

Improvement Report - Council Scorecard

Derby City Council

30-Sep-2018



Derby City Council

Measure Details	Quarterly Target Status	Forecast Year End Status	Performance VS Target	Context for Current Performance	Improvement Actions Taken	Intervention / Review
Directorate : Communities & Place						
L&C PM28 Livewell: NHS Health Checks	Amber	Green	<p>Quarterly data Target 375.0 Actual 366.0</p> <p>Forecast data Target 1,000.0 Actual 1,000.0</p> <p>Improving</p>	NHS Health Checks are performing consistently and as expected. In addition to these checks, 168 Workwell checks have been delivered in Q2 with DCC staff.	Targeted promotion in areas with specific populations is planned for Q3 and Q4, to ensure that the uptake remains on track.	Performance is forecasted to achieve target - measure to be monitored locally. No further interventions scheduled at the end of Q2.
YA&H PM08 (NI 155) Number of new affordable homes provided (gross)	Blue	Red	<p>Quarterly data Target 22.0 Actual 30.0</p> <p>Forecast data Target 135.0 Actual 90.0</p> <p>Improving</p>	<p>There has been a delay on a number of s106 sites that were due to deliver affordable homes in 18/19. One site has also amended their construction programme and as a result no affordable are expected this year.</p> <p>In addition one site that was expected to deliver this year has been delayed. This was going to be a two phase site but we are now looking to combine the site as a single phase of work, which will be more economically advantageous and will deliver the balance of the site in a quicker timescale than as two separate phases.</p> <p>Another site is now having to be amended and resubmitted for planning to meet the Environment Agency's requirements.</p>	<p>There is no overall loss of affordable homes in the programme - just a delay that means not as many as planned will be completed this year.</p> <p>We continue to maintain an active in-house development programme and work with private developers to bring forward new homes as quickly as possible.</p> <p>The relevant Council divisions continue to free up staff capacity to be able to increase the Council's Housing acquisitions programme.</p> <p>The long lead times of housing development mean there are no "quick fixes" that can increase the numbers in-year, and the more important aim is to develop the right homes in the right places, securing good value for money.</p>	<p>Reviewed by Executive Scrutiny Board in January 2018, when the uncertainty around delivery timescales of s106 sites was discussed.</p> <p>As part of the mid-year review of targets a proposed amendment for this measure has been recommended.</p>

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Regen PM21 Number of new businesses established arising from DCC interventions	Red	Red	<p>Quarterly data Target 30.0 Actual 22.0</p> <p>Forecast data Target 106.0 Actual 45.0</p> <p>Improving</p>	The D2 Business Starter Programme is commencing a new cohort for Derby residents this month (at Sinfin Community Centre). There have already been 163 residents that have completed four previous cohorts of this programme, and 27 of these have gone on to start a business. We would expect this number of business starts to rise over coming months. Connect Derby continue to offer managed workspace to new start businesses as vacancies arise in their facilities so again these numbers will grow.	The year end forecast has been lowered, as this is believed to be more realistic. It is quite possible that quarterly figures will fluctuate so this is not necessarily a good indication of a total for the year.	<p>To streamline reporting it is proposed, as part of the mid-year review of the Council Scorecard, that this measure is combined with - 'Regen PM22 - Number of businesses supported by DCC through access to finance, advice and indirect support'.</p> <p>It should be noted that both measures were reviewed by Executive Scrutiny in March 2018. No further action proposed.</p>

Directorate : Corporate Resources

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CM PM15 Number of online transactions	Red	Red	<p>Quarterly data</p> <p>Target 60,000.0</p> <p>Actual 44,745.0</p> <p>Forecast data</p> <p>Target 125,000.0</p> <p>Actual 112,816.0</p> <p>Improving</p>	Although this represents a 16.1% increase on the volume of online transactions for the same period in 2017-18, we are forecasting an increase on last year, but a shortfall against the year end target.	<p>The Digital programme for quarter 3 will include the implementation of the Firmstep online portal, which will increase the volume of online transactions significantly.</p> <p>We are planning to implement the Council Tax module within the online portal in quarter 3. In the last year there were 29,886 Council Tax change of circumstances notified by email, and we expect to transfer a significant number of these to the online portal.</p> <p>The Digital programme will also offer customers the option to access local information from their online account. A 10% reduction in telephone calls will see 1,000 transactions per month move online.</p> <p>We have also recently appointed a new Director of Digital and Customer Services, who is reviewing the approach and ensuring that we benefit from best practice wherever possible.</p>	Review performance at the end of Q3, following the implementation of Firmstep.

