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## **PERFORMANCE PLAN 2006-07**

June 2006

How to contact us

#### About this plan...

Please tell us what you think about this plan as it will help us to develop our future performance plans and improve our services.

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You can find a copy of this plan and a summary on our website at: www.derby.gov.uk.

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Punjabi

ਜੇ ਤੁਹਾਨੂੰ ਇਸ ਦਸਤਾਵੇਜ਼ ਪੜ੍ਹਨ ਲਈ ਜਾਂ ਇਸਦੇ ਕਿਸੇ ਭਾਗ ਦੇ ਅਨੁਵਾਦ ਕਰਾਨ ਲਈ ਸਹਾਇਤਾ ਦੀ ਲੋੜ ਹੈ ਤਾਂ ਸਾਡੇ ਨਾਲ ਸੰਪਰਕ ਕਰੋ 01332 258422

Urdu

اگرآ پکواس دستاویز پڑھنے میں مددیا کسی حصہ کا ترجمہ کرانے کی ضرورت ہو، تو ہم سے رابطہ کریں، 1332 258422

## Introduction

Welcome to Derby City Council's Best Value Performance Plan, BVPP, for 2006-07.

In this plan, we report on our performance against the targets that we set in our 2005-06 BVPP.

In December 2005, the Audit Commission assessed the Council as 'four star' in the latest round of the Comprehensive Performance Assessment, CPA. We hope this BVPP will show you some of the reasons why we received this rating. We have a number of very strong services and have thought about what our improvement priorities should be, both in terms of the services we deliver and how we will build our capacity to continue improvement through better management, systems and processes. We are also developing our approach to performance management further and this Plan is a key part of this.

Most importantly, the BVPP identifies those parts of our services we will improve and the targets that we will use to check the progress we are making. In this way, the Plan is at the heart of our performance management system. The targets it includes come from:

- the Council's Corporate Plan 2006-09 see Page 19.
- our Local Area Agreement, LAA, which includes the Local Public Service Agreement, LPSA2 see Page 32.
- the Best Value Performance Indicators BVPIs. The Government has set a total of 92 BVPIs for unitary councils to help give a reasonably comprehensive picture of our performance and to promote accountability. The indicators also show trends in performance and provide comparisons with other councils, although local context and priorities should be taken into account.

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Part 1 – Vision and priorities

## Vision, priorities and key outcomes

## Vision for Derby

Our vision for Derby, our broad priorities for the services we provide and our key outcomes for improvement are central to our planning processes which enable us to provide better services for Derby.

We have worked with Derby City Partnership, DCP, to develop a second community strategy for 2006-09, which describes DCP's priorities over the next three years and how delivering these priorities will help achieve the 2020 vision. The long-term vision is for Derby to be a 'city for all ages'...

#### Derby – A city for all ages

People of all ages and from all walks of life will feel they belong to Derby and that Derby offers them everything they need - for work, education, housing, leisure and a safe, healthy lifestyle.

The two priorities of DCP which underpin the vision are to...

- 1. Create a city centre for all ages, where people of all ages and from all backgrounds will be able to enjoy the city centre at any time of the day.
- 2. Improve Derby's deprived neighbourhoods, so that opportunities for people living there are the same as for people living in the rest of the city.

As a Council, we will help the city to build on its strengths and take advantage of new opportunities to be a major player in the East Midlands. We already work with lots of partners through the Derby City Partnership to achieve this. Our Best Value Performance Plan includes many actions and targets showing some of the contributions our services will make to achieve that vision.

#### How we will deliver our vision

Our vision for Derby is underpinned by four Council priorities that will guide the services we provide over the medium-term. These priorities describe how our services will help to improve the quality of life in Derby and they support the community strategy. Our services will work together across our five departments, with different organisations and with local people to make Derby a city for all ages.

Supporting these priorities, we have thirteen key outcomes for 2006-09. These cover specific services we most want to improve over the next three years and where we expect that people will see a difference as a result. They are about providing more modern and effective services, addressing issues of importance to local people and reflect areas for improving public services more generally. We will keep improving all our services but, to make significant changes, we need to focus on a few key issues. We will review our progress in tackling these priorities and move on to other issues when we have made, and sustained, the improvements we want to bring about.

#### Through our services and in partnership with others, we will work to...

- Improve the quality of life in Derby's neighbourhoods, by:
  - reducing crime and anti-social behaviour
  - reducing inequalities between neighbourhoods
  - reinvigorating the city centre and river areas
  - making Derby cleaner and greener
  - providing greater opportunities for people to participate in decisions about the area they live in.
- Encourage lifelong learning and achievement, by:
  - providing early and effective support for under-performing schools to reduce the number of 'causing concern' schools
  - improving educational attainment at Key Stage and GCSE levels
  - raising skill levels to improve the chances of securing employment.
- Build healthy and independent communities, by:
  - improving the health of our communities
  - improving the standard of social care for vulnerable adults and older people
  - delivering joined up services for children and young people that meet the needs of the local community.
- Deliver excellent services, performance and value for money, by:
  - reducing inefficiency by improving business processes and ability to perform
  - minimising Council Tax levels and increasing value for money.

Section 3 contains actions and targets to guide delivery of these outcomes and targets over the next three years.

Part 2 – Improvement planning

## **Building on Excellence**

The Council has an improvement programme called 'Building on Excellence'. The programme was established to help us modernise and improve services to the public. It has also helped to achieve, and then to maintain, 'excellent four star' status and to tackle improvement areas the Audit Commission identified.

The Building on Excellence programme is a series of inter-related strategies by which we intend to deliver real improvements and change the way we deal with our customers and how we work.

We may have achieved 'excellent four star' status, but it is important that we deliver on the six strategy areas that make up the programme. Building on Excellence will help us deliver excellent services to Derby's citizens. Continuous improvement should be a feature of excellent four star councils.

The Building on Excellence programme has comprised of six strategy areas. Each strategy has a series of projects under the overall Building on Excellence banner. Our progress on each of the strategy areas is outlined overleaf.

In May 2006, following a review of the programme it has been agreed that the six strategy areas will be replaced by five new themes. The proposed themes are...

- Improving organisational and service performance.
- Delivering efficiency and value for money.
- Improving communication and community engagement.
- Developing a culture of excellence and learning.
- Providing excellent customer service.

The implementation of a programme structure around these new themes will be completed by September 2006.

#### For Customer Service we:

- launched our Derby Direct Contact centre
- introduced a programme of customer service training for all employees
- introduced customer service performance indicators at corporate, departmental and business unit level
- successfully trialled the Customer Service Information System, CSIS, handling initial contact for Environmental Services in Derby Direct
- set up project teams to transfer first contact for Streetcare and Parking Services into Derby Direct
- introduced a system of recording feedback from customers across the Council.

#### **Building on Excellence continued**

Over the next 12 months we plan to:

- develop a detailed programme plan to move handling first contact for more Council services into Derby Direct
- do further Business Process Re-Engineering, BPR, work to improve service access to customers
- introduce the Institute of Customer Service awards for Derby Direct employees to achieve national excellent customer service standard
- develop a structured training briefing pack for all line managers to make sure that customer service is part of the Council culture.

#### Under e-Derby and Business Improvement we:

- developed a totally new website, in partnership with three other councils, which is based on user feedback, best practice and uses the latest technology
- delivered a completely new approach for Derby in managing customer contacts, through our Customer Service Information System
- implemented a strategic IT framework on which other service improvements can be built
- extended the numbers of transactional services available through the internet
- made it possible for people to enquire on-line about your Council Tax while extending the range of Internet payments available on-line
- increased the variety of e-Forms available on-line
- made 100% of services available on-line
- made e-Planning available on-line
- introduced Web-casting for all Derby's citizens to be actively involved in the democratic process.

Over the next 12 months we plan to:

- improve the quality and accessibility of the website to make it easier for people with disabilities to use our on-line services
- increase awareness of how easy and beneficial it is to use our on-line services
- increase the range of service elements available on-line
- make sure that all Council services are interoperable, which means more and better access for customers
- help services build on the improvements made through the on-line delivery to support continued efficiency savings
- monitor the Government's emerging policies and aspirations for e-Business/service developments in local government to help Derby become a leader in the field.

#### **Building on Excellence continued**

#### In Communication and Engagement we:

- signed up to the Local Government Association/Mori reputation project which commits us to improve the Council's reputation by working on core communications and cleaner/greener actions
- produced a paper A-Z of Council services for all households
- made significant progress to improve internal communications with several new initiatives
- carried out a detailed review of consultation methodology and practice across the Council to revise the strategy.

Over the next 12 months we plan to:

- establish a rigorous planning process for consultation, including ownership of the plan at a higher level
- roll out and support corporate standards to consult and engage people, particularly so-called hard to reach groups
- increase online consultation and consultation planning capability using new technology and methodologies
- introduce more general communications to residents from the corporate centre and get greater consistency across all communications through enforcing the corporate identity
- take a more proactive approach to media planning championing evaluation across all channels
- maintain and consolidate improvements to internal communications.

#### Under People and Performance we:

- improved employee attendance to the point where we are amongst the best performing councils
- made work-life balance options available across the Council
- launched a 360-degree appraisal process that helps our managers develop their leadership skills
- used the Council's performance management IT system, 'Performance Eye', to monitor our progress against targets.

Over the next 12 months we plan to:

- develop an approach to workforce planning that makes sure we have the right workers with the right skills to meet the demands of the future
- significantly improve the way we manage individuals' performance and, in particular, improve the way we deal with under-performing employees
- develop ways of making sure that all of our employees understand what we are trying to achieve for the people of Derby, and are fully helping us achieve our aims
- make even better use of Performance Eye to constantly track our performance, and take corrective action at the earliest possible point.

#### **Building on Excellence continued**

#### **Under Procurement we:**

- identified lead procurement officers in all departments
- provided training for officers doing complex procurement projects
- initiated a council-wide review of existing contract arrangements.
- implemented e-procurement pilots.

Over the next 12 months we plan to:

- implement Council-wide e-procurement
- develop comprehensive training programmes for employees responsible for all types and sizes of procurement
- review the Council's procurement procedures to encourage small business to work with the us.

#### On Accommodation we:

- set up a multi-disciplinary project team and project working groups
- developed the process of considering the options available
- considered what we can afford, and where we might find the resources
- completed a detailed analysis of existing accommodation use
- examined the ways in which changes to working practices are likely to impact on our accommodation needs
- considered how we can include future changes to local government in our plans.

Over the next 12 months we plan to:

- consult on the outcome of the accommodation analysis
- identify and consult on the option that meets the Council's key requirements and is affordable
- identify the key elements/stakeholders of the option, and how they inter-relate
- prepare a project plan and timetable for implementing the option.

## Improving Our Organisation

Even as an 'excellent four star' Council, we are committed to ongoing improvement. Last year we identified a number of areas for review. These reviews were based around four areas...

- 1. Change management reviews.
- 2. Gershon efficiency reviews.
- 3. Strategic change initiatives.
- 4. Performance improvement reviews.

Some of the key improvements identified through these reviews include...

**Environmental Health Services** – customer service enquiries and bookings now handled by the Council's contact centre – Derby Direct.

**Streetcare Services** – efficiency savings of £350,000 over 5 years identified as a result of a full review of the way customer enquiries are handled. Customer facing elements of the service to be transferred to Derby Direct in January 2007.

**Agency Contract** - we have appointed a procurement agent, to negotiate with all the recruitment agencies we currently use in order to get a better deal for the Council. We expect to save in excess of £50,000 per year.

**Chief Officer Review** – the Council is currently implementing a revised structure based on a five department model. This replaces the previous seven department structure and reflects the need to adapt to the new integrated children's services agenda.

The improvement programme in 2006-07 will focus on continuing to re-engineer services to deliver greater efficiency and improved customer service across the Council.

## **Statement on contracts**

The government's review of Best Value reaffirmed the link between quality services under Best Value and good employment practices in service contracts. Councils should make sure that these good employment practices address the position of transferred staff and new employers that are taken on. This was formalised in a Code of Practice, annexed to ODPM Circular 03/2003, which councils should include in service contracts that involve the transfer of employees. The Code of Practice took statutory effect from March 2003.

There have been no contracts let during 2005-06 that involved the transfer of employees.

**Part 3 – Performance results and targets** 

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### Performance – results and target

In this BVPP, the performance we report includes...

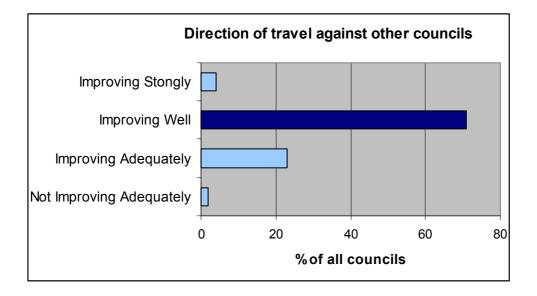
- Our performance in the Comprehensive Performance Assessment, CPA, in 2005.
- Our progress in achieving the actions identified in the Council's 2005-08 Corporate Plan.
- The targets for our Local Area Agreement, LAA including the targets in our Local Public Service Agreement, LPSA2, which we are using to bring about improvements in 12 key areas.
- The actions needed to achieve the Council's priorities for 2006-07 and how progress against these actions will be measured.
- Our performance across a range of services, as measured by the 2005-06 BVPIs and local performance indicators, and the targets we have set for continuing improvement.

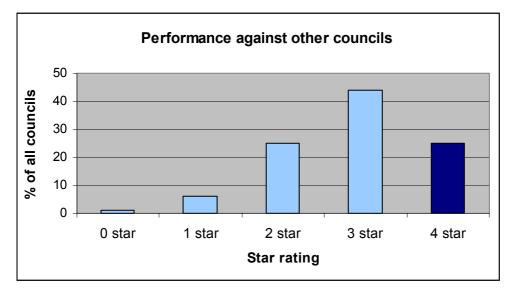
## **Comprehensive Performance Assessment 2005**

Derby City Council has been judged as an 'excellent four star Council', remaining as one of the top performing councils in England. In 2004 the Audit Commission also rated Derby as 'excellent'.

Comprehensive Performance Assessment, or CPA, is an assessment the Audit Commission makes on how well the Council is managed and how good the services it provides for local people are. The Audit Commission has changed the way it assesses councils for 2005, making it harder for them to be in the top category. The categories now range from zero to four stars.

In December 2005 the Audit Commission has assessed Derby as improving well and demonstrating an overall **four** star performance. This compares favourably to other councils as illustrated below.





### What progress has the Council made in the last year?

According to the Audit Commission...

'The Council has a good track record of continuous improvement with marked improvement in some key service areas such as adult social care and waste recycling. It has made a strong contribution to wider community outcomes and delivering shared priorities and also to the urban regeneration of the city centre. The Council is taking further steps to improve access to services through its Customer Service Strategy.'

'Improvement outcomes have not been at the expected levels in some service areas such as planning and elements of education. The Council has however achieved many of its targets and trends are largely positive. Strong financial management underpins a commitment to low Council Tax. Value for money is generally good with an appropriate emphasis on future efficiency gains.'

'The Council has a robust and inclusive approach to developing plans for the future which are based on consultation and partnership working. There is a measured and sustainable approach to delivering improvement, which strengthens the capacity to implement future plans. It is well placed to continue improving services and maintain its positive direction of travel.'

## How is the CPA rating decided?

The overall rating for CPA 2005 was reached by looking at...

- 1. How Derby City Council's main services perform service performance.
- 2. How Derby City Council uses its resources use of resources.
- 3. How Derby City Council is run Council ability.

#### How Derby's main services perform

The Audit Commission reviewed each of the core service areas shown over the page. It scored each service on a scale of one to four, with one being the lowest and four being the highest.

Service	Score 2005	Score 2004
<b>Benefits</b> – The Council's performance in providing housing benefit and council tax benefit services. The assessment is made by the Benefit Fraud Inspectorate, BFI.	3	3
<b>Children and Young People</b> – The Council's performance in providing children's services. The joint assessment is made by the Commission for Social Care Improvement, CSCI, and Ofsted.	3	*See below
<b>Culture</b> – The Council's contribution to culture services and outcomes as assessed by the Audit Commission.	3	3
<b>Environment</b> – The Council's performance, assessed by the Audit Commission, in providing environmental services.	4	4
<b>Housing</b> – The Council's performance, assessed by the Audit Commission, in providing community housing and, where applicable, housing management services.	3	4
<b>Social Care - Adults</b> – The Council's performance in providing adult social care services, assessed by CSCI.	3	3

\*In 2004, two different children's services were assessed and scored - Education, 3 and Children's Social Care, 2. These have now been combined into one overall score for Children and Young People for 2005 onwards.

#### Using resources

The Audit Commission assessed how well the Council manages and uses its resources. The use of resources judgement is from five individual scores provided by the Council's appointed auditor, covering:

- financial reporting
- financial management
- financial standing
- internal control
- value for money.

For Use of Resources, the Audit Commission scored Derby as a three.

## How the Council is run

This is assessed by a periodic Corporate Assessment. Derby City Council did not have a Corporate Assessment in 2005 so the Audit Commission used the score from the last assessment completed in November 2004. For the Corporate Assessment in 2004 and used again in 2005, the Audit Commission scored Derby as a **three**.

## **Review of the 2005-08 Corporate Plan**

Last year's Corporate Plan included a range of actions we were taking to achieve the priorities we had set in that plan. The tables on the following pages show all the Corporate Plan actions relating to our 'do' priorities. We have been monitoring our progress in achieving these actions quarterly over the last year.

Actions are grouped under the Council's priorities and corporate improvements at the time of the 2005-08 Corporate Plan. The tables below describe what we said we would achieve and the indicators we have been using to measure our progress. Some of these indicators relate to existing performance measures, that is, BVPIs or LPSA targets whereas some were created specifically to monitor an action in the 2005-08 Corporate Plan.

The 'Commentary' column provides a summary of our performance, giving an account of the actions we have taken.

The 'How did we do' column provides an overall rating of our progress in achieving each of the actions up to 31 March 2006. The ratings are explained below.

- **A** We have achieved more than we expected to achieve.
- **B** We have achieved what we expected to achieve.
- **C** We have achieved less than we expected to achieve.

This table presents a summary of performance.

	Α	В	С	N/a	Total
Number					
Percentage					

\*N/A figure is not included in the percentage calculations

Priority 1 –	Priority 1 – No schools in 'causing concern' categories								
Key outcomes	No schools in 'causing concern' categories - as defined in a) an Ofsted category and b) as a priority school which has had a letter from the Education Service stating so								

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD1.1	Provide timely early intervention/support where schools are facing difficulties	CPD1a	Number of schools in special measures category	3	2	0	С	During the year, two schools were removed from special measures and placed in serious weakness category. A
CPD1.2	Arrange and monitor appropriate intervention in schools causing concern	CPD1b	Number of schools in Ofsted serious weakness category	2	4	0	С	further two schools were given special measures rating during March 2006.
CPD1.3	Support to schools which have come out of a category until next Ofsted inspection	CPD1c	Frequency of reporting on action plans for schools causing concern	Termly	Termly	Termly	В	All schools in Ofsted categories were supported by termly visits during which support was agreed to meet the school's improvement needs.
		CPD1d	Percentage of inspection/visits that were satisfactory or better	90%	86%	95%	С	Identifying early concern comes from a school's own analysis of its performance,

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
		CPD1e	Percentage of HMI visits to schools in special measure/serious weakness where progress is satisfactory or better	70%	100%	100%	В	which is validated by school improvement officers. This generates a list of priority schools. The increase in priority schools signifies a
		CPD1f	Number of schools identified by the LEA as priority schools	13	16	10	С	proactive position where the school improvement team will closely monitor more schools to avoid under performance.

# Priority 2 – A more sustainable Derby through increased recycling Key outcomes Achieve recycling rate in excess of 30%

Achieve recycling rate in excess of 30%

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD2.1 - 2.4	Introduce Rethink Rubbish scheme to Round N – Derwent, Chester Green and Darley Abbey Round E – Spondon Round D – Alvaston Round J - Sinfin	CPD2a (BV82a)	Percentage of household waste that has been recycled	15.27%	16.46%	18.00%	С	Considerable progress has been made during 2005/06. The delay in introducing one round in May instead of March has had a minimal effect on our recycling performance.
CPD2.5	Conclude contract arrangements for commingled collection	CPD2b (BV82b)	Percentage of household waste that has been composted	6.61%	10.08%	9.50%	A	The Government expects us to meet our statutory combined recycling target of 30% during 2006. We will meet this during the summer.
CPD2.6	Plan and introduce commingled collections							
CPD2.7	Conclude contract arrangements for food waste composting							The new Material Reclamation Facility and composting plant

Ref	Actions	Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD2.8	Plan and introduce food waste composting collections						have taken time to set up but these will deliver improvements during 2006/07.

## Priority 3 – Raising educational achievement

**Key outcomes** Increase attainment of Key Stage 2 – Level 4+, Key Stage 3 – Level 5+ and GCSEs A\* - C and A\* - G

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD3.1	Improve attainment at KS2 through support, intervention and targeted strategies	CPD3a (BV181a)	Key Stage 3 results - Level 5 or above in; English	68%	71%	74%	С	Key Stage 3 results were very positive. Analysis of 2005 test results show progress is in line with national trends in English, Maths and Science at and above level 5 and better than the national average at and above level 6 in English.
CPD3.2	Improve attainment of pupils at KS3 through secondary strategy and other targeted support	CPD3b (BV181b)	Key Stage 3 results - Level 5 or above in; Mathematics	71%	71%	73%	С	
CPD3.3	Improve pupil attainment at GCSE A* - C and A* – G grades	CPD3c (BV181c)	Key Stage 3 results - Level 5 or above in; Science	62%	65%	71%	С	
CPD3.4	Improve progression and achievement through the city 14-19 strategy	CPD3d (BV181d)	Key Stage 3 results - Level 5 or above in; ICT	61%	Missing	Missing		

Ref	Actions	NIEASIIRE		04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
		CPD3e (BV38)	Five or more GCSEs at grades A*-C or equivalent	49%	54%	54%	В	2005 was the best GCSE and equivalent results ever for Derby. Year on year improvement was 2% greater than the national rise.

