0	9	0	0	0	0	0	380
Catering	2	0	0	0	0	0	0	0	2
Central Staff Cover	374	0	12	0	0	0	0	0	386
Finance	351	0	19	0	0	0	18	0	388
ICT / IMS	372	0	7	0	0	0	0	0	379
Management Team and Support	614	0	27	0	0	0	0	0	641
Mandatory Awards	0	0	0	0	0	0	0	0	0
Marketing and Communications	378	0	8	0	0	0	0	0	386
Personnel	353	0	18	0	0	0	35	0	406
Policy and Corporate Planning	0	0	0	0	0	0	0	0	0
Pupil Services (Admissions)	203	0	5	0	0	0	0	0	208
Premises Costs	24	0	0	0	0	0	0	0	24
Voluntary Early Retirement	1,583	0	47	0	-36	0	0	0	1,594
Other	243	0	-54	0	0	0	22	0	211
	<b>4,868</b>	<b>0</b>	<b>98</b>	<b>0</b>	<b>-36</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>5,005</b>

## Education Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Controllable Budget 2006/07  £000's	Budget Changes							Controllable Budget at Cashlimit 2007/2008 £000's
		Adjustment to Base Budget  £000's	Inflation and Pensions  £000's	FYE of 2005/06 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations  £000's	
<b>School Improvement and Inclusion</b>									
Access Service	349	0	12	0	0	0	0	0	361
Education Psychologists	737	0	30	0	0	0	0	0	767
Education Welfare Service	492	0	27	0	0	0	0	0	519
Home to School Transport	2,945	0	143	0	0	0	0	0	3,088
Inclusion	566	0	4	0	0	0	30	0	600
School Improvement	1,036	0	40	0	0	0	0	0	1,076
Special Services Support	568	0	16	0	0	0	0	0	584
Recoupment / Non Maintained Schools	1,401	0	51	0	-24	0	0	0	1,428
Special Needs Support Service	3,441	0	106	0	0	0	0	0	3,547
Other	384	0	0	0	0	0	382	0	766
	<b>11,919</b>	<b>0</b>	<b>429</b>	<b>0</b>	<b>-24</b>	<b>0</b>	<b>412</b>	<b>0</b>	<b>12,736</b>
<b>Standards Fund</b>	4,260	0	0	0	0	0	0	0	4,260
	<b>4,260</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,260</b>
<b>Education Sport and Leisure</b>									
Community and Play	416	0	14	0	0	0	0	0	430
Grants	30	0	1	0	0	0	0	0	31
Sports Development	210	0	7	0	0	0	0	0	217
Marketing and Admin	500	0	16	0	0	0	0	0	516
Sports Centres	1,410	0	53	0	0	0	0	0	1,463
	<b>2,566</b>	<b>0</b>	<b>91</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,657</b>
<b>GROSS EDUCATION BUDGETS</b>	<b>143,236</b>	<b>0</b>	<b>3,908</b>	<b>0</b>	<b>-60</b>	<b>0</b>	<b>4,369</b>	<b>0</b>	<b>151,453</b>
less use of Reserves	0						-145		-145
<b>NET EDUCATION BUDGETS</b>	<b>143,236</b>	<b>0</b>	<b>3,908</b>	<b>0</b>	<b>-60</b>	<b>0</b>	<b>4,224</b>	<b>0</b>	<b>151,308</b>

## Social Services's Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2004/05 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>SOCIAL SERVICES BUDGETS</b>									
<b>Service Strategy &amp; Regulation</b>									
Director & Support	149	(31)	5	0	0	0	0	0	123
Policy, Planning, Perf & Res	863	0	39	0	0	0	(14)	0	888
	<b>1,012</b>	<b>(31)</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(14)</b>	<b>0</b>	<b>1,011</b>
<b>Children &amp; Families</b>									
Children & Families Management	1,838	(91)	72	0	0	5	0	0	1,824
Care Management & Purchasing	5,586	(126)	206	42	0	0	137	0	5,845
Residential Care	9,230	(179)	395	0	0	(210)	455	0	9,691
Non Residential Services	2,149	218	116	0	0	0	10	0	2,493
	<b>18,803</b>	<b>(178)</b>	<b>789</b>	<b>42</b>	<b>0</b>	<b>(205)</b>	<b>602</b>	<b>0</b>	<b>19,853</b>
<b>Older People</b>									
Management	714	20	27	0	0	(40)	0	0	721
Care Management & Purchasing	2,343	(57)	106	0	0	(82)	44	0	2,354
Residential Care	8,491	450	939	0	0	(120)	898	0	10,658
Non Residential Services	6,835	(9)	255	0	0	(400)	(420)	0	6,261
	<b>18,383</b>	<b>404</b>	<b>1,327</b>	<b>0</b>	<b>0</b>	<b>(642)</b>	<b>522</b>	<b>0</b>	<b>19,994</b>
<b>Physical Or Sensory Disability</b>									
Management	88	0	4	0	0	0	0	0	92
Care Management & Purchasing	1,260	181	52	0	0	(30)	0	0	1,463
Residential Care	579	0	92	0	0	0	95	0	766
Non Residential Services	3,275	(137)	88	0	0	19	67	0	3,312
	<b>5,202</b>	<b>44</b>	<b>236</b>	<b>0</b>	<b>0</b>	<b>(11)</b>	<b>162</b>	<b>0</b>	<b>5,633</b>
<b>Learning Disabilities</b>									
Management	71	0	4	0	0	0	0	0	75
Care Management & Purchasing	502	(38)	52	0	0	(21)	69	0	564
Residential Care	4,845	(546)	498	0	0	0	539	0	5,336
Non Residential Services	2,359	0	102	0	0	0	153	0	2,614
	<b>7,777</b>	<b>(584)</b>	<b>656</b>	<b>0</b>	<b>0</b>	<b>(21)</b>	<b>761</b>	<b>0</b>	<b>8,589</b>
<b>Mental Health Needs</b>									
Management	116	0	5	0	0	0	0	0	121
Care Management & Purchasing	1,055	(32)	81	0	0	0	68	0	1,172
Residential Care	717	0	115	0	0	0	251	0	1,083
Non Residential Services	215	0	16	0	0	0	112	0	343
	<b>2,103</b>	<b>(32)</b>	<b>217</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>431</b>	<b>0</b>	<b>2,719</b>

## Social Services's Department - Revenue Budget 2005/2006

SERVICE ACTIVITY	Latest Controllable Budget 2004/2005 £000's	Budget Changes							Controllable Budget at Cashlimit 2005/06 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2004/05 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1  £000's	
<b>SOCIAL SERVICES BUDGETS</b>									
<b>Other Adult Client Groups</b>									
Management	4	0	1	0	0	0	0	0	5
Care Management & Purchasing	35	0	0	0	0	0	0	0	35
Residential Care	177	0	8	(1)	0	0	0	0	184
Non Residential Services	(22)	0	4	0	0	0	0	0	(18)
	<b>194</b>	<b>0</b>	<b>13</b>	<b>(1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>206</b>
<b>Resources And Performance M'Gt</b>									
Training	427	0	23	0	0	0	(164)	0	286
Personnel	584	(15)	20	0	0	0	0	0	589
Finance	1,052	0	43	0	0	0	0	0	1,095
Management And Administration	1,090	66	37	0	0	(29)	0	0	1,164
Information	749	232	29	0	0	0	0	0	1,010
	<b>3,902</b>	<b>283</b>	<b>152</b>	<b>0</b>	<b>0</b>	<b>(29)</b>	<b>(164)</b>	<b>0</b>	<b>4,144</b>