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CM PM24 Average time (days) taken to process new Housing Benefit claims	Red	Amber	<p>Quarterly data Target 28.5 Actual 31.5</p> <p>Forecast data Target 28.5 Actual 29.5</p> <p>Deteriorating</p>	<p>Q2 is traditionally the worst quarter in terms of speed of processing performance given summer holidays and increased leave.</p> <p>Other factors have also impacted on performance during quarter 2, including:</p> <ul style="list-style-type: none"> - Two employees long term sick throughout the period - One full time employee taken off processing to handle Universal Credit (UC) issues, following roll out of full service in Derby on 11 July - System downtime has meant losses of processing time. <p>Despite the above factors speed of processing performance has remained relatively stable. In Q2 the discrete quarter performance is 32.17 days; in Q1 it was 30.9 days.</p>	<p>Although the long term sickness and challenges caused by the roll out of UC issues remain, other factors have finished. Therefore, we expect speed of processing performance to improve in Q3 bringing us closer to target.</p>	<p>Measure to be reviewed at the end of Q3. Deep dive analysis to be recommended via a Performance Surgery if performance continues to be below target.</p>
CM PM24a Average time (days) taken to process changes of circumstances for Housing Benefit	Red	Green	<p>Quarterly data Target 11.0 Actual 11.8</p> <p>Forecast data Target 11.0 Actual 11.0</p> <p>Deteriorating</p>	<p>The narrative for CM PM24 is equally as applicable for this one.</p> <p>The impact of those issues set out in CM PM 24 have had a slightly bigger influence on speed of processing for changes of circumstances in Q2. In Q2, the discrete quarter performance was 13.38 days where as in Q1 it was 10.09 days.</p>	<p>Although the long term sickness and challenges caused by the roll out of UC issues remain, other factors have finished. Therefore we expect speed of processing performance to improve in Q3, bringing us closer to target.</p>	<p>Measure to be reviewed at the end of Q3. Deep dive analysis to be recommended via a Performance Surgery if performance continues to be below target.</p>

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CP 08f Average working days per employee (full time equivalents) per year lost through sickness absence - Excluding Schools	Red	Red	<p>Quarterly data Target 4.2 Actual 5.6</p> <p>Forecast data Target 8.4 Actual 11.7</p> <p>Improving</p>	<p>The end of Quarter 2 figure (July - September 2018) was 3.07 FTE days lost. This is an increase of 0.2 from the same quarter in 2017. This is likely to be down to a large spike of absence in July across the Council and this is being analysed and reviewed at Corporate Leadership Team.</p> <p>In light of this we have reviewed the year end forecast in line with Q2's performance and, whilst September's FTE has come down, Q2 is still slightly higher than Q1's performance. The 12 month rolling total is currently 11.67 FTE days lost.</p> <p>Due to this we have amended the year end forecast to 11.67 days, and would suggest that the target is altered to a more realistic target of 11.5 rather than the current 8.4 FTE days for 2018/19.</p> <p>The quarterly figures for each directorate are: Communities and Place – 2.98 Corporate Resources – 2.76 People Services – 3.35</p>	<p>Reports on progress and key issues have been taken to CLT on a monthly basis.</p> <p>Work continues on training for managers in Managing Health, Wellbeing and Attendance, Stress Management and Using FirstCare effectively.</p> <p>A new FirstCare absence management module is being developed with input from HR and will be rolled out to managers before the end of the year. This will help managers to monitor and record actions and outcomes from attendance management processes.</p> <p>Sessions to improve employee understanding of the new health, wellbeing and attendance approach, processes and support have been planned from September onwards. These will include briefing sessions and a series of roadshows delivered in partnership with WorkWell (Livewell).</p>	Measure is regularly reviewed by Corporate Leadership Team and Executive Scrutiny Board. Next due for an update to Executive Scrutiny Board in February 2019 (Q3 data).
FPA PM22b Positive Value for Money opinion from external auditors on last year's statement of accounts	Red	N/A	<p>Quarterly data Target Completed Actual Major Slippage</p> <p>Forecast data Target Completed Actual 2.0 N/A</p>	EY concluded that although progress had been made by the Council with regards to its control issues, they did not feel that they were sufficiently embedded.	This measure will remain the same as the external audit report will not change - however it is expected that controls will be in place throughout 2018/2019 to influence a positive VFM opinion for the 2018/2019 statement.	The progress on this area of financial / governance performance is tracked on a regular basis through the Corporate Improvement Plan. Executive Scrutiny received an update in October 2018 and progress continues to be monitored through the CLT Performance Board.