# Priority 4 – Modernising social care, including adult home care and the fostering serviceKey outcomesTo modernise the social care service

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD4.1	Review the structure of foster care payments	CPD4a	Number of foster carers	118	144	123	A	The number of foster carers has improved
	and develop and implement further improvements	CD4c (BV 49, CF/A1)	Proportion of children looked after with three or more placements a year	8.4%	9.0%	9.0%	В	as result of previous investment and effective recruitment and retention procedures.
CPD4.2	Consider the possibilities, with regional partners, for joint commissioning of placement for children with special needs away from home with the intention to improve management of market costs	CPD4b	Use of independent foster carers	41	48	36	C	We have implemented a new payments structure and allowance framework, which adds to a positive Fostering inspection outcome. Use of independent foster carers did
CPD4.3	Develop alternative approaches to prevent the need for children to become looked after and improve the opportunity for children to return home	CDP4d (CF/L1)	Number of children looked after per 1,000 population	368	378	370	С	

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD4.4	Improve practice in the direct participation of children looked after in their own planning and reviewing process	CPD4j (CF/C63)	Participation of looked after children in reviews	78.2%	82.5%	85%	С	We have maintained acceptable band 3 performance during the year but not reached our target of 85%.
CPD4.5	Implement action plans relating to workforce planning, commissioning, standards, prevention and communication from the Best Value Review of Services for Older People	CPD4e (BV54, AO/C32)	Number of older people helped to live at home per 1000 population aged 65+	107.8	104.9	110	C	We have made good progress in these areas through close monitoring.
CPD4.6	Implement 24- hour management cover, increasing intensive- level packages, and reconfiguring low-level support towards prevention to help more adults and older people to live at home	CPD4f (BV53, AO/C28)	Number of households receiving intensive home care per 1000 population aged 65+	10.4	11.2	11	A	

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD4.7	Further improve take-up of Direct Payments through the setting of service area targets and improving infrastructure	CPD4g (BV201, AO/C51)	Number of adults and older people receiving direct payments per 100,000 population	87.5	125.3	110	A	See above.
CPD4.8	Progress Modelling Cost of Care work to ensure a stable base for commissioning with the independent sector	CPD4i	Achieving an agreement, which is fair to Care Home providers and affordable for the Council				C	Some progress has been made although full agreement remains challenging. It has been agreed the Council will work with Home Care Providers in 2006-07 to establish fee rates that have a more direct relationship with service quality
CPD4.9	Complete the review of procurement process, consistent with corporate or national best practice	CPD4k	Review completed by March 2006					Missing
CPD4.10	Maintain our recruitment and retention of qualified social workers strategy	CPD4h	Percentage of vacant social work posts	13.58%	8.48%	10%	A	Very good performance due to conversion of social work posts and net recruitment reducing vacancies.

## **Priority 5 – Improving customer service, in the city centre and locally**

**Key outcomes** A customer focused culture where we respond to people's needs appropriately on time and first time

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary	
CPD5.1	Standardise city centre reception areas to provide a consistent environment for customers	CPD5a	Percentage of Emergency Lines and Service Lines answered within six rings	New	88.00%	85.00%	A	Customer service performance in answering calls has exceeded	
CPD5.2	Implement the Corporate Customer Service Standards and introduce appropriate performance monitoring and reporting arrangements	CPD5b	Percentage of letters responded to within five working days	New	Awaiting info	85.00%	Missing	<ul> <li>targets for 2005- 06 with 88% of calls answered within six rings.</li> <li>We introduced a customer service training programme with 901 employees participating in year one – compared to target of 1,000. A customer service</li> </ul>	
CPD5.3	Develop customer service training programme for employees	CPD5c	Percentage of customers 'greeted' within three minutes of arriving at a reception area	New	97.05%	85.00%	A		
CPD5.4	Develop council-wide proposals for listening and communicating with customers	CPD5d	Number of employees completing customer service training	New	901	1000	С	trainer has now been appointed to continue this work.	

Ref	Actions	Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD5.5	Develop a customer service information system to enable joined-up council-wide customer service					В	We successfully piloted our new Customer Service Information System and are using the system for dealing with service requests for pest control, dog warden services and abandoned vehicles

## Priority 6 – Minimise increases in Council Tax and increase value for money from our services Key outcomes Provision of value for money services to meet local priorities, funded by reasonable levels of Council Tax and increase value for money from our services to meet local priorities.

**outcomes** Provision of value for money services to meet local priorities, funded by reasonable levels of Council Tax and underpinned by careful management of resources and efficiency gains

Ref	Actions		Measure	04/05 Outturn	05/06 Outturn	05/06 Target	How did we do?	Commentary
CPD6.1	Prepare council budgets to established guidelines	CPD6a	Percentage of Council Tax increase for Derby City Council services	4.4%	2.4%		A	The Council's budgets for 2005-06 and 2006-07 were
CPD6.2	Prepare and deliver annual efficiency statement in response to 'Gershon' requirement	CPD6b	Actual net spending compared to budget requirement		TBC			approved on time. The Council Tax increases of 4.4% and 2.4%
CPD6.3	Budget scrutiny and ongoing efficiency reviews	CPD6c	Percentage of cashable and non cashable efficiency gains achieved		88% cashable 12% non- cashable		В	were both below the national averages. Over £9.5m efficiencies were identified for 2004-05 and 2005-06.
CPD6.4	Develop a methodology for approaching 'Gershon' efficiency reviews and monitoring efficiency gains							

## Local Area Agreement

Derby was chosen as one of just 21 areas to pilot the Government's new concept of Local Area Agreements, LAA, from 2005-06. The Council has worked closely with other partners through Derby City Partnership, DCP, in establishing the agreement. The Community Strategy and DCP's '2020 Vision' provides the context and priorities for the LAA.

The LAA is intended to allow local areas, such as Derby City, to use Government funding more flexibly and with fewer conditions, within and across agencies in the pursuit of agreed outcomes. There is also the possibility that the LAA will lead to reduced monitoring and reporting of outcomes to Government, with the resulting efficiency gains leafing to better services.

Derby's LAA for 2005-06 was based on three blocks or areas of activity that the Government expected to see in all LAAs:

- Children and Young People
- Healthier Communities and Older People
- Safer and Stronger Communities.

For each block, outcomes, performance indicators and targets have been identified as well as funding streams that we need in order to achieve those outcomes.

The LAA, which is a three-year agreement, is subject to an annual review. Currently, we are carrying out a review of the of the 2005-06 LAA agreement. Part of the review process looks at the progress and performance achieved during the year. A review of the outcomes, performance indicators and targets that are in the agreement is also carried out to make sure that they reflect new priorities including those from Derby's Community Strategy and the Council's priorities, set out in the Corporate Plan 2006-09.

As a result of the review and refresh process a fourth block has been added to the 2006-07 LAA agreement – Economic Development and Enterprise - and some of the performance indicators included in the 2005-06 LAA have been replaced and will not be monitored in the 2006-07 LAA. Table 1 lists these indicators and shows the performance achieved by 31 March 2006.

Table 2 shows the 2006-07 LAA, which includes measures taken from the Community Strategy, Neighbourhood Renewal and Local Public Service Agreement. Performance for those indicators that were monitored in the 2005-06 LAA agreement and which are being carried forward to the 2006-07 LAA are also detailed.

We will use the LAA to reduce disparities and narrow the gap between Derby's communities in all four blocks. To do this we will use Neighbourhood Renewal Funding and LPSA2 funding.

## Local Public Service Agreement – LPSA2

Derby was one of the first councils to develop an LPSA during the first roll-out of the agreements in 2002. At the end of the agreement, which ran until 31 March 2005, we had achieved over 75% of the agreed targets.

LPSAs underpin our desire to tackle disadvantage, so that all communities can contribute to, and share in growing prosperity and enhanced quality of life. We have therefore agreed a second LPSA – LPSA2 with Government. LPSA2 started in April 2005 and runs until March 2008. LPSA2 will operate in the same way as the first LPSA. The Council and its partners have promised to achieve 12 challenging targets over the three years of the LPSA, for which we will get pump priming money of about £1 million.

Target	Area	Block
1	Improve educational attainment	CYP
2	Improve attendance and inclusion in education	СҮР
3	Reduce numbers Killed or Seriously Injured in road accidents	SSC
4	Reduce repeated domestic violence	SSC
5	Improve the quality of life of older people	HCOP
6	Improve the quality of life for disabled children and young people	СҮР
7	Increase the amount of physical activity taken by children and young people	СҮР
8	Reduce violent crime in the city centre	SSC
9	Reduce incidences of criminal damage in Derby	SSC
10	Reduce homelessness	SSC
11	Improve opportunities for employment and enhanced quality of life by removing financial barriers to employment and inclusion	EDE
12	Reduce smoking	HCOP

If we achieve all of the targets in full, a PRG of £6.3 million will be available. The grant is spread across the targets and we will need to achieve a minimum of 60% of the agreed improvement by March 2008 to qualify for the PRG. The Government will then pay the PRG two years after the LPSA period ends. We will work with partners to identify how to use the funds to improve services in Derby.

#### Table 1, 2005-06 Local Area Agreement

The table below shows the LAA measures and performance figures from the 2005-06 agreement which were not carried forward into the 2006-07 LAA.

## Children and Young People

Targets marked \* refer to 2005-06 academic year, others refer to 2005-06 financial year unless otherwise stated

Outcome	Ref	Performance Indicators	Baseline	Actual 2005-06	Target 2005/06	Page Reference
Stay Safe						
Better support to families with young children in disadvantaged areas	LAA 2	Number of mothers continuing to smoke during pregnancy in Sure Start	n/a		-2%	
Be Healthy						
Improving the health of young children	LAA 4	Proportion of mothers breastfeeding at birth and six weeks in Sure Start	n/a		2%	
A good start to children's education and	LAA 6a	Level of development on completion of Foundation Stage profile – City wide	n/a	6.60	5.70	
development	LAA 6b	Level of development on completion of Foundation Stage profile – 20% most disadvantaged	n/a	6.00	3.00	
Improved attainment at KS1, 2 and 3, with a	LAA 8a	Proportion of lowest performing 25% of pupils who attain Level 4+ at Key Stage 2 – English	n/a	61.40%	60%*	
particular focus on pupils in the bottom quartile	LAA 8b	Proportion of lowest performing 25% of pupils who attain Level 4+ at Key Stage 2 – Maths	n/a	57.10%	56%*	
Reduction in obesity of children under 11	LAA 13	Percentage of 5 – 16 year olds spending 2 hours each week on high quality PE and school sport, within and beyond the curriculum	n/a	n/a	75.00% * July 2006	
	LAA 14 The number of young people in school years 4, 8 and 10 participating in at least seven hours of moderate intensity sport and physical activity each week expressed as a percentage of all children and young people in these school years		The LPSA 2 established in June 200 baseline for established survey being			

Outcome	Ref	Performance Indicators	Baseline	Actual 2005-06	Target 2005/06	Page Reference
Achieve Economic Wel	lbeing					
Increased child care facilities	LAA 17	Increase in stock of high quality childcare places for 0 – 14 year olds	428	441	91	
	LAA 18a	Reduce the annual turnover of childcare places compared to the previous year – childminding turnover	11%	5%	8.25%	
	LAA 18b	Reduce the annual turnover of childcare places compared to the previous year – daycare turnover	0.01%		1%	
	LAA 19a	Stock of childcare places – childminding in disadvantaged areas	421	424	450	
	LAA 19b	Stock of childcare places – childminding in other areas	850	890	769	
	LAA 19c	Stock of childcare places – childminding in total	1,277	1,314	1,219	
	LAA 20a	Stock of childcare places – day care in disadvantaged areas	1,261	1,346	1,612	
	LAA 20b	Stock of childcare places –day care in other areas	1,738	1,738	1,382	
	LAA 20c	Stock of childcare places – day care in total	2,999	3,084	3,003	
	LAA 21a	Stock of childcare places – out of school in disadvantaged areas	600	789	820	
	LAA 21b	Stock of childcare places – out of school in other areas	714	766	564	
	LAA 21c	Stock of childcare places – out of school in total	1,314	1,546	1,384	
	LAA 22	Number of children reached by children's centres	0	2,622	6,192	
	LAA 23	Number of full daycare places in children's centres	0	92	293	
	LAA 24	Conversion of part-time preschool places to full day care	0	0	70	
	LAA 25	Level 4 qualifications for childcare workers gained in the year	8	16	12	

Outcome	Ref	Performance Indicators	Baseline	Actual 2005-06	Target 2005/06	Page Reference
Increased child care facilities	LAA 26	Percentage of 3 and 4 year olds with SEN in early years settings (referred and supported)	n/a	6.80%	2.50%	
Make a Positive Contrib	ution					
Removing the fear and threat of bullying	LAA 28	Number of bullying incidents recorded by schools	611	1,267	N/A	
	LAA 29	Number of schools accredited to Healthy Schools standard	to Healthy S Schools cho programme Standard wi Public Healt Governmen the themes accredited. every Health New Health figure of 0 s achieve New 2006, althou programme Currently 27 December 2	schools Status ose to work or and become nen achieved. h White Pape t felt schools s in Healthy Sci So, nationally ny School Pro y School Statu chools. The f v Status is 50 ugh as it's a ve s have until Ju of the schoo	s, previously Le one element of accredited to the After the public or - Choosing H should be achies hools in order to of from Septemb gramme starte us and therefor irst Government % of schools b ery stretched ta uly 2007 to fully ls working towa e expected to a	of the ne National ication of the lealth, eving all 4 of to be ber 2005 id working on re reported a nt target to y December arget local y meet it. ards the

## Healthier Communities and Older People

Outcome	Ref	Performance Indicators	Baseline	Actual 2005-06	Target 2005/06	Page Reference
Stay safe						·
Older people and adults with chronic health problems provided support to leave hospital earlier if it is medically safe to do so	LAA 49	Emergency bed days for older people/adults with chronic health problems	157,586		157,116	
Be Healthy						·
Reduction of health	LAA 51	Adult smoking prevalence	28%		27.50%	
inequalities – both	LAA 52	Number of women smoking during pregnancy	16.30%	14.40%	17.80%	
morbidity and mortality – between the Derby	LAA 53a	Smoke free premises – City Council premises	n/a	100%	100%	
population as a whole and the neighbourhood renewal areas	LAA 53a	Smoke free premises – PCT premises	100%	100%	100%	
Enjoy and Achieve						
Older people helped to live at home for longer	LAA 56	Number of older people helped to live at home per 1,000 population aged 65 and over	107.80	104	110	

## Safer and Stronger Communities

Outcome	Ref	Performance Indicators	Baseline	Actual 2005-06	Target 2005/06	Page Reference
Stay Safe						
Reduce crime, to reassure	LAA 31a	BCS comparator crimes by category – common assault	513	474	595	
the public by reducing the	LAA 31b	BCS comparator crimes by category – wounding	4,414	3,850	4,342	
fear of crime and anti- social behaviour and	LAA 31c	BCS comparator crimes by category – robbery	482	475	504	
educe the harm caused	LAA 31d	BCS comparator crimes by category – criminal damage	5,904	5,921	5,734	
by illegal drugs	LAA 31e	BCS comparator crimes by category – interference with vehicle	392	354	426	
	LAA 31f	BCS comparator crimes by category – theft from vehicle	2,639	2,253	2,592	
	LAA 31g	BCS comparator crimes by category – theft of vehicle	909	820	916	
	LAA 31h	BCS comparator crimes by category – theft from person	978	863	994	
	LAA 31i	BCS comparator crimes by category – domestic burglary	1,803	1,408	1,831	
	LAA 31j	BCS comparator crimes by category – theft of pedal cycle	578	507	568	
	LAA 33	Proportion of young people with a substantive outcome between Oct and Dec re-offending during next 24 months	39.80%		43.60%	
	LAA 34	New entrants to criminal justice system – young people receiving first substantive outcome	353		381	
Be healthy						
To have cleaner, greener and safer public places	LAA 38	Satisfaction with cleanliness	60% * 2003-04	N/A	N/A	
	LAA 39	Satisfaction with local parks and public spaces	74% * 2003-04	N/A	N/A	

Outcome	Ref	Performance Indicators	Baseline	Actual 2005-06	Target 2005/06	Page Reference
Enjoy and achieve						
To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve delivery	LAA 40	Floor targets to measure success of Neighbourhood Renewal Strategy	n/a	Yes, NR indicators established	Yes, NR indicators established	
Achieve Economic Wellbe					1	1
Increased entrepreneurial activity in deprived communities	LAA 41	New jobs created in the city	n/a	96	88	
Increased opportunities for people from deprived communities to participate in and benefit from economic growth	LAA 42	Number of people gaining recognized vocational qualifications after formal training	n/a		40	
Strengthened competitiveness through support and development for businesses, including social enterprises	LAA 43	Number of people receiving skills training to meet local demand	n/a		5	
Promote inclusion of all	LAA 44	Number of businesses receiving grant support	n/a		40	
communities within their neighbourhoods and actively celebrate diversity in the city	LAA 46	Number of new neighbourhood development initiatives	1	2	2	
To empower local people to have a greater voice and influence over local decision making and the delivery of services	LAA 45	People working in a voluntary capacity	n/a		250	

#### Table 2, 2006-07 Local Area Agreement

Performance indicators included in the Community Strategy (CS) and those to be monitored at a neighbourhood level (NR) have been identified in the outcomes table below. Local Public Service Agreement (LPSA2) targets have also been identified, with 'stretch' targets shown in brackets.

New indicators for 2006-07 or those with amended definitions have been highlighted as \*. They do not therefore include a target for 2005-06 or an actual performance figure for 2005-06.

#### Outcome **Performance Indicators Baseline** Links Targets Actual Page 2005-06 Reference 2005/06 **Beyond** 2006/07 2007/08 Be Safe CYP1 To 1.1 Percentage of schools 70% n/a n/a 90% 100% reporting bullying incidents\* provide safe (04/05)environments LPSA T4 Refer to SSC1 1.2 Number of domestic for children and violence incidents\* young people 22.5% 19.90% 17% 18% 16% 1.3 Number of re-registrations on the child protection register (04-05) 1.4 Number of children 0-15 31 21 20 19 n/a n/a killed or seriously injured in (95-98 road traffic accidents/collisions average) (measured on a calendar vear)\* 1.5a % of children in need -NR Definition and baseline to be developed during 2006-07 in view of the work on integrating services that have different thresholds of 'need' citvwide\* Target centred around narrowing the gap between neighbourhoods 1.5b % of children in need -NR neighbourhood\*

## **Children and Young People**

Outcome	Performance Indicators	Links	Baseline	Actual		Tar	gets		Page
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference
Be healthy									
CYP2 To improve the health of children and young people	2.1 Number of weeks waiting time for access to specialist CAMHS services*		26 weeks (04-05)	n/a	n/a	18 weeks	13 weeks	13 weeks	
	2.2 % of schools accredited to the healthy schools standard*		n/a	n/a	n/a	50%	60%		
	2.3 Proportion of mothers who continue to smoke during pregnancy citywide*		21%	n/a	n/a	16% city wide	ТВС		
	2.4 Proportion of mothers in Sure Start local programme areas who continue to smoke during pregnancy		22%		2% reduction from baseline	6% reduction from baseline	TBC		
	2.5 Proportion of mothers in Sure Start local programme areas breastfeeding at 6 weeks		28%		30%	32%	ТВС		
	2.6 % of families in Surestart local programme areas with new babies visited in first two months of their babies' life and given information about the services and support available to them		100% (04-05)	100%	100%	100%	100%		

Outcome	Performance Indicators	Links	Baseline	Actual		Та	rgets		Page
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference
CYP3 Fewer teenage pregnancies and support to teenage parents	3.1 Reduction in under 18 conception rate (* future targets are projections set by the Teenage Pregnancy Unit DFES Feb 2005) * Provisional data for 2004 released in Feb 2006 (final data Sept 2006). Status changed from Green to Amber/Green 2004 ** Future targets are projections set by the Teenage		-17.3% (2003 drop from 1998 DFES baseline)	-14.20%	-14.2% (2004)*	-21.0% (2005)**	-27.8% (2006)**	-55% (2010 Governme nt target)	
Enjoy and achi	Pregnancy Unit DFES Feb 2006								
CYP4 A good start and continuing support to children's education and development	4.1 The number of schools involved in delivering the core offer for the extended schools strategy to provide a wide range of sporting, cultural and leisure activities for local people and to raise achievement*		n/a	n/a	n/a	38	73	All	
	4.2 The number of young people in school years 4, 8 and 10 participating in at least 7 hours of moderate intensity sport and physical activity each week, expressed as a % of all children and young people in these school years (HCOP also)	LPSA T7 CS	Baseline will be establishe d in June 2006	n/a	n/a	Baseline % + % at 95% confidence interval + 2% (13.5%)	Baseline % + % at 95% confidence interval + 2% (13.5%)	To be measured in June 2009 survey	

