



Corporate Parenting Committee

ITEM 07

Report sponsor: Gurmail Nizzer, Director for
Children's Integrated Commissioning
Report author: Carrie Bria, Commissioning
Manager

Integrated LAC Emotional Health and Wellbeing Service Update Emotional Health and Wellbeing Service for Children in Care & Care Leavers in Derby City – Health (updated report)

Purpose

- 1.1 To provide an update to Corporate Parenting Board on the performance of the Emotional Health & Well Being Service for Children in Care & Care Leavers (also named as the DECC by service users) contract.

The Provider (Action for Children) has been contracted by the DDICB to deliver this service and is the recognised specialist locally NHS commissioned service that we refer all appropriate complex cases to in the local area.
- 1.2 This contract delivers the interventions detailed under supporting information, point 4.2 and is an integral part of our response in the city to support children in care and care leavers, their families, carers and professionals including social workers, at a specialist level on social, emotional and mental health needs.
- 1.3 On 23 February 2023, People Services Senior Leadership Team approved an extension to this contract, with Action for Children (the provider). The initial term of this contract was 3 years (starting September 2020 and ending August 2023) with the option to extend for a further two years (ending August 2025).

Consultation and agreement by the Director of Early Help and Childrens' Social Care was secured before requesting this extension.
- 1.4 Both Derbyshire County Council and the Derby & Derbyshire Integrated Care Board (ICB) also have their own individual contracts running alongside Derby City Council's for this provision, with Derbyshire County Council as the lead commissioner and lead on the contract management. There is no formal partnership agreement in place, and this will now be taken forward as an action to ensure we have a partnership agreement in place.
- 1.5 Derby City Councils' financial contribution is £236k per annum, with Derbyshire County Council contributing £450k per annum and the ICB contributing £847k per annum. The total annual financial project contribution for this provision is £1,533k per annum.

Recommendations

- 2.1 To note this report in full, including the performance management information at appendix 1.

Reason(s)

- 3.1 This service enables Derby City Childrens' Social Care teams to continue to have access to this specialist emotional health and wellbeing service for children in care and care leavers. It also ensures the families/carers and professionals supporting this vulnerable cohort continue to receive specialist support to maintain placements, stability and keep children in care local.
- 3.2 To provide a preliminary summary of the performance data actuals from quarters 1 to 3, but as quarter 4 data is not yet available, predicted end of year performance information has also been included.

The final DECC End of Year Report will be available from mid-April 2023 and will be shared with Corporate Parenting Board.

Supporting information

- 4.1 In 2019, Derby City Council, Derbyshire County Council and the Derby & Derbyshire ICB all entered individual contracts with this Provider to secure this provision to meet the emotional health and wellbeing needs of children in care and care leavers.

Derbyshire County Council led on this procurement and so are the lead commissioners and lead on the contract management and contract reviews.

The individual contracts for all three organisations began on 01 September 2020 to cover 5 years, with a 3-year initial term and the option to extend by two, 12-month annual increments.

Both Derbyshire County Council and the ICB have sought approvals to extend their contracts, ensuring all three organisations align on this contract. A partnership agreement will be devised for this tripartite arrangement going forward.

- 4.2 This contract delivers the interventions detailed below and is an integral part of our response in the city to support children in care and care leavers, their families, carers and professionals including social workers, at a specialist level on social, emotional and mental health needs.

Appendix 2 details the service offer by the DECC.

As a result of this service, analysis by the ICB has shown that there are lesser demands on other services, most notably CAMHS.

The service provides:

- Direct trauma work - including creative therapy approaches, therapeutic work based on Dyadic Developmental Psychotherapy (DDP)
- 'Wrap' around intervention - to support step down for children and young people in care, with support to parents/carers/professionals, including social workers.
- Attachment Interventions – including attachment focused parenting group (specific groups for carers and SGO/kinship carers) and therapeutic parenting or dyadic child - carer intervention based on models of DDP, Filial play therapy or Thera-play.
- Consultation - series of 6 consultations or one-off bookable consultations covering issues like harmful sexual behaviour (HSB).
- Reflective practice – regular sessions to Derby City internal residential homes and our leaving care teams (from May 2023), carer groups (carers who support most complex children), social care supervisor group and Derby City Special Guardianship Orders group.
- Joint complex care planning – multi-disciplinary team approaches to support most complex cases.

- 4.3 The table below details the financial contributions into this project by Derby City Council per annum, throughout the initial contract term and the two annual extension periods.

