

## Update on Joined Up Care Derbyshire – Derbyshire's STP

### SUMMARY

- 1.1 This report provides the Health and Wellbeing Board with an update on the progress of Joined Up Care Derbyshire (JUCD) – Derbyshire's Sustainability and Transformation Partnership (STP).
- 1.2 In particular, the report focuses on
- recent planning guidance issued by NHS England, including the timetable for a refresh of the Derbyshire STP
  - the engagement which the local health and care system will begin to have with local stakeholders to help influence the refresh of that plan, along with system financial recovery.
- 1.3 Further information, including regularly newsletter updates can be found on the Joined Up Care Derbyshire website: <https://joinedupcarederbyshire.co.uk/>

### RECOMMENDATION

- 2.1 To note the update on Joined Up Care Derbyshire and the timetable for refreshing the Derbyshire STP.
- 2.2 To note and comment on the proposed engagement programme in support of system financial recovery and the move from transactional to transformational solutions.

### REASONS FOR RECOMMENDATION

- 3.1 To ensure the Health and Wellbeing Board remains fully briefed and involved in the ongoing development and delivery of JUCD.

### SUPPORTING INFORMATION

- 4.1 Joined Up Care Derbyshire is continuing to work to address the financial challenge facing the Derbyshire health and care system. Our long-term vision - to bring care closer to home, transform services and help more people stay well and prevent ill health in the first place - relies upon us taking action now to address the financial

challenge and to shift from transactional solutions to a transformational approach which both improves local health outcomes and serves to address financial challenges at once.

- 4.2 This means difficult decisions will continue to have to be taken into the 2019/20 financial year and beyond. Using services wisely, pooling our resources, and looking to be innovative wherever possible, are the ways we will successfully meet this challenge.

- 4.3 NHS England has written to all 44 STPs in England setting out the planning timetable for 2019/20 and beyond. This letter highlights that whilst we will be required to develop a coherent one year plan for the Derbyshire STP for 2019/20, there is a requirement for all STPs to refresh their original plans in the first half of the year, to set out a five year system strategy.

From an engagement perspective, this fits well with a phased approach to engagement planning which sees initial engagement in financial recovery but which increasingly focusses attention on the move towards transformational change at a system level as we move through 2018/19 and beyond.

- 4.4 Of fundamental importance is the need to rebuild trust in the engagement processes supporting the Derbyshire system. This is in the context of challenging public perception relating to the development and publication of the original JUCD Sustainability and Transformation Plan (STP) in 2016, which was hampered by national directives on publication and involvement, and the subsequent challenges faced as the CCG and wider system seek to achieve financial recovery.

- 4.5 In collaboration with Healthwatch Derbyshire and Healthwatch Derby, colleagues have developed a phased framework for engagement which commences in November and presently sets out a programme through to the end of the STP refresh in September 2019. This will be discussed through the JUCD communications and engagement group in November to help shape the programme from a system perspective.

As well as seeking very early engagement in relation the development of financial recovery plans for 2019/20, this programme sees the laying of foundations depicting local system strategy, including Commissioning Intentions and Strategy, Outcomes Based Accountability, the System Opportunities Programme and leading into the refresh of the JUCD Plan in the first half of 2019/20.

- 4.6 The table below highlights how these phases are being constructed and delivered. It is important that the system benefits from a coherent approach across financial and strategic development, enabling the Derbyshire public to have an understanding of a single, joined up approach to service transformation in the future. The phases indicated to date are:

Phase	Element	Outputs
1 (Nov 18)	<b>Securing Involvement in the decision-making process</b> Co-production workshop to explore the	Evidence of engagement in the development and weighting of criteria to be used for strategic