Outcome	Performance Indicators	Links	Baseline	Actual		Та	rgets		Page
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference
	4.3 No of occasions on which disabled children and young people access community based social and leisure opportunities with significant help from the city council and partners (to be measured from 1/4/06 to 31/3/08)	LPSA T6	1,683 from 1/10/04 to 30/9/05		n/a	1,800 (3,840)	1,800 (3,840)		
CYP5 Improved attainment at KS1, 2 and 3 with particular focus on pupils	5.1 % of children who attain Level 2B or better at the end of Key Stage 1 in reading	LPSA T1	70% (all summer 2004)	72%	n/a	71% (72%) (All summer 2006)	72% (73.5%) (All summer 2007)	73.5% (75.5%) (All summer 2008)	
in the bottom quartile	5.2 % of children who attain Level 2B or better at the end of Key Stage 1 in writing	LPSA T1	63%	62%	n/a	64% (65%)	65% (66.5%)	66% (68%)	
	5.3 % of children who attain Level 2B or better at the end of Key Stage 1 in maths	LPSA T1	74%	72%	n/a	74.5% (75.5%)	75% (76.5%)	75.5% (77.5%)	
	5.4 % of children who achieved level 2C at the end of Key Stage 1 in Reading in Summer 2004 who go on to achieve level 4 or better at the end of Key Stage 2 in English	LPSA T1	54%		n/a	58% (59%)	62% (64%)	66% (69%)	
	5.5 % of children who achieved level 2C at the end of Key Stage 1 in Writing in Summer 2004 who go on to achieve level 4 or better at the end of Key Stage 2 in English	LPSA T1	58%		n/a	62% (63%)	67% (69%)	72% (75%)	

Outcome	Performance Indicators	Links	Baseline	Actual		Page			
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference
	5.6 % children who achieved level 2C at the end of Key Stage 1 in Maths in Summer 2004 who go on to achieve level 4 or better at the end of Key Stage 2 in Maths.	LPSA T1	31%		n/a	34% (35%)	38% (40%)	42% (45%)	
	5.7 %The percentage of children who achieved level 3 or below at the end of Key Stage 2 in Summer 2005 who go on to achieve level 5 or better at the end of Key Stage 3 in English	LPSA T1	27%	38%	n/a	28% (29%)	29% (31%)	30% (33%)	
	5.8 % of children who achieved level 3 or below at the end of Key Stage 2 in Summer 2005 who go on to achieve level 5 or better at the end of Key Stage 3 in Maths	LPSA T1	33%	33%	n/a	34% (35%)	34% (36%)	35% (38%)	
	5.9 % of children who achieved level 3 or below at the end of Key Stage 2 in Summer 2005 who go on to achieve level 5 or better at the end of Key Stage 3 in Science	LPSA T1	6%	16%	n/a	8% (9%)	10% (12%)	11% (14%)	
	5.10 % achieving level 4 and above in English at the end of KS2		73%	76%	n/a	78%	79%		
	5.11 % achieving level 4 and above in Maths at the end of KS2	CS	70%	73%	n/a	78%	79%		
	5.12 % achieving level 5 and above in English at the end of KS3	CS	68%	71%	n/a	76%	77%		

Outcome	Performance Indicators	Links	Baseline	Actual	Targets				Page		
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference		
	5.13 % achieving level 5 and above in maths at the end of KS3		71%	71%	n/a	75%	76%				
	5.14 % achieving level 5 and above in science at the end of KS3		62%	71%	n/a	73%	74%				
	5.15 % achieving level 5 and above in ICT at the end of KS3		65% (actual for 05-06)	66%	n/a	74%	75%				
	5.16a % achieving 5 + A* to C GCSE – city wide	NR	TBC	Targets to	be developed	I. Narrowing th	ie gap between [	Derby average a	nd NR areas		
	5.16b % achieving 5 + A* to C GCSE – neighbourhood	NR	TBC								
	5.17a % achieving Level 4 and above for Key Stage 2 (English and Maths – city wide	NR	TBC	Targets to	be developed	I. Narrowing th	ie gap between [	Derby average a	nd NR areas		
	5.17b % achieving Level 4 and above for Key Stage 2 (English and Maths) - neighbourhood	NR	TBC								
Achieve econo	mic well-being										
CYP6 Better opportunities and outcomes for families and young people in the 14-19 phase of education	6.1a Decrease in % of 16-18 yr olds, including teenage parents, not in education, employment or training (mandatory where Connexions is included) – citywide	CS NR	9.5% (Nov 2004)	9.70% 26% n/a	Non teenage mothers – 9% Teenage mothers – 33% Combined 8.2%	8.0% combined	7.8%	7.4% (Novembe 2010)	r		
	6.1b % of 16-18 yr olds not going into education, employment or training – neighbourhood*	NR	TBC	Baseline will be developed by May 2006. Target to reflect narrowing the gap between Derby average and NR areas							

Outcome	Performance Indicators	Links	Baseline	Actual		Tar	gets		Page
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference
	6.2 Number of unsuitably accommodated 16 – 19 year olds i.e. emergency/temporary accommodation, B & B, friends' floor*		TBC	n/a	n/a	101	86	69	
	<ul> <li>6.3 Stock and take up of affordable childcare</li> <li>i) Maintain and sustain 90% of stock of childcare places in each area panel across 3 year span*</li> <li>ii) Increase in the stock of high quality child care places for all 0-14 year olds whose parents want one with a focus on out of school and childminding provision*</li> <li>NB – targets split 50% advantaged and 50% disadvantaged areas for both childminders and out of school places</li> </ul>		Establish baseline of childcare stock by 31 <sup>st</sup> March 2006 and baseline of vacancies	n/a	n/a	TBC 225 (100 out of school places and 125 childminding places)	TBC 225 (100 out of school places and 125 childminding places)		

Outcome	Performance Indicators	Links	Baseline	Actual			Page		
				2005-06	2005/06	2006/07	2007/08	Beyond	Reference
Make a positive	contribution								
CYP7 Greater involvement and inclusion of children and young people	7.1 Number of young people involved in consultative forums* (see narrative below)		504 (04/05)	n/a	n/a	750	TBC		
	7.2 % of total absence (authorised and unauthorised) for primary schools, as measured by half day sessions missed (measured in summer 2007 and 2008)	LPSA T2	5.43% (03/04)	6.43%	5.23%	5.1%	5.1% (5.0%)	5.0% (4.9%)	
	7.3 % of total absence (authorised and unauthorised) for secondary schools, as measured by half day sessions missed (measured in summer 2007 and 2008)	LPSA T2	8.26% (03/04)	8.42%	8.1%	8.0%	8.0% (7.9%)	7.9% (7.8%)	
	7.4 Number of confirmed permanent exclusions for all schools (cumulative over 3 years)	LPSA T2	100 (03/04)	87	n/a	80 (64)	70 (52)	60 (42)	
	7.5 Participation in enterprising activities for all 13 - 19 yr olds:								
	i) Enterprise Education*		2093	n/a	n/a	2156	2220	2290	
	ii) Work Experience*		3000	n/a	n/a	3090	3185	3285	
	iii) All young people participating in existing accredited schemes including D of E Award*		1380	n/a	n/a	1530	1610	1690	

## Economic Development and Enterprise

Outcome	Performance Indicators	Links	Baseline	Actual		Targ	ets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
EDE1 To increase entrepreneurial activity in	1.1 Number of new businesses created*		77 (04/05)	n/a	n/a	83	84		
sustainable enterprise	1.2 Number of businesses surviving 24 months*		70	n/a	n/a	74	75		
	1.3 Net change in business stock (registrations – de- registrations ONS) – citywide only	NR	ТВС	To be deve	loped				
	1.4 Number of business receiving grant support (Derwent NDC)*		21	n/a	n/a	29	ТВС		
EDE2 To raise the skill levels of the local population with clear reference to local	2.1 Number of people of working age gaining basic skills as part of the skills for life strategy*		1371 (academic year Sept – Aug) LSC funded	n/a	n/a	1385	TBC		
to local business need	2.2 Number of people of working age who are supported in achieving at least a full first level 2 qualification or equivalent*		No baseline – to be confirmed at end of 05-06	n/a	n/a	Target to be set	Target To be set		

Outcome	Performance Indicators	Links	Baseline	Actual		Tarç	gets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
EDE3 To improve the attractiveness of Derby to investors	3.1 Public and private infrastructure investment levered (£million/ %private)*	Proxy estimates based on Cityscape priority projects	n/a	n/a	n/a	£19.47m	£23.411m		
EDE4 To support growth and productivity in each of the 4 city growth clusters – high value engineering, retail, tourism, creative industry	4.1 Gross Value Added per capita (using earnings data to proxy-measure – LFS)*	CS	4%	n/a	n/a	4.75%	5%		
EDE5 To maximise the	5.1a % of households with incomes under £15k – citywide	NR	ТВС	To be deve	loped				
benefits of investment for local labour and businesses	5.1b % of households with incomes under £15k – neighbourhood	NR	ТВС	Narrowing	the gap betwee	en best and wors	st neighbourhoo	ods	
	5.2 Unemployment rate (claimant count) ONS – citywide	NR	To be determine d	To be deve	loped				
	5.2 Unemployment rate (claimant count) ONS - neighbourhood	NR	To be determine d	Narrowing	the gap betwee	en best and wors	st neighbourhoo	ods	

Outcome	Performance Indicators	Links	Baseline	Actual	Targets				Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
	5.3 Number of tender opportunities advertised on Source Derbyshire*		26 (04/05)	n/a	n/a	50	75		
	5.4 Number of jobless residents gaining sustained employment (measured over three year period)	LPSA T11	Nil		0 (0)	0 (75)	0 (100)		
	5.5 Number of residents under notice of redundancy gaining sustained employment (measured over three year period)	LPSA T11	Nil		0 (0)	0 (20)	0 (30)		

## Healthier Communities and Older People

Outcome	Performance Indicators	Links	Baseline	Actual		Та	rgets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
HCOP1 To support older people and adults with chronic health problems to stay out of hospital and	1.1 The difference in the number of emergency unscheduled acute and community hospital bed days occupied by a person aged 75 or over in NHS hospitals in Derby City area (to be measured 1/4/07 to 31/3/08)	LPSA T5	67,039 (03-04)		-1% (-2.5%)	-2.5% (-5%)	-5% (-7.5%)		
long-term care and live independently	1.2 Admissions of supported residents aged 65 or over to residential / nursing care*		118.8 (04-05)	n/a	n/a	105.0	99.0		
HCOP2 To increase life expectancy and reduce mortality rates from stroke, heart disease and cancer	2.1 The number of people accessing a smoking cessation service in Derby who are confirmed to have quit at the four week stage and confirm they have remained non- smokers at the 52 week stage (to be measured between 1/4/06 and 31/3/08)	LPSA T12	340 (2005)		340	374 (486)	428 (559)	To be measured in June 2009 survey	
	2.2a The number of people participating in smoking cessation programmes - citywide	NR	ТВС	To be deve	oped.				
	2.2b The number of people participating in smoking cessation programmes - neighbourhood	NR	ТВС	Reduction t	oetween best a	nd worst neighb	ourhoods		

Outcome	Performance Indicators	Links	Baseline	Actual		Та	irgets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
	2.3 The number of young people in school years 4, 8 and 10 participating in at least 7 hours of moderate intensity sport and physical activity each week, expressed as a % of all children and young people in these school years	LPSA T7	See CYP 4.2						
	2.4 Halt the rise in adult obesity by reducing the number of adults with a BMI of greater than 30		23.8% (04-05)	24.20%	24.3%	24.3%	24.3%		
HCOP3 To reduce health inequalities – both morbidity	3.1a Life expectancy at birth - reduce the gap between Derby and England/Wales by 10% by 2010 – citywide	NR	M 74.5 F 80.1 (95-97)		M 76.3 F 81.3	M 76.7 F 81.5	M 77.0 F 81.74	M 78.1 F 82.5 (2010)	
and mortality – between Derby population and neighbourhood	3.1b Reduce the gap between NR areas and Derby by 10% by 2010 - neighbourhood	NR	TBC	Reduction I	between best a	and worst neight	oourhoods		
S	3.2a Premature mortality rates for cardiovascular disease - reduce the rate by 40% by 2010 – citywide	CS NR	146.9 (95-97)		117.5	111.6	105.8	88.1 (2010)	
	3.2b Reduce the gap between NR areas and Derby by 40% by 2010 – neighbourhood	NR	TBC	Reduction between best and worst neighbourhoods					
	3.3a Premature mortality rates for cancer – reduce the rate by 20% by 2010 – citywide	CS NR	136.1 (95-97)		122.5	119.8	117.1	108.9 (2010)	

Outcome	Performance Indicators	Links	Baseline	Actual		Та	rgets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
	3.3b Reduce the gap between NR areas and Derby by 20% by 2010 - neighbourhood	NR	TBC	Reduction	between best a	and worst neight	oourhoods		
	3.5 % of adults undertaking 30 minutes of exercise 5 times a week		TBC in Apr 06	n/a	n/a	ТВС	TBC		
	3.6 % of adults participating in at least 30 minutes of moderate intensity sport and active recreation (including walking on 3 or more days per week*		TBC in Apr 06	n/a	n/a	твс	TBC		
	3.7 % of population volunteering in sport and physical activity for at least one hour per week*		TBC in Apr 06	n/a	n/a	ТВС	TBC		
HCOP4 To improve condition management as part of a holistic approach to rehabilitation	4.1 Number of incapacity benefit recipients referred to conditional management programme		141 (04-05)	769	240	300	375		
HCOP 5 Reduce mortality rates from suicide and undetermined injury	5.1 Reduction in mortality rates from suicides and undetermined injury – reduce the baseline by 20% by 2010*		8.11 (95-97)	n/a	n/a	7.14	6.98	6.49 (2010)	

Outcome	Performance Indicators	Links	Baseline	2005-06	Targets		Targets		Page
					2005-06	2006-07	2007-08	Beyond	Reference
HCOP 6 Increase in volunteering around older people	6.1 Number of prospective volunteers referred to older people's organisations by Derby City Volunteer Centre		n/a	282.00	60	120	120		

## Safer and Stronger Communities

Outcome	Performance Indicators	Links	Baseline	Actual		Т	argets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
SSC1 To reduce crime, the harm	1.1 Overall BSC comparator crimes	CS	21,474 (03-04)	16,925	18,502	17,833	17,165		
caused by illegal drugs and to reassure the public, reducing	1.2 Violent crime (city centre) - (based on target of 4,017 (3,843) over 3 years)	LPSA T8	1,456 (04-05)	1,338	1,339 (1,281)	1,339 (1,281)	1,339 (1,281)		
the fear of crime and ASB	1.3 Domestic violence – number of recorded incidents (based on target of 13,156 (13,580) over 3 years)	LPSA T4	4,244 (04-05)	4,569	4,385 (4,526)	4,385 (4,526)	4,385 (4,526)		
	1.4 Domestic violence - % of repeat incidents (over three years)	LPSA T4	37.2% (04-05)	36.07%	37.2% (33.5%)	37.2% (33.5%)	37.2% (33.5%)		
	1.5a Domestic burglary - number of recorded incidents- citywide	NR	3,052 (03-04)		1,831	1,831	1,831		
	1.6 Criminal damage (based on target of 16,395 (15,945) over 3 years)	LPSA T9	5,980 (04-05)	5,921	5,465 (5,315)	5,465 (5,315)	5,465 (5,315)		
	1.7a Incidents of anti-social behaviour based on police calls for assistance - citywide	CS NR	10,966 (04-05)	10,500	10,235	9,504	8,773		
	1.8 Provision of intensive family support for anti-social behaviour cases*		0	n/a	n/a	30	40		
	1.9 Number of adult problematic drug users receiving treatment		685 (03-04)		889	ТВС	TBC		

Outcome	Performance Indicators	Links	Baseline	Actual		Т	argets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
SSC2 To empower local people to have a greater voice and influence over local decision making and delivery of services	2.1 Proportion of adults who feel able to influence decisions affecting their local area – citywide only	CS NR	38%	42%	40%	42%	44%		
	2.2 % of residents who affirm that they carried out voluntary work in an organisation once a month or more in the past year*		To be establishe d in Jan 2007	n/a	n/a	n/a	TBC		
	2.3 Number of forums where local residents are involved in decision making*		TBC	Definition a					
	2.4 % of people who consider their local area is a place where people from different backgrounds get on well together*		57% (04-05)	n/a	n/a	67%	69%		
	2.5 % of residents who think that for their local area, over the past three years cultural facilities have got better or stayed the same (for example, cinemas, museums)*	CS	58% (03-04)	n/a	n/a	70%	n/a (survey undertaken every 3 years)		
	2.6 % of residents who think that for their local area, over the past three years sport and leisure facilities have got better or stayed the same*	CS	60% (03-04)	n/a	n/a	68%	n/a (survey undertaken every 3 years)		
SSC3 To have cleaner, greener and safer public spaces	3.1 % of relevant land and highways assessed as having combined levels of detritus that falls below an acceptable level – citywide only	CS NR	25% (03-04)	22%	20%	19%	17%		

Outcome	Performance Indicators	Links	Baseline	Actual		T	argets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Page         Reference
	3.2 % of relevant land and highways from which unacceptable levels of graffiti are visible*		n/a	11.00%	n/a	7%	6%		
	3.3 % of relevant land and highways from which unacceptable levels of fly posting are visible*		n/a	3%	n/a	4%	3%		
	3.4 Yearly reduction in the total number of incidents and increase in total number of enforcement actions taken to deal with fly tipping*		n/a	4	n/a	4	3		
	3.5 Reduce numbers killed & seriously injured in road accidents (three year average)	LPSA T3	125 (2002) 100 (2003) 117 (2004)	102	104 (99)	104 (99)	104 (99)		
	3.6 % of total tonnage of household waste recycled – citywide only	NR	14.95%	16.46%	18%	19%	20.5%		
SSC4 To improve the	1.1b Overall crime rate – neighbourhood	NR	TBC	Reduction	in gap betwee	en worst and be	est neighbourh	oods	
quality of life in the most	1.5b Domestic burglary – neighbourhood	NR	TBC	Reduction	in gap betwee	en worst and be	est neighbourh	oods	
disadvantaged neighbourhoods and ensure	1.7b Incidents of ASB - neighbourhood	NR	TBC	Reduction	in gap betwee	en worst and be	est neighbourh	oods	
service providers are	4.4a % vacant property - citywide	NR	TBC		+1%	+1%	+1%		
more responsive to neighbourhood	4.4.b % vacant property – neighbourhood	NR	TBC	Reduction	in gap betwee	en worst and be	est neighbourh	oods	
needs and improve delivery	4.5a % of housing stock not meeting decent homes standard – citywide	NR	5.66% (04-05)		2.0%	1.8%	1.6%		

Outcome	Performance Indicators	Links	Baseline	Actual		Т	argets		Page
				2005-06	2005-06	2006-07	2007-08	Beyond	Reference
	4.5b % of housing stock not meeting decent homes standard – neighbourhood	NR	TBC	Reduction	in gap betwe	en worst and b	est neighbourh	oods	
	4.6a Annual % of properties being re-let on Council housing estates – citywide	NR	ТВС	To be deve	eloped by Ma	y 2006.			
	4.6b Annual % of properties being re-let on Council housing estates - neighbourhood	NR	ТВС	Reduction	in gap betwe	en worst and b	est neighbourh	oods	
	4.7 Number of eligible, unintentionally homeless and in priority need, acceptances (to be measured 1/4/07 to 31/3/08)	LPSA T10	1,048 (04-05)	833	1,048 (975)	1,048 (975)	1,048 (975)		
	4.8 Affordable dwellings completed as a % of housing completions on sites of 25 or more*	CS	25%	n/a	n/a	25%	25%		

## 2006-09 Corporate Plan priorities and outcomes

[Narrative to be added]

## Reporting performance and setting targets by Council outcomes

On the following pages, we have included a number of performance indicators under each outcome that are used to measure aspects of our performance. We have set targets and made comparisons with other councils similar to us.

Our 2004-05 performance is based on audited figures and it is these that we use for comparisons against all unitary councils.

Our performance for 2005-06 is based on the actual financial year end figures as at 31 March 2006. Where this has not been possible, we have used the best estimate of the year-end figure.

We have set targets against each indicator for one year, two and three years ahead. Targets demonstrate our intentions, provide an incentive to improve performance and make sure we are accountable. There are some indicators where targets have been developed to meet a nationally required level of performance. For these indicators we include a note in the tables. All future targets are based on the 2005-06 definition for each indicator (or recent updates for 2006-07).

Most of these indicators are national Best Value Performance Indicators, BVPIs, specified by the government. We have also set some local indicators to help us measure our progress towards our priorities and objectives and we will continue to develop these. The Local Area Agreement, LAA and Local Public Service Agreement, LPSA, indicators are also detailed. A reference in the table for each indicator shows whether it is a BVPI, local, LAA or LPSA indicator. The tables show where indicators relate to Corporate Plan 2006-09 priorities, our LPSA, LAA and business and other plans.

The first row of the table in respect of each indicator shows the 2006-07 status of the indicator – whether the definition remains the same or has been amended, or if the indicator is new or has been deleted, compared to the position in 2005-06.

The performance and targets of the educational attainment BVPIs refer to exams taken in the previous summer term. The actual 2004-05 performance refers to exams taken in the summer 2005.

The target status column provides a rating for each of the indicators, based on our actual 2005-06 performance compared to the 2004-05 targets we set.

Here are the status ratings.

- A Where our actual performance has improved by more than 5% than the target for 2005-06.
- **B** Where our actual performance is within a 5% range above or below the target for 2005-06.
- **C** Where our actual performance is worse by more than 5% than the target for 2005-06.

Using the key below, the 'Trend' column shows whether our actual performance for 2005-06 is better, worse or remains the same compared to our actual performance for 2004-05.

- ↑ We use this to show where our actual performance for 2005-06 is better than our actual performance for 2004-05.
- ✓ We use this to show where our actual performance for 2005-06 is worse than our actual performance for 2004-05.
- ➔ We use this to show where our actual performance for 2004-05 is the same as our actual performance for 2004-05.
- **N/A** This means not available where the performance indicator is new or significantly amended for 2005-06, which means we cannot make a comparison with 2004-05.

Tables with financial performance indicators do not include any comparative data. The Audit Commission advise that comparing financial performance against other unitary councils can be misleading as the level of spending may be based on local policy and may vary from council to council.

Estimated quartile position compares our 2004-05 performance to the national 2004-05 quartile values for unitary councils. The Audit Commission will update these quartile values late in 2006, which may mean that the quartile position quoted in the Plan may change. Our quartile position is determined by the performance of all unitary councils. If all other unitary councils performance were to improve but our performance stayed the same it is likely that our position in the quartiles would fall.