## Social Services's Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/2006 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/07 £000's
		Adjustment to Base Budget £000's	Inflation £000's	FYE of 2005/06 Development £000's	Base Budget Review Savings £000's	Service Efficiencies £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>SOCIAL SERVICES BUDGETS</b>									
<b>Service Strategy &amp; Regulation</b>									
Director & Support	123	0	3	0	0	-1	0	0	125
Policy, Planning, Perf & Res	888	0	32	0	0	-6	0	0	914
	<b>1,011</b>	<b>0</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>-7</b>	<b>0</b>	<b>0</b>	<b>1,039</b>
<b>Children &amp; Families</b>									
Children & Families Management	1,824	0	61	0	0	-15	0	0	1,870
Care Management & Purchasing	5,845	0	175	42	0	-47	0	0	6,015
Residential Care	9,691	0	335	0	0	-203	0	0	9,823
Non Residential Services	2,493	0	106	0	0	-20	0	0	2,579
	<b>19,853</b>	<b>0</b>	<b>677</b>	<b>42</b>	<b>0</b>	<b>-285</b>	<b>0</b>	<b>0</b>	<b>20,287</b>
<b>Older People</b>									
Management	721	0	21	0	0	40	0	0	782
Care Management & Purchasing	2,354	0	89	0	0	63	0	0	2,506
Residential Care	10,658	0	751	0	0	-209	140	0	11,340
Non Residential Services	6,261	0	229	0	0	-53	0	0	6,437
	<b>19,994</b>	<b>0</b>	<b>1,090</b>	<b>0</b>	<b>0</b>	<b>-159</b>	<b>140</b>	<b>0</b>	<b>21,065</b>
<b>Physical Or Sensory Disability</b>									
Management	92	0	3	0	0	0	0	0	95
Care Management & Purchasing	1,463	0	44	0	0	18	0	0	1,525
Residential Care	766	0	52	0	0	-6	66	0	878
Non Residential Services	3,312	0	87	0	0	-17	0	0	3,382
	<b>5,633</b>	<b>0</b>	<b>186</b>	<b>0</b>	<b>0</b>	<b>-5</b>	<b>66</b>	<b>0</b>	<b>5,880</b>
<b>Learning Disabilities</b>									
Management	75	0	3	0	0	0	0	0	78
Care Management & Purchasing	564	0	45	0	0	21	0	0	630
Residential Care	5,336	0	306	0	0	-46	213	0	5,809
Non Residential Services	2,614	0	87	0	0	-23	0	0	2,678
	<b>8,589</b>	<b>0</b>	<b>441</b>	<b>0</b>	<b>0</b>	<b>-48</b>	<b>213</b>	<b>0</b>	<b>9,195</b>
<b>Mental Health Needs</b>									
Management	121	0	4	0	0	0	0	0	125
Care Management & Purchasing	1,172	0	59	0	0	-11	0	0	1,220
Residential Care	1,083	0	61	0	0	-11	40	0	1,173
Non Residential Services	343	0	16	0	0	0	0	0	359
	<b>2,719</b>	<b>0</b>	<b>140</b>	<b>0</b>	<b>0</b>	<b>-22</b>	<b>40</b>	<b>0</b>	<b>2,877</b>

## Social Services's Department - Revenue Budget 2006/2007

SERVICE ACTIVITY	Latest Controllable Budget 2005/2006 £000's	Budget Changes							Controllable Budget at Cashlimit 2006/07 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2005/06 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1 £000's	
<b>SOCIAL SERVICES BUDGETS</b>									
<b>Other Adult Client Groups</b>									
Management	5	0	0	0	0	0	0	0	5
Care Management & Purchasing	35	0	1	0	0	0	0	0	36
Residential Care	184	0	6	0	0	-1	0	0	189
Non Residential Services	-18	0	4	0	0	-1	0	0	-15
	<b>206</b>	<b>0</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>0</b>	<b>0</b>	<b>215</b>
<b>Resources And Performance M'Gt</b>									
Training	286	0	23	0	0	0	0	0	309
Personnel	589	0	16	0	0	-1	0	0	604
Finance	1,095	0	33	0	0	-11	0	0	1,117
Management And Administration	1,164	0	32	0	0	-11	0	0	1,185
Information	1,010	0	26	0	0	-11	0	0	1,025
	<b>4,144</b>	<b>0</b>	<b>130</b>	<b>0</b>	<b>0</b>	<b>-34</b>	<b>0</b>	<b>0</b>	<b>4,240</b>
Late Budget Changes	0	702					1		703
<b>GROSS SOCIAL SERVICES BUDGETS</b>	<b>62,149</b>	<b>702</b>	<b>2,710</b>	<b>42</b>	<b>0</b>	<b>-562</b>	<b>460</b>	<b>0</b>	<b>65,501</b>
less use of Reserves									0
<b>NET SOCIAL SERVICES BUDGETS</b>	<b>62,149</b>	<b>702</b>	<b>2,710</b>	<b>42</b>	<b>0</b>	<b>-562</b>	<b>460</b>	<b>0</b>	<b>65,501</b>

note 1

note 2

## Notes

1. Includes £500k base savings to be determined

2. Includes £345k service transfers

## Social Services's Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/08 £000's
		Adjustment to Base Budget	Inflation	FYE of 2006/07 Development	Base Budget Review Savings	Service Efficiencies	Pressures / Growth met within cash limit	Minor budget re-allocations note 1	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	
<b>SOCIAL SERVICES BUDGETS</b>									
<b>Service Strategy &amp; Regulation</b>									
Director & Support	125	0	3	0	0	-1	0	0	127
Policy, Planning, Perf & Res	914	0	33	0	0	-6	0	0	941
	<b>1,039</b>	<b>0</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>-7</b>	<b>0</b>	<b>0</b>	<b>1,068</b>
<b>Children &amp; Families</b>									
Children & Families Management	1,870	0	62	0	0	-15	0	0	1,917
Care Management & Purchasing	6,015	0	180	0	0	-47	0	0	6,148
Residential Care	9,823	0	341	0	0	-78	0	0	10,086
Non Residential Services	2,579	0	108	0	0	-20	0	0	2,667
	<b>20,287</b>	<b>0</b>	<b>691</b>	<b>0</b>	<b>0</b>	<b>-160</b>	<b>0</b>	<b>0</b>	<b>20,818</b>
<b>Older People</b>									
Management	782	0	23	0	0	0	0	0	805
Care Management & Purchasing	2,506	0	94	0	0	-19	0	0	2,581
Residential Care	11,340	0	798	0	0	-89	89	0	12,138
Non Residential Services	6,437	0	237	0	0	-53	0	0	6,621
	<b>21,065</b>	<b>0</b>	<b>1,152</b>	<b>0</b>	<b>0</b>	<b>-161</b>	<b>89</b>	<b>0</b>	<b>22,145</b>
<b>Physical Or Sensory Disability</b>									
Management	95	0	3	0	0	0	0	0	98
Care Management & Purchasing	1,525	0	46	0	0	-12	0	0	1,559
Residential Care	878	0	54	0	0	-6	60	0	986
Non Residential Services	3,382	0	91	0	0	-27	0	0	3,446
	<b>5,880</b>	<b>0</b>	<b>194</b>	<b>0</b>	<b>0</b>	<b>-45</b>	<b>60</b>	<b>0</b>	<b>6,089</b>
<b>Learning Disabilities</b>									
Management	78	0	3	0	0	0	0	0	81
Care Management & Purchasing	630	0	47	0	0	0	0	0	677
Residential Care	5,809	0	321	0	0	-46	94	0	6,178
Non Residential Services	2,678	0	88	0	0	-23	0	0	2,743
	<b>9,195</b>	<b>0</b>	<b>459</b>	<b>0</b>	<b>0</b>	<b>-69</b>	<b>94</b>	<b>0</b>	<b>9,679</b>
<b>Mental Health Needs</b>									
Management	125	0	4	0	0	0	0	0	129
Care Management & Purchasing	1,220	0	61	0	0	-11	0	0	1,270
Residential Care	1,173	0	64	0	0	-11	-76	0	1,150
Non Residential Services	359	0	17	0	0	0	0	0	376
	<b>2,877</b>	<b>0</b>	<b>146</b>	<b>0</b>	<b>0</b>	<b>-22</b>	<b>-76</b>	<b>0</b>	<b>2,925</b>



## Social Services's Department - Revenue Budget 2007/2008

SERVICE ACTIVITY	Latest Controllable Budget 2006/2007 £000's	Budget Changes							Controllable Budget at Cashlimit 2007/08 £000's
		Adjustment to Base Budget  £000's	Inflation  £000's	FYE of 2006/07 Development  £000's	Base Budget Review Savings  £000's	Service Efficiencies  £000's	Pressures / Growth met within cash limit £000's	Minor budget re-allocations note 1  £000's	
<b>SOCIAL SERVICES BUDGETS</b>									
<b>Other Adult Client Groups</b>									
Management	5	0	0	0	0	0	0	0	5
Care Management & Purchasing	36	0	1	0	0	0	0	0	37
Residential Care	189	0	6	0	0	-1	0	0	194
Non Residential Services	-15	0	4	0	0	-1	0	0	-12
	<b>215</b>	<b>0</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>-2</b>	<b>0</b>	<b>0</b>	<b>224</b>
<b>Resources And Performance M'Gt</b>									
Training	309	0	23	0	0	0	0	0	332
Personnel	604	0	17	0	0	-1	0	0	620
Finance	1,117	0	35	0	0	-11	0	0	1,141
Management And Administration	1,185	0	33	0	0	-11	0	0	1,207
Information	1,025	0	26	0	0	-11	0	0	1,040
	<b>4,240</b>	<b>0</b>	<b>134</b>	<b>0</b>	<b>0</b>	<b>-34</b>	<b>0</b>	<b>0</b>	<b>4,340</b>
Late Budget Changes	703					-167			536
<b>GROSS SOCIAL SERVICES BUDGETS</b>	<b>65,501</b>	<b>0</b>	<b>2,823</b>	<b>0</b>	<b>0</b>	<b>-667</b>	<b>167</b>	<b>0</b>	<b>67,824</b>
less use of Reserves									0
<b>NET SOCIAL SERVICES BUDGETS</b>	<b>65,501</b>	0	2,823	0	0	-667	167	0	<b>67,824</b>

