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ITEM 07

Joined Up Care Derbyshire Update – Integrated Care Partnership and Integrated Care Strategy

Purpose

- 1.1 This report provides an update from Joined Up Care Derbyshire (JUCD), Derby and Derbyshire's Integrated Care System.
- 1.2 A further update is provided on the progress to formally establish the Integrated Care Partnership and on its development of an Integrated Care Strategy.

Recommendation

- 2.1 To note the update from JUCD.

Reason

- 3.1 To ensure that the Health and Wellbeing Board (HWB) is informed of, and engaged with, JUCD, ensuring alignment and joint effort as necessary on shared priorities.

Supporting information

- 4.1 Integrated care systems (ICSs) are partnerships of organisations that come together to plan and deliver joined up health and care services. Each ICS comprises of:
 - Integrated Care Partnership (ICP) - the broad alliance of organisations and representatives concerned with improving the care, health and wellbeing of the population, jointly convened by local authorities and the NHS.
 - Integrated Care Board (ICB) - bringing the NHS together locally to improve population health and care.
- 4.2 Integrated Care Systems have four main functions:
 - improving outcomes in population health and healthcare
 - tackling inequalities in outcomes, experience and access
 - enhancing productivity and value for money
 - supporting broader social and economic development.

- 4.3 Joined Up Care Derbyshire (JUCD) is responsible for coordinating health and social care across Derby and Derbyshire. It is one of 42 Integrated Care Systems across England, and brings together NHS bodies, local authorities and voluntary sector organisations to deliver better care for our whole community.
- 4.4 Approval has now been received from Derby City Council, Derbyshire County Council and Derby and Derbyshire ICB to formally establish the ICP as a joint committee. Derby City Council will host the ICP on behalf of the three constituent bodies and the ICP will therefore follow the committee procedure rules from Derby City Council. The first meeting of the ICP as a formally constituted joint committee will take place in February 2023.
- 4.5 As previously reported to the HWB, the ICP has a statutory responsibility to develop an Integrated Care Strategy to address the health, social care and public health needs of the local area.
- 4.6 A framework and approach for the development of the Derby and Derbyshire Integrated Care Strategy was presented to the ICP at its meeting in December and is summarised below.
- 4.7 The framework briefing proposed four strategic aims for the Integrated Care Strategy:
- Prioritise prevention and early intervention to avoid ill health and improve outcomes
 - Reduce inequalities in outcomes, experience, and access
 - Develop care that is strengths based and personalised
 - Improve connectivity and alignment across Derby and Derbyshire, to ensure people experience joined up care, and to create a sustainable health and care system.

The Strategy will seek to build upon the commitment to tackle the biggest challenges as an integrated system, and collectively agree what we need to do differently, through partnership, to have the most positive impact.

- 4.8 Following development work by both Derby and Derbyshire Health and Wellbeing Boards (HWBs) and the ICP the framework proposes that the ICP will:
- Have joint accountability with the health and wellbeing boards for the delivery of agreed shared population health and health inequalities outcomes
 - Drive preventative action within health and social care service organisations and provision
 - Support action on wider determinants within health and care provision
 - Mobilise its member organisations to operationalise and support delivery in health and social care
 - Be mindful of other system priorities and key groups, such as health and wellbeing boards, health and wellbeing partnerships when agreeing work programmes or actions and seek to avoid duplication of effort and ensure alignment with other system activity.