#### Overview of our performance

You can measure our performance in a number of ways. Using other, similar councils' performance as a comparison, you can rate our performance against:

- what we achieved last year
- the targets we set, and
- what you expect of the services we provide.

We highlight where our performance is above, on or below target.

We need to use the information we collect in a consistent way so that we can compare our performance with others. The most full and up-to-date information available are the actual audited figures, which are based on the national indicators for 2004-05. These help us compare our performance - although other councils have to take account of their own local situation and, as a result will have different priorities.

#### **Councils similar to Derby**

In this Plan, you will find comparative information against all 47 of the UK's unitary councils. These are the councils that are most similar to Derby. The Government and Best Value inspectors normally judge our performance against all unitary councils and set national targets on this basis – if not on data from all councils, which is the approach being taken in the CPA.

# Information used in the analysis of overall performance and performance against the councils priorities.

The quartile positions in both tables relate to national indicators only and are based on 2004-05 quartile positions given by the Audit Commission. Some national indicators have not been included in the quartile analysis for example because they are financial measures or are indicators measured from 2005-06 onwards.

Both the target and trend analysis include local indicators and BVPIs. Not all indicators had targets set for 2005-06 therefore the number of indicators differs when analysing target and trend positions for the year.

The analysis of performance outlined in the tables on pages 54 – 55 do not detail performance across the Best Value Satisfaction Indicators as the performance data relates to the previous year of 2004-05. Only the summary performance figures for the Council's Improving Customer Service priority on page 78 include the satisfaction survey results as they are a useful means of measuring achievement against the priority.

#### **Overall performance 2005-06**

The table, below left, shows the performance for Derby City Council's national and local performance indicators.

Overall	<b>Total Pls</b>	
performance	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
↑ Better		
Same		
N/A*		
Total		

Council priority	Total Pls	
performance	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
↑ Better		
➔ Same		
✓ Worse		
N/A*		
Total		

\*N/A figures are not included in the percentage calculations

#### Performance across council priorities in 2005-06.

The table, above right, shows Derby City Council's performance in achieving its local priorities. The indicators used in the analysis are those, which are listed under the council 's priority performance review sections, pages 57 to 93.

As the tables above highlight there are no significant differences in the performance trends when comparing performance against the council's priorities and the Councils performance across the range of national and local performance indicators.

In the next tables, we include comparisons of the 2005-06 performance indicator data with what we had for 2004-05.

#### Actual to unitary comparison

The table shows the number of national performance indicators in each quartile for Derby City Council, when compared to all unitary councils. The comparisons use the actual figures for 2003-04 and 2004-05. The percentages do not include performance indicators where we do not have the information for the quartile position data is not available or it does not apply.

	2005-06		2004-05	2004-05			
Quartile position*	Number %		Number	%			
Тор			33	31%			
Upper middle			34	32%			
Lower middle			26	24%			
Bottom			14	13%			
Total			107	100%			

\*based on 2004-05 quartile positions given by the Audit Commission

The national quartile data will be updated in autumn 2005 to reflect trends in performance nationally.

#### Actual to target comparison

The table shows the 'Target status' rating for each performance indicator that has a 2005-06 actual and 2005-06 target figure. For comparison, we give the same information for the 2004-05 figures. Percentages do not include indicators where figures are available but we cannot compare them with the previous year. This could be, for example, because of a change in the way the figures are calculated between setting a target and calculating the actual.

	2005	-06	2004-05		
Target status	Number	%	Number	%	
A – above target			32	25%	
B – on target			65	50%	
C – below target			33	25%	
Total			130	100%	

The improvement may be the result of improved performance together with more realistic and robust target setting.

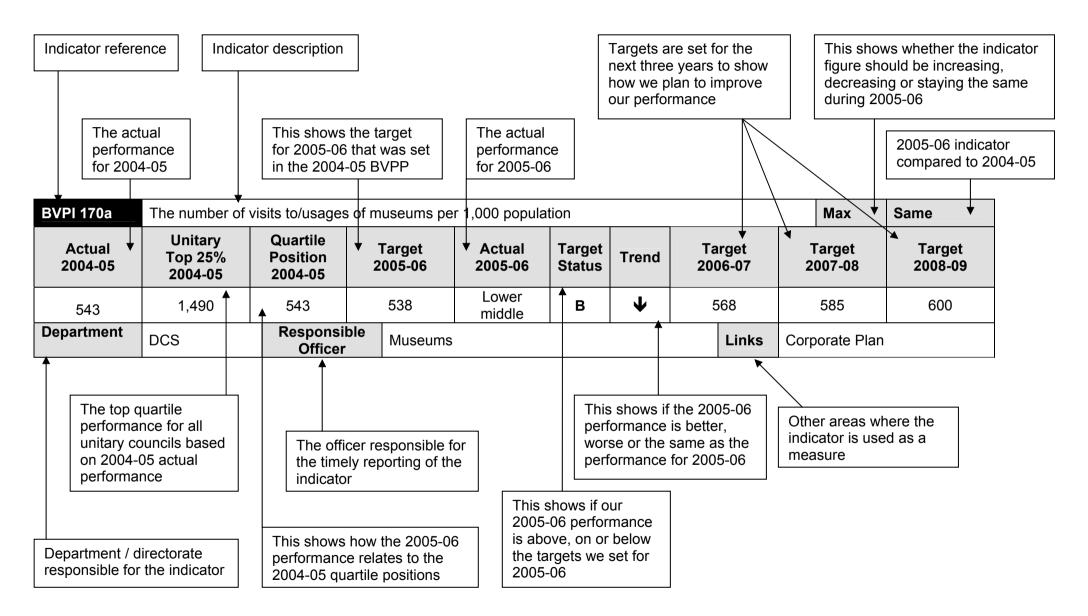
#### 2004-05 actual to 2005-06 actual comparison

This table shows the 'Trend status' for each performance indicator that has a 2004-05 actual and 2005-06 actual figure. To allow us to make a comparison, we give the same information for the 2003-04 and 2004-05 actual figures. The percentages do not include indicators where we could not make comparisons. This could be because of a change in the way we calculated the percentages between the two years.

	2004-05 to	2005-06	2003-04 to 2004-05			
	Number %		Number	%		
↑ Better			84	62%		
→ Same			17	13%		
			34	25%		
Total			135	100%		

During 2006-07, we will want to continue to increase the proportion of PIs where performance is improving compared to last year.

### Performance indicator table example



Priority 1 – Improving the quality of life in Derby's neighbourhoods

#### Our performance

	Total PIs				
	Number				
Quartile position					
Тор					
Upper middle					
Lower middle					
Bottom					
N/A*					
Total					
Target status					
A – above target					
B – on target					
C – below target					
N/A*					
Total					
Trend					
↑ Better					
Same					
N/A*					
Total	i a a la al in				

\*N/A figures are not included in the percentage calculations. N/A relates to figures where no comparison can be made, for example, new indicators, definition changes.

CP 1.1ai	Neighbourhood teams established which include neighbourhood wardens and enforcement officers							Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									
Department	Regeneration and Communi	ty Respons	ible Officer	Director of Partnershi	៍Community S p	Safety	Links		
CP 1.1aii	Overall Crime	rate - neighbo	ourhoods						New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									
Department	Regeneration and Communi	ty Respons	ible Officer		Director of Community Safety Partnership			LAA	
CP 1.1bi	Reduction in f	inal warnings	of children loo	oked after				Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									
Department	Children and Young People'sResponsible OfficerHead of Assessment and Care Planning ServicesLinks								
CP 1.1 bii	Reduction in reprimands of children looked after						Minimise	New 06/07	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									

Department	Children and Young People Services	's Respons	ible Officer		Head of Assessment and Care Planning Services		Links		
CP 1.1 biii	Reduction in convictions of children looked after							Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									
Department	Children and Young People'sResponsible OfficerHead of Assessment and Care Planning Services				Links				
BV126	Domestic burg	glaries per 1,0	00 household	s				Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
17.85	N/A	N/A	18.13	13.94	Green	1			
Department	Regeneration and Communi	ty Respons	ible Officer	Director of Partnershi	Community S	Safety	Links		
BV127a	Violent crimes	per 1,000 po	pulation					Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
30.28	N/A	N/A	29.64%	26.51%	Green	1			
Department	Regeneration and Community         Responsible Officer         Director of Community Safety Partnership					Links			
Bv127b	Robberies per 1,000 population							Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

2.16	N/A	N/A	2.26	2.10	Green	↑			
Department	Regeneration and Communi	ty Respons	ible Officer	Director of Community Safety Partnership			Links		
BV128a	Vehicle crimes per 1,000 population							Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
15.21	N/A	N/A	15.15	13.17	Green	1			
Department	Regeneration and Communi	ty Respons	ible Officer	Director of Community Safety Partnership			Links		
BV215a	Average no. o	f days taken t	o repair a stre	et lighting fa	ault			Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A	10.00	10.08	Amber	N/A	8 days	5 days	5 days
Department	Regeneration and Communi	ty Respons	ible Officer			I	Links		
BV215b	Average time	taken to repai	r a street light	ting fault – D	NO			Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A	N/A	33.33	N/A	N/A	25 days	25 days	25 days
Department	Regeneration and CommunityResponsible OfficerLinks						Links		
BV218a	% of new reports of abandoned vehicles investigated within 24 hours							Maximise	New 05/06

#### Reducing crime and anti-social behaviour

Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A	N/A	Missing					
Department	Environmenta Services	Respons	ible Officer	Group Lea	der – Public I	Health	Links		
BV218b	% of abandon	ed vehicles re	moved within	24 hours				Maximised	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A	85.00%	82.80%	Green	N/A			
Department	Environment	Respons	ible Officer	Group Leader – Public Health			Links		
BV225	Actions taken	against dome	stic violence p	ber 1,000 pc	pulation			Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A	N/A	Missing					
Department	Regeneration and Communi	Rachance	ible Officer	Director of Partnershi	Community S	Safety	Links		1

#### Our performance in achieving this key outcome

	Total Pls	6
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
➔ Same		
N/A*		
Total		

CP 1.2aii	Number of N	IEAT jo	bs rec	eived and comp			erent zones			Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positio	ile	Target 2005-06		tual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Regeneratio Community	n and	Resp	onsible Officer		Directo Partner	r of Communi ship	ty Safety	Links		
CP 1.2di	Number of p	ropertie	es mac	le more energy	effi	cient				Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Target 2006-07	Target 2007-08	Target 2008-09				
New for 06/07											
Department	Resources		Resp	onsible Officer			nt Director Ho Services	ousing and	Links		
CP 1.2dii	Number of v	ulnerat	le hou	seholds living i	n de	ecent ho	mes (70% by	2010)		Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Resources		Resp	onsible Officer			nt Director Ho Services	ousing and	Links		
CP 1.2ei	Number of h	ouseho	olds tał	ken out of fuel p	ove	erty				Maximise	New 06/07
Actual 2004-05	Unitary Estimated Quartile Quartile Position Position Target 2005-06 Actual 2005-06 Target 2005-06 Target 2004-05 Target 2004-05									Target 2007-08	Target 2008-09
New 06/07									1,000	1,000	1,000
Department	Resources		Resp	onsible Officer			nt Director Ho Services	ousing and	Links		

CP 1.2fi	Number of n	ew hor	nes pro	ovided (Afforda	ble	Housing	new Build Co	mpletion)		Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									144	259	150
Department	Resources		Resp	onsible Officer			nt Director Ho Services	ousing and	Links		
CP 1.2hi	Number of e	ligible,	uninte	ntionally home	ess	and in p	riority need, a		Minimise	New 06/07	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,										
Department	Resources		Resp	onsible Officer			nt Director Ho Services	ousing and	Links	LAA, LPSA	
BV2a	The level of	the Eq	uality	Standard for Lo	cal	Governn	nent to which	the authority	/ conforms	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
2.00	N/A	N/A		2.00	2.0	00	Green	<b>→</b>	3.00	3.00	3.00
Department	Corporate an Adult Social Services	nd	Resp	onsible Officer			1	1	Links		
CP2b	The duty to	promot	e race	equality						Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06Actua 2005-			Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

84.00	84.00	Тор		100	10	00	Green	<b>↑</b>	100%	100%	100%
Department	Resources	1	Resp	onsible Officer	<u> </u>				Links		
BV17b	% of econor	mically	active	minority ethnic of	com	nmunity p	opulation			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
12.09%	7.40%	Тор		12.09%	12	2.09%	Green	<b>→</b>	12.09%	12.09%	12.09%
Department	Corporate a Adult Social Services		Resp	onsible Officer			I		Links		I
BV64	No. of privat	te secto	or vaca	nt dwellings tha	t ar	e returne	ed into occupa	ation or dem	olished	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile	Target 2005-06			Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
91.00	91.00	Тор		109.00	69	0.00	Red	¥			
Department	Resources		Resp	onsible Officer	1				Links		
BV106	Percentage	of new	homes	s built on previo	usly	/ develop	bed land			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
53.43%	96.79%			56.00%	56.00% Missing				58%	60%	60%
Department	Regeneration Community Services		Resp	onsible Officer				1	Links		1
Bv174	Racial incide	ents red	corded	by the authority	/ pe	r 100,00	0 population			Minimise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ated ile	Target 2005-06	Ac	tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
143.00	56.00	Lower Middle		141.00	22	4.00	Red	₽	274	324	374
Department	Corporate an Adult Social Services		Respo	onsible Officer	J				Links		
BV175	% of racial ir	ncident	s that r	esulted in furthe	er a	ction				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
97.6%	100%	Тор		97.6%	10	0%	Green	<b>↑</b>	99%	99%	99%
Department	Corporate an Adult Social Services	nd	Respo	onsible Officer			I	I	Links		
BV183i	The average	e length	of stag	y in bed and bre	eak	fast acco	ommodation			Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
2.80	2.00	Upper Middle		3.00	2.	50	Green	<b>↑</b>			
Department	Resources		Respo	onsible Officer					Links		
BV183ii	The average	e length	of sta	y in hostel acco	mm	odation				Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

								0			
0.00	0.00	Тор		0.00	0.	00	Green	<b>→</b>			
Department	Resources		Resp	onsible Officer			I		Links		
BV184a	The proporti	on of L	A hom	es which were i	not	decent				Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile			ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer	cer		1		Links		1
BV184b	% change in	propo	rtion of	non-decent LA	on-decent LA hon					Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer					Links		1
BV199a	The proporti	on of re	elevant	and and highv	vay	s having	combined de	posits of litte	r and detritu	s Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
19.00%	12.80%	Lowe Middl		20.00%	22	2.00%	Red	↓			
Department	Environmen Services	tal	Resp	onsible Officer	er				Links	LAA	
Bv199b	% of land/hi	ghways	from v	which unaccept	able	e levels o	of graffiti are v	risible		Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Act		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

N/A	N/A	N/A		N/A	11	1.00%	N/A	N/A			
Department	Environmen Services	tal	Resp	onsible Officer	<u> </u>				Links	LAA	
199c	% of land/hi	ghways	from v	which unaccept	able	e levels o	of fly-posting	are visible		Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	N/A 3.00		N/A	N/A			
Department	Environmen Services	tal	Resp	onsible Officer	<u> </u>				Links	LAA	1
BV199d	Reduction ir	n the nu	umber o	of fly-tips and in	cre	ase in er	nforcement a	ction		Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	4.	00	N/A	N/A			
Department	Environmen Services	tal	Resp	onsible Officer	<u>I</u>				Links	LAA	1
BV202	No. of peopl	e sleep	oing rou	ugh on a single	nig	ht				Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
7.00	N/A	N/A		7.00 7.00		00	Green	<b>→</b>			
Department	Resources	ces Responsible Officer				r			Links		
BV203	% change in	the av	verage	no. of families p	olac	ed in ten	nporary acco	mmodation		Minimise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Ac	ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
19.68%	N/A	N/A		20.00%	60	).53%	Red	₽			
Department	Resources		Resp	onsible Officer					Links		
BV213	No. of home population	less ho	useho	lds where Coun	cil i	intervent	ion resolved t	heir situatior	n per 1'000	Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		1.46	1.	76	Green	N/A			
Department	Resources		Resp	onsible Officer					Links		•
BV214	Proportion of	f home	less ho	ouseholds acce	oteo	d as hom	eless by the s	same Author	rity	Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
7.50%	N/A	N/A		7.00%	5.30%		Green	1			
Department	Resources		Responsible Officer						Links		

#### Reinvigorating the city centre and river areas

#### Our performance in achieving this key outcome

	Total Pls	•
	Number	
Our antilla in a aiti a ra	Number	70
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
Same		
N/A*		
Total		

# Reinvigorating the city centre and river areas

BV170a	No. of visits	to/usag	ges of r	nuseums per 1,	,000	) populat	tion			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
549.34	2,130			584.00	83	1.00	Green	<b>↑</b>			
Department	Regeneratio Community Services	n and	Resp	onsible Officer					Links		
BV170b	No. of those	visits o	of muse	eums that were	in p	erson pe	er 1,000 popu	lation		Maximise	Same
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
473.14	942.00			523.00	523.00 70		Green	<b>↑</b>			
Department	Regeneratio Community Services	n and	Resp	onsible Officer					Links		
BV170c	No. of pupils	visitin	g muse	eums and galler	ies	in organ	ised school gr	oups		Maximise	Same
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
8297.00	19,422.00			9,000.00	11 0	,054.0	Green	<b>↑</b>			
Department	Regeneratio Community Services	n and	Resp	onsible Officer					Links		
BV220	Compliance	agains	ainst the Public Library Ser			e Standa	ards (PLSS)			Maximise	New 05/06
Actual 2004-05	Unitary Top 25%Estimated Quartile PositionTarget 2005-06				tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	

### Reinvigorating the city centre and river areas

N/A	N/A	N/A		0.30	0.2	20	Red	N/A	0.20	0.20	0.20
Department	Regeneratio Community Services		Respo	onsible Officer					Links		

#### Our performance in achieving this key outcome

	Total Pls	;
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
➔ Same		
N/A*		

CP 1.4ai	NEAT teams	s established	for each prior	ity area							Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06		arget tatus	sin	end ice 04-05	Taro 200	get 6-07	Target 2007-08	Target 2008-09
New for 06/07												
Department	Environmen Services	tal Respo	nsible Officer		stant neerii	Director Wo	orks	and	Link	S		
Cp 1.4aii	Number of N	IEAT jobs re	ceived and cor	npleted							Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06		arget tatus	sin	end ice 04-05	Targ 200	get 6-07	Target 2007-08	Target 2008-09
New for 06/07												
Department	Environmen Services	tal Respo	nsible Officer		stant neerii	Director Wo	orks	and	Link	S		
CP4aiii	Amount of w	aste from NI	EAT areas that	is landfil	ed						Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06	Actual 2005-06		arget tatus	sin	end ice 04-05	Taro 200	get 6-07	Target 2007-08	Target 2008-09
New for 06/07												
Department	Environmen Services	tal Respo	nsible Officer		stant neerii	Director Wo	orks	and	Link	S		
CP 1.4bi (BV82ai)	% of total to	onnage of ho	usehold waste	arisings	arisings which have been recycled						Maximise	Same
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	Target 2005-06		Actual 2005-06Target statusTrend since 2004-05				2	arget 006-07	Target 2007-08	Target 2008-09
15.27%	16.035	Тор	18.00%	16.49	9%	Red <b>↑</b>						

Department	Environment Services	tal	Resp	onsible Officer				0	Links	LAA	
CP 1.4bii (BV82bi)	% of total to	nnage	of hous	ehold waste ar	isin	gs which	have been co	omposted		Maximise	Amended
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
6.61%	8.31%	Тор		9.50%	10	.08%	Green	1			
Department	Environment services	tal	Resp	onsible Officer					Links		
BV82a(ii)	Total tonnag	e of ho	ousehol	d waste recycle	ed					Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		20,332.00	19 5	,400.0	Amber	N/A			
Department	Environment Services	tal	Resp	onsible Officer	•				Links		
BV82b(ii)	Total tonnag	e of ho	usehol	d waste compo	ste	d / anaer	obically diges	sted		Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		9,857.00	11 0	,884.7	Green	N/A			
Department	Environment Services	tal	Resp	onsible Officer					Links		
BV82c (i)	% of the tota energy	al tonna	ige of h	ousehold wast	e ar	isings w	hich has beer	used to rec	cover	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

0.00%	0.26%	Media	an	0.00%	0.	00%	Red	<b>→</b>			
Department	Environmen Services	tal	Resp	consible Officer Li							
BV82c(ii)	Tonnage of	waste ı	used to	recover hear, p	oow	ver and o	ther energy s	ources		Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		0.00	0.	00	Green	N/A			
Department	Environmen Services	tal	Resp	onsible Officer	<u>1</u>		1		Links		
BV82d(i)	% of the tota	al tonna	ige of h	ousehold wast	e ai	arisings which has been landfilled				Minimise	Amended
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
78.12%	72.83%	Тор		75.50%	72	2.83%	Green	1			
Department	Environment services	tal	Resp	onsible Officer	er L						
BV82d(ii)	Total tonnag	e of ho	ousehol	d waste land fil	led					Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		93,032.00	93,032.00 85 7		Green	N/A			
Department	Environment services	tal	Resp	onsible Officer			1	1	Links		
BV84	Number of k	ilogran	ns of ho	ousehold waste	col	lected pe	er head			Minimise	

					_	<u> </u>		- 3			
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
505.01	488.05	Uppe Middl		525.00	50	4.31	Green	↑			
Department	Environmen <sup>®</sup> Services	tal	Resp	onsible Officer					Links		
BV84b	% change in	no. of	kilogra	ms of househol	d w	aste coll	ected			Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		6.10%	-0.	14%	Green	N/A			
Department	Environment Services	al	Respo	onsible Officer					Links		
BV86	Cost of wast	e colle	ction p	er household						Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
£37.20	N/A	N/A		£51.15							
Department	Environment Services	al	Resp	onsible Officer			I	1	Links		•
BV87	Cost of wast	e dispo	sal pe	r tonne for mun	icipa	al waste				Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
£37.42	N/A	N/A		£35.96							
Department	Environment services	al	Resp	onsible Officer			1	1	Links		
BV91a	% of population resident in the authority's area served by a collection of recyclables									Maximised	Amended