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EARS PM53 Percentage of sickness incidents where a return interview has been completed within three working days	Red	Red	Quarterly data Target 90.0% Actual 65.0% Forecast data Target 90.0% Actual 80.0% Improving	The RTW compliance rate in Q2 has risen by 3.2 percentage points compared to Q1. This shows that we are seeing a steady increase in the overall return to work compliance across the Council.	The importance of timely return to work compliance is being followed up across the organisation. Training is due to be launched for managers in November, on how to carry out effective return to work interviews.	Compliance rate will be in scope of review of sickness absence by Executive Scrutiny Board in February 2019. This measure is monitored and challenged on a monthly basis by CLT Performance Board.
L&D PM07b Average time taken (days) to issue a Local Land Charges search	Red	Red	Quarterly data Target 10.0 days Actual 15.1 days Forecast data Target 10.0 days Actual 15.0 days Deteriorating	We have had an extended period of staff sickness within the team and our turnaround times have suffered as a result. We have tried to engage additional staff, however the technical nature of the work and implementation of a new Local Land Charges system is impacting on our ability to reduce turnaround times.	We have engaged with a member of the Highways Team to assist in answering that area of a local search, but they are only able to support one day per week. We have advertised for additional support through Matrix and the Local Land Charges Institute and are looking at appointing two apprentices to take up some of the routine work, and allow staff to concentrate on key tasks.	Measure was added to scorecard for 2018/19 when government announced a 10 day limit on searches. Team is prioritising searches for customers with a completion date, so performance is not considered to be high risk to the Council at present. No further interventions proposed this quarter.
Directorate : People Services						
EI 12/EI 3 Percentage of children and young people's early help cases where progression tools show an improving direction of travel after support has been provided	Amber	Green	Quarterly data Target 95.0% Actual 94.5% Forecast data Target 95.0% Actual 95.0% Improving	Progression tools are evidencing a positive direction of travel	Work will continue to safely and appropriately support families where possible through early help services, through the delivery of the early help action plan.	Performance in this area remains strong and is subject to review and challenge by the Early Help and Social Care Improvement Board. No further intervention proposed.

