

INTEGRATED CARE PARTNERSHIP
19 April 2023

ITEM 08

Report sponsor: John MacDonald, Chair, NHS Derby and Derbyshire Integrated Care Board

Report author: Chris Clayton, Chief Executive Officer, NHS Derby and Derbyshire Integrated Care Board

Update from the Integrated Care Board

Purpose

- 1.1 To update the Integrated Care Partnership (ICP) on current priorities of NHS Derby and Derbyshire Integrated Care Board (ICB) and broader policy matters affecting the NHS.

Recommendation

- 2.1 The ICP is requested to receive the report for information and assurance.

Reason

- 3.1 The ICB is a key partner within the ICP and matters affecting policy or performance will have implications for local service delivery. The report aims to keep ICP members sighted on relevant matters, to inform the broader discussion.

Supporting information

Operational Plan for 2023/24

- 4.1 The ICB has submitted the NHS Operational Plan for 2023/24. As we have stated previously, we have challenging positions on our elective recovery programme, our cancer 62 day waits and on our financial position. Our plans contain risks, which are mitigated as far as possible at this stage, but the system will continue to do further work to close gaps. On elective care recovery, we were on track to achieve the national target of treating all patients waiting more than 18 months by the 31 March. However, the reduction in theatre capacity during the recent junior doctors strike means we are now expecting to achieve this target by 30 April.
- 4.2 The Derby and Derbyshire position on finance is more challenging; we have submitted an unbalanced plan and we are anticipating additional regulatory scrutiny on delivery. We are now working on the extension of the operating plan into the NHS Joint Forward Plan. This plan will also respond directly to the Integrated Care Strategy and also set us off on our trajectory for longer-term goals for the NHS, in supporting health improvement and the reduction of health inequalities over the five year period of the plan and beyond. This plan is to be submitted to NHS England during June 2023 and will seek to meet the requirements of NHS England's [Joint Forward Plan](#) guidance.

Hewitt Review

- 4.3 Former Health Secretary the Rt Hon Patricia Hewitt, currently Chair of NHS Norfolk & Waveney Integrated Care Board, has now completed her review which has considered how oversight and governance of integrated care systems (ICSs) can best enable them to succeed, balancing greater autonomy and robust accountability with a particular focus on real time data shared digitally with the Department of Health and Social Care, and on the availability and use of data across the health and care system for transparency and improvement.
- 4.4 The report was [published on Tuesday 4th April](#), and as a Government-commissioned report is now with the Department of Health and Social Care for determination on whether the review's recommendations will be adopted. The ICB and ICP will consider the report once further guidance is received.

Public Accounts Committee Report – Introducing Integrated Care Systems

- 4.5 The Public Accounts Committee published its [report on the introduction of integrated care systems](#) on 8 February 2023. The report notes that Department of Health and Social Care took an evolutionary approach to the design of ICSs, testing different models before bringing in legislation, and this is likely to have contributed to the introduction of ICSs being more widely welcomed by those in the health and care sectors than previous reforms. The report notes that ICSs have the potential to improve the health of the populations they serve by better joining up services and focussing more on longer-term actions and preventative measures to address the causes of ill-health. The report concludes that ICSs will not succeed unless the Department addresses the multiple longstanding challenges facing the NHS and social care.

- 4.6 As an official House of Commons Committee report, the Department of Health and Social Care has six months to formulate a response to the recommendations made and further questions asked.

Industrial action April 2023

- 4.7 Industrial action has continued to impact on NHS service provision in recent weeks. The Government has made a proposal to increase NHS staff pay by 5% with a non-consolidated payment for 2023/24 and this proposal is currently out to ballot with union members. This pay proposal is separate to negotiations with the BMA regarding pay for Junior Doctors, and a further period of industrial actions by members was due to be held from 11-14 April, following on from the Easter Bank Holiday weekend.
- 4.8 Pay awards are a matter for Government, and the NHS system has continued to make fully collaborative preparations for the periods of industrial action, including with colleagues from local authorities to ensure the continued flow of patients through the urgent and emergency care system.

