



Derby City Council

HEALTH AND WELLBEING BOARD
22nd November 2018

ITEM 11

Report of the Strategic Director of People Services

Consultation about the future of People's Services in Derby

SUMMARY

- 1.1 Despite the £109m savings already achieved between 2013/14 and 2018/19, the Council still has a £9.6m gap in its budget for 2019/20. A number of proposals have been, and continue to be, developed to meet this gap to ensure that the Council meets its responsibility to set a balanced revenue and capital budget for 2019/20.
- 1.2 People's Services are considering how to reduce its revenue budget by £8 million by 2022/23 year through a range of proposals across public health, adult and children's provision. These proposals include both new ideas as well as those that have been previously consulted upon.
- 1.3 People's Services are now seeking stakeholder views and feedback on these proposals through our public consultation that is now open. The Consultation about the future of People's Services in Derby – Consultation Document (Appendix 2) attached sets out in further detail on each of the areas and detail of the proposed changes to the service in 2019/20.
- 1.4 The consultation will be open for 12 weeks and will close at the end of January 2019. Details of the consultation and how to participate can be accessed at www.derby.gov.uk/yourcityyoursay or by calling 01332 640000 to request a questionnaire.
- 1.5 The purpose of this report is to inform the Health and Wellbeing Board of the current public consultation about the future of People's Services in Derby and encourage the Board to participate in the consultation.

RECOMMENDATION

- 2.1 To note the current proposals to reduce the revenue budget in relation to People Services to support the Council in achieving its responsibility to set a balanced budget for 2019/20.
- 2.2 To ask that members of the Health and Wellbeing Board (HWB) participate in the current consultation and promote the public consultation to relevant key partners and stakeholders.

- 2.3 That HWB considers whether it would like a specific item at the January Board to discuss in further detail as part of the formal consultation process.

REASONS FOR RECOMMENDATION

- 3.1 To support the HWB in meeting its responsibility to encourage integrated working – through promoting an ethos of integration and partnership in the planning, commissioning and delivery of services to improve and protect the health and wellbeing of the population of Derby and reduce health inequalities.
- 3.2 To ensure the proposals outlined are duly and appropriately considered to ensure that the Council meets its duty to consult and that decision-making is effectively supported and robust.

SUPPORTING INFORMATION

- 4.1 The Council has saved £109m between 2013/14 and 2018/19. A report to Council Cabinet in July 2018 reported that, despite the significant savings already achieved, we have a potential gap of £22.8m across the 2019/20 – 2022/23 period.
- 4.2 Positive progress has been made, the previously identified July position of £22.8m has been revised with pressures; savings and funding forecasts updated to give an overall gap of £19.2m of which £9.6m of savings have been identified leaving a £9.6m gap at this stage.
- 4.3 In Derby, like most unitary, metropolitan and county councils, we are facing growing demand and cost pressures in adult social care and children's services. The Local Government Association (LGA) has calculated that by 2019/20 there will be a £1.9 billion shortfall in children's services funding and a £2.2 billion funding gap in adult social care services; this is supported nationally by the professional Association of Directors of Children's Services and Adult Social Services. Nationally there are increasing numbers of children being taken into care, and last year in Derby we experienced a 41% increase in care applications.
- 4.4 Within adult services, the over 85s population is rising annually by 3%, coupled with the Council supporting more adults of working age with eligible social care needs. In 6

2017/18 there was a 10% increase in the numbers of adults of working age with severe and chronic learning and/or physical disabilities supported by adult social care. By 2030, over one quarter of the adult population of Derby shall be aged 65. In addition, Derby has the widest gap in life expectancy between the most and least deprived across the East Midlands.

We also have increased demand for early help and children's social care services, particularly the numbers of children subject to child protection plans, and latterly children coming into care, with a 41% increase in care applications in 2017/18. We have continued to see a rise in the numbers of children being admitted to care in

2018/19, and have increasing numbers of children placed in external foster placements which are more costly than placing with our own foster carers.

4.5 This had led to a range of pressures on our budget and despite the significant savings achieved over the last few years we have a substantial gap in our budget identified over the next four years.

