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Joint Commissioning Governance – Integrated Commissioning Strategy for Children and Young People

Purpose

- 1.1 The Integrated Commissioning Strategy sets out the Commissioning Principles and Priorities for Children and Young People, across Derby City Council and Derby and Derbyshire Clinical Commissioning Group (CCG), over the next three years.
- 1.2 It is intended to support the Local Authority and CCG in carrying out their duties to cooperate with one another and work in an integrated approach, in order to secure and enhance the health and welfare of children and young people, as required by legislation and supported by best practice.
- 1.3 It is one of a series of initiatives aimed at strengthening governance and joint commissioning arrangements for Children and Young People across the City of Derby.

Recommendations

- 2.1 To approve the Integrated Commissioning Strategy for Children and Young People in Derby City (appendix 2).

Reason

- 3.1 To strengthen governance processes, enable direction setting and improved planning between the Local Authority and Clinical Commissioning Group, for the reasons outlined in paragraphs 4.2 and 4.3.

Supporting information

- 4.1 The Integrated Commissioning strategy is an overarching commissioning strategy, developed to facilitate cross organisational dialogue and guide the direction setting and governance of the Local Authority (LA) and Clinical Commissioning group (CCG)

Commissioners, to ensure better outcomes for children and young people through improved integrated commissioning arrangements across the local area.

4.2 Specifically, it:

- Sets a sense of direction and enables cohesive planning;
- Provides consistency, a framework and way of working;
- Focuses effort, improving operational efficiency;
- Helps organisations to operate proactively and move forward together and
- Maximises combined LA and CCG expertise and experience to optimal effect.

4.3 The previous strategy had been in place since 2016. The national and local context has changed significantly since then, with organisation-specific and joint impacts from range of factors, including:

- Legislation, national reforms and plans;
- Financial pressures;
- Resourcing issues, demand outstripping capacity and
- Local restructuring.

4.4 Additionally, the feedback from the Local Area SEND inspection in 2019 required an improved focus on joint commissioning as part of the Written Statement of Action, to ensure a more cohesive integrated approach. It is intended that this overarching commissioning strategy embeds a way of working supporting other specific commissioning strategies (i.e. SEND Joint Commissioning Strategy, see appendix 1).

4.5 The identification of areas of improvement and subsequent plan was formed based on a self-assessment against 22 standards within the *Integrated Commissioning for Better Outcomes Framework*¹. The framework sets out what should be in place for strong, outcomes-focused, integrated commissioning to take place, and enables a view to be formed on how well integrated the current arrangements are.

4.6 Against each standard, Commissioners self-assessed how well they thought the standard was met, on a scale from 'do well' to 'could do better'. Where multiple standards were identified as 'could do better' within the same themed areas (or 'domain'), this formed the basis of identifying where (joint) actions were needed.

4.7 The domain - *Building strong foundations and relationships* – was clearly identified as having the most areas for improvement. Research shows that where integrated commissioning works well, much effort has gone into building strong foundations, and then maintaining those foundations.

4.8 The action plan for improvement therefore specifically focuses on this in the first 12 months, with a view to reviewing and building on impact going forward.

4.9 The strategy also considers areas such as:

- Local governance arrangements (linkages between the Health & Wellbeing Board, Joined Up Care Derbyshire (Childrens) Board and Children, Families & Learners Board,
- Commissioning Principles and Priorities at a broad level, and

¹ <https://www.local.gov.uk/icbo>

- The local area population, and engagement.

Public/stakeholder engagement

- 5.1 The strategy has been circulated to Childrens Partnership Boards (Joined Up Care Derbyshire (Childrens) Board, Children Families and Learners Board and Local Area SEND Board) for feedback and comment. As the strategy is principally to enhance ways of working between the LA and CCG, final partnership approval is requested from the Health and Wellbeing Board.
- 5.2 Within the strategy itself, engagement across the local area is set out at a high level on page 6.

Other options

- 6.1 Not to approve an integrated commissioning strategy. This is not recommended due to benefits outlined in this paper and the requirement to publish a SEND Joint Commissioning strategy.

Financial and value for money issues

- 7.1 None arising as a result of this strategy.

Legal implications

- 8.1 None arising as a result of this strategy.

Other significant implications

- 9.1 It is acknowledged that the partnership priorities within existing plans will change based on current healthcare factors, and integrated governance is continually evolving.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal		
Finance		
Service Director		
Report sponsor		
Others	Nicky Smith, Head of Physical Health, Derby & Derbyshire CCG	01.09.20
	Kerry Hodges, Principal Public Health Manager, Derby City Council	01.09.20

Background papers:	None
List of appendices:	Appendix 1: Integrated Commissioning & SEND Joint Commissioning - Where it fits Appendix 2: Integrated Commissioning Strategy