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AHH 02D % of new Adult Social Care clients who received short term support, who then required no other services (STMAX)	Red	Red	<p>Quarterly data Target 71.5% Actual 67.6%</p> <p>Forecast data Target 71.5% Actual 67.5%</p> <p>Deteriorating</p>	Performance has remained consistent for several quarters. This is at a lower level than in years up to 2017, but reflects a more complex set of clients being worked with. The fact that two thirds of clients do not require any further intervention still points to our initial service offering being effective.	The quality of the "front door" services, which this measure reflects, will be assessed as part of the Adult Services Peer Review in October 2018.	Performance in this area is monitored by the Adult's Finance and Performance Board. This is also a key demand management measure, which Executive Scrutiny Board will cover as part of demand management in People Services, in November 2018.
AHH Local 2A (i) Adults aged 18 to 64 whose long term care needs are met through residential or nursing care per 100,000 population	Red	Red	<p>Quarterly data Target 7.7 per 100,000 population Actual 9.0 per 100,000 population</p> <p>Forecast data Target 20.0 per 100,000 population Actual 23.0 per 100,000 population</p> <p>Deteriorating</p>	<p>This figure equates to fewer than 20 younger adults entering care year to date. Appears to be on similar track to previous years, and it is likely we will exceed the end of year targets slightly. There are issues with delays in contract recording, due to funding and financial arrangements.</p> <ul style="list-style-type: none"> - Demand management initiatives have been introduced to extend opportunities for community support and early identification of issues. - we have developed a Younger Adults Accommodation Strategy, which has yielded many supported living opportunities promoting independence. - Direct Payment offer continues to grow, to allow people to self-direct support in supported living arrangements. 	<p>Despite all the positive action taken above there have been a number of factors impacting negatively on performance:</p> <ul style="list-style-type: none"> - Increased number of Care Leavers requiring support - There have been issues about complexity of some needs and provider capacity. - Financial pressures - The transforming care partnership is leading to people being supported in residential care who may historically have been placed in hospital. - Support options are becoming more challenging, as providers struggle to recruit and retain staff - Adult care continue to support Care Leavers with complex needs, who require 24 hour care and were previously in residential school. 	To be reviewed by Executive Scrutiny Board as part of managing demand in People Services, November 2018.

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C PM02a Takeup of universal entitlement 15 hour FEEE places for three and four year-olds	Amber	Amber	<p>Quarterly data Target 98.0% Actual 95.0%</p> <p>Forecast data Target 98.0% Actual 95.0%</p> <p>Stabilised</p>	<p>Provisional data indicates that three and four year old take up levels will remain at 95%.</p> <p>Final data to confirm take up levels at a ward level are expected to be available by the end of October.</p> <p>Summer 2018 extended entitlement levels are positive, with 1775 parents taking up a place. This is 234 children more than autumn (15% growth) and 97% of those parents issued a code have taken up the new offer, making Derby the best performing LA in this area within the East Midlands. Figures for autumn term will be available at the end of October.</p>	<p>1) Take up of 3 and 4 YO FEEE will be supported by the city's 77% 2YO take-up levels, where performance is positive, who then go on to access their 3 and 4 YO FEEE.</p> <p>2) On-going proactive actions supported by key professionals within Health and Children's Centres continue to be undertaken, focusing particularly in areas where take-up is lower than the expected 95%.</p> <p>3) A working groups of childcare providers operating in the Arboretum and Normanton has been set up to identify actions for them to increase their 3 and 4 year old FEEE take up.</p> <p>4)The Council now have a Early Years strategy group set up who will be able to work together strategically to look how 3 and 4 YO FEEE take up can be increased by partners and professionals working closely together.</p>	<p>Proposed amendment to the target recommended, for consideration by Cabinet as part of the mid-year review of the Council Scorecard.</p>
C PM21 % of children and young people placed within 20 miles of Derby (for IFA providers)	Amber	Green	<p>Quarterly data Target 57.0% Actual 55.0%</p> <p>Forecast data Target 60.0% Actual 60.0%</p> <p>N/A</p>	<p>Market engagement continues to take place to ensure sufficient local IFA placements, and to actively promote the Council in relation to IFA placements, and Derby's offer in supporting foster carers, and their families.</p> <p>Reviews of contracts and frameworks are in place to assist with the local sufficiency and events are planned to occur over the new quarter to further engage and update providers on the current needs of our CYP. A key post is also being recruited to, to help with market engagement and promote local IFA placements.</p>	<p>Revised focus on work plan once key role recruited to.</p>	<p>Performance in this area is subject to regular scrutiny in the CYP demand meetings, which meet bi-weekly and are chaired by the Strategic Director of People Services.</p>

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EIIS PM04 Children who are the subject of a child protection plan per 10,000 population aged under 18 (Snapshot)	Blue	Red	<p>Quarterly data Target 81.30 per 10,000 population Actual 78.90 per 10,000 population</p> <p>Forecast data Target 75.80 per 10,000 population Actual 80.00 per 10,000 population</p> <p>Improving</p>	<p>There were 469 children with Child Protection Plans at the end of September. This is the lowest level for over a year, but is still around twice as many children as in 2013.</p> <p>There is constant work across the service to ensure that children are subject to the right plan, which reflects their level of need. The children no longer subject to CP plans will, in the majority of cases, be subject to CIN arrangements and a smaller number subject to Looked After status.</p> <p>The priority will continue to be safeguarding any children at risk - the target is a baseline of need based on the 2016/17 national data - 2017/18 comparisons will be available for Q3.</p>	<p>On-going robust discussions and intervention to take place between the CPM and the locality managers to ensure that the threshold for CP is maintained.</p>	<p>Measure has been reviewed by the Early Help and Social Care Improvement Board and CLT. In-month monitoring through the CYP demand meetings, chaired by the Strategic Director of People Services.</p> <p>An update will also be presented to Executive Scrutiny as part of the demand update in November 2018.</p>
L&I PM02a Percentage of Y6 pupils achieving expected level in reading, writing and maths	Amber	Green	<p>Quarterly data Target 61.0% Actual 60.0%</p> <p>Forecast data Target 61.0% Actual 61.0%</p> <p>Improving</p>	<p>The data is still provisional until Dec 2018/Jan 2019 when the Department for Education will publish validated data. There are often changes to published data as DfE cleanse and validate the statistical releases.</p> <p>This is a significant improvement from 55% last year and 48% the year before, and, if confirmed, would bring Derby very close to last year's national average figure.</p>	<p>Approximately 64% of primary schools have signed up for externally commissioned support programmes. These are being finalised and start in the autumn term, and will support further progress at primary level.</p>	<p>Data will be reviewed by CYP Executive Scrutiny. Furthermore, outcomes will be subject to challenge and discussion through our annual meeting with Ofsted in 2019.</p>

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L&I PM23c Maintained Schools services, settings and institutions judged 'good' or 'outstanding'	Green	Red	<p>Quarterly data Target 86.0% Actual 86.0%</p> <p>Forecast data Target 90.0% Actual 85.0%</p> <p>Improving</p>	<p>Commentary is provisional and has been completed by the compiling officer.</p> <p>Performance of schools is subject to regular review and challenge by the School Improvement Team. 86% of maintained schools have been 'good' or better, however there continues to be variations in the percentage of schools judged to be 'good' are inspected and some schools convert to academies.</p>	<p>Commentary is provisional and has been completed by the compiling officer.</p> <p>Actions will be targeted to underperforming schools and over the last year have included:</p> <ul style="list-style-type: none"> - Tackled weak leadership in 11 maintained schools - Leadership changes made - Warning notices issued - Interim Executive Boards managed - Academy solutions brokered - New leadership brokered - School improvement solutions brokered - School Improvement Boards established. 	<p>An update to Children and Young People's Overview and Scrutiny Board will be planned as part of the 2018/19 forward plan. This measure will also be subject to scrutiny and challenge in our annual meeting with Ofsted in 2019.</p> <p>On-going review of schools is coordinated through the LA Education Board.</p>
L&I PM23e Percentage of inspected services settings and institutions that are judged as 'good' or 'outstanding' – Residential Children's Homes	Red	Red	<p>Quarterly data Target 83.0% Actual 40.0%</p> <p>Forecast data Target 83.0% Actual 40.0%</p> <p>Deteriorating</p>	<p>Since the last quarter, one home (previously rated Good) has closed, and another (previously rated Good) has been rated Inadequate.</p>	<p>In August, Cabinet approved a consultation on reconfiguring the children's homes service. The results of this consultation will be reported back along with recommendations, and will focus on how we achieve the best outcomes for our young people, many of whom have very complex needs.</p> <p>Education attendance and engagement is continually being monitored across all Homes. Education Trackers are in place to make sure all young people continually engage in meaningful educational activities.</p> <p>We have reviewed our performance in behaviour support for young people, to ensure that all plans are bespoke and individualised. We aim to further develop approaches that enable young people to make informed and positive choices about their lives.</p> <p>We are reviewing all systems to make sure information is captured at the earliest opportunity, to support outcome-based actions. This will help us to keep developing plans with young people based on reflective practice.</p>	<p>Corporate Parenting and the Lead Member for Children and Young People monitor progress against recommendations from Ofsted inspections of our Residential Children's Homes.</p> <p>Work is also on-going to ensure that Derby's homes meet the needs of the city's looked after children and young people; with a reconfiguration of our current homes.</p>