Sharing Experiences of Our Deaf Community

- 4.9 February's Mental Health Delivery Board welcomed guests from our Deaf communities, who shared their experiences of mental health care across the Midlands, highlighting key issues including communication difficulties, confidentiality and a shortage of qualified translators. We know that people who are Deaf or hard of hearing experience a higher rate of mental health issue, face multiple barriers in accessing services and experience poorer health outcomes than the hearing population.
- 4.10 With Derby and Derbyshire having the largest Deaf population in the UK outside of London, in part due the location of the Royal School for the Deaf, ensuring better access and communication with local mental health services is an identified priority for the Delivery Board. A Deaf Mental Health Day took place last July, which led to the development of a Deaf Mental Health Focus Group, including experts by experience. The group are developing a health needs assessment and a strategic action plan to improve understanding, access and communication for our Deaf communities. This will remain an ongoing priority for the Delivery Board.

ICB Running Cost Allowance

- 4.11 All ICBs in England have received a letter from NHS England setting out a running costs reduction target of 20% for the financial year 2024/25 and a further 10% for the financial year 2025/26. For NHS Derby and Derbyshire, this will equate to a total savings requirement of around £6m. We have begun staff, executive and board level discussions on our approach to managing the requirements and will proceed with balance and care to minimise disruption to the work of our teams.

Delegated Commissioning Responsibility

- 4.12 From 1st April 2023, NHS England has delegated to Integrated Care Boards the commissioning responsibilities for pharmacy, ophthalmology and dentistry services. ICBs already have delegated authority for the commissioning of general practice. Existing NHS England commissioning staff will transfer into ICBs from 1 July 2023; to ensure there is continuity of expertise and a critical mass of this commissioning team able to continue to deliver the work, host ICBs have been identified into which

teams will transfer on a 'lift and shift' basis; for the East Midlands, Nottingham and Nottinghamshire ICB will take on the host responsibility, and we are working closely across the region to understand inter-dependencies and accounting arrangements, among other things. We are also expecting further collective arrangements at regional or East Midlands level for some areas of specialised commissioning in due course, likely from April 2024.

Developing a provider collaborative work programme

- 4.13 The provider collaborative continues to develop its five year roadmap as part of wider ICS development. A productive meeting with provider Chairs and Chief Executive Officers to shape the focus for the collaborative took place, setting an expectation that the collaborative needs to be ambitious in what it sets out to achieve, responding to our shared population's health needs in the context of challenges to clinical and financial sustainability across the NHS.
- 4.14 Areas of focus for the collaborative work programme include; aligned provider clinical strategy addressing fragile services and prevention, referral management, corporate efficiencies, system estates strategy and reducing premium workforce costs. Executive leads for each of these areas have been identified and will lead work with colleagues to scope opportunities and propose priorities for the collaborative's future workplan in the coming weeks.
- 4.15 A clinically-led workshop on sustainable clinical services took place, led by the collaborative in partnership with the system Clinical and Professional Leadership Group. We have identified a list of services which are clinically vulnerable using a shared definition of fragility. Next steps include agreeing high impact areas where there are opportunities to strengthen clinical services through partnership working and pathway redesign.
- 4.16 As part of our work on organisational development there are plans to develop a collaborative leadership compact and a workshop of chairs and chief executives will be held later in the month.

ICB Board meetings

- 4.17 ICB Board meetings take place in public bi-monthly. They are held on Microsoft Teams and streamed live via YouTube. To read papers for the meetings and to access the link to watch the meeting, please [visit the ICB's website](#).

Other Items of Interest - national

- 4.18 [NHS Digital merges with NHS England](#)

[NHS England Publishes National Maternity Plan](#)

This plan sets out how the NHS will make maternity and neonatal care safer, more personalised, and more equitable for women, babies, and families. The plan acknowledges that most women and families have a positive experience of NHS maternity and neonatal services, and that outcomes have improved with over 900 more families welcoming a healthy baby each year compared to 2010. There are though times when the care provided is not as good as we want it to be. Recent independent reports by Donna Ockenden on maternity services in Shrewsbury and Telford and by Dr Bill Kirkup on maternity and neonatal services in East Kent, and previously Morecambe Bay, set out many examples of this. The national plan sets

out responsibilities and expectations for providers, commissioners and NHS England.

Health Education England set to join NHS England

In April 2023, Health Education England will also join NHS England. That means NHS England will hold responsibility for ensuring that the healthcare workforce has the right numbers, skills, values and behaviours in place to support the delivery of excellent healthcare and health improvement to patients and the public.

Major plan to recover urgent and emergency care services

The NHS and the government have published a two-year delivery plan to help recover urgent and emergency care services, reduce waiting times, and improve patient experience. The plan for recovery comes amid record demand for NHS services, with the latest data showing more A&E attendances than ever before, growing numbers of the most serious ambulance call outs, and millions of NHS 111 calls a month over winter.