Derby City Council Contribution	Derbyshire County Council Contribution	Derby and Derbyshire Clinical Commissioning Group Contribution	Total
£236,000	£450,000	£847,000	£1,533,000

- 4.4 Referrals by Derby City Childrens' Social Care teams have steadily increased over the last 12 months, as a result of improved communication and clarity on the service offer, resulting in improved and appropriate utilisation. Social Care staff also regularly attend the monthly referral/case prioritisation panels, facilitated by the provider.

- 4.5 Appendix 1 details confirmed performance data actuals from quarters 1 to 3, but as quarter 4 data is not yet available predicted end of year performance information has also been included. The full End of Year DECC performance report will be available mid-April 2023.

The targets included in appendix 1 were mutually agreed by commissioners from Derby, Derbyshire, the ICB and the DECC in April 2022.

Delivery Improvement discussion and action plan will be agreed with the Provider for 2023/24 to ensure continuous improvement and outcomes.

- 4.6 Tight contract management and close communication with the Provider will continue to ensure progress and improvements with the Provider's quality and responsiveness and that expectations and delivery are clear and strong.

Public/stakeholder engagement

- 5.1 A review of the service has taken place which began June 2022 and concluded November 2022. The review group consisted of a range of key partners. The review process looked at whether the contract extension should be used and also demand across the system, plus the reach, impact and outcomes specifically related to the contract. It also looked at how the current specification could be strengthened to meet needs better based on the review's findings.

As a result, the review concluded that the balance of direct work and indirect work is important. Please see appendix 3 – Gouldings Therapeutic Needs Hierarchy. Feedback is achieved from parents, guardians and carers using the My Star Outcomes

- 5.2 Based on the review, both LAs, the ICB and other stakeholders mutually agreed to extend this contract.

Other options

- 6.1 The impact of not extending this contract, would have been that longer waiting lists at CAMHS as all children in care would require their services. Furthermore, it is highly likely that there would be increases in the numbers of cases being taken to commissioning for individuals panel and an increase in the costs of packages of care.
- 6.2 There is very limited alternative delivery partners in the market and this collaboration with Derbyshire County Council and the ICB provides match funding.

Financial and value for money issues

- 7.1 The financing of the Emotional Health and Wellbeing Service for children in care and care leavers across the Derby City and Derbyshire footprint was agreed by Derby & Derbyshire ICB, Derby City Council and Derbyshire Country Council in 2019 with a cost of £7,665,000 for a period of 5 years.

- 7.2 The cost per annum to Derby City Council is £236,000 per annum, with Derbyshire County Council contributing £450,000 per annum and the Derby & Derbyshire ICB £847,000 per annum.
- 7.3 The actual expenditure incurred on the contract since 1 September 2020 has been as follows:
- 2020/21 = £137,074 (7 months)
 - 2021/22 = £236,593
 - 2022/23 = £236,000 (estimated)

Legal implications

- 8.1 In order to comply with the contract's requirement for 3 months' notice to extend, we need to notify the provider that we are extending by 31 May 2023 (for the first extension period) and 31 May 2024 (for the second extension period).
- 8.2 This service has been contracted by the ICB to deliver this provision in Derby City and is the recognised specialist NHS commissioned service for support on social, emotional and mental health needs for children in care and care leavers. Currently it also does not appear that there is a partnership agreement in place between Derby City Council, Derbyshire County Council and the ICB. Given the working relationship with Derbyshire County Council and the ICB in this matter, it would be prudent to regularise the position now, by entering into a formal partnership agreement for the remainder of the term.

Climate implications

- 9.1 N/A

Other significant implications

- 10.1 N/A

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal		
Finance	Janice Hadfield	23/02/2023
Service Director(s)	Suanne Lim, Director Early Help & Children's Social Care	23/02/2023
Report sponsor	Gurmail Nizzer, Service Director, Integrated Commissioning for Children and Young People	23/02/2023
Other(s)		

Background papers:	
List of appendices:	Appendix 1 – DECC Performance Information Appendix 2 - DECC Service Leaflet Appendix 3 - Therapeutic Model

The DECC Annual Service Plan: 2022/23
Preliminary Review of Performance for Derby City – dated 17th March 2023



DECC Service plan
2022-23- Preliminary

DECC staffing structure:



The DECC Staff
Structure - February 2

Appendix 2

Emotional Health & Wellbeing Service – Offer Leaflet



DECC Leaflet.pdf

Therapeutic Needs Hierarchy

Golding, 2015