Actual 2004-05	Unitary Top 25% 2004-05	Esti Qua Pos		Target 2005-06	Ac	tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
100.00%	100.00%	Тор		100.00%	10	0.00%	Green	<b>→</b>			
Department	Environmenta services	l	Respor	sible Officer	<u>.                                    </u>			1	Links		
BV91b	% of househo	lds se	erved by	a collection of	f 2 r	ecyclabl	es			Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Esti Qua Pos		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		100.00%	10	0.00%	Green	N/A			
Department	Environmenta Services	I			<u> </u>				Links		
BV100	No. of days of	temp	orary tra	offic controls o	r ro	ad closu	re on traffic se	ensitive road	ds		
Actual 2004-05	Unitary Top 25% 2004-05	Estii Qua Pos		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Regeneration Community	and	Respor	sible Officer					Links		
BV102	Local bus serv	/ices	(passen	ger journeys p	er y	/ear)				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Esti Qua Pos		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
16,484,052.00	10,932,055. 00	Тор				,264,3 .00	Amber	•	16,543,4 27.00	16,543,427.00	16,543,427. 00
Department	Regeneration and CommunityResponsible Officer								Links		

BV178	% of footpaths	s and	other rig				sy to use	0		Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
81.49%	91.00%	Upp Mido		82.00%	82	.00%	Green	↑	84%	85%	85%
Department	Regeneration Community	and	Respor	sible Officer					Links		
BV187	Condition of fo	ootwa	у							Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
31.67%	15.00%	Bott	om	32.00%	36	.32%	Red	$\mathbf{+}$	32%	30%	28%
Department	Regeneration Community	and	nd Responsible Officer						Links		
BV216a	No. of sites of	poter	ntial cond	cern (land cor	ntan	nination)				Stabilise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		1440.00	14	40.00	Green	N/A			
Department	Environmenta Services	I	Respor	sible Officer	•				Links		
BV216b	% of sites whe	ere re	mediatio	n of the land	is no	ecessary	/			Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A						Green	N/A			
Department	Environmental Services Responsible Officer								Links		

Bv217	% of pollution	contr	ol improv	vements comp	olete	ed on tin	ne	0		Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		100.00%	10	0.00%	Green	N/A			
Department	Environmenta services		Respor	sible Officer					Links		
BV219a	No. of conserv	ation	areas ir	the local aut	hori	ty area				Stabilise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	Mi	ssing					
Department	Regeneration Community	and	Respor	sible Officer				1	Links		
BV219b	% of conserva	ition a	areas wit	h up-to-date c	har	acter ap	praisals			Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estir Qua Posi		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	Mi	ssing					
Department	Regeneration Community	and	Respor	sible Officer	<u> </u>				Links		
BV219c	% of conserva	ition a	areas wit	h published m	nana	agement	proposals			Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	25% Quartile Target				tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A N/A N/A				Mi	ssing					
Department	Regeneration Community	and	Respor	sible Officer					Links		

# Providing greater opportunities for people to participate in decisions about the area they live in

Our performance in achieving this key outcome

	Satisfaction PIs						
	Number	%					
Quartile position							
Тор							
Upper middle							
Lower middle							
Bottom							
N/A*							
Total							
Target status							
A – above target							
B – on target							
C – below target							
N/A*							
Total							
Trend							
↑ Better							
Same							
N/A*							
Total							

#### Providing greater opportunities for people to participate in decisions about the area they live in

CP 1.5ai	Percentage	of adul	ts who	feel they can in	nflue	ence dec	isions in their	local area		Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,										
Department	t Regeneration and Community Services Responsible Officer Director of Community Safety Partnership Links										
CP1.5ci	Number of s	chools	with so	chool councils						Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,								81	86	90
Department	Children and Young Peop Services		Resp	onsible Officer					Links		
CP1.5cii	Number of g	roups f	or wide	er participation						Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,								20	22	25
Department	Children and Young Peop Services		Resp	onsible Officer					Links		1
CP 1.5ciii	Numbers of	young	people	involved in par	ticip	bation ev	ents and infor	rming develo	opments	Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06						Target 2007-08	Target 2008-09

#### Providing greater opportunities for people to participate in decisions about the area they live in

New for 06/07	0			I			I		600	600	600
Department	Children and Young Peop Services		Respo	onsible Officer					Links		
CP 1.5civ	Number of c	hildren	looked	I after attending	refe	erence g	groups			Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07									80	90	100
Department	Children and Young Peop Services		Respo	onsible Officer					Links		
CP1.5di	Number of w	vebsite	hits							Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Resources		Resp	onsible Officer		Assista Service	nt Director De	emocratic	Links		
CP1.5dii	Number of A	rea Pa	nels w	ebcast						Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	0 Quartile 2005-06 2005-06 status Since 2006-							Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	ResourcesResponsible OfficerAssistant Director Democratic ServicesLin							Links			

# Priority 2 – Encouraging lifelong learning and achievement

# Providing an early and effective support for under performing schools to reduce the number of 'causing concern' schools

Our performance in achieving this key outcome

	Total Pls						
	Number	%					
Quartile position							
Тор							
Upper middle							
Lower middle							
Bottom							
N/A*							
Total							
Target status							
A – above target							
B – on target							
C – below target							
N/A*							
Total							
Trend							
↑ Better							
Same							
N/A*							
Total							

Providing early and effective support for under-performing schools to reduce the number of 'causing concern' schools

CP 2.1ai	Number of s	chools	in spec	cial measures						Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
3	N/A	N/A		0	2		Red	1			
Department	Children and Young Peop Service		Responsible Officer		1				Links		
Cp 2.1aii	Number of s	chools	with a	Notice to Impro	ve					Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
2	N/A	N/A		0	4		Red	$\mathbf{h}$			
Department	Children and Young Peop Services							I	Links		
CP2.1aiii	Percentage	of inspe	ections	that are satisfa	cto	ry or bet	ter			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
90%	N/A	N/A		95%	90	%	Red	<b>→</b>			
Department	Children and Young Peop Services		Respo	onsible Officer	sible Officer			1	Links		
CP 2.1aiv	Percentage	of HMI	visits t	o schools where	e pr	ogress is	s satisfactory			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Quartile   1 arget   2005-06		Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	

Providing early and effective support for under-performing schools to reduce the number of 'causing concern' schools

70%	N/A	N/A		100%	10	0%	Green	<b>↑</b>		
Department	Children and Young Peop Services		Respo	onsible Officer					Links	

#### Our performance in achieving this key outcome

	Total Pls	;
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
Same		
N/A*		
Total		

.

CP 2.2ai (BV50, CF/A2)	Percentage	of your	ng peop		Maximise						
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
58.80%	N/A	N/A		52.00%	60	).60%	Green	<b>↑</b>	61.00%	62.00%	63.00%
Department	Children and Young Peop Services	Young People's Responsible Officer					1	1	Links	LAA	
CP 2.2bi (CP2.2ci)	Progress of	low acl		Maximise	New 06/07						
Actual 2004-05	Unitary Top 25% 2004-05	Top 25% Quartile		Target 2005-06	Actual 2005-0		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,										·
Department	Children and Young Peop Services		Resp	onsible Officer					Links	LAA	
CP 2.2bii	Reduction in	n absen	ices an	d exclusions						Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	New for 06/07										
Department	Children and Young Peop Services		Resp	onsible Officer					Links		
BV38	Five or more GCSEs at grades A*-C or equivalent       Maximise										

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
48.80%	56.10%	Uppe Middl		54.00%	53	8.50%	Amber	<b>↑</b>			
Department	Children and Young Peop Services		Resp	oonsible Officer					Links	LAA	
BV39	Five or more	GCSE	Es at gr	ades A*-G inclu	ıdin	g Englisl	h and Maths			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	25% Quartile		Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
87.30%	90.90%	Uppe Middle		91.00%	.00% 90.30		Amber	1			
Department		Children and Young People's Resp							Links		
BV40	Key Stage 2	Result	s – Lev	vel 4 or above -	Ма	thematic	S			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06			Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
70.00%	76.10%	Uppe Middl		85.00%	73	8.00%	Red	<b>↑</b>			
Department	Children and Young Peop Services	nd		•				Links	LAA		
BV41	Key Stage 2	Result	s – Lev	vel 4 or above -	En	glish				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	0		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
73.00%	80.00%	Media	an	85.00%	76	6.00%	Red	<b>↑</b>			

Department	Children and Young Peop Services		Respo	onsible Officer					Links	LAA	
BV45	Percentage	of half	days m	issed due to to	tal a	absence	in secondary	/ schools		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
8.26%	7.77%	Upper Middle		8.10%	8.	02%	Green	↑			
Department	Children and Young Peop Services	g People's Responsible Officer							Links	LAA	
BV46	Percentage	of half	days m	issed due to to	tal a	absence	in primary so	chools		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
5.43%	5.20%	Botto	n	5.23%	6.	43%	Red	$\checkmark$			
Department	Children and Young Peop Services		Respo	onsible Officer	•				Links	LAA	
BV181a	Key Stage 3	Result	s – Lev	vel 5 or above -	En	glish				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
68.00%	75.50%	Uppe Middle		74.00%	71.00		Amber	<b>↑</b>			
Department	Children and Young People's Responsible Officer Services				·		·	·	Links	LAA	
BV181b	Key Stage 3 Results – Level 5 or above - Mathematics									Maximise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
71.00%	77.00%	Lowe Middl		73.00%	71	.00%	Amber	<b>→</b>			
Department	Children and Young Peop Services		e's Responsible Officer		<u>.</u>				Links	LAA	
BV181c	Key Stage 3	Result	ts – Lev	/el 5 or above -	Sc	ience				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
62.00%	71.00%	Uppe Middl		71.00%	65	5.00%	Amber	<b>^</b>			
Department	Children and Young Peop Services		Respo	onsible Officer					Links	LAA	
BV181d	Key Stage 3	Result	ts – Lev	/el 5 or above -	IC	Г				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
61.30%	70.00%	Media	an	71.00%	66.00%		Red	<b>↑</b>			
Department	Children and Young People's Services Responsible Officer						1	Links	LAA		

BV194a	Percentage	of pupils	s in sc	hools achieving	Le	vel 5 or a	above in Key	Stage 2 Eng	glish	Maximise			
Actual 2004-05	Unitary Top 25% 2004-05	Estima Quarti Positio	le	Target 2005-06	•		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09		
26.00%	28.00%	Lower Middle		35.00%		5.00%	Green	<b>^</b>		-			
BV194b	Percentage	Percentage of pupils in schools achieving Level 5 or above in Key Stage 2 Mathematics											
Actual 2004-05	Unitary Top 25% 2004-05	Estima Quarti Positio	le	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09		
30.00%	32.00%												
Department	Children and Young People's Services Responsible Officer				<u>.</u>			1	Links				

#### Raising skill levels to improve the chances of securing employment

#### Our performance in achieving this key outcome

	Total Dia	
	Total Pls	
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
➔ Same		
N/A*		
Total		

# Raising skill levels to improve the chances of securing employment

CP 2.3ai	Numbers no	t in Edu	ucation	, Employment c	of T	raining (I	NEET)			Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	rtile			ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	7										
Department	Children and Young People's Services Responsible Officer						f Secondary S	Support	Links	LAA	1
CP 2.3aii	Number of 14 – 19 year olds gaining a Level 2 qualification										New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position				Actual Larget		Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	7										
Department	Children and Young Peop Services		Resp	onsible Officer		Head o	f Secondary S	Support	Links		1
CP 2.3bii (BV161, CF/A4)	Percentage of age	of look	ed afte	r children engag	ged	in educa	ation/training/e	employment	at 19 years	Stabilise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
1.16%	N/A	N/A		0.97%	1.	04%	Green	$\bullet$	0.89%	0.97%	0.97%
Department	t Young People's Services Responsible Officer								Links		1
CP 2.3biii	Number of n	ew uni	versity	starters						Maximise	New 06/07

#### Raising skill levels to improve the chances of securing employment

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ated ile			tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Children and Young Peop Services		Resp	onsible Officer					Links		
CP 2.3ci	Number of a	dults g	aining	a Skills for Life	qua	lification				Maximise	New
Actual 2004-05	Unitary Top 25% 2004-05Estimated Quartile PositionTarget 2005-06					tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Children and Young People's Services					Head of Adult Learning Services			Links		1
CP 2.3di				rby residents w of Derby City C			barriers to wo	rk, gaining s	sustained	Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	et Actual Larget si			Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Resources		Resp	onsible Officer			nt Director Ho Services	ousing and	Links	LAA	1
CP 2.3dii				dents under not mployment with					barriers to	Maximise	New 06/07
Actual 2004-05						tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											

## Raising skill levels to improve the chances of securing employment

|--|

# Priority 3 – Building healthy and independent communities

#### Our performance in achieving this key outcome

	<b>Total Pls</b>	
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
➔ Same		
N/A*		
Total		

CP 3.1ai	Percentage	of schc	ols acc	credited to the h	eal	thy scho	ols standard			Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	t Children and Young People's Responsible Officer Links LAA										
CP3.1aii, 3.1bi (BV197)	Reduction in under 18 conception rate									Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
-17.3%	N/A	N/A		-28.2%	-1	4.2%	Red	$\mathbf{h}$			
Department	Children and Young Peop Services		Resp	onsible Officer	<u> </u>				Links	LAA	
CP3.1aiii	of moderate	intensi	ty spor	ple in school ye t and physical a e in these schoo	activ	vity each				Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Children and Young People's Responsible Officer Services							Links	LAA	1	

CP 3.1aiv	Percentage	of scho	ols rep	orting bullying i	nci	dents				Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,										
Department	Children and Young People's ServicesResponsible OfficerLinks							Links	LAA		
CP 3.1cii	Increased numbers of secure cycle undercover parking places at schools and colleges									Maximise	New 06/07
Actual 2004-05	Unitary Top 25%Estimated Quartile PositionTarget 2005-06			ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09		
New for 06/07	,										
Department	Regeneratio Community Services	n and	Resp	onsible Officer		Head o	f Traffic		Links		
CP 3.1ciii	Increased n	umber	of child	ren receiving cy	/cle	training			·	Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target A		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	lew for 06/07										
Department	Regeneration and Community Services Responsible Officer				Head o	f Traffic		Links		1	

CP 3.1dii		cupied		per of emergend erson aged 75 c					•	Minimise	New 06/07	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	inie 2005-06 2		Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	
New for 06/07												
Department	Corporate andAdult SocialServices						Assistant Dire Services	ctor Adult	Links	LAA		
CP 3.1ei	Percentage	of adult	ts unde	ertaking 30 minu	utes	of exerc	ise five times	a week		Maximise	New 06/07	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target Act		ctual Target 005-06 status		Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	
New for 06/07												
Department	Environmental Services Responsible Officer					Head o	f Sport and Le	eisure	Links	LAA	·	

Our performance in achieving this key outcomes

	Total Pls	;
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
Same		
N/A*		
Total		

CP3.2ai	The number	of add	itional	Extra Care bed	spa	aces prov	/ided			Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,								77	80	80
Department	epartment Resources Responsible Officer						nt Director Ho Services	ousing and	Links		
CP3.2bi	Number of c	lder pe	ople p	revented from m	novi	ing into ł	nigher levels o	of care		Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	-	ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,										
Department	Corporate a Adult Social Services		Resp	onsible Officer			Assistant Dire Services	ector Adult	Links		
CP 3.2ki	Increased n	umber	of place	es for extra care	9					Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	-	ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	New for 06/07										
Department	t Adult Social Responsible Officer Services					Assistant Dire Services	ector Adult	Links		1	

CP 3.2kii	Increased nu	umber	of place	es for intermedia	ate	care				Maximise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07	,										
Department	Corporate and Adult Social Services Responsible Officer						Assistant Dire Services	ctor Adult	Links		
BV53, A0/C28	No. of households receiving intensive home care per 1000 aged 65+									Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
10.40	N/A	N/A		11.00	11	.20	Green	↑	12.00	13.00	14.00
Department	Corporate an Adult Social Services	nd	Respo	onsible Officer	Links						
BV54, A0/C32	No. of older	people	helped	l live at home p	er ´	l,000 poj	oulation			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
107.80	N/A	N/A		110.00	10	94.90	Green	$\mathbf{\Psi}$	105.00	105.00	105.00
Department	Corporate and Adult Social Services				<u>I</u>		1	L	Links		1
BV56, A0/D54	% of equipment items/adaptations delivered within 7 working days									Maximise	

	<u>p.e</u>										
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
70.00%	N/A	N/A		76.00%	80	.10%	Green	<b>↑</b>	85.00%	90.00%	92.00%
Department	Corporate an Adult Social Services	dult Social Resp		onsible Officer					Links		
BV195, A0/D55	% of new old	der clie	nts who	ose assessmen	ts a	re carrie	d out in the re	equired times	scale	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
76.30%	N/A	N/A		80.00%	76	6.40%	Amber	<b>^</b>	85.00%	90.00%	95.00%
Department	Corporate an Adult Social Services	dult Social Respor							Links		
BV196, A0/D56	% of new old	der clie	nts who	ose care packa	ges	are deliv	vered in the re	equired times	scale	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
88.30%	N/A	N/A		90.00%	88	.80%	Amber	<b>↑</b>	90.00%	95.00%	95.00%
Department	Corporate an Adult Social Services	hd	Respo	Responsible Officer					Links		
BV201, A0/C51	No. of adults/older people receiving direct payments per 100,000 population								Maximise		
Actual 2004-05	UnitaryEstimatedTop 25%Quartile2004-05Position		ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

89.10	N/A	N/A		110.00	12	25.30	Green	<b>↑</b>	130	150	160
Department	Corporate ar Adult Social Services		Respo	onsible Officer					Links		

Our performance in achieving this key outcome

	Total Pls	
	Number	%
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
Same		
N/A*		
Total		

CP 3.3ai	Reduction in	n child p	orotecti	on registrations						Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New for 06/07											
Department	Department Children and Young People's Responsible Officer Links Services										
CP 3.3bi	Safe reducti	on in th	e numl	ber of children l	ook	ed after				Minimise	New 06/07
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
New 06/07											
Department	Children and Young Peop Services		Respo	onsible Officer					Links		1
BV 43a	Statement o	f specia	al educ	ational needs p	rep	ared with	nin 18 weeks e	excluding ex	ceptions	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
85.94%	100%	Botto	m	89.33%	90	.00%	Green	<b>^</b>	92.70%	95.40%	98.10%
Department	Children and Young Peop Services		Respo	onsible Officer				1	Links		

BV 43b	Statement o	f specia	al educ	ational needs p	rep	ared with	nin 18 weeks i	including ex	ceptions	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
67.44%	91.70%	Uppe Middl		68.38%	81	.82%	Green	<b>↑</b>	83.56%	85.30%	87.04%
Department	Children and Young Peop Services		Respo	onsible Officer					Links		
BV49, CF/A1	Percentage	of children looked after with 3+ placements in the year								Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	-	tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
8.40%	N/A	N/A		9.00%	9.0	00%	Green	$\bullet$	9.00%	9.00%	9.00%
Department	Children and Young Peop Services		Resp	onsible Officer					Links		I
BV162, C20	Percentage	of child	protec	tion cases whic	ch w	ere revie	ewed			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	nated Target A			tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
96.50%	N/A	N/A			10	0%	Green	<b>^</b>	100%	100%	100%
Department	Children and Young People's Responsible Officer Services							1	Links		1

BV163, CF/C23	Percentage	of look	ed afte	r children that w	/ere	e adopteo	Ł			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
6.40%	N/A	N/A		7.00%	10	0.40%	Red	1	9.00%	9.00%	9.00%
Department	Children and Young Peop Services		Respo	onsible Officer	1			1	Links		
BV221a	Percentage	of your	ng peop	le gaining a rec		Maximise	New 05/06				
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile PositionTarget 2005-06Actual 2005-06Target statusTrend since 2004-05Target 2006-07							Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		60.00%	68	3.00%	Green	N/A	69.00%	70%	71%
Department	Children and Young Peop Services		Respo	onsible Officer	<u>.</u>			1	Links		
BV221b	Percentage	of your	ng peop	le gaining an a	ccr	edited ou	itcome			Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		30.00%	19	9.00%	Red	N/A	22%	24%	25%
Department	Children and Young Peop Services		Respo	onsible Officer	1		I	1	Links		
BV222a											New 05/06

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A						N/A			
Department	Children and Young Peop Services		Respo	onsible Officer					Links		
BV222b	Percentage	of lead	aders of childcare settin			vith input	from graduate	e training		Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A						N/A			
Department	Children and Young Peop Services				. <u> </u>			L	Links		

Priority 4 – Delivering excellent services, performance and value for money

Our performance in achieving this key outcome

	Total Pls	
	Number	1
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
Same		
N/A*		
Total		

BV8	% of invoice	s paid v	within 3	30 days						Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
92.60%	93.39%	Тор		100%	93	.69%	Red	↑			
Department	Resources		Resp	onsible Officer			Links				
BV9	% of Counci	il Tax c	ollected	k						Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
93.94%	97.30%	Botto	m	94.50%	94	.56%	Green	<b>↑</b>	94.6%	95%	95.5%
Department	Resources	•	Resp	onsible Officer					Links		
Bv10	% of Non-do	omestic	Rates	collected						Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
97.92%	99.06%	Botto	m	99.00% 97.30% Amber <b>\</b>					97.3%	97.5%	97.8%
Department	Resources										