## MAIN ISSUES IN SERVICE BUDGET SUBMISSIONS

### Education Service

#### Schools Block

- 6.8% increase
- passporting requirements to be met in full
- £4.1m growth in schools budgets after inflation
- £0.4m for behaviour support
- £0.5m for excluded pupils

#### Non-schools Services

- 2.6% increase
- £0.1m for Sports Best Value Review actions
- 2004/5 underspends to be directed towards school conditions surveys (£0.3m)
- additional funding to cover schools transport pressures (£0.2m)
- efficiency savings delivered in producing a balanced budget.

### Commercial Services

- 8.1% increase
- additional resources for tree management policy
- meeting costs of improved footpath and boundary inspections
- culvert maintenance programme introduced
- withdrawal from Britain in Bloom competition
- grounds maintenance and bedding plant provision protected
- above inflation increases at cemeteries and crematoria to fund cost increases.

### Chief Executive's Department

- 2.1% and 2.2% increases for Finance and Policy Directorates
- 5.1% increase for Corporate Services
- £100k for Community Safety Partnership pressures
- £220k savings from markets income review, offset by £102k pressures for estates management and £141k pressures on accommodation and bus station budgets
- £100k one-off for Burglary Reduction programme
- £40k to continue proof of age card pilot
- £500k per annum for 3 years to assist building maintenance programme.

**Development and Cultural Services**

- 5.8% increase
- extension of Rethink Rubbish twin bin scheme
- Alvaston Library running costs
- significant investment in planning through reward funding for performance
- Reading Rocket continuation from mainstream funding
- improvements in public transport to be funded by above inflation car park increases
- Public Priority Fund allocation for footpaths (£345k).

**Social Services**

- 5.2% additional cash increase
- equivalent to 7.1% increase, after providing for £1m 2004/5 one-off funding on an ongoing basis
- full year effect of Fairer Charging income built into budget (£400k)
- assumed reduction in independent foster care fees (£280k)
- above inflation increases for foster care and adoption allowances
- pressures on adult placements and disabled children's placements absorbed (£1m).

All services have absorbed the increases in employers pensions costs (£0.8m)

## CONSULTATION ON DRAFT BUDGET 2005/6 – CABINET RESPONSES

<b>Scrutiny Management Commission</b>	
<b>Recommendation 1</b> The Commission agreed to recommend that Council Cabinet consider the issues of graffiti and car parking provision when setting the budget and asked that, as a matter of urgency, the Planning and Environment Commission be provided with a report explaining detailing the actions that would be taken to address these issues.	<ol style="list-style-type: none"> <li>1. Public Priority Fund to allocate £30k for graffiti removal over and above existing budget. Specific remit to target non public buildings and to look at working with Community Safety Partnership on preventative measures.</li> <li>2. Car Parking – see under Planning and Environment.</li> </ol>
<b>Community Regeneration Commission</b>	
<b>Recommendation 1</b> In addition to the £100k extra proposed for the Community Safety Partnership, partly to maintain the current burglary reduction scheme, a further £100k should be provided from the public priorities fund, or elsewhere, to expand the number of houses receiving target hardening measures from 110 homes per month to 190 per month.	£100k one-off in 2005/6 proposed from Public Priority Fund. Particular emphasis to be given to non NRF areas in need. NRF to be considered from 2006/7 for further allocation.
<b>Recommendation 2</b> £70k should be provided from the public priorities fund, or elsewhere, to unfreeze and fill the two vacant Area Panel Managers post.	No action proposed. Following the latest ODPM consultation documents a full review of area panel activity is proposed during 2005/6.
<b>Culture and Prosperity Commission</b>	
<b>Recommendation 1</b> To seek the views of the Social Care and Health Commission on the potential health impact on the local community of stopping the funding of the Normanton Park sports zone officer.	The Normanton Park officer was a specific requirement of the Lottery Commission/Sports Council. The management of sports activities is now being carried out by the Sports Recreation Division on an area basis.

<b>Culture and Prosperity Commission</b>	
<b>Recommendation 2</b> To provide the Culture and Prosperity Commission with details of usage, location and the associated costs of any playgrounds, sporting facilities or other recreational areas in the City considered for closure and receive the Commission's subsequent comments.	The Director of Commercial Services will provide a report to a future meeting of the Culture and Prosperity Commission as requested.
<b>Recommendation 3</b> To allocate some of the £700k 2005/06 public priority fund to: <ul style="list-style-type: none"> <li>i. Make provision for facilities where needed in the City for street sports such as hockey and skating.</li> <li>ii. Allocate £5k to counteract the inflationary effects on the book fund for which no provision has been made.</li> <li>iii. Provide a £20k grant fund for organisations that benefit all sections of the community by promoting arts and cultural activities across the City.</li> </ul>	<ul style="list-style-type: none"> <li>• £150k was earmarked for youth facilities in 2004/5. This is only just being put into action and has met with some negative views in communities. It is proposed to review progress and processes during 2005/6 with a view to considering further investment in 2006/7.</li> <li>• No action proposed.</li> <li>• £70k ongoing was provided in 2004/5. £25k is proposed for a trial Christmas German Market.</li> </ul>
<b>Education Commission</b>	
<b>Recommendation 1</b> By a majority decision the Commission recommended that for the year 2005/06 the central education budgets efficiency savings should be limited to 2.5%.	Efficiency savings declared include cost reductions. A review of the definition of efficiency savings is to be carried out following the publication of 'Gershon' guidance.
<b>Planning and Environment Commission</b>	
<b>Recommendation 1</b> That £70,000 of the unallocated Public Priorities Fund should be allocated to cover the operating costs of the Proof of Age card scheme during the 12 month period April 2005 to March 2006.	A one-off allocation in 2005/6 of £40k is proposed to test the effectiveness of the scheme for 12 months beyond the implementation. This allows 1.5 fte staff to work on promotion and education

<b>Planning and Environment Commission</b>	
<b>Recommendation 2</b> That city centre car parking charges be increased to the levels set out in Appendix 10 on page 129 of the draft Revenue Budget with the proviso that the increase in income, over and above that which would have been received had the car parking charges in Appendix 9 on page 128 been imposed, is used to fund improvements in public transport in Derby.	A modified proposal is now put forward which increases levels for off-street car parks in line with appendix 10, but retains charges for on-street parking at the appendix 9 lower level. Following revised calculations, this is estimated to provide £88k to be invested in public transport initiatives.
<b>Recommendation 3</b> That £8,000 of the unallocated Public Priorities Fund should be contributed to the Derby and Sandiacre Canal Society.	Development and Cultural Services have been requested to review the potential for continued funding from 2004/5, underspends.
<b>Recommendation 4</b> The Council should continue to participate in Britain in Bloom.	As the 2004 winner we are not eligible to win in 2005, so it is proposed that savings from work to prepare for inspectors be direct to address pressures and other improvements such as Sunnyhill Bowling Green.
<b>Recommendation 5</b> The draft Revenue Budget should be amended to include funding to implement the recommendations made by the Planning and Environment Commission as a consequence of their review of the Council's Tree Management Policy and the recommendations made by the Commission for improvements to the Parks Service.	Ongoing provision is proposed from the Public Priority Fund of £106k, allowing an additional officer to be appointed plus sufficient budget for a work programme for street and park trees to be implemented, equivalent to £400k over the next five years.
<b>Recommendation 6</b> The Commission recommends that reducing the number of grass cuts from 15 to 12 per year should not be considered as a further service budget proposal.	Not being considered at this stage.