4.6 People's Services are considering how to reduce its revenue budget by £8 million by 2022/23 year through a range of proposals across public health, adult and children's provision. These proposals include both new ideas as well as those that have been previously consulted upon. The proposals contain both service changes and internal operational changes and efficiencies and relate to:

Public Health

- Refocus of provision to the Livewell service.
- Reduction in the controllable public health grant.

Adults

- Closure of remaining in-house day centres.
- Review of Adults Care Packages.
- Re-prioritising statutory work in adult social care.
- Efficiencies in workforce learning and development.
- Efficiencies from review of Carelink Service.
- Re-modelling the universal offer to carers.
- Remodelling the remaining Council owned care homes.

Children

- Removal of Base Budget for Troubled Families corresponding Funding ending 19/10.
- Remodelling of the Connexions Service.
- A remodelling of Child Placement Service through Social Impact Bonds.
- Redefining the local authority role in school improvement.
- Youth Offending Service Restructure.
- Remodelling of the service model for the provider of fostering.
- Remodelling of the service model for the provider of residential provision for children in care.
- Use of Dedicated Schools Grant to fund Central Early Years Services.
- Management Review.

4.7 People's Services are now seeking stakeholder views and feedback on these proposals through our public consultation that is now open. The Consultation about the future of People's Services in Derby – Consultation Document (Appendix 2) attached sets out in further detail on each of the areas and detail of the proposed

changes to the service in 2019/20.

- 4.8 The consultation will be open for 12 weeks and will close at the end of January 2019. Details of the consultation and how to participate can be accessed at www.derby.gov.uk/yourcityyoursay or by calling 01332 640000 to request a questionnaire.

OTHER OPTIONS CONSIDERED

- 5.1 A range of options have been considered to meet the requirement to deliver a balance capital and revenue budget. Whilst very challenging, the proposals put forward enable us to continue to support our most vulnerable residents whilst also meeting our statutory responsibilities.

This report has been approved by the following officers:

Legal officer Financial officer Human Resources officer Estates/Property officer Service Director(s) Other(s)	Alison Parkin, Head of Finance (Children and Young People)
For more information contact: Background papers: List of appendices:	Andy Smith andy.smith@derby.gov.uk None Appendix 1 – Implications. Appendix 2 - Consultation about the future of People's Services in Derby – Consultation Document. Appendix 3 – People's Services Savings Proposals Consultation.

IMPLICATIONS

Financial and Value for Money

- 1.1 The financial and value for money implications outlined in the report.

Legal

- 2.1 The report demonstrates that the Council is taking appropriate action to meet its statutory requirement to deliver a balanced budget. What has also become clear during the recessionary period is that the public and other stakeholders are becoming more aware of the impact of successive budget cuts. The need to consult before any final decisions are made that translate into a service delivery change is acknowledged within the report. Equally important is the need to ensure that the Council complies with the public sector equality duty and undertakes an assessment of the impact of the savings proposals that may be agreed across all impacted sectors prior to a final budget decision being made.

It is important to ensure that where changes to public services are proposed particularly in relation to welfare provision, whether that is in the manner of provision or as a result of the need to accommodate budget reductions, consultation with relevant stakeholders is undertaken and its outcome and implications are considered prior to a final decision being made.

Equally important is the need to demonstrate compliance with the public sector equality duty by undertaking an equality impact assessment and for its outcome and implications to be considered. The report identifies proposals which, if approved, will affect children, older adults and persons with disabilities, all of which groups are statutorily protected equality strands under the Equality Act 2010.

Personnel

- 3.1 Subject to the approval of the recommendations, any proposal which may affect staff if implemented in 2019/20 would be subject to appropriate consultation with staff and trade unions. The proposals, if implemented, could result in redundancies, and the staff and trade union consultation would be carried out in line with the Council's Consultation, Restructuring and Redundancy policy.

IT

- 4.1 None directly arising.

Equalities Impact

- 5.1 All appropriate Equality impact assessments will be carried out with regard to the Proposals.

Health and Safety

6.1 None directly arising.

Environmental Sustainability

7.1 None directly arising.

Property and Asset Management

8.1 None directly arising.

Risk Management and Safeguarding

9.1 None directly arising.

Corporate objectives and priorities for change

10.1 The budget provides the financial resources to deliver key objectives and priorities.