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SEND 6 (L&I PM26a) Percentage of new EHCPs issued in 20 weeks	Red	Green	<p>Quarterly data Target 75.0% Actual 53.0%</p> <p>Forecast data Target 75.0% Actual 75.0%</p> <p>Improving</p>	<p>During quarter two the School Organisation & Provision SEND Team increased the number of Education Health and Care Plans (EHCP) being issued within 20 weeks from 30% reported at quarter one to 53%.</p> <p>Of 186 EHC Needs Assessment requests received from 01.04.18 to 30.09.18, 19 have been finalised, 10 of which were finalised within 20 weeks. Further improvements to this percentage are anticipated as the team moves to being at full capacity following a recent restructure.</p>	<p>Recruitment process for vacant posts is underway. It is expected that recruitment will be completed and the team will be at full capacity by 30 November 2018. This, together with significantly improved IT recording and reporting systems, will support the Council's aim of attaining the national minimum target of 75% of all EHCPs being finalised within 20 weeks.</p>	<p>This measure is subject to regular scrutiny through the SEND multi-agency Improvement Board, which meets monthly.</p> <p>Performance on SEND and this measure will also be reported to Executive Scrutiny in December 2018 as part of an update on inspections and assessments.</p> <p>Additionally, will be a Performance Surgery on SEND by the end of 2018/19 (date to be confirmed).</p>
AHH 02B (NI 125) % of older people who were still at home 91 days after discharge from hospital into reablement/rehabilitation services	Amber	Amber	<p>Quarterly data Target 82.0% Actual 78.3%</p> <p>Forecast data Target 82.0% Actual 78.0%</p> <p>Stabilised</p>	<p>Performance on this outcome measure was historically in the 85-90% band, which compared very well to other authorities. In order to address pressure on the NHS system, we made a business decision to significantly increase capacity in the reablement service, and to accept more complex clients, who have a higher chance of requiring readmission. This measure was always expected to decline as a result, and so the target was revised this year from 85% to 82%. However, performance has declined slightly more than that, simply as a result of accepting more clients with more complex needs.</p>	<p>We need to undertake further work to establish which patients are not maintaining independent living following the reablement period, and review the options available to provide them with the most effective support.</p>	<p>Comparable national data for 2017/18 is expected to be released very shortly, which will allow us to put our performance into context, and judge the extent to which our decision to increase service capacity is responsible for this change.</p>