<b>Planning and Environment Commission</b>	
<b>Recommendation 7</b> The Commission recommends that: <ul style="list-style-type: none"> <li>• Crematorium charges should be increased by a maximum of 4%</li> <li>• Burial charges should be increased by a maximum of 10%</li> <li>• The cost of Cemeteries Grounds Maintenance (£274,000 per year) should be examined to see whether there are ways in which it can be reduced.</li> </ul>	<ul style="list-style-type: none"> <li>• Revised proposals are put forward to spread the burden of cost more equally over crematorium and burial charges to achieve a balanced budget.</li> <li>• Grounds maintenance costs will be subject to a base budget review in 2005/6.</li> </ul>
<b>Social Care and Health Commission</b>	
<b>Recommendation 1</b> The Commission supports the Council in its aim to reduce the number Independent Fostering Agency (IFA) placements and recommends that the Council Cabinet develops a clear commissioning strategy for the next three years to obtain best value	The Director of Social Services has previously discussed this recommendation with Overview and Scrutiny. The department is working with colleagues in the East Midlands to strengthen approaches to commissioning from the independent sector. The expected numbers of IFA's over the next two years are a mix of continuing placements and new placements. The small numbers of new placements required in any three month period and the relative shortage of suitable IFA placements to meet the particular needs of the individual child means a longer term purchasing arrangement is unlikely to replace the need for spot purchasing for individual children. It is however, part of the departments plan for 2005/06 to develop its commissioning strategy.
<b>Recommendation 2</b> The Council Cabinet reviews its strategy for reducing the number of looked after children as the current strategy is not progressing fast enough and poses a potential risk on the budget	The strategy to reduce the numbers of children looked after is under constant review. The Overview and Scrutiny topic review for 2005/06 is Looked After Children. This will provide the opportunity for Overview and Scrutiny members to consider what further actions can be taken. The DfES were unwilling to agree a second generation LPSA based on reducing the numbers of children looked after.

<b>Social Care and Health Commission</b>	
<b>Recommendation 3</b> The Council Cabinet closely monitors the impact of budgetary pressures on Social Services budgets resulting from possible decommissioning of services within Supporting People.	This will be done.
<b>Recommendation 4</b> Apart from monitoring the ten key threshold indicators, the Commission will also track and scrutinise the following indicators from the performance eye, which are in response to the service and financial strategy for social services: <ol style="list-style-type: none"> <li>1) AO/B11 Intensive homecare as a proportion of intensive home and residential care</li> <li>2) AO/B12 Cost of intensive social care for adults</li> <li>3) AO/B13 Unit cost of residential and nursing care for older people</li> <li>4) AO/B17 Unit cost homecare for adults</li> <li>5) AO/C32 Older people (aged 65 or over) helped to live at home</li> <li>6) AO/D55 Acceptable waiting times for assessments</li> <li>7) CF/B10 Unit cost of foster care</li> <li>8) CF/B8 Cost of services for children looked after</li> <li>9) CF/L1 Children looked after per 1000 population</li> <li>10) CF/L1 Percentage of looked after children in residential care</li> </ol>	All PAF and BVPI's for Social Services are regularly monitored on Performance Eye. Some unit cost indicators are not easily monitored on a quarterly basis.



<b>Simalto Budget Consultation</b>	
<b>Service area</b>	<b>Cabinet proposals</b>
1. Potential Service Enhancements	
<ul style="list-style-type: none"> <li>Burglary Reduction</li> </ul>	£100k one-off included for Community Safety Partnership to expand burglary reduction activity in 2005/6. This should allow the service to move outside the priority neighbourhood renewal areas into other areas of need. Potential for use of NRF in 2006/7 to be explored. Core budget increased by £100k per annum to protect current service levels.
<ul style="list-style-type: none"> <li>Street Cleaning</li> </ul>	The street cleaning contract was won in-house and is due to start in March/April. In-house service to undertake efficiency review during 2005/6, exploring improvements to service through better integration with other cleaner, greener activities. Needle collection already absorbed into new contract. Report will come to Cabinet during 2005/6 to outline approach.
<ul style="list-style-type: none"> <li>Children's play facilities</li> </ul>	Capital programme includes £380k in 2005/6
<ul style="list-style-type: none"> <li>Schools funding – increase in Junior and Secondary funding</li> </ul>	£4m real terms growth in the budget. Detailed report on allocations on agenda.
<ul style="list-style-type: none"> <li>Recycling – 2 more rounds</li> </ul>	Full rollout of Rethink Rubbish over next 3 years included in budget proposals.
<ul style="list-style-type: none"> <li>Truancy</li> </ul>	£800k new investment in special needs and excluded pupils support services in 2005/6.
<ul style="list-style-type: none"> <li>Adult Learning fees – lower fees for some students</li> </ul>	No changes proposed at this stage. Service heavily dependant on LSC funding to determine levels of subsidy.
<ul style="list-style-type: none"> <li>Car park security</li> </ul>	Refurbishment programme for multi storey car parks including improved access, security and CCTV.

<b>Simalto Budget Consultation</b>	
<b>Service area</b>	<b>Cabinet proposals</b>
2. Services to be maintained <ul style="list-style-type: none"> <li>• Youth workers</li> <li>• Library hours</li> <li>• Maintenance of grassed areas</li> </ul>	} } No changes proposed by Cabinet }
3. Reductions causing least displeasure <ul style="list-style-type: none"> <li>• Home care charges – maximum weekly charge</li> <li>• Assembly Room/Guildhall – reduce events</li> <li>• School transport – some normal area travel</li> </ul>	} } } No changes proposed by Cabinet } } }
<b>Employee Consultation</b>	
Night Noise Nuisance Service	There has, over previous budget rounds, been question marks over the cost/benefit of providing this service, However, the issue will be re-examined with a view to considering for public priority funding in 2006/7.

There were no known resolutions from other consultees at the time of the report being drafted. Should further recommendations be received, they will be considered at the meeting.

## ESTIMATED OUTTURN 2004/5 – MAIN ISSUES BY DEPARTMENT

Department and service variance explanations	Potential year-end variance +/-
<b>Commercial Services Department</b>	
Outdoor Amenities – legal fees arising from Osmaston Park case	30
Crematorium – less crematoriums than budgeted for and software upgrade	65
	95
Net Trading Account surplus - £500,000 projected surplus Less £422k budgeted return to General Fund.	(78)
<b>Total</b>	<b>17</b>
<b>Chief Executives Department</b>	
<b>Corporate budgets</b>	
Treasury Management – £1m of net investment income as explained in the base budget review, plus continued high investment balances and lower long term borrowing rates.	(1,582)
Corporate Contingency budget – balance remaining after in year approved call on the budget	(333)
	<b>(1,915)</b>
<b>Policy Directorate:</b>	
Supporting People – increased costs on block subsidy contracts to be funded from an additional allocation from corporate reserves.	230
Housing Carelink – higher than anticipated income	(40)
Housing Area Renewal Programme – underachievement of Group Repair Scheme income	45
	75
Housing Stock Condition Survey – one off unavoidable need	
Review of Housing Revenue Account (HRA) – General Fund Cost allocation. This will partly offset against the Stock Condition Survey	(45)
Learning To Work – income from projects lower than anticipated combined with a reduction in the number of placements for trainees	25
Net miscellaneous underspends	(7)
In addition, there could be an overspend on Housing Options Centre at year end due to lower entitlement of Housing Benefit for emergency accommodation than that accrued for in 2003/4. This is currently under review.	
	<b>283</b>

Department and service variance explanations	Potential year-end variance +/-
<b>Corporate Services</b>	
Overview and Scrutiny – underspend on research budget, reduced as part of the 2005/06 budget process	(51)
Member Services – purchase of PC's for members combined with purchase of broadband equipment	49
Land Charges – underachievement of fee income against target	35
Accommodation – increased service charge costs at St Peters and Celtic House. Issue has been addressed as part of the 2005/06 budget process	110
Telecommunications – call charges and rentals	60
Estates – overachievement of rental income. Ongoing impact addressed as 2005/6 base budget review	(75)
Markets – higher than anticipated occupancy rate combined with additional rental yield following rental review. Ongoing impact addressed as part of 2005/06 base budget review	(98)
Environmental Health and Trading Standards – combination of vacant posts combined with overachievement of income.	(92)
Other miscellaneous underspends across Directorate	(29)
	<b>(91)</b>
<b>Finance Directorate</b>	
Revenues and Benefits	
• grant income	(260)
• underachievement of court costs income	100
Staffing underspends across other sections as a result of vacancies	(100)
e-Derby	(163)
<b>Total</b>	<b>(423)</b>
<b>Development and Cultural Services Department</b>	
Public Liability Insurance provision saving	(50)
Winter maintenance	(40)
Parking income	(83)
Transport and Highways fees estimated underachievement	100
Flood defence and drainage – cost of growth in culverts and statutory compliance	43
Development control net income, after additional highways development control costs	(36)