Bv11a	% of top 5%	of ear	ners tha	at are women						Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
47.20%	47.10%	Тор		48.50%	47	.50%	Amber	↑	48.50%	49.00%	49.50%
Department	Corporate a Adult Social Services		Resp	onsible Officer					Links		
BV11b	% of top 5%	top 5% of earners from black and minority ethnic communities								Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position				tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
5.60%	3.84%	Тор		6.00%	6.9	90%	Green	<b>↑</b>	6.50%	7.00%	7.50%
Department	Corporate a Adult Social Services		Resp	onsible Officer				L	Links		
BV11c	% of top 5%	of ear	ners wi	th a disability						Maximise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Jnitary Estimated Target				tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A	2.5%			8%	Green	N/A	4.00%	4.20%	4.50%
Department	Corporate and Adult Social Responsible Office Services							I	Links		1

BV12	No. of worki	ng days	s/shifts	lost due to sick	nes	s absen	се			Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
9.49	8.78	Uppe Middl		9.00	9.0	00	Green	<b>↑</b>	8.78	8.60	8.40
Department	Corporate a Adult Social Services		Respo	onsible Officer					Links		
BV14	% of employ	vees ret	iring ea	arly (excl. ill-hea	alth)	) as a %	of total workfo	orce		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	tile 2005-06			tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
0.15%	0.25%	Тор		0.15%		22%	Red	$\mathbf{+}$	0.25%	0.25%	0.25%
Department	Corporate a Adult Social Services	nd	Respo	onsible Officer	1				Links		
BV15	% of employ	vees ret	iring or	n ill health as a	% c	of total w	orkforce			Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
0.24%	0.19%	Тор		0.20%	0.1	11%	Green	<b>↑</b>	0.20%	0.20%	0.20%
Department	Corporate a Adult Social Services	nd	Responsible Officer		<u>.                                    </u>		<u>.</u>		Links		·
BV16a	% of employ	yees declaring they meet DD								Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position				ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

	0	1				0		1	1		1
2.40%	2.49%	Тор		2.55%	2.	70%	Red	<b>↑</b>	2.85%	2.90%	2.95%
Department	Corporate a Adult Social Services		Resp	onsible Officer	<b>_</b>			•	Links		
Bv16b	% of econor	nically	active	disabled people	in '	the coun	cil area			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
15.69%	15.00%	Тор		N/A		5.69%	N/A	<b>→</b>	15.69%	15.69%	15.69%
Department	Corporate a Adult Social Services		Resp	oonsible Officer			1	1	Links		
BV17a	% of employ	vees fro	es from minority ethnic communit							Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
10.10%	5.70%	Тор		10.25%	10	0.90%	Green	<b>^</b>	11.00%	11.50%	12.00%
Department	Corporate a Adult Social Services		Resp	onsible Officer	<u> </u>		1		Links		
BV63	The average	e SAP r	ating o	f local authority	' OW	ned dwe	ellings			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	
Department	Resources	<u> </u>	Resp	onsible Officer		<u> </u>	1	Links			
BV66a	Local Authority rent collection and arrears: proportion of rent collected								Maximise		

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Ad	ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer	<u> </u>			1	Links		
BV66b	% of tenants	s with 7	th 7+ weeks of rent arreat							Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	artile			ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer	1				Links		
BV66c	% of tenants	s with a	h arrears who have ha		otio	ces seek	ing possessic	n served			
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer					Links		
BV66d	% of tenants	s evicte	d as a	result of rent ar	rea	rs					
Actual 2004-05	Unitary Top 25% 2004-05	Quart	Estimated Quartile Position			ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources	<u> </u>	Resp	onsible Officer	1		1		Links		
BV76a	No. of claim	es Responsible Office aimants visited per 1000 caselo			d					Maximise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
212.30	331.06	Uppe Middle		180.00	28	35.62	Green	↑	250	250	250
Department	Resources		Resp	onsible Officer	<u> </u>				Links		
BV76b	No. of fraud	investi	gators	employed per 1	000	) caseloa	ad			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
0.23	0.38	Lowe Middle	iddle 0.23		0.22		Amber	¥	0.22	0.22	0.22
Department	Resources		Responsible C						Links		
Bv76c	No. of fraud	investi	gations	per 1000 case	loa	d				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
40.00	43.89	Lowe Middle		40.00	23	3.48	Red	¥	25	25	25
Department	Resources		Resp	onsible Officer					Links		
Bv76d	No. of prose	cutions	and s	anctions per 10	00	caseload				Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	itary Estimated Target p 25% Quartile 2005.06				ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
4.00	4.35	Тор		2.50	6.	36	Green	<b>↑</b>	4.5	4.5	4.5
Department	Resources				er			Links		·	
BV78a	ResourcesResponsible OffiAverage time for processing new Hou				g Be	enefit cla	ims			Minimise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
48.56days	33.80days	Uppe Middle		36.00days	39 s	.59day	Red	<b>^</b>	36	34	32
Department	Resources		Resp	onsible Officer					Links		
Bv78b	Average time	e for pr	ocessi	ng notifications	of c	hanges	of circumstan	ces		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
10.20	8.70	Lowe Middle		13.00	14	.60	Red	¥	14.6	13	12
Department	Resources		Resp	ponsible Officer					Links		
Bv79a	% of cases f	or whic	h the c	alculation of the	e ar	nount of	benefit due w	as correct		Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
94.00%	98.60%	Uppe Middle		98.00%	96	6.80%	Amber	<b>^</b>	96.80%	97.50%	98.00%
Department	Resources		Resp	onsible Officer					Links		
BV79b(i)	% of recover	rable ov	/erpay	ments (excludin	ig C	ouncil T	ax Benefit) re	covered		Maximise	New 05/06
Actual 2004-05	UnitaryEstimatedTop 25%Quartile2004-05Position					tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A N/A 36.00%				.91%	Red	N/A	82.00%	83.00%	84.00%
Department	Resources Responsible Officer						1	1	Links		1
BV79b(ii)	% of overpayments recovered during th					iod + HB	overpaymen	ts identified		Maximise	New 05/06

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	A	ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		36.00%	3′	1.91%	Red	N/A	32.00%	34.00%	36.00%
Department	Resources		Resp	onsible Officer	<u> </u>		•		Links		
Bv79b(iii)	% of overpa	yments	writter	n off during the	per	iod				Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A			8.79%		Green	N/A	8.00%	7.00%	6.50%
Department	Resources		Responsible Officer						Links		1
BV99a(i)	No. of road a	f road accident casualties - all KSI								Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position				ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
100.00	N/A	N/A		118.00	11	18.00	Green	¥	120	115	110
Department	Regeneratio Community Services	n and	Resp	onsible Officer	<u> </u>		I		Links		I
Bv99a(ii)	% change in	road a	cciden	t casualties ove	er p	revious y	vear - all KSI			Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Initary Estimated Target 25% Quartile 2005.06				ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
-20.63%	N/A	N/A N/A -4.02		18	3.00%	Red	¥	2.30%	-4.70%	-4.30%	
Department	Regeneration and CommunityResponsible OfficeServices			onsible Officer	I		1	1	Links		

BV99a(iii)	% change in road accident casualties over 1994 - 1998 average - all KSI Minimise										
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
-36.31%	N/A	N/A		-24.84%	-2	4.84%	Green	$\mathbf{\Phi}$	-23.10%	-26.40%	-29.80%
Department	Regeneratio Community Services			onsible Officer	<u> </u>				Links		
BV99b(i)	No. of road a	lo. of road accident casualties - childrer								Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Quart	Estimated Quartile Position		Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
16.00	N/A	N/A		23.00	21	.00	Green	$\mathbf{\Lambda}$	22	21	19
Department	Regeneratio Community Services				<u> </u>				Links		
BV99b(ii)	% change in	road a	icciden	t casualties in p	orev	ious yea	r -children KS	51		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
-11.11%	N/A	N/A		-5.05%	31	.25%	Red	$\mathbf{\Phi}$	5.90%	-5.60%	-6.00%
Department	Regeneratio Community Services			onsible Officer	<u>ı                                    </u>		1	1	Links		·
BV99b(iii)	% change in road accident casualties between 19						1998 average	- children K	(SI	Minimise	
Actual 2004-05	UnitaryEstimatedTop 25%Quartile2004-05Position		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	

40.000/				24.400/	2		Oreen	$\mathbf{\Lambda}$	20.200/		20.200/
-48.39%	N/A	N/A		-24.19%	-3	2.26%	Green	¥	-28.20%	-32.30%	-36.30%
Department	Regeneratio Community Services			onsible Officer					Links		
BV99c(i)	No. of road a	accider	nt casu	alties - all slight	inju	uries					
Actual 2004-05	UnitaryEstimatedTop 25%Quartile2004-05Position		Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	
960.00	N/A	N/A		907.00	88	6.00	Green	1	934	918	903
Department	Regeneration and       Community       Services			onsible Officer				I	Links		
BV99c(ii)	% change in	hange in road accident casulaties in prev					ır - all slight in	juries		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	25% Quartile		Target 2005-06	Actual 2005-0		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
-4.10%	N/A	N/A		0.00%	-7.71%		Green	<b>^</b>	5.40%	-1.70%	-1.70%
Department	Regeneratio Community Services	n and	Resp	onsible Officer	<u> </u>		1	I	Links		1
BV99c(iii)	% change in	road a	cciden	t casualties 199	94-1	998 ave	rage - all sligh	nt injuries		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Top 25% Quartile		Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
5.84%	N/A	N/A		0.00%	.00% -2.		Green	1	3.0%	1.2%	-0.50%
Department	Regeneration and Community Response Services		onsible Officer	I		1	1	Links			
BV109a	Percentage of planning applications - 60% c					f major a	pplications in	13 weeks		Maximise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
45.00%	60.55%	Тор		57.00%	65	5.00%	Green	1	60%	60%	60%
Department	Regeneration and Community Resp Services			onsible Officer				Links		-	
BV109b	Percentage of planning applications - 6					f minor a	pplications in	8 weeks		Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	% Quartile		Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
60.00%	73.43%	Uppe Middl		69.00%	73	8.00%	Green	<b>↑</b>	70%	70%	70%
Department	Regeneration and CommunityResponsible OfficerServices			onsible Officer					Links		1
BV109c	Percentage	of plan	ning ap	oplications - 80%	% of	f other a	pplications in a	8 weeks	·	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
81.00%	84.93%	Тор		83.00%	88	8.00%	Green	1	85%	85%	85%
Department	Regeneratio Community Services				<u>.</u>			1	Links		
BV156	% of authori	ty build	ings op	pen to the public	c wł	nich are	accessible to	disabled pe	ople	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
43.00%	51.63%	Uppe Middle		44.00%	45	5.00%	Green	<b>^</b>			

Department	Regeneratio Community Services	n and	Resp	onsible Officer					Links		
Bv164	Does the authority follow the CRE code in rented housing										
Actual 2004-05	Unitary Top 25% 2004-05	Top 25% Quartile		Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer	1		I		Links		
BV165	% of pedest	rian cro	ssings	with facilities for	or di	sabled p	people			Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
93.80%	99.00%	Lowe Middl		91.50%	94	.10%	Green	<b>↑</b>	95.00%	95.10%	95.40%
Department	Regeneratio Community Services	n and	Resp	onsible Officer					Links		
BV166a	Score again	st a che	ecklist	of enforcement	bes	t practic	e for environr	nental healtl	ו	Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
100%	90%	Тор		100%	10	0%	Green	<b>→</b>	100%	100%	100%
Department	Regeneratio Community Services								Links		
BV166b	Score again	st a che	ecklist	of enforcement	bes	t practic	e for trading s	standards		Maximise	

Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
80.00%	95.50%	Lower Middle		80.00%	80	0.00%	Green	<b>→</b>	80.00%	80.00%	80.00%
Department	Regeneration and Community Resp Services		Resp	onsible Officer	<u> </u>			1	Links		
BV200a	Plan Making: Development Plan								·		
Actual 2004-05	Unitary Top 25% 2004-05	Top 25% Quartile		Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	Ye	es	N/A	N/A	Yes	Yes	Yes
Department	Regeneratio Community Services						I	I	Links		I
BV200b	Plan making	: Miles	tones						·		
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06Actual 2005-0			Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	No	D	N/A	N/A	Yes	Yes	Yes
Department	Regeneratio Community Services	n and	Resp	oonsible Officer			1	1	Links		1
BV200c	Plan-making	: Monit	oring F	Report							
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		tual 05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	Ye	es	N/a	N/A	Yes	Yes	Yes

Department	Regeneratio Community Services	n and	Resp	onsible Officer			•		Links		
BV204	% of appeals	s allowe	ed aga	inst the authorit	y's	decision	to refuse plar	nning		Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estima Quarti Positio	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
26.00%	25.60%	Тор		30.00%	21	.00%	Green	<b>^</b>	30.00%	30.00%	30.00%
Department	Regeneratio Community Services	n and	Resp	onsible Officer				I	Links		
BV205	Quality of pla	anning	service	9						Maximise	
Actual 2004-05	Unitary Top 25% 2004-05	Estima Quarti Positio	ile	Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
88.80%	88.90%	Тор		94.40%	10	0%	Green	1	100%	100%	100%
Department	Regeneratio Community Services	n and	Resp	onsible Officer					Links		
BV212	Average time	e taken	to re-l	et local authorit	ty housing					Minimise	
Actual 2004-05	Unitary Top 25% 2004-05	Estima Quarti Positio	ile	Target 2005-06		ctual )05-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
Department	Resources		Resp	onsible Officer			1	1	Links		<u>.</u>
BV223	% of principa	al roads	where	e structural mair	nter	nance sh	ould be consi	dered		Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Unitary Estimated Target Top 25% Quartile 2005-06				ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09

	<b>U</b>										
N/A	N/A	N/A		N/A	19	9.00%	N/A	N/A	19.00%	19.00%	19.00%
Department	Regeneratio Community Services							Links			
BV224a	% of non-pri	ncipal o	classifie	ed roads where	ma	intenand	e should be c	considered		Minimise	New 05/06
Actual 2004-05			Target 2005-06	Actual 2005-06		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09	
N/A	N/A	N/A			М	issing					
Department	Regeneratio Community Services								Links		
BV224b	% of unclass	sified ro	ads wl	here maintenan	ce	should b	e considered			Minimise	New 05/06
Actual 2004-05	Unitary Top 25% 2004-05	Estim Quart Positi	ile	Target 2005-06		ctual 005-06	Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09
N/A	N/A	N/A		N/A	8.	42%	N/A	N/A	14.00%	13.00%	12.00%
Department	Regeneration and CommunityResponsible OfficerServicesResponsible Officer					L	1	Links		-	

#### Minimising council tax levels and increasing value for money

#### Our performance in achieving this key outcome

	Total Pls	
	Number	
Quartile position		
Тор		
Upper middle		
Lower middle		
Bottom		
N/A*		
Total		
Target status		
A – above target		
B – on target		
C – below target		
N/A*		
Total		
Trend		
↑ Better		
Same		
N/A*		
Total		

.

#### Minimising Council Tax levels and increasing value for money

CP 4.2ai	2.5% efficier	2.5% efficiency saving for 2006-07 Minimise New 06/06												
Actual 2004-05	Unitary Top 25% 2004-05	Estimated Quartile Position	uartile		Target status	Trend since 2004-05	Target 2006-07	Target 2007-08	Target 2008-09					
New for 06/07	New for 06/07													
Department	Resources	Resp	onsible Officer	Assista Finance	Links									

# Annex 1 - Performance Indicator index by number

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1a	Community strategy with LSP – in place?	Assistant Director Community Policy	25 6242	
1b	When will a full review of the strategy be completed?	Assistant Director Community Policy	25 6242	
1c	Has progress being reported to the wider community?	Assistant Director Community Policy	25 6242	
1d	When will such a strategy be in place?	Assistant Director Community Policy	25 6242	
2a	The level of the Equality Standard for Local Government to which the authority conforms	Corporate Personnel Adviser - Reviews	25 5485	76
2b	The duty to promote race checklist score	Corporate Personnel Adviser - Reviews	25 5485	76
3	Percentage of citizens satisfied with overall service provided	Head of Strategic Planning and Performance	25 5560	
4	Percentage of complaints satisfied with the handling of their complaint	Corporate Customer Services Manager	25 5132	
8	Percentage of invoices paid within 30 days	Assistant Director of Financial Services	255343	127
9	Percentage of Council Tax collected	Revenues Manager	25 5771	127
10	Percentage of non-domestic rates collected	Revenues Manager	25 5771	127
11a	Percentage of top 5% earners that are women	Corporate Personnel Adviser - Reviews	25 5485	128
11b	Percentage of top 5% earners that are from ethnic minorities	Corporate Personnel Adviser - Reviews	25 5485	128
11c	Percentage of top 5% earners who have a disability	Corporate Personnel Adviser - Reviews	25 5485	128
12	Number of working days/shifts lost due to sickness	Attendance Management Consultant	25 8506	129
14	Percentage of employees retiring early	Corporate Personnel Adviser - Reviews	25 5485	129
15	Percentage of employees retiring on ill health grounds	Corporate Personnel Adviser - Reviews	25 5485	129
16a	Percentage of employees declaring they meet the Disability Discrimination Act, DDA	Corporate Personnel Adviser - Reviews	25 5485	129
16b	Percentage of economically active disabled people in the council area	Corporate Personnel Adviser - Reviews	25 5485	130
17a	Percentage of employees from minority ethnic communities	Corporate Personnel Adviser - Reviews	25 5485	130
17b	Percentage of economically active minority ethnic community population	Corporate Personnel Adviser - Reviews	25 5485	77
33	Youth service expenditure	Head of Youth Services	71 6956	
34a	Percentage of primary schools with 25% or more of their places unfilled	Head of Asset Planning and Management	71 6951	
34b	Percentage of secondary schools with 25% or more of their places unfilled	Head of Asset Planning and Management	71 6951	
38	Five or more GCSEs at grades A*-C or equivalent	Acting Assistant Director of School Improvement and Inclusion	71 6852	102
39	Five or more GCSEs or equivalent at grades A*- G including English and Maths	Acting Assistant Director of School Improvement and Inclusion	71 6852	102

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102	710002	Improvement and Inclusion		τυ
102	71 6852	Acting Assistant Director of School	ults – Level 4 or above in	41
102	110002	Improvement and Inclusion		
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121	71 6943	Special Educational Needs	8 weeks excluding exceptions	43a
100		Education Officer – Pupil Services and	cial educational needs	
122	71 6943	Special Educational Needs	8 weeks including exceptions	43b
	71 6840	Acting Assistant Director School	permanently excluded during	44
		Inclusion	nools per 1,000 pupils	
103	71 6794	Principal Education Welfare Officer	If days missed due to total ndary schools	45
103	71 6794	Principal Education Welfare Officer	lf days missed due to total ry schools	46
		Acting Assistant Director of School	Percentage of schools maintained by the Local Education Authority subject to special measures	
	71 6852	Improvement and		48
		Inclusion		
122	71 7702	Head of Assessment and Care Planning	ildren looked after with 3+ e year	49
101	25 6752	Principal Officer	fications of children looked	50
	05 070 /	Assistant Director Resources and	<u></u>	
	25 6704	Projects - Children and Families	for children looked after	51
	25 6702	Assistant Director Community Care	social care for adults	52
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117	71 7200	Head of Direct Services for Older	ed 65+ helped to live at home	54
117	71 7367	People Head of Disability and Sensory Services	ered within seven working	56
+		Head of Direct	ople receiving a statement of	
	71 7200	Services for Older People	now they will be met	58
	25 5236	Private Sector Housing Manager	unfit private sector dwellings lished	62
	25 1585	Housing Strategy and Performance Manager	P rating of local authority	63
77	25 5236	Private Sector Housing Manager	e sector vacant dwellings that occupation or demolished	64
7	25 1585	Private Sector Housing Manager Housing Strategy and Performance Manager Private Sector Housing	lished P rating of local authority e sector vacant dwellings that	63

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66b	Percentage of tenants with seven weeks rent arrears	Housing Strategy and Performance Manager	25 1585	
66c	Percentage of tenants with arrears who have had Notices Seeking Possession served	Housing Strategy and Performance Manager	25 1585	
74a	Satisfaction with overall service provided by landlord	Housing Strategy and Performance Manager	25 1585	
74b	Satisfaction with overall service provided by landlord – BME groups	Housing Strategy and Performance Manager	25 1585	
74c	Satisfaction with overall service provided by landlord – non-BME groups	Housing Strategy and Performance Manager	25 1585	
75a	Satisfaction with participation opportunities in decision making in relation to housing services provided by landlord	Housing Strategy and Performance Manager	25 1585	
75b	Satisfaction with participation opportunities in decision making in relation to housing services provided by landlord – BME groups	Housing Strategy and Performance Manager	25 1585	
75c	Satisfaction with participation opportunities in decision making in relation to housing services provided by landlord – non-BME groups	Housing Strategy and Performance Manager	25 1585	
76a	Number of claimants visited per 1,000 caseload	Benefits Manager	25 4742	130
76b	Number of fraud investigators per 1,000 caseload	Benefits Manager	25 4742	130
76c	Number of fraud investigations per 1,000 caseload	Benefits Manager	25 4742	131
76d	Number of prosecutions and sanctions per 1,000 caseload	Benefits Manager	25 4742	131
78a	Average time for processing of new Housing Benefit claims	Benefits Manager	25 4742	131
78b	Average time for processing notifications of change of circumstances	Benefits Manager	25 4742	131
79a	Percentage of cases processed correctly	Policy and Development Manager	25 5133	132
79b/(i)	Percentage recovery of overpaid benefit	Benefits Manager	25 4742	132
79b/(ii)	Percentage of overpayments recovered during the period plus Housing Benefit overpayments identified	Benefits Manager	25 4742	132
79b/(iii)	Percentage recoverable overpayments (excluding Council Tax Benefit) recovered	Benefits Manager	25 4742	132
80a	Benefits Service - Satisfaction with office contact	Policy and Development Manager	25 5133	
80b	Benefits Service - Satisfaction with service in the office	Policy and Development Manager	25 5133	
80c	Benefits Service - Satisfaction with telephone service	Policy and Development Manager	25 5133	
80d	Benefits Service - Satisfaction with staff in the office	Policy and Development Manager	25 5133	
80e	Benefits Service - Satisfaction with forms	Policy and Development Manager	25 5133	
80f	Benefits Service - Satisfaction with speed of service	Policy and Development Manager	25 5133	
80g	Benefits Service – Overall satisfaction	Policy and Development Manager	25 5133	

