

INTEGRATED CARE PARTNERSHIP

ITEM 07

Date: 13 December 2023

Report sponsor: Chris Clayton, Chief Executive Officer, NHS Derby and Derbyshire Integrated Care Board

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Update from the Integrated Care Board

Purpose

- 1.1 To update the Integrated Care Partnership (ICP) on current priorities of NHS Derby and Derbyshire Integrated Care Board (ICB) and broader policy matters affecting the NHS.

Recommendation

- 2.1 The ICP is requested to receive the report for information and assurance.

Reason

- 3.1 The ICB is a key partner within the ICP and matters affecting policy or performance will have implications for local service delivery. The report aims to keep ICP members sighted on relevant matters, to inform the broader discussion.

Supporting information

System Now and Future

- 4.1 The NHS family is in a period where we are balancing focus on the immediate challenges of today while setting out the longer-term solutions to deliver our vision. We continue to tackle a range of issues which are creating delays and access issues for our patients, and seeing patients waiting longer for care and treatment than we would wish. We are putting significant thought and effort into managing this position, but we need to ensure that we are taking steps to break that cycle and ensure we are not in this position in five years' time. This Board, and the Boards of our NHS partners, will continue to focus on current performance and provide our updates and assurances on progress to regulators, but we also need to provide focus on the delivery of the future vision
- 4.2 We identified five guiding policies within our Derby and Derbyshire NHS 5-Year Plan back in June, and colleagues from across the NHS family, along with key delivery partners from local councils and the Voluntary, Community and Social Enterprise, met in October to assess our progress and to determine what our actions need to look like for 2024/25 to ensure we remain on track to achieve our ambition. This remains that we will be one united NHS partnership, collaborating with a clear shared purpose to deliver an exceptional patient experience within sustainable healthcare services. In five years, we will be able to offer our population easy access to expert care, address regional health inequalities, and routinely seize opportunities, in every care interaction, to proactively support broader patient well-being.
- 4.3 The thrust of the October session was to confirm our shared agreement of the vision, to seek to identify any concerns or objections with the guiding policies, and to seek to convert strategic vision into deliverable and measurable actions. Critical success factors emerged that included being able to demonstrate that patient and user experience has consistently improved, where we are focussed on the opportunities available to us when spending our £3bn budget, reaching a position where we have shared clarity on primary, secondary and tertiary prevention, shifting investment to reduce the major risk factors for the 20% of people most in need, and where NHS staff feedback that it is easy to work and innovate in the NHS and easy to integrate with other services providers.

At the end of the session, we stated that our three wider and immediate objectives were that:

1. In the spirit of co creation we did not want anybody across the system to be surprised about what was included and what was not included in the 24/25 plan.
2. That we had the opportunity to think through the consequences of what was included and what was not included in the 24/25 plan.

3. But that we could rationalise all of these against a five-year vision of where we wanted to be and how the public/patients would benefit with a better experience and service.

A further workshop is being planned for 14th December to continue these important conversations.

East Midlands Combined County Authority

- 4.4 The proposed East Midlands Combined County Authority (EMCCA) has moved one step closer to reality after key legislation was approved in Westminster. The Levelling Up and Regeneration Bill has been granted Royal Assent after completing its passage through Parliament, paving the way for the creation of the EMCCA and the region's very-first Mayoral elections next May.
- 4.5 The four councils will now decide on whether to move forward with devolution plans, with decisions expected before the end of the year. The East Midlands devolution deal, agreed with Government ministers last summer, would see Derbyshire Nottinghamshire, Derby and Nottingham benefit from £1.14 billion of funding to invest in local projects related to transport, education and skills, housing, the environment and economic development. The ICB proposed that the NHS should be a party to those discussions during the consultation process earlier in 2023.