Department and service variance explanations	Potential year-end variance +/-
<b>Development and Cultural Services Department cont'd</b>	
Building consultancy income	(61)
less appropriation of trading account surplus to reserves	(13)
Increased software maintenance and support costs due to higher pc numbers	28
In addition, there may be a small overspend following the outcome of Highways Contract claims	
<b>Total</b>	<b>(86)</b>
<b>Education Department excluding Individual School Budgets</b>	
Recoupment / independent special school fees – continuing improvement in use of resources in developing of internal provision. On-going underspends recycled elsewhere within the Schools Budget in 2005/06	(35)
Early Years and Childcare – payments to private, voluntary and independent sector for foundation places for 4 year olds. This is due to an increase in the trend for more four year olds to be taking up full time Foundation stage 2 places in maintained schools and a reduction in the payment of Foundation Stage grant paid to the private and voluntary sectors	(150)
Early Years and Childcare - staffing vacancies	(50)
Central Staff Cover – reduction in maternity reimbursements to schools	(30)
ICT/IMS emerging pressures:	
• new central pupil database admissions system	80
• East Midlands Broadband Consortium	40
However, as referred to in the report a more substantial overspending appears to be emerging and the position is now under further review	
Management Team and Support – backdated pension costs resulted in a one off payment of £20k combined with staffing overspend £10k	30
Voluntary Early Retirement – reflects the demographic profile of inherited commitments	(280)
School Improvement – staff vacancies	(105)
Special Needs Support Services including Pupil Referral Units – increasing exclusions and a diminishing sold service. Service currently under review and significant growth has been built into 2005/06 budget	70
Standards Funds – underspends on ring-fenced grant schemes especially Advanced Skills Teachers	(70)
Sport and Leisure – underspends on administration salaries, sports development and community and play budgets	(51)
Other miscellaneous variances within the department	(109)
<b>Total</b>	<b>(660)</b>

<b>Social Services Department</b>	
Adult residential placements and home support – additional placements offset by use of specific grants and anticipated funding for Extra Care	(75)
Fairer Charging	(310)
Increase in home care and home care fees to independent providers as approved by cabinet on 7 September 2004	419
Supporting People – effect of reduction in scheme funding	62
Children and families placements and allowances – overspend on fostering and adoption costs as well as disabled children's agency residential placements, offset by fewer agency residential placements	355
Net underspend on employee costs	(104)
There is a £200k underspend on Electronic Social Care Record information technology – unlikely to be spent during 2004/05 owing to delays in delivery of software.	(200)
<b>Total</b>	<b>147</b>

## APPENDIX 7a

## UNCOMMITTED AND GENERAL CORPORATE RESERVES

General Corporate Reserve							
Reserve	Balance 1 April 2005 £000	Changes 2005/06 £000	Balance 31 March 2006 £000	Changes 2006/07 £000	Balance 31 March 2007 £000	Changes 2007/08 £000	Balance 31 March 2008 £000
General Reserve (2% of budget requirement)	5,630	137	5,767	137	5,904	150	6,054

Corporate Reserves Held for Defined Uses							
Reserve	Balance 1 April 2005 £000	Changes 2005/06 £000	Balance 31 March 2006 £000	Changes 2006/07 £000	Balance 31 March 2007 £000	Changes 2007/08 £000	Balance 31 March 2008 £000
Treasury Management Commutation reserve	3,061	0	3,061	0	3,061	0	3,061
Other Treasury Management reserves	695	0	695	0	695	0	695
Total Treasury Management reserves	3,756	0	3,756	0	3,756	0	3,756
Trading Services reserve	1,000	0	1,000	0	1,000	0	1,000
Pump Priming Fund - Existing Commitments	395	114	509	111	620	112	732
Add Use for Decriminalised Parking Enforcement	-44	-135	-179	180	1	0	1
Net Pump Priming Reserve	351	-21	330	291	621	112	733
Corporate Investment Fund	850	0	850	0	850	0	850
Less approved use	-16	-137	-153	-27	-180	0	-180
Net Corporate Investment Fund	834	-137	697	-27	670	0	670
LPSA1 Reward funding reserve	0	2,025	2,025	2,025	4,050	0	4,050
Less LPSA1 scheme support	0	-537	-537	-537	-1,074	-537	-1,611
Less LPSA2 scheme support	0	-333	-333	-334	-667	-333	-1,000
Net LPSA Reserve	0	1,155	1,155	1,154	2,309	-870	1,439
<b>Total</b>	<b>5,941</b>	<b>997</b>	<b>6,938</b>	<b>1,418</b>	<b>8,356</b>	<b>-758</b>	<b>7,598</b>

APPENDIX 7b

Uncommitted Corporate Reserves									
	Balance 1 April 2004 £000	Additions 2004/5 £000	Available and Uses in 2004/5 £000	Additions 2005/6 £000	Available and Uses in 2005/6 £000	Additions 2006/7 £000	Available and Uses in 2006/7 £000	Additions 2007/8 £000	Available and Uses in 2007/8 £000
<b>Reserves Available</b>									
NDR refunds reserve	594	24	618	0	618	0	618	0	618
Existing budget uncertainties reserve/corporate forecast underspend 2004/5	60	1,915	1,975	0	1,975	0	1,975	0	1,975
Backdated Census	0		0	2,200	2,200	2,300	4,500		4,500
Previously Earmarked Corporate Reserves now Uncommitted	0	43	43	0	43	0	43	0	43
<b>Balance of Reserves Available Before Use</b>	<b>654</b>	<b>1,982</b>	<b>2,636</b>	<b>2,200</b>	<b>4,836</b>	<b>2,300</b>	<b>7,136</b>	<b>0</b>	<b>7,136</b>
<b>Approved Uses of Reserves</b>									
Balance of Previous Year's Approved Uses Brought Forward			0		-740		-740		-740
Liquor Licensing Earmarked Reserve			-200						
Potential Supporting People claim			-206						
Top up Education PFI and Street lighting PFI reserves			-334						
<b>Total Approved Uses</b>			<b>-740</b>		<b>-740</b>		<b>-740</b>		<b>-740</b>
<b>Further Proposed Uses of Reserves</b>									
Balance of Previous Year's Further Proposed Uses Brought Forward			0		-386		-2,182		-3,592
Supporting People overspend 2004/2005 net of existing reserves			-230						
Supporting People 2005/2006 and 2006/2007 budget support					-200		-100		
Urban Regeneration Company contribution full-year effect 2005/06					-125				
Bus Station one-off transitional costs 2005/2006 and 2006/2007					-25		-25		
Repair and Maintenance 2005/06 revenue budget					-500				
Repair and Maintenance 2006/07 and 2007/08 unallocated corporate reserve							-500		-500
Public Priority Fund 2005/2006 revenue budget					-534				
Public Priority Fund - 2006/07 and 2007/08 unallocated corporate reserve							-510		-506
Integrated Children's Services 2005/2006 and 2006/2007					-138		-138		
General use of reserves in 2005/06 budget					-137				
Maintain general reserves at 2% of budget requirement 2004/05			-156						
Maintain general reserves at 2% of budget requirement future years					-137		-137		-150
<b>Total Further Proposed Uses</b>			<b>-386</b>		<b>-2,182</b>		<b>-3,592</b>		<b>-4,748</b>
<b>Net Balance of Uncommitted Reserves Available</b>			<b>1,510</b>		<b>1,174</b>		<b>2,804</b>		<b>1,648</b>



**Best Value and Council Tax  
Summary  
2005-06**

**extracts**

**Draft**

## 1. Our performance and plans

### Comprehensive Performance Assessment 2004

The Comprehensive Performance Assessment (CPA) is an assessment made by the Audit Commission. The assessment focuses on how well Councils are managed and how good the services it provides for local people are. The assessment rates every council as either poor, weak, fair, good or excellent which gives people an independent judgement on how well their council is doing.

In both the first and second CPA Derby was rated as 'good'. In December 2004, the Audit Commission published the results of the third assessment. The published results show that compared to the previous inspections in 2002 and 2003, the Council has improved significantly and there are now no areas of weakness. The Audit Commission now say that Derby City Council is an 'excellent' authority.