Hundreds of thousands more patients to benefit from major NHS surgical capacity boost

Hundreds of thousands more patients will benefit from NHS treatment by next year thanks to dozens of new surgical spaces. As part of the biggest and most ambitious catch-up plan in NHS history, an estimated 780,000 additional surgeries and outpatient appointments will be provided at 37 new surgical hubs, 10 expanded existing hubs and 81 new theatres dedicated to elective care.

NHS pilots artificial intelligence software to cut missed hospital appointments

Artificial intelligence (AI) that predicts likely missed appointments and offers back-up bookings will be piloted by the NHS in a bid to maximise resources and potentially save billions. Through algorithms and anonymised data, the technology breaks down the reasons why someone may not attend an appointment – using a range of external insights including the weather, traffic and jobs.

Expansion of NHS 111 to transform patient access

Patients are set to receive an enhanced NHS 111 offer including increased access to specialist paediatric advice for children and direct access to urgent mental health support to help recover urgent and emergency care services. Parents and carers seeking health advice for children and young people using NHS 111 online or by calling NHS 111 will have increased access to specialist advice, including support from paediatric clinicians who can help them manage illness at home or decide the best route for their care.

NHS launches ad campaign as new polling shows just one in five would visit high-street pharmacy for minor illnesses

With new polling finding that just one in five people aged 18-40 would visit their local pharmacy first for expert advice with a minor illness, the NHS has launched a new campaign to highlight how high-street pharmacies can support patients with non-urgent health advice for minor conditions including coughs, aches and colds.

New figures show NHS workforce most diverse it has ever been

The NHS workforce is more diverse than at any other point in its history, according to an annual report into race equality across the health service. Published on Wednesday 22 February, the NHS Workforce Race Equality Standard shows Black and minority ethnic (BME) staff make up almost a quarter of the workforce overall

(24.2% or 383,706 staff) – an increase of 27,500 people since 2021 (22.4% of staff). The analysis shows more than two fifths (42%) of doctors, dentists, and consultants, and almost a third (29.2%) of our nurses, midwives, and health visitors are from Black and minority ethnic backgrounds.

NHS Volunteer Responders programme reintroduces its Check in and Chat service

Over a thousand volunteers have signed up to provide friendly phone calls for patients in England who are vulnerable, isolated or lonely, as the NHS Volunteer Responders programme reintroduces its Check in and Chat service. GPs, pharmacists, and other healthcare workers are being encouraged to request Check in and Chat support for patients who are socially isolated or would benefit from a phone call and a bit of encouragement – with an option to request just a one-off call or a series of calls.

Opioid prescriptions cut by almost half a million in four years as NHS continues crackdown

GPs and pharmacists have helped cut opioid prescriptions in England by 450,000 in under four years, latest data shows.

NHS scheme reduces chances of Type 2 diabetes for at risk adults

The NHS has stopped thousands of people from getting type 2 diabetes, thanks to the world leading NHS Diabetes Prevention Programme. Analysis by University of Manchester researchers shows the risk of developing type 2 diabetes was one fifth lower in people with raised blood sugars referred to the programme, compared to people not receiving NHS support.

New NHS campaign urges people to use their bowel cancer home testing kit

Millions of people in England who have been sent a lifesaving home testing kit that can detect early signs of bowel cancer are being encouraged to use it and return it, as part of a new, first-of-a-kind NHS campaign.

Women urged to take up NHS breast screening invites

Thousands of women are being urged to take up NHS breast screening appointments as new figures today reveal that while the highest number ever were screened last year, nearly four in 10 did not take up the potentially lifesaving offer.

More than 86 million Covid vaccination appointments booked through NHS online system in first two years

The national booking service launched in January 2021 to allow people to book their Covid vaccine online and via the 119 phonenumber.

Public/stakeholder engagement

- 5.1 The ICB is continuing to define the role of its Public Partnership Committee, which will oversee assurance on the delivery of our Engagement Strategy. This involves partnership working with a range of organisations across the health and care system.

Other options

- 6.1 None arising from this report.

Financial and value for money issues

- 7.1 None arising from this report.

Legal implications

- 8.1 None arising from this report.

Climate implications

- 9.1 None arising from this report.

Socio-Economic implications

- 10.1 None arising from this report.

Other significant implications

- 11.1 None arising from this report.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal Finance Service Director(s) Report sponsor Other(s)	John MacDonald, Chair, Derby and Derbyshire ICB	06/04/2023

Background papers:
List of appendices: