

Report sponsor: Service Director Policy, Insight
and Communications
Report author: Policy and Improvement
Manager

2019/20 Risk Surgeries

Purpose

- 1.1 During the financial year 2019/20, Audits and Accounts Committee identified two risks from the Strategic Risk Register for consideration via a Risk Surgery...
 - SR10 / P-R1 - CYP Demand Management (High demand, sufficiency challenges and budget implications).
 - SR14/C&P-R1 - Sinfin Waste Plant (Adverse outcome to estimated fair value determination).
- 1.2 Both surgeries took place in June 2020, having been rescheduled from the end of March 2020, due to Covid-19.
- 1.3 The purpose of this report is to present members of Audit and Accounts Committee with the minutes of the surgeries, with a focus on the actions agreed.

Recommendation

- 2.1 To note the minutes of both surgeries presented in Appendices 1 and 2, paying particular attention to the agreed actions presented in paragraphs 4.5 and 4.6.

Reason

- 3.1 The Audit and Accounts Committee is responsible for providing assurance to the Council on the effectiveness of the governance arrangements, risk management framework and internal control environment.

Supporting information

- 4.1 The Risk Management Strategy and Handbook were approved and launched in 2018/19. Alongside the launch of both these documents, risk surgeries were introduced to strengthen our risk management governance.
- 4.2 Risk Surgeries are councillor led meetings on specific areas of risk that allow an open, honest and transparent challenge / conversation between councillors and colleagues.

- 4.3 Surgeries have a number of key objectives:
- to enhance the role of councillors and managers in understanding and managing risks
 - to reinforce accountability of managers and staff in achieving good risk management
 - to assess and mitigate strategic risks, resulting in action plan revisions, requests for more frequent updates, a shift in resources and additional support installed – or an acceptance that the level of risk can be tolerated
 - to create ownership and accountability for risk management and organisational governance
 - to brief / support Members on risk related issues.
- 4.4 During 2019/20, there were two strategic risks identified for consideration via a risk surgery. Both risks were selected based on the 2019/20 quarter two monitoring report of the strategic risk register. The criterion used for selection was as follows:
- there were significant or emerging likely impacts from a budget perspective, reputational view, or a failure to meet statutory requirements in the areas of risk.
- 4.5 The risk surgery for SR10 / P-R1 - CYP Demand Management (High demand, sufficiency challenges and budget implications), took place on Monday 8 June 2020. Minutes are available in **Appendix 1**, with the following actions agreed:
- Audit and Account Committee members present were assured that there is good senior management oversight on this risk, with lots of activity on-going to support mitigation (through both the established controls and additional actions), including seeking lessons from other.
 - Attendees were reassured on the use of insight to manage demand, accepting the challenges in predicting need and noted that work would remain on-going in this area.
 - It was noted that the Covid-19 Recovery Plan would be an opportunity to further target our activity on the recruitment of foster carers (i.e. working with employers making staff redundant) and to build on developing community assets/working, including the Community Hub.
 - Service leads should review, where possible, opportunities to engage wider / alternative housing providers in any development options to step down young people from care.
- 4.6 The risk surgery for SR14/C&P-R1 - Sinfin Waste Plant (Adverse outcome to estimated fair value determination), took place on Thursday 11 June 2020. Minutes are available in **Appendix 2**, with the following actions agreed:
- The Committee members present confirmed they were assured of current controls in place in relation to this risk.
 - The risk rating should remain at 16, and on the strategic risk register until the outcome of the current controls are available.
 - Further monitoring of this risk will continue through the quarterly reviews of the Strategic Risk Register by Cabinet and Audit and Accounts. Further opportunities for scrutiny will be at the point any decisions are made and will be coordinated through Executive Scrutiny before any decision are taken by Cabinet.
- 4.7 Both risks will continue to be monitored through the strategic risk register, with quarterly reports to Executive Scrutiny, Cabinet and Audits and Accounts.

Public/stakeholder engagement

- 5.1 Risk surgeries are not public meetings, allowing for full consideration of issues/risks including those that may be assessed as sensitive/confidential.

Other options

- 6.1 None.

Financial and value for money issues

- 7.1 Financial implications for both risks are set out within the strategic risk register and reported to Audit and Accounts at the end of every quarter.

Legal implications

- 8.1 Legal implications for both risks are set out within the strategic risk register and reported to Audit and Accounts at the end of every quarter.

Other significant implications

- 9.1 The risk management assessment guide requests risk owners to consider the following implications:
- Compliance & Regulation
 - Financial
 - Operational Delivery
 - Reputation
 - Health & Safety
 - Strategic.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal	Director of Legal, Procurement and Democratic Services and Monitoring Officer	13/07/2020
Finance	Director of Financial Services	13/07/2020
Service Director(s)		
Report sponsor	Service Director Policy, Insight and Communications	30/06/2020
Other(s)		

Background papers:	Previous quarterly monitoring reports of the Strategic Risk Register reported to Audit and Accounts Committee
List of appendices:	Appendix 1 - SR10 / P-R1 - CYP Demand Management (High demand, sufficiency challenges and budget implications) Appendix 2 - SR14/C&P-R1 - Sinfin Waste Plant (Adverse outcome to estimated fair value determination)