**'Derby City Council has achieved EXCELLENCE in service delivery.'**

Audit Commission – 16 December 2004

The Audit Commissions scoring for Derby is detailed here. You can find further information on the Audit Commissions website:

[www.audit-commission.gov.uk](http://www.audit-commission.gov.uk)



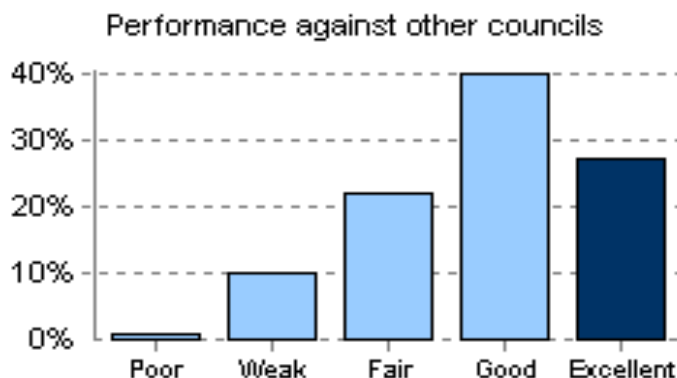
### How is Derby City Council performing?

#### Overall Performance - EXCELLENT

**Derby City Council** has been measured as excellent in the way that it serves local people. The chart shows what share of councils also received this rating.

The Audit Commission reached this overall rating by looking at:

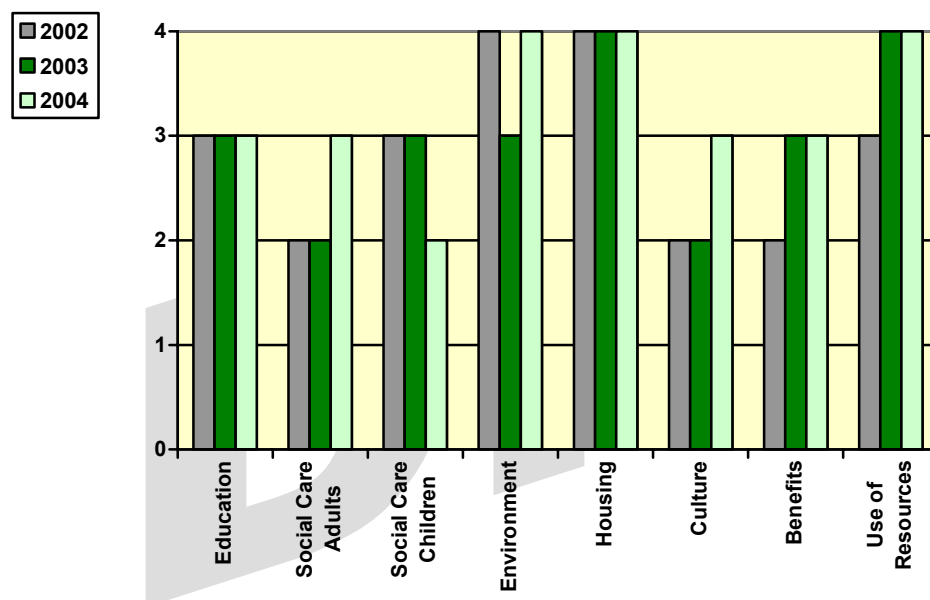
1. how **Derby City Council's** main services perform; and
2. how **Derby City Council** is run – Council Ability



## 1. How Derby City Council's main services perform

The Audit Commission reviewed core service performance in the service areas shown below. Each service is scored on a scale of 1 to 4, with 1 being the lowest and 4 being the highest.

### Overall Service Performance 4 out of 4



## 2. How Derby City Council is run – Council Ability

In assessing how the council is run, the Commission considered four issues:

- What is the council trying to achieve
- How has the council set about set about delivering its priorities
- What has the council achieved/not achieved
- In light of what has been learnt, what does the council plan to do next

### Overall Council Ability 3 out of 4

### What progress has Derby City Council made in the last year?

Derby City Council has moved from being good to excellent. The council has maintained good performance in housing services and has made improvements in libraries, leisure services and environment services. Education and social care services performance is generally positive but there are some areas of weaker performance. The council continues to invest to deliver its priorities and this has resulted in improved performance in areas such as planning and e-government. Capacity has been enhanced in relation to service access and the use of new technology. Despite recent improvements there remain some areas, such as recycling and benefits where performance indicators are still below the national average, in which the council needs to demonstrate further improvement. The inadequacy of buildings currently limits the council's ability to deliver its ambitions and future plans, although the accommodation strategy is making some progress. Partnership working is a strength both at a corporate and service level. The council is also improving its performance management systems. Based on current plans, the council is well placed to continue to improve the way it works and the services it provides to local people.

### What does being an excellent council mean for Derby?

As an Excellent Council, we will benefit from new freedoms on how we spend our budgets. We will not be expected to provide Central Government with as many plans about what we are going to be doing and we will not be inspected again for at least three years. We will be expected to share our good practice with other councils and participate in the Innovations Forum made up of Excellent Councils to help the Government take forward the modernisation agenda for local government by identifying additional freedoms.

## Our Vision for the City

To make Derby a modern, attractive city where people live safely, harmoniously and achieve their potential.

## Our Objectives

Through our service and in partnership with others, we will provide:

- a stimulating and high quality learning environment
- healthy, safe and independent communities
- a lively and energetic cultural life
- a diverse, attractive and healthy environment
- a prosperous, vibrant and successful economy
- a shared commitment to regenerating our communities

## Our values

We will:

- be open, transparent and honest in everything we do
- value our employees in delivering services
- develop effective partnerships with all stakeholders, especially Derby's residents
- adopt new ways of working wherever these will help us do things better and provide value for money, customer focussed services

## Our priorities

Our top priorities for 2005-06 are to work towards:

- no schools in 'causing concern' category
- more sustainable Derby through recycling more
- raising educational achievement
- modernising social care
- improving customer service, in the city centre and locally
- minimise increases in Council Tax and increase value for money services

## Consulting the Public on our Budget Priorities

Getting the best value from our resources – and the Council Tax local people pay to us – is important to the Council. We want to make sure that our priorities align with what local people want – along with what central government expects local councils to provide across the country.

The Council consults local people so that we know what you think our priorities should be, and that Councillors can take this into account when they decide how resources can best be used.

In November 2004, the Council arranged for a detailed survey of peoples budget priorities to be done by an independent research company. Three hundred people were interviewed, across all parts of the city to achieve a sample which was broadly representative of the population of Derby overall. They were given a series of options for different service levels, along with the relative cost of providing those services and what this would mean in terms of Council Tax. Given different levels of expenditure, people were asked to pick which combinations of services they would be most satisfied with.

During the interviews people were asked to consider the following services – we couldn't ask about all our services as this would take too long and many services need to satisfy national performance standards or have a statutory basis for example.

Car park security	Home care charges	Park rangers
Burglary reduction	Street cleaning	Maintenance of parks / open spaces
Re-cycling	Clearing drug needles / graffiti	Bedding plants
Park and Ride schemes	Footpaths	Children's play areas
School transport	Assembly Rooms / Theatre	Area panel meetings
Truancy / school exclusion	Library hours	Adult learning
Youth workers		School budgets

The research has provided the Council with a great deal of information to help guide decisions on the budget for 2005-06 and in subsequent years. The main findings were that:

- in general, people were concerned to protect current levels of services
- they would be prepared to pay more Council Tax to improve some services
- there were a few areas where people were prepared to see a reduction in provision.

The services people would like to see increased were:

- Burglary reduction
- Street cleaning
- Play facilities
- School funding – Junior schools in particular
- Recycling
- Action to reduce truancy

- Adult learning
- Car park security
- Removal of drug needles / graffiti
- Park Ranger service.

The services people most wanted to see increased were burglary reduction, play areas, junior school funding and street cleaning.

The services where people would be prepared to see a reduction in spending were:

- Home care charges – by removing the maximum weekly charge so that people who use this service pay more – but with the ‘safety net’ of means testing staying in place.
- Reduction in events / programming at the Assembly Rooms and Guildhall Theatre
- Reducing support to home to school transport so that it is only provided to the usual school for the area where people live.

The consensus from the research is that it seems people would be prepared to pay about £10 a year more – above inflation – on a typical band D Council Tax bill if this leads to better services. However, older people were less prepared to pay more Council Tax.

Research such as this is one input into decision making. The Council’s overall services and budget are more complex than can be covered in even an in-depth interview. Councillors have to balance a range of factors in reaching decisions, including the needs of vulnerable groups of people. Respondents were making choices based upon their own preferred service levels – the Council has to plan a budget and provide services for everyone in the community.

The Council has therefore decided to . . .

***To be summarised from Appendix 5 of budget report.***

Before reaching decisions on the budget for 2005-06, the results of this research and other information were shared with a number of groups of people, including at meetings of the Council’s Area Panels across the city. Any recommendations of consultation groups are reported to Cabinet prior to assist in meeting the final budget proposals.