Provider Selection Regime and Procurement Act

- 4.6 NHS England has written to ICB and trust leaders to advise that the Department of Health and Social Care has introduced the Provider Selection Regime (PSR) to Parliament, and, subject to parliamentary process, the regime will come into force on 1 January 2024. It has also published draft statutory guidance to support the implementation of the regulations.
- 4.7 The PSR will cover all commissioning of health services by NHS England, ICBs, NHS trusts/foundation trusts as well as local authorities (including children health visits, sexual & reproductive services and substance misuse services). Meanwhile, the Procurement Bill, which will set new rules for all procurement outside of the scope of the PSR (for instance including NHS procurement of digital tools and social care services), received Royal Assent, becoming the Procurement Act 2023. The Cabinet Office will be developing guidance and regulations to put the Act into effect.

Terms of Lucy Letby Inquiry

- 4.8 Secretary of Health and Social Care Steve Barclay has published the terms of reference for the inquiry following murders and attempted murders committed by former neonatal nurse Lucy Letby. The inquiry will look at the experiences of families of all the babies named in the indictment; the conduct of staff at the Countess of Chester Hospital, part of the Countess of Chester Hospital NHS

Foundation Trust; the effectiveness of NHS management and governance structures; and NHS culture.

ICB Board Appointments

- 4.9 Michelle Arrowsmith has been appointed as ICB Chief Strategy and Delivery Officer, and Deputy Chief Executive. Michelle started her new role on 2nd October and brings a wealth of experience from her clinical background and senior strategic and operational management roles with the NHS in England and with healthcare organisations in New Zealand and Australia. As a qualified dietitian, Michelle is passionate about the roles of allied health professionals and wider clinical teams to support and enable good health and wellbeing. Michelle replaces Zara Jones, who has joined Doncaster and Bassetlaw NHS Foundation Trust.

ICB Staff Consultation

- 4.10 The ICB commenced a formal consultation with staff regarding our organisational structures on Friday 17th November until 7th January 2024. This consultation follows receipt of a letter from NHS England in March 2023 which set out a requirement for all ICBs to reduce running costs by a total of 30% by the end of the financial year 2025/26, with at least 20% of this saving by the end of the financial year 2024/25, and a further 10% in 2025/26.

Service Pressure

- 4.11 November has seen a period of sustained service pressure for our system, largely driven through a reduction in patient flow through our services. We are not yet managing what we would describe as winter pressure, given that there is limited indication of viral illness in the community, although there has been a rise in patients with respiratory illness and an increase in patients requiring hospital care due to the acuity of their condition. The weather has not been traditional for November, so it is likely that increases associated with winter are yet to come, and we will need to continue to prepare for that through the delivery of our winter plan.
- 4.12 The weather has created other challenges for NHS services in recent weeks. Storm Babet had a significant impact on all citizens and staff, with extensive flooding occurring in Derby, Chesterfield and many other parts of Derbyshire. Alongside the NHS role in our collective partnership response with the Derbyshire Resilience Forum, the flooding resulted in challenges for staff getting to work and delivering services which rely on the road networks. As is so often the case, NHS staff went above and beyond the call of duty in finding ways to navigate the challenge, and to continue to provide care and support for people who are already vulnerable in our communities. I am very grateful to them and thank everyone who was involved in the immediate response and the ongoing recovery.

- 4.13 ICBs are designated as a Category 1 responder under the Civil Contingencies Act, and we have undertaken significant policy and training work to reflect this change in status since July 2022. The NHS always plays its part in responses to emergencies, but ICBs now have a coordinating role across the NHS family, and this has without doubt been significantly tested during 2023, with not only the recent storms, but also with periods of industrial action, heatwaves and other incidents. We also took part in a significant emergency planning exercise in October that created a terrorist scenario, and it was important and interesting to further understand our role is managing a major incident. All these events bring their own challenges, and we are constantly learning and seeking improvements. We do not take for granted the collaboration that occurs across our NHS, and reflect that emergency planning demonstrates another facet of our work where partners come together effectively to plan and deliver the right outcomes for local citizens.