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82a/(i)	Percentage of the total tonnage of household waste arisings which have been recycled	Head of Street Care and Waste Management	71 5060	86
82a (ii)	The total tonnage of household waste arisings which have been sent by the authority for recycling	Head of Street Care and Waste Management	71 5060	87
82b/(i)	Percentage of the total tonnage of household waste arisings which have been composted	Head of Street Care and Waste Management	71 5060	87
82b (ii)	The total tonnage of household waste arisings which have been sent by the authority for composting or anerobic digestion	Head of Street Care and Waste Management	71 5060	87
82c/(i)	Percentage of the total tonnage of household waste arisings which have been used to recover energy	Head of Street Care and Waste Management	71 5060	87
82c (ii)	Tonnage of household waste arisings which have been used to recover heat, power and other energy sources	Head of Street Care and Waste Management	71 5060	88
82d/(i)	Percentage of the total tonnage of household waste arisings which have been landfilled	Head of Street Care and Waste Management	71 5060	88
82d (ii)	The tonnage of household waste arisings which have been landfilled	Head of Street Care and Waste Management	71 5060	88
84/a	Number of kilograms of household waste collected per head of population	Head of Street Care and Waste Management	71 5060	89
84b	Percentage change in the number of kilograms of household waste collected	Head of Street Care and Waste Management	71 5060	89
86	Cost of waste collection per household	Principal Accountant	71 6599	89
87	Cost of waste disposal per tonne for municipal waste	Principal Accountant	71 6599	89
89	Satisfaction with cleanliness	Waste Management Officer Operations	71 6358	
90a	Satisfaction with waste collection	Waste Management Officer Operations	71 6358	
90b	Satisfaction with waste recycling	Waste Management Officer Operations	71 6358	
90c	Satisfaction with waste disposal	Waste Management Officer Operations	71 6358	
91/a	Percentage of the population served by a kerbside collection of recyclables	Waste Management Officer Operations	71 6358	90
91b	Percentage of households served by kerbside collection of two or more recyclables	Waste Management Officer Operations	71 6358	90
99x/ai	Number of road accident casualties – all killed/seriously injured	Traffic Control Engineer	71 5019	
99xc/aii	Number of road accident casualties – children killed/seriously injured	Traffic Control Engineer	71 5019	
99xsi/ aiii	Number of road accident casualties – all slight injuries	Traffic Control Engineer	71 5019	
99y/bi	Percentage change in number of casualties from previous year –	Traffic Control Engineer	71 5019	

Ref	Description	Contact	Ext	Page
	all killed/seriously injured			
	Percentage change in number of casualties	Traffic Control		
99yc/bii	from previous year -		71 5019	
-	children killed/seriously injured	Engineer		
99ysi/	Percentage change in number of casualties	Traffic Control		
biii	from previous year –	Engineer	71 5019	
	all slight injuries	Ligitee		
	Percentage change in number of casualties	Traffic Control		
99z/ci	between 1994 and 1998 –	Engineer	71 5019	
	all killed/seriously injured			
	Percentage change in number of casualties	Traffic Control		
99zc/cii	between 1994 and 1998 –	Engineer	71 5019	
	children killed/seriously injured	2.19.1001		
99zsi/	Percentage change in number of casualties	Traffic Control		
ciii	between 1994 and 1998 –	Engineer	71 5019	
•	all slight injuries	-		
100	Number of days of temporary traffic controls or	Waste Management	71 6358	
	road closure on traffic sensitive roads	Officer Operations		
102	Local bus services (passenger journeys per	Transport Policy	71 5034	
-	year)	Manager		
103	Satisfaction with transport information	Transport Policy	71 5034	
		Manager		
104	Satisfaction with bus service	Transport Policy	71 5034	
		Manager		
106	Percentage of new homes built on previously	Head of Plans and	25 5020	
100	developed land	Policies	20 0020	
	Percentage of planning applications – 60% of	Head of Development		
109a	major applications in 13 weeks	Control and Land	25 5942	
		Searches		
	Percentage of planning applications – 65% of	Head of Development		
109b	minor applications in 8 weeks	Control and Land	25 5942	
		Searches		
400	Percentage of planning applications – 80% of	Head of Development	05 50 40	
109c	other applications in 8 weeks	Control and Land	25 5942	
		Searches		
		Head of Development	05 5040	
111	Satisfaction with planning service	Control and Land	25 5942	
	The number of physical visite neg 1 000	Searches		
117	The number of physical visits per 1,000	Head of Library Services	71 6602	
	population to public library premises Satisfaction of library users who found a book			
118a	to borrow	Head of Library Services	71 6602	
	Satisfaction of library users who found the	Head of Library		
118b	information they were looking for	Services	71 6602	
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119a	Satisfaction with sport and leisure facilities	Head of Sport and Leisure	71 5513	
		Assistant Director –		
119b	Satisfaction with libraries		71 6601	
		Cultural Services		
119c	Satisfaction with museums and galleries	Assistant Director –	71 6601	
	~	Cultural Services		
119d	Satisfaction with theatres and concert halls	Assistant Director –	71 6601	
		Cultural Services		<u> </u>
119e	Satisfaction with parks and open spaces	Head of Parks Service	71 5536	

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127a	Violent offences committed by a stranger per 1,000 population	Partnership Director of Derby Community Safety Partnership	25 6914	
127b	Violent offences committed in a public place per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
127c	Violent offences committed in connection with licensed premises per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
127d	Violent offences committed under influence per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
128	Vehicle crimes per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
156	Percentage of authority buildings open to the public which are accessible to disabled people	Head of Building Consultancy	25 5006	
157	Number of types of interaction delivered electronically	E-Business Manager	25 5011	
159a	Percentage of permanently excluded pupils with alternative tuition of 5 hours or less	Acting Head of Pupil Referral Unit	71 6002	
159b	Percentage of permanently excluded pupils with alternative tuition of 6-12 hours	Acting Head of Pupil Referral Unit	71 6002	
159c	Percentage of permanently excluded pupils with alternative tuition of 13-19 hours	Acting Head of Pupil Referral Unit	71 6002	
159d	Percentage of permanently excluded pupils with alternative tuition of 20 hours or more a week	Acting Head of Pupil Referral Unit	71 6002	
161	Care leavers in education/training/employment	Service Manager Aspire	71 5066	
162	Reviews of child protection cases	Head of Children's Quality Assurance	71 7809	
163	Adoptions of children looked after	Head of Fostering and Adoption	71 6701	
164	Does the authority follow the CRE code in rented housing?	Housing Strategy and Performance Manager	25 1585	
165	Percentage of pedestrian crossings with facilities for disabled people	Traffic Control Engineer	71 5019	
166a	Score against a checklist of best practice for environmental health	Assistant Director of Environmental Health and Trading Standards	71 5212	
166b	Score against a checklist of best practice for trading standards	Assistant Director of Environmental Health and Trading Standards	71 5212	
170a	The number of visits to/usage's of museums per 1,000 population	Head of Museums	71 6650	
170b	The number of those visits that were in person per 1,000 population	Head of Museums	71 6650	
170c	The number of pupils visiting museums and galleries in organised school groups	Head of Museums	71 6650	
174	Racial incidents recorded by the authority per 100,000 population	Equality Standard Project Manager	25 5384	
175	Percentage of racial incidents resulting in	Equality Standard	25 5384	

Ref	Description	Contact	Ext	Page
	further action	Project Manager		
176	Number of domestic violence refuge places per 10,000 population	Director of Derby Community Safety Partnership	25 6914	
177	Legal and advice expenditure on Quality Mark services	Assistant Director Community Policy	25 6242	
178	Percentage of footpaths and other rights of way which were easy to use	Assistant Director of Development	25 5974	
178x	Has the CSS/Countryside Agency methodology for BV 178 been used?	Assistant Director of Development	25 5974	
179	Percentage of standard searches carried out in 10 working days	Business Support Manager	25 8483	
180a(i)*	Actual/'Typical' energy consumption LA buildings - electricity (2003/04)	Principal Services Engineer	25 5082	
180a(ii)*	Actual/'Typical' energy consumption LA buildings - fossil fuels (2003/04)	Principal Services Engineer	25 5082	
180b*	Average lamp circuit energy consumption for street lights	Principal Services Engineer	25 5082	
181a	Key Stage 3 results - Level 5 or above in English	Acting Assistant Director of School Improvement and Inclusion	71 6852	
181b	Key Stage 3 results - Level 5 or above in Mathematics	Acting Assistant Director of School Improvement and Inclusion	71 6852	
181c	Key Stage 3 results - Level 5 or above in Science	Acting Assistant Director of School Improvement and Inclusion	71 6852	
181d	Key Stage 3 results - Level 5 or above in ICT	Acting Assistant Director of School Improvement and Inclusion	71 6852	
183i	The average length of stay in bed & breakfast accommodation	Housing Options Manager	25 6487	
183ii	The average length of stay in hostel accommodation	Housing Options Manager	25 6487	
184a	The proportion of local authority homes which were non-decent at beginning of the year	Housing Strategy and Performance Manager	25 1585	
184b	Percentage change in proportion of non-decent local authority homes in the year	Housing Strategy and Performance Manager	25 1585	
185	Percentage of responsive repairs which the authority made and kept an appointment	Housing Strategy and Performance Manager	25 1585	
186a	Roads not needing major repair - principal roads	Assistant Director of Highways, Transport and Waste	71 5043	
186b	Roads not needing major repair - non-principal roads	Assistant Director of Highways, Transport and Waste	71 5043	
187	Condition of footways	Assistant Director of Highways, Transport and Waste	71 5043	
192a	Average number of days access to relevant training and development per practitioner	Head of Early Years and Childcare	71 6867	
192b	Average number of non-maintained settings	Head of Early Years	71 6867	

Ref	Description	Contact	Ext	Page
	per QTS teacher	and Childcare		
193a	Schools budget as a percentage of the Schools Funding Assessment, SFA	Head of Finance and Contracts	71 6872	
193b	Increase in school budget on previous year as percentage of increase in SFA	Head of Finance and Contracts	71 6872	
194a	Percentage of pupils in schools achieving Level 5 or above in Key Stage 2 English	Acting Assistant Director of School Improvement and Inclusion	71 6852	
194b	Percentage of pupils in schools achieving Level 5 or above in Key Stage 2 Mathematics	Acting Assistant Director of School Improvement and Inclusion	71 6852	
195	Acceptable waiting time for care assessments	Head of Assessment and Care Management	71 7370	
196	Acceptable waiting time for care packages	Head of Assessment and Care Management	71 7370	
197	Change in the number of conceptions to females aged under 18	Head of Planning and Partnerships	25 6705	
198	Percentage change in the number of problem drug misusers accessing treatment services	Drug and Alcohol Action Team Co-ordinator	25 6920	
199/a	The proportion of relevant land and highways having combined deposits of litter and detritus	Waste Management Officer Operations	71 6358	
199b	The proportion of relevant land and highways from which unacceptable levels of graffiti are visible	Waste Management Officer Operations	71 6358	
199c	The proportion of relevant land and highways from which unacceptable levels of fly-posting are visible	Waste Management Officer Operations	71 6358	
199d	The yearly reduction in the total number of incidents and increase in total number of enforcement actions taken to deal with fly- tipping	Waste Management Officer Operations	71 6358	
200a	Do you have a development plan that has been adopted in the last 5 years	Head of Plans and Policies	25 5020	
200b	Are there proposals on deposit for alteration or replacement within 3 years	Head of Plans and Policies	25 5020	
200c	Was an annual monitoring report published by December last year	Head of Plans and Policies	25 5020	
201	Number of adults and older people receiving direct payments per 100,000 population	Head of Disability and Sensory Services	71 7367	
202	Number of people sleeping rough on a single night within local authority	Housing Options Manager	25 6487	
203	Percentage change in average number of families in temporary accommodation compared with average from previous year	Housing Options Manager	25 6487	
204	Percentage of appeals allows against the authority's decision to refuse planning	Head of Development Control and Land Searches	25 5942	
205	Quality of planning service checklist	Head of Development Control and Land Searches	25 5942	
211a	Delivery of repairs and maintenance service – planned repairs	Housing Strategy and Performance Manager	25 1585	
211b	Delivery of repairs and maintenance service –	Housing Strategy and	25 1585	

Ref	Description	Contact	Ext	Page
	urgent and emergency repairs	Performance Manager		Tugo
212	Average time to re-let local authority housing	Housing Strategy and Performance Manager	25 1585	
213	Number of homelessness cases prevented	Housing Options Manager	25 6487	
214	Housing Advice Service – preventing homelessness	Housing Options Manager	25 6487	
215a	Rectification of street lighting faults – non DNO	Head of Street Care and Waste Management	71 5060	
215b	Rectification of street lighting faults - DNO	Head of Street Care and Waste Management	71 5060	
216a	Number of land contamination sites of potential concern within local authority area	Assistant Director of Development	25 5974	
216b	Number of sites where sufficient information is available to decide if remediation of the land is necessary as a percentage of all potential concern sites	Assistant Director of Development	25 5974	
217	Percentage of pollution control improvements to existing installations completed on time	Assistant Director of Development	25 5974	
218a	Percentage of new reports of abandoned vehicles investigated within 24 hours of notification	Group Leader Public Health	71 5219	
218b	Percentage of abandoned vehicles removed with 24 hours from the point at which the Authority is legally entitled	Group Leader Public Health	71 5219	
219a	Total number of conservation areas in the local authority area	Head of Environmental Sustainability	25 5971	
219b	Percentage of conservation areas in the local authority area with an up-to-date character appraisal	Head of Environmental Sustainability	25 5971	
219c	Percentage of conservation areas with published management proposals	Head of Environmental Sustainability	25 5971	
220	Compliance against the Public Library Service Standards, PLSS	Head of Library Services	71 6602	
221a	Percentage of young people gaining a recorded outcome	Head of Youth Services	71 6956	
221b	Percentage of young people gaining an accredited outcome	Head of Youth Services	71 6956	
222a	Percentage of leaders of childcare with a qualification at Level 4 or above	Assistant Director of Lifelong Learning and Community	71 6852	
222b	Percentage of leaders of childcare with input from graduate training	Assistant Director of Lifelong Learning and Community	71 6852	
225	Actions and services of the local authority which are designed to help victims of domestic violence	Director of Derby Community Safety Partnership	25 6914	
226a	Total amount spent on advice and guidance services	Derby Advice Manager	25 6556	
226b	Percentage spent of advice and guidance service provision to organizations with CLS	Derby Advice Manager	25 6556	
226c	Total spent on advice and guidance in housing, benefits and consumer advice	Derby Advice Manager	25 6556	
AO/C26	Admissions of supported residents to	Head of Direct	25 6702	

Ref	Description	Contact	Ext	Page
	residential care	Services for Older		
		People		
Local 1	Violent crimes per 1,000 population	Crime Reduction	25 6241	
		Strategy Manager Corporate Training and		
Local 2	Number of Council departments with liP accreditation	Development Adviser	25 5493	
		Head of City		
Local 4	Number of Tourist Information Centre users	Development and	71 6370	
		Tourism		
	Number of jobs created and sefectuarded by	Head of City		
Local 6	Number of jobs created and safeguarded by Derby Marketing	Development and	71 6370	
		Tourism		
		Acting Assistant		
CPD1a	Number of schools in special measures	Director of School	71 6852	
	category	Improvement and Inclusion		
		Acting Assistant		
0004	Number of schools in Ofsted serious weakness	Director of School	74 00 50	
CPD1b	category	Improvement and	71 6852	
		Inclusion		
		Acting Assistant		
CPD1c	Frequency of reporting on action plans for	Director of School	71 6852	
	schools causing concern	Improvement and Inclusion		
		Acting Assistant		
	Percentage of inspection/visits that were	Director of School		
CPD1d	satisfactory or better	Improvement and	71 6852	
		Inclusion		
	Percentage of HMI visits to schools in special	Acting Assistant		
CPD1e	measure/serious weakness where progress is	Director of School	71 6852	
	satisfactory or better	Improvement and		
		Inclusion Acting Assistant		
	Number of schools identified by the Local	Director of School		
CPD1f	Education Authority as priority schools	Improvement and	71 6852	
		Inclusion		
		Assistant Director		
CPD4a	Number of foster carers	Resources and	25 6701	
		Projects - Children and Families		
		Assistant Director		
		Resources and		
CPD4b	Use of independent foster carers	Projects - Children and	25 6701	
		Families		
		Assistant Director		
CPD4d	Number of children looked after	Resources and	25 6701	
		Projects - Children and	20 07 01	
		Families		
		Assistant Director		
CPD4h	Percentage of vacant social worker posts	Resources and	25 6701	
		Projects - Children and Families		
		Head of Children's		
CPD4j	Participation of looked after children in reviews	Quality Assurance	71 7809	
	Percentage of Emergency Lines and Service	Corporate Customer	05 5400	
CPD5a	Lines answered within six rings	Service Manager	25 5132	

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CPD5b	Percentage of letters responded to within five working days	Corporate Customer Service Manager	25 5132	
CPD5c	Percentage of customers 'greeted' within three minutes of arriving at a reception area	Corporate Customer Service Manager	25 5132	
CPD5d	Number of employees completing customer service training	Corporate Customer Service Manager	25 5132	
CPD6a	Percentage of Council Tax increase for Derby City Council services	Assistant Director of Corporate Finance	25 6288	
CPD6b	Actual net spending compared to budget requirement	Assistant Director of Corporate Finance	25 6288	
CPD6c	Percentage of cashable and non cashable efficiency gains achieved	Assistant Director of Corporate Finance	25 6288	

Annex 2 - Performance Indicator index by directorate

Ref	Description	Contact	Ext	Page
Commerci 119e	al Services Satisfaction with parks and open spaces	Head of Parks Service	71 5536	
166a	Score against a checklist of best practice for environmental health	Assistant Director of Environmental Health and Trading Standards	71 5212	
166b	Score against a checklist of best practice for trading standards	Assistant Director of Environmental Health and Trading Standards	71 5212	
179	Percentage of standard searches carried out in 10 working days	Business Support Manager	25 8483	
180a(i)*	Actual/'Typical' energy consumption LA buildings - electricity (2003/04)	Principal Services Engineer	25 5082	
180a(ii)*	Actual/'Typical' energy consumption LA buildings - fossil fuels (2003/04)	Principal Services Engineer	25 5082	
180b*	Average lamp circuit energy consumption for street lights	Principal Services Engineer	25 5082	
218a	Percentage of new reports of abandoned vehicles investigated within 24 hours of notification	Group Leader Public Health	71 5219	
218b	Percentage of abandoned vehicles removed with 24 hours from the point at which the Authority is legally entitled	Group Leader Public Health	71 5219	
Developm	ent and Cultural Services			
82a/(i)	Percentage of the total tonnage of household waste arisings which have been recycled	Head of Street Care and Waste Management	71 5060	
82a (ii)	The total tonnage of household waste arisings which have been sent by the authority for recycling	Head of Street Care and Waste Management	71 5060	
82b/(i)	Percentage of the total tonnage of household waste arisings which have been composted	Head of Street Care and Waste Management	71 5060	
82b (ii)	The total tonnage of household waste arisings which have been sent by the authority for composting or anerobic digestion	Head of Street Care and Waste Management	71 5060	
82c/(i)	Percentage of the total tonnage of household waste arisings which have been used to recover energy	Head of Street Care and Waste Management	71 5060	
82c (ii)	Tonnage of household waste arisings which have been used to recover heat, power and other energy sources	Head of Street Care and Waste Management	71 5060	
82d/(i)	Percentage of the total tonnage of household waste arisings which have been landfilled	Head of Street Care and Waste Management	71 5060	
82d (ii)	The tonnage of household waste arisings which have been landfilled	Head of Street Care and Waste Management	71 5060	
84/a	Number of kilograms of household waste collected per head	Head of Street Care and Waste Management	71 5060	

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84b	Percentage change in the number of kilograms of household waste collected	Head of Street Care and Waste Management	71 5060	
86	Cost of waste collection per household	Principal Accountant	71 6599	
87	Cost of waste disposal per tonne for municipal waste	Principal Accountant	71 6599	
89	Satisfaction with cleanliness	Waste Management Officer Operations	71 6358	
90a	Satisfaction with waste collection	Waste Management Officer Operations	71 6358	
90b	Satisfaction with waste recycling	Waste Management Officer Operations	71 6358	
90c	Satisfaction with waste disposal	Waste Management Officer Operations	71 6358	
91/a	Percentage of the population served by a kerbside collection of recyclables	Waste Management Officer Operations	71 6358	
91b	Percentage of households served by kerbside collection of two or more recyclables	Waste Management Officer Operations	71 6358	
96	Condition of principal roads	Maintenance Manager	71 5067	
97a	Condition of non-principal roads - classified	Maintenance Manager	71 5067	
97b	Condition of non-principal roads - unclassified	Maintenance Manager	71 5067	
99x/ai	Number of road accident casualties – all killed/seriously injured	Traffic Control Engineer	71 5019	
99xc/aii	Number of road accident casualties – children killed/seriously injured	Traffic Control Engineer	71 5019	
99xsi/ aiii	Number of road accident casualties – all slight injuries	Traffic Control Engineer	71 5019	
99y/bi	Percentage change in number of casualties from previous year – all killed/seriously injured	Traffic Control Engineer	71 5019	
99yc/bii	Percentage change in number of casualties from previous year – children killed/seriously injured	Traffic Control Engineer	71 5019	
99ysi/ biii	Percentage change in number of casualties from previous year – all slight injuries	Traffic Control Engineer	71 5019	
99z/ci	Percentage change in number of casualties between 1994 and 1998 – all killed/seriously injured	Traffic Control Engineer	71 5019	
99zc/cii	Percentage change in number of casualties between 1994 and 1998 – children killed/seriously injured	Traffic Control Engineer	71 5019	
99zsi/ ciii	Percentage change in number of casualties between 1994 and 1998 – all slight injuries	Traffic Control Engineer	71 5019	
100	Number of days of temporary traffic controls or road closure on traffic sensitive roads	Waste Management Officer Operations	71 6358	
102	Local bus services (passenger journeys per year)	Transport Policy Manager	71 5034	
		Transport Policy		