## Best Value

Best Value is intended to help all councils improve services and to give local people more say. It is about providing quality services at a reasonable cost and means we:

- review our services regularly
- consult local people about these services
- produce an improvement plan for each service as it is reviewed
- publish a performance plan each year to show how the Council is doing overall
- send a summary plan to all homes in Derby. This is a summary of the plan for 2005/2006.

Best Value should give you:

- higher quality council services that compare with the best on offer
- more opportunities to tell us what you think about the Council
- services that meet the needs of all sections of the community.

## Our review programme

As part of the Council's efforts to maintain the 'excellent' rating, we need to have a programme of reviews to drive this process.

The new programme for 2005 / 2006 will have three key drivers. These are...

- Building on Excellence
- Gershon efficiency programme
- CPA

The Building on Excellence Programme was introduced in 2004 as a basis for change management and performance improvement across the Council. The programme is intended to deliver improvements in service delivery.

In 2004, the Government published guidance that set out the approach to raising efficiency in Local Government known as the Gershon report. Over the next three years this requires Councils to make 2.5% efficiency gains each year. The Gershon efficiency agenda will require either Business Process Reengineering or Best Value type reviews where services or activities have been identified in the Annual Efficiency Statement - AES.

The outcomes from the CPA process identified some areas of weakness that we need to address. In addition, the proposed changes to the CPA process from 2005 provide a much greater emphasis on performance information and on a number of key performance indicators. Where necessary we need to review these processes or services to enable action to be taken to make sure they achieve an improved performance level.



## Our reviews in 2004/2005

In 2004/2005 we completed a review of the following services:

- Development – Planning Control and Building Consultancy
- Services to Road Users
- Sport and Leisure in the Community
- Bereavement Services
- Service Access

Here are some of the findings that could most affect you, or the people you know.

### Development

- By improving the means by which planning applicants can electronically access the service.
- Develop an electronic consultation panel as part of the Development Customer Satisfaction User Survey.

### Services to Road Users

- Develop and implement improved ways to involve residents in planning delivery and evaluation of schemes, building on our commitment to consultation and participation with local people.
- Review all aspects of the 'bus journey', including routes to bus stops, bus stop locations, available information and the quality of the bus journey.

### Sport and Leisure in the Community

- Continue to work with partners to deliver social inclusion, young people's and regeneration programmes within Derby.
- Improve the consistency of cleanliness at Queens Leisure Centre and Moorways Sports Centres.

### Bereavement Services

- Memorials will be checked and made safe in the Council Owned Cemeteries and Closed Churchyards within defined timescales.
- The Council website will be developed to include details about the costs of planning a funeral and provide information on regulations, memorials, Frequently Asked Questions – FAQ's, contact information and fees.

### Service Access

- Development of Customer Service Standards.
- Development of a single city-centre customer service facility for all Council enquires

## About Building on Excellence

Derby is an 'Excellent' Council. That was the finding of the Audit Commission at the end of the CPA process in 2004. As an excellent council we need to continue to improve and develop the services we offer you.

The Building on Excellence programme has three main aims. These are...

- Creating a modern, high quality customer interface.
- Implementing business change, harnessing new technology and modern approaches to work.
- Continuing with the modernisation of the organisational structure to improve service quality and performance and enhanced accountability.

The programme is a series of strategies by which we intend to deliver improvements and change the way we interface with you our customers and how this will lead to better services to you. These strategy areas are shown below, with some of the improvements we have so far made to the services we deliver to you:

### Customer Service

- Council House reception area refurbished.
- Continuing enhancement of benefits reception area, including introduction of plasma information screen.

### Accommodation

- Review of office accommodation completed.
- Feasibility Study currently being carried out on location and size of new city centre council office accommodation.

### Procurement

- Corporate Procurement Guide produced to support and guide practice across the Council
- Significant progress made in delivery of major schools Private Finance Initiative – PFI, which has now been signed and will deliver massive investment to many of our city schools.

### E-Derby

- The A to Z/FAQ facilities on the Council website have been completed to help you locate the information you require on the services we provide.
- The work in this area over the last year and our approach for the future means that we have a framework for the delivery of IT that will provide a flexible environment, which supports improved customer service.

### People and Performance

- New web-based performance information system implemented across the Council to better manage service performance.
- Work-life balance projects should provide you with a flexible delivery of many of the Council services that you receive.

## Local Public Service Agreement (LPSA)

Local Public Service Agreements have been introduced as a way for the government to work with local councils to improve the quality of public services and to tackle national and local priorities.

### LPSA Review

Derby was one of the first councils to develop an LPSA, during the initial roll-out of agreements in 2002 after the pilot phase. We have set 12 challenging targets which we planned hoped to achieve by working with partners to develop new ways of working and better use of resources. The LPSA which concludes on 31 March 2005 has led to improvements in performance and services such as, much quicker recovery of abandoned vehicles for Derby's streets and a new children's mobile library the 'Reading Rocket'. We expect to achieve over three quarters of the stretching targets, which should lead to over £4 million to invest in services for Derby people in future years. The LPSA's estimated performance is detailed in the table below.

### LPSA2

Given the success of the LPSA in achieving better outcomes for Derby people and bringing resources into the city we are negotiating a second LPSA – LPSA 2, which proposed to start in April 2005 and finish in March 2008. LPSA2 will be similar to the first LPSA, in that the Council will agree to achieve 12 challenging targets over the three years LPSA2 runs for and in return the Council will receive money to get projects off the ground and Performance Reward Grant if targets are achieved. Through LPSA2 we will receive an initial pump priming of about £1 million. If we achieve the targets in full, a PRG of £6.3 million will be available. The grant is spread across the targets. We need to achieve a minimum of 60% of the agreed improvement by March 2008 for targets to qualify for the PRG.

LPSA 2 will involve other parties across the city, including Health, the Police and the Community Safety Partnership and is supported by the Derby City Partnership. We are still negotiating LPSA2 however the targets agreed will take forward three broad priorities:

- stimulating and high quality learning environment
- healthy, safe and independent communities
- diverse, attractive and healthy environment

Include estimated performance for LPSA based on 3<sup>rd</sup> Quarter data.

## Having your say ...

Working with local people to improve services is an important part of the Council's decision-making process and contributes to the Council's objectives and values to:

- **provide a shared commitment to regenerating our communities**
- **develop effective partnerships with all stakeholders, especially Derby's residents; and**
- **adopt new ways of working wherever these will help us do things better and provide value for money, customer focused services.**

We have a legal duty to consult local people on issues such as, Social Services and Community Care Plan, Children's Services Plan, education plans and planning and highways regulations. The Council use a variety of consultation methods, which include ...

**Area Panels ...** there are five panels each covering three or four wards. Meetings are held every two months at different venues within the area and are normally on a Wednesday evening lasting about two hours. The area panel meetings are an opportunity for residents to raise issues, give views, and suggest improvements about services in your neighbourhood with your local ward councillors. Representatives from the Council, the Police and other agencies also attend.

**Community Panels ...** there are 15 Community Panels made up of Derby Council tenants, leaseholders and house owners who meet to discuss housing issues.

**User satisfaction surveys ...** every three years we find out how satisfied local people are with specific council services – libraries, planning, benefits, Council housing, waste and litter services, and cultural and recreational activities. We use the survey results to make service improvements and report specific results to the Government so that national patterns of service satisfaction can be studied. The last surveys were done in 2003 and will be repeated in 2006.

**Consultation Strategy for Derby ...** is a Derby City Partnership project, designed to improve the quality of consultation in the city. The aim is to reduce costs, build up local expertise, work within a 'charter' to protect local people's interests and to monitor collected information.

We introduced a number of things last year to support the implementation of the Strategy. The 'Derby Consultation Finder' can be found on our website – under the section 'Living'. This enables anyone to find out about what is being consulted on and how you can take part. We also hold training sessions and have produced practical guides to support colleagues across the Derby City Partnership in delivering good practice consultation. To try and avoid duplicating consultation on similar issues, we host discussion sessions with colleagues who are involved in consultations to make sure that we all benefit from each other's experiences and findings where possible.

## **Advisory Committees**

To make sure we get a rounded view of how our policies affect people, we have three advisory committees representing women, disabled people and minority ethnic communities and two forums to find out the concerns of older and young people.

## **Derby Pointer Citizens' Panel**

The Panel is one of the Council's key consultation mechanism and is made up of 1,113 local people, representative of the local population by age, sex, ethnicity and area, selected at random from the Post Office Address File. Panel members receive up to four questionnaires asking for their views on various Council issues/topics.