- 4.9 Existing plans – including the Derby Health and Wellbeing Strategy - in the system that identify what needs to be focused on and prioritised in Derby and Derbyshire have been reviewed and from these a number of joint priorities are proposed.
- 4.10 It is proposed that the next steps in the development of the Integrated Care Strategy are to:
- Confirm our desired high-level population outcomes – as described under Start Well; Live Well; and Age/ Die Well (for further detail see Appendix 1)
 - Confirm system-wide population health (Turning the Curve) and health inequality indicators as our important ‘markers’ for improving high-level outcomes, and which address direct risk factors for the main causes of death, illness, and inequalities, including mental health (for further information see Appendix 2)
 - Identify one or two population health or service outcome priorities for each of Start Well; Live Well; and Age/ Die Well to form a focus for the development of JUCD integrated care
 - Consider how strategic enablers and alignment with other strategies will accelerate improvements against these priorities and deliver our strategic aims for integrated care.
- 4.11 The Strategy will also incorporate consideration of Core20PLUS5 - a national NHS England approach to support the reduction of health inequalities at both national and system level.
- 4.12 Following agreement on the proposed system-level priorities, Strategy development will include consideration of how the System organises and delivers actions to achieve these priorities.
- The following strategic enablers will be critical to success:
- System architecture and governance
 - System shared purpose, values, principles, and behaviours
 - Enabling functions and services.
- 4.13 It is proposed to use the developing content of the Integrated Care Strategy to identify a set of ‘difficult questions’ that draw out key challenges for the system, and that are not being fully addressed through existing arrangements.
- 4.14 Using feedback from the ICP received at its meeting in December and the further steps described above, it is intended that a first draft of the Strategy proper will be considered by the ICP Board in February 2023.
- 4.15 It is proposed that a final version of the Strategy will be produced for approval of the ICP Board in April 2023. The approved version will then be published in line with national guidance, with a copy provided to each partner local authority and the Integrated Care Board.

Public/stakeholder engagement

- 5.1 JUCD works closely with people and communities across Derby and Derbyshire, listening to, understanding and drawing on the diverse thinking of those served. For further information see: <https://joinedupcarederbyshire.co.uk/involving-people-communities/>
- 5.2 Patient, public and stakeholder involvement is a key part of the development of the Integrated Care Strategy. JUCD has an “System Insights Group” and an ‘Engagement Workstream for the ICS Strategy’ which has representation from health, local authorities, Healthwatch and the VCSE Alliance. Under this workstream an initial desk top exercise has been undertaken to pull together high-level themes for insights categorised under the following headings - Integration, Health Inequalities, Quality/Improvement, Strengths Based/ Personalised Care and Health Protection, and Understanding Public Behaviours, Choices, and Attitudes.

Other options

- 6.1 None.

Financial and value for money issues

- 7.1 Enhancing productivity and value for money is one of four key aims of Integrated Care Systems.

Legal implications

- 8.1 None.

Climate implications

- 9.1 None.

Other significant implications

- 10.1 None.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal		
Finance		
Service Director(s)	Andy Smith, Strategic Director of People Services	
Report sponsor	Robyn Dewis, Director of Public Health	10/01/2023
Other(s)	Ian Hall, Programme Director	10/01/2023

Background papers:	Integrated Care Strategy Framework Summary v2.0
List of appendices:	Appendix 1 Our desired Population Outcomes
	Appendix 2 System wide population priority health indicators: ‘Turning the Curve’
	Appendix 3 Core20PLUS5

Appendix 1 Our desired Population Outcomes

If the population were living in good health, it would be experienced as follows:

Start Well

Women have a healthy pregnancy, children are born safe and well into a nurturing and secure relationship with care givers, with good nutrition, access to health care, social care, and education. Children thrive and develop positive and healthy relationships.

Stay well

All citizens live a healthy life, can make healthy choices, and are protected from harm. They maintain quality of life and recover well from ill health or injury.

Age well and die well

Citizens thrive and stay fit, safe, and secure into older age. They maintain independence and actively participate in society. They have a personalised, comfortable, and supported end of life.

Appendix 2 System-wide population priority health indicators: '*Turning the Curve*'

These indicators are recommended to the system as important 'markers' on the way to improving high-level outcomes. They address direct risk factors for the main causes of death, illness, and inequalities, including mental health:

1. Reduce smoking prevalence
2. Increase the proportion of children and adults who are a healthy weight
3. Reduce harmful alcohol consumption
4. Improve participation in physical activity
5. Reduce the number of children living in low-income households
6. Improve air quality
7. Improve self-reported wellbeing
8. Increase access to suitable, affordable, and safe housing.

Appendix 3 Core20PLUS5 - a national NHS England approach to support the reduction of health inequalities at both national and system level