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104	Satisfaction with bus service	Transport Policy	71 5034	
		Manager		
106	Percentage of new homes built on previously developed land	Head of Plans and Policies	25 5020	
109a	Percentage of planning applications – 60% of major applications in 13 weeks	Head of Development Control and Land Searches	25 5942	
109b	Percentage of planning applications – 65% of minor applications in 8 weeks	Head of Development Control and Land Searches	25 5942	
109c	Percentage of planning applications – 80% of other applications in 8 weeks	Head of Development Control and Land Searches	25 5942	
111	Satisfaction with planning service	Head of Development Control and Land Searches	25 5942	
117	The number of physical visits per 1,000 population to public library premises	Head of Library Services	71 6602	
118a	Satisfaction of library users who found a book to borrow	Head of Library Services	71 6602	
118b	Satisfaction of library users who found the information they were looking for	Head of Library Services	71 6602	
118c	Library users overall satisfaction with libraries	Head of Library Services	71 6602	
119b	Satisfaction with libraries	Assistant Director – Cultural Services	71 6601	
119c	Satisfaction with museums and galleries	Assistant Director – Cultural Services	71 6601	
119d	Satisfaction with theatres and concert halls	Assistant Director – Cultural Services	71 6601	
156	Percentage of authority buildings open to the public which are accessible to disabled people	Head of Building Consultancy	25 5006	
165	Percentage of pedestrian crossings with facilities for disabled people	Traffic Control Engineer	71 5019	
170a	The number of visits to/usage's of museums per 1,000 population	Head of Museums	71 6650	
170b	The number of those visits that were in person per 1,000 population	Head of Museums	71 6650	
170c	The number of pupils visiting museums and galleries in organised school groups	Head of Museums	71 6650	
178	Percentage of footpaths and other rights of way which were easy to use	Assistant Director of Development	25 5974	
178x	Has the CSS/Countryside Agency methodology for BV 178 been used?	Assistant Director of Development	25 5974	
186a	Roads not needing major repair - principal roads	Assistant Director of Highways, Transport and Waste	71 5043	
186b	Roads not needing major repair - non- principal roads	Assistant Director of Highways, Transport and Waste	71 5043	

Ref	Description	Contact	Ext	Page
187	Condition of footways	Assistant Director of Highways, Transport and Waste	71 5043	
199/a	The proportion of relevant land and highways having combined deposits of litter and detritus	Waste Management Officer Operations	71 6358	
199b	The proportion of relevant land and highways from which unacceptable levels of graffiti are visible	Waste Management Officer Operations	71 6358	
199c	The proportion of relevant land and highways from which unacceptable levels of fly-posting are visible	Waste Management Officer Operations	71 6358	
199d	The yearly reduction in the total number of incidents and increase in total number of enforcement actions taken to deal with fly-tipping	Waste Management Officer Operations	71 6358	
200a	Do you have a development plan that has been adopted in the last 5 years	Head of Plans and Policies	25 5020	
200b	Are there proposals on deposit for alteration or replacement within 3 years	Head of Plans and Policies	25 5020	
200c	Was an annual monitoring report published by December last year	Head of Plans and Policies	25 5020	
204	Percentage of appeals allows against the authority's decision to refuse planning	Head of Development Control and Land Searches	25 5942	
205	Quality of planning service checklist	Head of Development Control and Land Searches	25 5942	
215a	Rectification of street lighting faults – non DNO	Head of Street Care and Waste Management	71 5060	
215b	Rectification of street lighting faults - DNO	Head of Street Care and Waste Management	71 5060	
216a	Number of land contamination sites of potential concern within local authority area	Assistant Director of Development	25 5974	
216b	Number of sites where sufficient information is available to decide if remediation of the land is necessary as a percentage of all potential concern sites	Assistant Director of Development	25 5974	
217	Percentage of pollution control improvements to existing installations completed on time	Assistant Director of Development	25 5974	
219a	Total number of conservation areas in the local authority area	Head of Environmental Sustainability	25 5971	
219b	Percentage of conservation areas in the local authority area with an up-to-date character appraisal	Head of Environmental Sustainability	25 5971	
219c	Percentage of conservation areas with published management proposals	Head of Environmental Sustainability	25 5971	
220	Compliance against the Public Library Service Standards, PLSS	Head of Library Services	71 6602	

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Local 4	Number of Tourist Information Centre users	Head of City Development and Tourism	71 6370	
Local 6	Number of jobs created and safeguarded by Derby Marketing	Head of City Development and Tourism	71 6370	
		Head of Youth	74.0050	
33	Youth service expenditure	Services	71 6956	
34a	Percentage of primary schools with 25% or more of their places unfilled	Head of Asset Planning and Management	71 6951	
34b	Percentage of secondary schools with 25% or more of their places unfilled	Head of Asset Planning and Management	71 6951	
38	Five or more GCSEs at grades A*-C or equivalent	Acting Assistant Director of School Improvement and Inclusion	71 6852	
39	Five or more GCSEs or equivalent at grades A*- G including English and Maths	Acting Assistant Director of School Improvement and Inclusion	71 6852	
40	Key Stage 2 Results – Level 4 or above in Mathematics	Acting Assistant Director of School Improvement and Inclusion	71 6852	
41	Key Stage 2 Results – Level 4 or above in English	Acting Assistant Director of School Improvement and Inclusion	71 6852	
43a	Statement of special educational needs prepared within 18 weeks excluding exceptions	Education Officer – Pupil Services and Special Educational Needs	71 6943	
43b	Statement of special educational needs prepared within 18 weeks including exceptions	Education Officer – Pupil Services and Special Educational Needs	71 6943	
44	Number of pupils permanently excluded during the year from schools per 1,000 pupils	Acting Assistant Director School Inclusion	71 6840	
45	Percentage of half days missed due to total absence in secondary schools	Principal Education Welfare Officer	71 6794	
46	Percentage of half days missed due to total absence in primary schools	Principal Education Welfare Officer	71 6794	
48	Percentage of schools maintained by the Local Education Authority subject to special measures	Acting Assistant Director of School Improvement and Inclusion	71 6852	
119a	Satisfaction with sport and leisure facilities	Head of Sport and Leisure	71 5513	
159a	Percentage of permanently excluded pupils with alternative tuition of 5 hours or less	Acting Head of Pupil Referral Unit	71 6002	
159b	Percentage of permanently excluded pupils with alternative tuition of 6-12 hours	Acting Head of Pupil Referral Unit	71 6002	

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159c	Percentage of permanently excluded pupils with alternative tuition of 13-19 hours	Acting Head of Pupil Referral Unit	71 6002	
159d	Percentage of permanently excluded pupils with alternative tuition of 20 hours or more a week	Acting Head of Pupil Referral Unit	71 6002	
181a	Key Stage 3 results - Level 5 or above in English	Acting Assistant Director of School Improvement and Inclusion	71 6852	
181b	Key Stage 3 results - Level 5 or above in Mathematics	Acting Assistant Director of School Improvement and Inclusion	71 6852	
181c	Key Stage 3 results - Level 5 or above in Science	Acting Assistant Director of School Improvement and Inclusion	71 6852	
181d	Key Stage 3 results - Level 5 or above in ICT	Acting Assistant Director of School Improvement and Inclusion	71 6852	
192a	Average number of days access to relevant training and development per practitioner	Head of Early Years and Childcare	71 6867	
192b	Average number of non-maintained settings per QTS teacher	Head of Early Years and Childcare	71 6867	
193a	Schools budget as a percentage of the Schools Funding Assessment, SFA	Head of Finance and Contracts	71 6872	
193b	Increase in school budget on previous year as percentage of increase in SFA	Head of Finance and Contracts	71 6872	
194a	Percentage of pupils in schools achieving Level 5 or above in Key Stage 2 English	Acting Assistant Director of School Improvement and Inclusion	71 6852	
194b	Percentage of pupils in schools achieving Level 5 or above in Key Stage 2 Mathematics	Acting Assistant Director of School Improvement and Inclusion	71 6852	
221a	Percentage of young people gaining a recorded outcome	Head of Youth Services	71 6956	
221b	Percentage of young people gaining an accredited outcome	Head of Youth Services	71 6956	
222a	Percentage of leaders of childcare with a qualification at Level 4 or above	Assistant Director of Lifelong Learning and Community	71 6852	
222b	Percentage of leaders of childcare with input from graduate training	Assistant Director of Lifelong Learning and Community	71 6852	
CPD1a	Number of schools in special measures category	Acting Assistant Director of School Improvement and Inclusion	71 6852	

Ref	Description	Contact	Ext	Page
		Acting Assistant		
CDD4F	Number of schools in Ofsted serious	Director of School	71 6050	
CPD1b	weakness category	Improvement and	71 6852	
		Inclusion		
		Acting Assistant		
CPD1c	Frequency of reporting on action plans	Director of School	71 6852	
	for schools causing concern	Improvement and Inclusion		
		Acting Assistant		
	Percentage of inspection/visits that	Director of School	-	
CPD1d	were satisfactory or better	Improvement and	71 6852	
		Inclusion		
	Percentage of HMI visits to schools in	Acting Assistant		
CPD1e	special measure/serious weakness	Director of School	71 6852	
	where progress is satisfactory or better	Improvement and		
		Inclusion Acting Assistant		
	Number of schools identified by the	Director of School		
CPD1f	Local Education Authority as priority	Improvement and	71 6852	
	schools	Inclusion		
Finance				
	Percentage of citizens satisfied with	Head of Strategic		
3	overall service provided	Planning and	25 5560	
	·	Performance		<u> </u>
4	Percentage of complaints satisfied with	Corporate Customer	25 5132	
	the handling of their complaint Percentage of invoices paid within 30	Services Manager Assistant Director of		
8	days	Financial Services	255343	
9	Percentage of Council Tax collected	Revenues Manager	25 5771	
40	Percentage of non-domestic rates		05 5774	
10	collected	Revenues Manager	25 5771	
76a	Number of claimants visited per 1,000	Benefits Manager	25 4742	
	caseload			
76b	Number of fraud investigators per 1,000	Benefits Manager	25 4742	
	caseload Number of fraud investigations per	-		
76c	1,000 caseload	Benefits Manager	25 4742	
76 4	Number of prosecutions and sanctions	Dopofito Monorar	05 4740	
76d	per 1,000 caseload	Benefits Manager	25 4742	
78a	Average time for processing of new	Benefits Manager	25 4742	
	Housing Benefit claims			
78b	Average time for processing	Benefits Manager	25 4742	
	notifications of change of circumstances Percentage of cases processed	Policy and		
79a	correctly	Development Manager	25 5133	
79b/(i)	Percentage recovery of overpaid benefit	Benefits Manager	25 4742	
	Percentage of overpayments recovered	-		
79b/(ii)	during the period plus Housing Benefit	Benefits Manager	25 4742	
	overpayments identified			
	Percentage recoverable overpayments		1	
79b/(iii)	(excluding Council Tax Benefit)	Benefits Manager	25 4742	
	recovered	-		
80a	Benefits Service - Satisfaction with	Policy and	25 5133	
	office contact	Development Manager		

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80b	Benefits Service - Satisfaction with	Policy and	25 5122	Ŭ
000	service in the office	Development Manager	25 5133	
80c	Benefits Service - Satisfaction with telephone service	Policy and Development Manager	25 5133	
80d	Benefits Service - Satisfaction with staff in the office	Policy and Development Manager	25 5133	
80e	Benefits Service - Satisfaction with forms	Policy and Development Manager	25 5133	
80f	Benefits Service - Satisfaction with speed of service	Policy and Development Manager	25 5133	
80g	Benefits Service – Overall satisfaction	Policy and Development Manager	25 5133	
157	Number of types of interaction delivered electronically	E-Business Manager	25 5011	
CPD5a	Percentage of Emergency Lines and Service Lines answered within six rings	Corporate Customer Service Manager	25 5132	
CPD5b	Percentage of letters responded to within five working days	Corporate Customer Service Manager	25 5132	
CPD5c	Percentage of customers 'greeted' within three minutes of arriving at a reception area	Corporate Customer Service Manager	25 5132	
CPD5d	Number of employees completing customer service training	Corporate Customer Service Manager	25 5132	
CPD6a	Percentage of Council Tax increase for Derby City Council services	Assistant Director of Corporate Finance	25 6288	
CPD6b	Actual net spending compared to budget requirement	Assistant Director of Corporate Finance	25 6288	
CPD6c	Percentage of cashable and non cashable efficiency gains achieved	Assistant Director of Corporate Finance	25 6288	
Policy				
1a	Community strategy with LSP – in place?	Assistant Director Community Policy	25 6242	
1b	When will a full review of the strategy be completed?	Assistant Director Community Policy	25 6242	
1c	Has progress being reported to the wider community?	Assistant Director Community Policy	25 6242	
1d	When will such a strategy be in place?	Assistant Director Community Policy	25 6242	
2a	The level of the Equality Standard for Local Government to which the authority conforms	Corporate Personnel Adviser - Reviews	25 5485	
2b	The duty to promote race checklist score	Corporate Personnel Adviser - Reviews	25 5485	
11a	Percentage of top 5% earners that are women	Corporate Personnel Adviser - Reviews	25 5485	
11b	Percentage of top 5% earners that are from ethnic minorities	Corporate Personnel Adviser - Reviews	25 5485	
11c	Percentage of top 5% earners who have a disability	Corporate Personnel Adviser - Reviews	25 5485	
12	Number of working days/shifts lost due to sickness	Attendance Management Consultant	25 8506	
14	Percentage of employees retiring early	Corporate Personnel Adviser - Reviews	25 5485	

Ref	Description	Contact	Ext	Page
	Percentage of employees retiring on ill	Corporate Personnel		
15	health grounds	Adviser - Reviews	25 5485	
16a	Percentage of employees declaring they meet the Disability Discrimination Act, DDA	Corporate Personnel Adviser - Reviews	25 5485	
16b	Percentage of economically active disabled people in the council area	Corporate Personnel Adviser - Reviews	25 5485	
17a	Percentage of employees from minority ethnic communities	Corporate Personnel Adviser - Reviews	25 5485	
17b	Percentage of economically active minority ethnic community population	Corporate Personnel Adviser - Reviews	25 5485	
62	The proportion of unfit private sector dwellings made fit or demolished	Private Sector Housing Manager	25 5236	
63	The average SAP rating of local authority owned dwellings	Housing Strategy and Performance Manager	25 1585	
64	Number of private sector vacant dwellings that are returned into occupation or demolished	Private Sector Housing Manager	25 5236	
66a	Local authority rent collection and arrears: proportion of rent collected	Housing Strategy and Performance Manager	25 1585	
66b	Percentage of tenants with seven weeks rent arrears	Housing Strategy and Performance Manager	25 1585	
66c	Percentage of tenants with arrears who have had Notices Seeking Possession served	Housing Strategy and Performance Manager	25 1585	
74a	Satisfaction with overall service provided by landlord	Housing Strategy and Performance Manager	25 1585	
74b	Satisfaction with overall service provided by landlord – BME groups	Housing Strategy and Performance Manager	25 1585	
74c	Satisfaction with overall service provided by landlord – non-BME groups	Housing Strategy and Performance Manager	25 1585	
75a	Satisfaction with participation opportunities in decision making in relation to housing services provided by landlord	Housing Strategy and Performance Manager	25 1585	
75b	Satisfaction with participation opportunities in decision making in relation to housing services provided by landlord – BME groups	Housing Strategy and Performance Manager	25 1585	
75c	Satisfaction with participation opportunities in decision making in relation to housing services provided by landlord – non-BME groups	Housing Strategy and Performance Manager	25 1585	
126a	Domestic burglaries per 1,000 households	Director of Derby Community Safety Partnership	25 6914	
127a	Violent offences committed by a stranger per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
127b	Violent offences committed in a public place per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
127c	Violent offences committed in connection with licensed premises per 1,000 population	Director of Derby Community Safety Partnership	25 6914	

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127d	Violent offences committed under influence per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
128a	Vehicle crimes per 1,000 population	Director of Derby Community Safety Partnership	25 6914	
164	Does the authority follow the CRE code in rented housing?	Housing Strategy and Performance Manager	25 1585	
174	Racial incidents recorded by the authority per 100,000 population	Equality Standard Project Manager	25 5384	
175	Percentage of racial incidents resulting in further action	Equality Standard Project Manager	25 5384	
176	Number of domestic violence refuge places per 10,000 population	Director of Derby Community Safety Partnership	25 6914	
177	Legal and advice expenditure on Quality Mark services	Assistant Director Community Policy	25 6242	
183i	The average length of stay in bed and breakfast accommodation	Housing Options Manager	25 6487	
183ii	The average length of stay in hostel accommodation	Housing Options Manager	25 6487	
184a	The proportion of local authority homes which were non-decent at beginning of the year	Housing Strategy and Performance Manager	25 1585	
184b	Percentage change in proportion of non-decent local authority homes in the year	Housing Strategy and Performance Manager	25 1585	
185	Percentage of responsive repairs which the authority made & kept an appointment	Housing Strategy and Performance Manager	25 1585	
198	Percentage change in the number of problem drug misusers accessing treatment services	Drug and Alcohol Action Team Co-ordinator	25 6920	
202	Number of people sleeping rough on a single night within local authority	Housing Options Manager	25 6487	
203	Percentage change in average number of families in temporary accommodation compared with average from previous year	Housing Options Manager	25 6487	
211a	Delivery of repairs and maintenance service – planned repairs	Housing Strategy and Performance Manager	25 1585	
211b	Delivery of repairs and maintenance service – urgent and emergency repairs	Housing Strategy and Performance Manager	25 1585	
212	Average time to re-let local authority housing	Housing Strategy and Performance Manager	25 1585	
213	Number of homelessness cases prevented	Housing Options Manager	25 6487	
214	Housing Advice Service – preventing homelessness	Housing Options Manager	25 6487	
225	Actions and services of the local authority which are designed to help victims of domestic violence	Director of Derby Community Safety Partnership	25 6914	
226a	Total amount spent on advice and guidance services	Derby Advice Manager	25 6556	

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1101	Percentage spent of advice and			raye
226b	guidance service provision to organizations with CLS	Derby Advice Manager	25 6556	
226c	Total spent on advice and guidance in housing, benefits and consumer advice	Derby Advice Manager	25 6556	
Local 1	Violent crimes per 1,000 population	Crime Reduction Strategy Manager	25 6241	
Local 2	Number of Council departments with liP accreditation	Corporate Training and Development Adviser	25 5493	
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49	Percentage of children looked after with 3+ placements in the year	Head of Assessment and Care Planning	71 7702	
50	Educational qualifications of children looked after	Principal Officer	25 6752	
51	Cost of services for children looked after	Assistant Director Resources and Projects - Children and Families	25 6704	
52	Cost of intensive social care for adults	Assistant Director Community Care	25 6702	
53	Number of homes receiving intensive home care per 1,000 population aged 65+	Head of Direct Services for Older People	71 7200	
54	Older people aged 65+ helped to live at home	Head of Direct Services for Older People	71 7200	
56	Equipments delivered within seven working days	Head of Disability and Sensory Services	71 7367	
58	Percentage of people receiving a statement of their needs and how they will be met	Head of Direct Services for Older People	71 7200	
161	Care leavers in education/training/employment	Service Manager Aspire	71 5066	
162	Reviews of child protection cases	Head of Children's Quality Assurance	71 7809	
163	Adoptions of children looked after	Head of Fostering and Adoption	71 6701	
195	Acceptable waiting time for care assessments	Head of Assessment and Care Management	71 7370	
196	Acceptable waiting time for care packages	Head of Assessment and Care Management	71 7370	
197	Change in the number of conceptions to females aged under 18	Head of Planning and Partnerships	25 6705	
201	Number of adults and older people receiving direct payments per 100,000	Head of Disability and Sensory Services	71 7367	
AO/C26	Admissions of supported residents to residential care	Head of Direct Services for Older People	25 6702	
CPD4a	Number of foster carers	Assistant Director Resources and Projects - Children and Families	25 6701	
CPD4b	Use of independent foster carers	Assistant Director Resources and Projects - Children and Families	25 6701	

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CPD4d	Number of children looked after	Assistant Director Resources and Projects - Children and Families	25 6701	
CPD4h	Percentage of vacant social worker posts	Assistant Director Resources and Projects - Children and Families	25 6701	
CPD4j	Participation of looked after children in reviews	Head of Children's Quality Assurance	71 7809	

# Annex 3 - Acronyms

#### Acronyms

BP	Business Plan
BVPIs	Best Value Performance Indicators
BVPP	Best Value Performance Plan
CCMT	City Centre Management Team
CPA	Comprehensive Performance Assessment
CP	Corporate Plan
CPD	Corporate Plan Do Priority
CRE	Commission for Racial Equality
DCP	Derby City Partnership
DDA	Disability Discrimination Act
DfES	Department for Education Skills
DNO	Distribution Network Operator
EAZ	Educational Action Zone
EC	Excellent Cluster
ERDF	European Regional Development Grant
GCSE	General Certificate of Secondary Education
HMI	Her Majesty's Inspectorate
ICT	Information and Communication Technology
IIP	Investors in People
INTERREG	Inter-regional Development Grant
LAA	Local Area Agreement
LDS	Local Development Scheme
LPSA	Local Public Service Agreement
LTP	Local Transport Plan
Ofsted	Office for Standards in Education
PAF	Performance Assessment Framework
PI	Performance Indicator
PFI	Private Finance Initiative
PLSS	Public Library Service Standards