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SS PM07 - Children in Care per 10,000 population aged under 18 (EIIS PM05)	Amber	Red	<p>Quarterly data Target 81.10 per 10,000 population Actual 84.80 per 10,000 population</p> <p>Forecast data Target 79.10 per 10,000 population Actual 85.00 per 10,000 population</p> <p>Deteriorating</p>	<p>Slight improvement since last quarter, but we expect that the number of children in care will remain at or around the 500 level for the remainder of the year.</p> <p>There has been a steady increase in children in care and this relates to increases in the number of children in the city that have child protection plans and the numbers of unaccompanied asylum seeking children.</p> <p>There is robust scrutiny on children entering care from a senior level and this is tracked weekly. The Exit From Care Team is still not fully staffed, and so not there as many exits as we would have wanted but the progress is starting to move in the right direction.</p>	<p>There is ongoing work being completed by the Exit From Care Service to look at moving 25 young people from care back to families as part of rehabilitation plans and 2 weekly meetings with the Strategic Director to look at additional actions to further reduce the number of children in care.</p>	<p>- There was a performance surgery on rising demand in April 2018.</p> <p>- Demand in Children's Services to be considered by CLT in August 2018.</p> <p>- Review of demand by Executive Scrutiny planned for November 2018.</p> <p>The also continues to be bi-weekly demand meetings chaired by the Strategic Director of People Services, which reviews in detail entrants and exits - alongside monitoring further work for young people on the edge of care / custody.</p>
SS PM23b Percentage of children placed with independent fostering agencies	Red	Red	<p>Quarterly data Target 60.0% Actual 67.2%</p> <p>Forecast data Target 60.0% Actual 65.0%</p> <p>Deteriorating</p>	<p>During quarter 2 the service undertook 19 initial visits and received six fostering applications. Currently there are ten mainstream assessments all due at fostering panel before the end of March.</p> <p>Attracting and recruiting foster carers continues to be a challenge. We have expanded the use of social media alongside targeted events. Other financial incentives being developed increasing the Refer a Friend Scheme payment from £500 to £1000, and a Permanency Foster Carer Scheme with enhanced payments for our most complex children. We continue to use IFA placements to meet the needs of our looked after children and young people.</p> <p>We will continue to develop our marketing strategy and concentrate on targeted recruitment events during 2018/19.</p>	<p>Implementation of a payment for skills scheme to attract potential foster carers to Derby City, and bring financial support more in line with IFAs, is on track</p> <p>- Availability report to consider occupancy and availability of in-house placements is now in use</p> <p>- There are weekly discussions on the use of provision through the demand meetings, chaired by the Strategic Director of People Services. Placement decisions are overseen and signed off by senior managers in line with our policies.</p>	<p>Performance in this area is subject to regular scrutiny in the CYP demand meetings, which meet bi-weekly and are chaired by the Strategic Director of People Services.</p> <p>This measure will also be considered as part of a wider discussion on demand and sufficiency at Executive Scrutiny in November 2018.</p>

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Derby City Council

Measure Details	Quarterly Target Status	Forecast Year End Status	Performance VS Target	Context for Current Performance	Improvement Actions Taken	Intervention / Review
SS PM25 Percentage of children who wait less than 16 months between entering care and moving in with their adoptive family	Red	Green	<p>Quarterly data Target 65.0% Actual 56.3%</p> <p>Forecast data Target 65.0% Actual 65.0%</p> <p>Improving</p>	<p>Of the six children placed in Q2, three waited less than 16 months between entering care and placement with their adoptive family.</p> <p>For two of the children, the delay related to legal proceedings.</p> <p>The sixth child was delayed due to our decision to withdraw from the first identified match during introductions, although this first match was completed within timescales. Following this decision, the child needed a period of time to settle before recommencing home finding.</p>	To reduce timescales, the CAPT will continue to co-work cases whilst they are in legal proceedings, identifying early adoptive placements.	<p>Performance is subject to regular challenge through demand meetings, chaired by the Strategic Director of People Services.</p> <p>- Current numbers are low, meaning that each cases accounts for a higher percentage value - no further action planned as the measure is forecasted to achieve targeted.</p>
SS PM28 Percentage of foster carer applicants approved in 8 months from receipt of application	Red	Blue	<p>Quarterly data Target 50.0% Actual 0.0%</p> <p>Forecast data Target 50.0% Actual 85.0%</p> <p>Improving</p>	<p>There were two approvals in quarter 1, which were completed outside of timescales as previously reported, and there were no approvals in quarter 2.</p> <p>There are currently eleven assessments in progress which are due at panel within the 8 month timeframe, so we are confident that the 50% target will be exceeded.</p>	Continue to monitor and track progress of assessments.	No further action proposed - performance is based on very low numbers.