Some of the topics we have asked panel members about include:

- Crime and disorder
- Assembly Rooms and Guildhall Theatre
- Road safety
- Street cleaning
- Home Energy Advice Service

We have used the survey results to improve services. For example ...

Points raised by the panel	Our improvements
Burglary remains highest feared crime in Derby with 73.4% of respondents 'very' or 'fairly' worried about it.	Burglary Reduction Project, BRP fully funded for 2004/05. The BRP operates in areas of the city where burglary is a significant problem.
12.8% of respondents didn't think the Assembly Rooms and Guildhall Theatre offered something for everyone.	We will work with national and local promoters to encourage them to bring more rock/pop events to the Assembly Rooms and buy some shows to build a reputation and audiences.
38% of respondents felt that setting up 'walking groups' where parents escort children to school, was the most effective method of reducing car journeys to and from school.	Provide additional funding to expand 'walking buses' into more schools.  April 2005.
Overall, 41% of respondents rated Derby's street cleaning stand as 'good', only 4% said it was 'very poor'.	A new street cleaning contract is currently being prepared which proposes to increase the frequency of street cleaning in many of the areas of the city. The new contract is due to start in March 2005.
9.9% of respondents found it 'fairly difficult' or 'very difficult' to keep their home warm.	September 2004 – follow-up letter sent to these 50 respondents with more detailed information about energy advice and the financial help available.

## Derby Viewpoint

Is a new initiative launched in May 2004 for local residents who want to be consulted about services and issues that interest or concern them. Membership is open to anyone in Derby over the age of 11 years. There are no restrictions on how long you can be a member and people can end their membership at any time. We will only consult people on the issues or topics that interest them and we will ask them how they want to be consulted. For example, if people tell us they are interested in crime we will only contact them about crime. If they only want to fill in questionnaires, we will collect their views through a questionnaire.

If you would like to become a member of Derby Viewpoint, contact the Consultation Support Team on: **Phone:** 258415 or 255654 **Fax:** 255880 e-mail: [viewpoint@derby.gov.uk](mailto:viewpoint@derby.gov.uk)  
Address: Derby Viewpoint, Derby City Council, FREEPOST NAT20673, PO Box 6290, Derby, DE1 2BR

## Community Cohesion Consultation

In October 2004 we surveyed a random sample of 4,000 local people to find out their views on community cohesion to help us produce our Derby City Partnership Community Strategy, or 2020 Vision, which shows how a wide range of organisations are working together to improve life in Derby for everyone.

A cohesive community is one that has a common vision, where diversity is valued and where those from different backgrounds have similar life opportunities and live together harmoniously.

774 surveys were returned and the key issues raised by the respondents were ...

<b>Issues raised</b>
Overall, 68% (510) of respondents felt 'strongly' they <b>belong</b> to their neighbourhood, compared to 30% (227) who did not.
The top five aspects' respondents said need <b>improving</b> in the area were: <ul style="list-style-type: none"> <li>- low level of crime, 46.8% (334)</li> <li>- road and pavement repairs, 45.7% (326)</li> <li>- low level of traffic congestion, 39.1% (279)</li> <li>- clean streets, 35% (250)</li> <li>- sports and leisure facilities, 19.3% (138)</li> </ul>
Only 9.2% (71) of respondents said their neighbourhood had got better in the last two years. 30.8 % (238) said it had got worse and 52.6% (406) said it had not changed much.
Overall, 31.4% (231) of respondents 'agree' they could influence decisions affecting their local area, compared to 57.9% (426) who 'disagreed'.

The result of this survey forms part of the wider consultation to inform the Derby City Partnership Community Strategy. Detailed annual action plans will be included in the strategy, which will be revised in 2006. The Council is leading on the Partnership Community Cohesion Steering Group, which will develop ways of measuring community cohesion and action planning during 2005/06.

## To find out more

If you would like more details, our full Performance Plan will be published on 30 June 2004. You will be able to see a copy in our libraries, at the Council House and on our website at [www.derby.gov.uk](http://www.derby.gov.uk) from 1 July 2005. Our Corporate Plan, which describes in more detail how we will address our vision and priorities, will be published on our website during April 2005.

If you would like a copy of the full plan when it is published, contact Strategic Planning and Performance Unit.

Further details on the services covered in the plan are available in a number of other plans and strategy documents. Details are available from:

### **Strategic Planning and Performance Unit**

PO Box 6291, The Council House, Corporation Street, Derby, DE1 2YL

Tel **256297**, Fax **256257**, Textphone **258427**, Email: [performance@derby.gov.uk](mailto:performance@derby.gov.uk)

A copy of this plan can be found on our website at [www.derby.gov.uk](http://www.derby.gov.uk)

## Elected Members of the Council

To contact a Councillor for your area ask for their address from:

**Member Services**, The Council House, Corporation Street, Derby, DE1 2FS

Tel. 255367, or go to our website at [www.derby.gov.uk](http://www.derby.gov.uk) and click on Your Council.

## Sections 2 and 3 to be inserted



## Useful telephone numbers

All numbers are Derby 01332

**Emergency Lines – 24 hour service**

Careline – Social Services Emergency Duty Team and Homeless Service	711250
Dangerous Structures	255903
Emergency Housing repairs 8pm – 8am Mon – Fri and Sat & Sun	256060
Streetcare – street cleaning, street lighting, litter, graffiti, fly posting, dumping	715000

**Service Lines 8.30am – 5pm Monday – Thursday, 8.30am – 4.30pm Friday**

Abandoned Vehicles	716318
Adult Education	717900
Assembly Rooms and Guildhall Theatre Enquiry Office	255800
Building Regulations	255910
Business Rates	255288
Car Parks	255246
Cemeteries	672761
Conservation Areas/Listed Buildings	255060
Council Tax	255727
Council Tax Benefit/Housing Benefit	255122
Crematorium – Markeaton	341012
Dangerous Structures	255903
Democratic Services –	
Councillors/Council Meetings/Mayors Office	255367
Derby Advice – benefits, debt, employment, home energy	256550
Derby Home Energy Advice Service	255622
Dog Wardens	715604
Education – General Enquiries	716924
- Early Years – pre-schooling for children	
Up to 5 years old	716380
Elections	255478
Empty Homes	256172
Environmental Health and Trading Standards	716332
Homelessness Advice	256490
Housing Advice	256483
Housing Benefit/Council Tax Benefit	255122
Job Vacancies	255474
Libraries	716607
Museums	716659
Parks, Allotments and Grounds Maintenance	715507
Park Rangers	367800
Pest Control and Dog Warden Service	715604
Planning Enquiries – local	255982
Registration of Births, Deaths and Marriages	716020
Right to Buy	256494
Sports Centres/Swimming Pools	
Derby College Sports Centre	520371
Lancaster Sports Centre	361549
Moorways Sports Centre	363686

Moorways Swimming Pool	341736
Queen's Leisure Centre	716620
Shaftesbury Centre	255603
Springwood Leisure Centre	664433
Streetcare – street cleaning, street lighting, litter, graffiti, fly posting, dumping	715000
Tourism Information	255802
Trading Standards	716332
Traffic Control	715003
Tree Advice/Dangerous Trees	715537
Tree Preservation Orders	256031

If you cannot find the number you want, call our switchboard 293111

(Logo) Minicom facility for hearing impaired people for all enquiries on 256666

(Logo) Derby Homes is an 'arms' length company' created by Derby City Council to manage, maintain and improve its council houses and estates. Call the Enquiry Centre on 711000 for all your enquiries. They are open 8am to 8pm Monday to Friday.

## Derby Advice

Free, confidential advice about

- Benefits
- Debt
- Employment Rights
- Home Energy

Contact us:

Telephone 256550

Minicom 256555

Email [derby.advice@derby.gov.uk](mailto:derby.advice@derby.gov.uk)

Call at The Council House, Corporation Street, Derby DE1 2FH

## Empty Property Service

Do you own a long-term empty home, and are concerned about the increased costs this causes? Why not talk to our Empty Property Service about the best options for bringing it back into use? For an informal chat, without obligation, please contact the Empty Property Officer on 01332 256172.

For further information

For help with any information on this leaflet, relating to Council Tax or Benefits contact the Finance Directorate. The address is

The Director of Finance,  
PO Box 1,  
The Council House,  
Corporation Street,  
Derby DE1 2XG.

**Telephone enquiries**

Please use the direct line number shown on your bill.

You can get copies of bills and other information from the Finance Directorate in large print, braille or on audio tape – write or telephone if you need them.

This leaflet is printed on environmentally friendly paper.

[www.derby.gov.uk](http://www.derby.gov.uk)

Draft