Addressing the impact of industrial action

- 4.14 The local NHS has been asked to review its planned position on key performance targets, to ensure the impact of industrial action on services and the NHS' financial position is being appropriately understood. In a letter from NHS England, all local NHS providers have been asked to protect patient safety, including in maternity and neonatal care, and prioritise urgent and emergency care so that patients receive the best possible care this winter. Progress on existing commitments on elective and primary care recovery programmes, as well as other goals, are expected to build on that foundation.
- 4.15 The [“Think which service” information campaign](#) has launched with a guide to NHS services for the 1.1 million residents of Derby and Derbyshire. The campaign aims to help people get quicker care in the most appropriate place. It focuses on advice to keep well; on the wide range of services available at a community pharmacy; on NHS 111 online; on local urgent treatment centres; and the ways people can “self care” and look after their own health.
- 4.16 [Virtual wards summit – examining the roll out of “virtual wards” across Joined Up Care Derbyshire](#)
Leaders from across health and care in Derby and Derbyshire came together to discuss current progress with the roll out of virtual wards across Derby and Derbyshire and to understand the opportunities available to support the success of virtual wards. The aim of the summit was for colleagues to connect, collaborate and create.

See also: [Health and care staff from across Joined Up Care Derbyshire invited to visit Virtual Ward Hub at Chesterfield Royal Hospital](#)

4.17 [Plans approved for new health facilities in Belper](#)

Plans for a new NHS community health services hub serving Belper have been granted planning approval by Amber Valley Borough Council. It paves the way to begin the process of inviting tenders and appointing a contractor for the development of state-of-the-art health facilities on the site of the former Belper Clinic, on part of the Babington Hospital site on Derby Road, Belper.

- 4.18 ICB Board meetings take place in public bi-monthly. They are held on Microsoft Teams and streamed live via YouTube. To read papers for the meetings and to access the link to watch the meeting, please [visit the ICB's website](#).

Other items of interest

4.19 [Hundreds of thousands of NHS patients to be offered the chance to travel for treatment](#)

As part of the NHS elective recovery plan, hundreds of thousands of NHS patients who have been waiting the longest for treatment will be offered the opportunity to travel to a different hospital, if it means they could be seen sooner. From 31 October, any patient who has been waiting longer than 40 weeks and does not have an appointment within eight weeks will be contacted by their hospital via letter, text, or email.

4.20 [Expanded NHS support available for patients in GP practices across the country](#)

The support on offer for patients at their GP practice is expanding, thanks to thousands more healthcare staff working in local communities and the new GP access recovery plan. More than 31,000 additional staff have been recruited into healthcare roles at general practices across the country since 2019 – meaning an expanded team of health professionals are now available to help patients get the right care when they need it, in addition to seeing their GP or practice nurse.

4.21 [Public asked to shape future use of health data by the NHS](#)

Members of the public will be asked to help shape how the NHS uses their health data to improve patient care, as part a series of major events next year. The events, starting in the new year and continuing until March 2025, will gather public views on digital and data transformation in the NHS. Among the programmes and topics to be discussed will be the Federated Data Platform – a key software platform that joins up existing NHS data to help speed up diagnosis, reduce waiting times and hospital stays.

4.22 [“Significant progress” made by NHS Derby and Derbyshire, says NHS England](#)

NHS Derby and Derbyshire made “significant progress” in its first nine months, according to NHS England. The comments were made in NHS England’s annual assessment of Derby and Derbyshire Integrated Care Board’s (ICB) performance in 2022/23.

Public/stakeholder engagement

- 5.1 The ICB is continuing to define the role of its Public Partnership Committee, which will oversee assurance on the delivery of our Engagement Strategy. This involves partnership working with a range of organisations across the health and care system.

Other options

- 6.1 None arising from this report.

Financial and value for money issues

- 7.1 None arising from this report.

Legal implications

- 8.1 None arising from this report.

Climate implications

- 9.1 None arising from this report.

Socio-Economic implications

- 10.1 None arising from this report.

Other significant implications

- 11.1 None arising from this report.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal Finance Service Director(s) Report sponsor Other(s)	Chris Clayton, CEO, Derby and Derbyshire Integrated Care Board	27/11/2023
Background papers:	None	
List of appendices:	None	