	criteria used by the emerging strategic commissioner, and agreed by the JUCD system, in making decisions	commissioning decisions
2a (Nov 18- Jan 19 and beyond)	<b>Commissioning Strategy and emerging system transformation and financial plan</b> Initially communications/PR campaign to publish intentions, headline strategy, financial recovery top lines to be followed up by engagement	Briefings and key messages agreed for key stakeholders to provide information on intentions for commissioning and finance. To then be taken out to Place Alliances to support place engagement and recruitment into system engagement processes. To highlight steps from transactional to transformational approach, coordinating the pathway from CCG and system financial recovery to JUCD system plan refresh
2b (8-29 November 2018)	<b>Transformation &amp; Financial Recovery engagement</b> Public and provider engagement to develop co-produced plans. CCG-specific PIDs will need to feed into a single Derbyshire plan aligned to the outputs of SOP.	Engagement co-production workshops to support development of 19/20 PIDs Evidence of public and provider engagement in very early plan development and options identification
3a (Dec 18/Jan 19)	<b>Further CCG and system financials</b> Developing detailed engagement plans to support delivery of approved PIDs, in collaboration with JUCD Communications and Engagement Group.	Tailored engagement approaches to the delivery and implementation of schemes, including consultation processes where required and depicting staff and clinical engagement as required.
3b (Feb19)	<b>JUCD refresh pre-work</b> Engagement in Outcome Based Accountability; communications and engagement supporting links between agreed system PIDs/Financial recovery and JUCD System Opportunities Programme; utilise original JUCD strategy to shape discussion and priorities	Evidence of engagement in outcomes work; building momentum in engagement in JUCD approach ahead of refresh; aiming to build transparency in JUCD process, aligning stakeholder and system priorities
4 (Feb 2019 onwards)	<b>19/20 Financial Recovery – Scheme level engagement, consultation</b> Delivery of engagement programmes to support system Financial Recovery Plan	System/CCG is safe with detailed and compliant engagement plans; system wide/CCG stakeholder relationships and trust are managed and improving
5a (Apr- Sept19)	<b>JUCD strategy refresh</b> Full engagement process to support refresh and seek meaningful engagement in transformational programme for system	Builds on OBA and SOP engagement; improved transparency in transformation programme; achievement of real and ongoing engagement in strategy
5b (Jun 19)	<b>20/21 CCG/System Financial Recovery planning</b>	Ongoing real engagement in planning processes; supports

	Repeating the cycle for 20/21 planning, but starting earlier; taking feed from CCG and JUCD engagement to support approach	improved transparency; evidence of layered engagement which is building in richness; take feed from 19/20 and JUCD engagement to support knowledge of population preferences relating to transformation
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- 4.7 To date, the JUCD and CCG engagement processes have used or developed their own governance, with a mixture of patient reference/engagement groups in the four CCGs and the Patient Engagement Forum for JUCD. Essentially, as the statutory commissioning organisations for Derbyshire, CCGs have primary responsibility for ensuring compliance with relevant legislation in relation to patient and public involvement. Evidently the CCGs duties can be discharged in clear partnership with the system, but governance to support significant service transformation must lead to the CCGs' Governing Body, even where this is in relation to JUCD transformation.

To reflect this, and to maximise on the opportunity of having closer resourcing between the JUCD and CCG Communications and Engagement functions and processes, it is proposed that the engagement governance also aligns into a single process, with accountability to the CCG Governing Bodies for CCG-specific business and to the JUCB for system business.

## OTHER OPTIONS CONSIDERED

- 5.1 None at this stage.

This report has been approved by the following officers:

<b>Legal officer</b> <b>Financial officer</b> <b>Human Resources officer</b> <b>Estates/Property officer</b> <b>Service Director(s)</b> <b>Other(s)</b>	
<b>For more information contact:</b>  <b>Background papers:</b> <b>List of appendices:</b>	Sean Thornton, Assistant Director Communications and Engagement, JUCD, 01332 868730, <a href="mailto:sean.thornton1@nhs.net">sean.thornton1@nhs.net</a>  Appendix 1 - Implications

## IMPLICATIONS

### Financial and Value for Money

- 1.1 One of the key purposes of the STP is to achieve a financially sustainable health and social care system for the people of Derbyshire.

### Legal

- 2.1 The local NHS are required to have a STP in place for the Derbyshire footprint and have a responsibility to ensure appropriate involvement of the HWB.

The HWB has a duty to improve the health and wellbeing of its population and reduce health inequalities in line with the objectives of the Derbyshire STP.

### Personnel

- 3.1 This paper has no workforce implications. Workforce planning, however, is a key element of the STP as a whole and the implementation of Place.

### IT

- 4.1 The Local Digital Roadmap (LDR) and associated programme of projects will provide the IT infrastructure and developments required to support delivery of the STP. Responsibility for the LDR sits with the Derbyshire Informatics Delivery Board.

### Equalities Impact

- 5.1 The STP sets out the local health and wellbeing gap. A primary objective of the STP is to reduce health inequalities across Derby and Derbyshire.

### Health and Safety

- 6.1 N/A

### Environmental Sustainability

- 7.1 N/A

### Property and Asset Management

- 8.1 The effective use of NHS estates and other assets is a workstream within the STP.

### Risk Management and Safeguarding

- 9.1 There are currently significant risks to the delivery of health and social care within Derby and Derbyshire. The STP aims to minimise these risks and deliver a sustainable system. Management of these risks is incorporated within the established governance arrangements of the STP.

### Corporate objectives and priorities for change

- 10.1 Delivery of the plans set out in the STP will support the corporate objectives of the organisations represented within the plan, including Derby City Council – most notably in relation to improving health and wellbeing.