

Time Commenced: 11:00am  
Time Finished: 12.10pm

## **Integrated Care Partnership (ICP) 17 July 2023**

Present:

**Derby City Council (DCC):** Councillor Alison Martin Cabinet Member Integrated Health & Adult Care, Robyn Dewis, Director of Public Health, Andy Smith Strategic Director Peoples Services.

**Derbyshire County Council DCoC:** Councillor Carol Hart (Chair), Councillor Natalie Hoy Cabinet Member Adult Social Care & Health Derbyshire, Councillor Julie Patten Cabinet Member for Children and Young People, Ellie Houlston, Director of Public Health Derbyshire County Council.

**Derby & Derbyshire Integrated Care Board (DDICB):** Kate Brown, Director of Joint Commissioning & Community Developing ICB, Chris Clayton, Chief Executive and ICS Lead, Craig Cook, Director of Acute Commissioning, Contracting and Performance ICB, Chris Weiner Chief Medical Officer ICB, Richard Wright, Interim ICS Chair (Vice Chair).

**Appointees of other organisations:** Mark Powell, CEO Derbyshire Healthcare NHS Foundation Trust, Stephen Bateman, Chief Executive DHU Healthcare, Tracey Allen, Chief Executive Derbyshire Community Health Services NHS Foundation Trust, Vikki Wright East Midlands Ambulance Service, Jonathan Davies, Cabinet Member for Health and Wellbeing Chesterfield, Chris Pinaar, CEO Derby Autism Services, Geoff Sweeney, VCSE Alliance, Wynne Garnett, VCSE Voluntary, Community & Social Enterprise, Nasreen Iqbal, Healthwatch Derby, Katy Marshall, Chesterfield Borough Council.

**Non board members in attendance:** None

### **20/23 Apologies for Absence**

Apologies were received from: Avi Bhatia, GP and Clinical Chair, Clinical & Professional Leadership Group, Carol Cammiss, Director of Children's Services Derbyshire County Council, Christine Durrant Executive Officer rep for Chief Officer Chesterfield, Duncan Gooch, Provider GP, Hal Spencer, Medical Director & Chair Clinical and Professional Leadership Groups, James Moore CEO Healthwatch Derby, Councillor John Whitby, Cabinet Member for Children's Social Care, Learning and Skills, DCC, Kim Harper, CEO Community Action Derby, Simon Stevens, Interim Executive Director of Adult Social Care & Health Derbyshire, Sean Thornton, Assistant Director Communications & Engagement ICB, Stephen Posey, Chief Executive University Hospitals Derby & Burton NHS Foundation Trust, William Legge, Director of Strategy & Transformation EMAS, Zara Jones, Executive Director of Strategy & Planning ICB, Helen Henderson-Spoors CEO Healthwatch Derby.

## 21/23 Late Items

There were none.

## 22/23 Declarations of Interest

There were none.

## 23/23 Minutes of the ICP meeting held on 19 April 2023

The minutes of the ICP meeting on 19 April 2023 were agreed as a true record.

## 24/23 Overview and Update of the Integrated Care Partnership

The Board received a report from the Strategic Director of Peoples Services Derby City Council (DCC) and the Chief Executive of NHS Derby and Derbyshire ICB/Joined Up Care Derbyshire. The report provided the ICP, and particularly its new members, with an overview of the ICP, its purpose and journey to date.

The ICP was first established in shadow form in February 2022 and was formally constituted as a sub-committee of Derby City Council, Derbyshire County Council and Derby and Derbyshire ICB in November 2022. The first formal meeting took place in February 2023.

During Spring 2022 the ICP undertook development work across two workstreams:

- Defining the role and remit of the ICP including links with the Health and Wellbeing Boards, Place Partnerships, and other local partnerships
- Developing the Integrated Care Strategy.

The Integrated Care Strategy's purpose was to set out how Local Authority, NHS Healthwatch and voluntary, community and social enterprise (VCSE) sector organisations work together to improve the health of Derby and Derbyshire Citizens, and progress the transforming change needed to tackle system-level health and care challenges. The Strategy focused on actions for the development of high quality and sustainable integrated care and the response to the health and care needs of the local population.

The key areas of focus of the Strategy are:

- Start Well
- Stay Well
- Age Well and Die Well

The ICP has a new Co-Chair and Vice Chair, several new members, a newly agreed Integrated Care Strategy and Terms of Reference requiring review. This gave an ideal opportunity for the ICP to take stock and consider its purpose, role and approach going forward. Also, how this approach works with, and relates to, Derby and Derbyshire Health and Wellbeing Boards and other partnership structures within the system.

The ICP welcomed the opportunity to take stock and consider its purpose and ambitions and supported a facilitated joint development session between the ICP and Derby and Derbyshire

Health and Wellbeing Boards. Derbyshire County Council volunteered to facilitate the session.

### **Options Considered**

None were considered.

### **Decision**

The ICB noted the update and overview of the ICP to date and agreed the recommendation to hold a facilitated joint development session, facilitated by Derbyshire, between the ICP, Derby and Derbyshire Health and Wellbeing Boards – to consider relative roles, functions, and accountabilities and to maximise the opportunities the ICP presents.

### **Reason**

To ensure that all members of the ICP are aware of the role and purpose of the ICP and are familiar with its progress to date.

To ensure that the ICP continues to be fit for purpose and maximises the expertise, relationships, and resources of its constituent members to improve population health, reduce health inequalities and improve the integration and delivery of health and care services

## **25/23 Integrated Care Strategy Update**

The Board received a report and presentation from the Chief Executive of Derbyshire Community Health Services, NHS Executive Lead for Place. The report was presented by the Director of Joint Commissioning & Community Developing ICB.

The report provided the Integrated Care Partnership (ICP) with an update on progress on the Integrated Care Strategy. The ICP considered the draft Integrated Care Strategy at its meeting on 19 April 2023 and recommended its approval to its constituent Council Cabinets. The Integrated Care Strategy was approved for publication by Derby City and Derbyshire County Councils in June 2023.

In May there were six on-line engagement events held two for each 'key area of focus. They set out the health and care needs that the key areas aim to address and provided opportunity to shape the thinking about the next steps. Approximately 350 people joined across the 6 sessions.

In June the VCSE sector organised and led a partnership event launching the Memorandum of Understanding, which gave an opportunity for the 200+ attendees to feed in questions and suggestions in 'share and contribute' sessions focused around Start Well, Stay Well and Age/Die Well.

A principle of the strategy was to build on what was being done well now and not to duplicate, so existing partnership groups led on each of the three areas. All of them prepared a summary 'route map' which the Integrated Place Executive received at its last meeting. These were not developed plans and represented more of a position statement against a consistent set of headings so that it was possible to identify themes and issues despite the

diverse scope.

The lack of fully aligned capacity with knowledge and skills to deliver against the ambitions was a key potential barrier to the implementation. The leaders for the three areas are working through these challenges but some of the issues (and opportunities) were included in the report for the ICP to note.

The ICP asked for this to be an item on the agenda of the facilitated joint development session between the ICP, Derby and Derbyshire Health and Wellbeing Boards

### **Options considered**

There were no other options considered.

### **Decision**

The ICP noted the update report for their information and assurance and recommended that this should be an item on the agenda of the facilitated joint development session between the ICP, Derby and Derbyshire Health and Wellbeing Boards, so that the ICP could consider its role in response to the challenges and opportunities emerging from the work on the Key Areas of Focus.

### **Reason**

Integrated Care Strategy development and delivery oversight is one of the core functions of the Integrated Care Partnership.

## **26/23 Memorandum of Understanding (MoU) – Voluntary, Community and Social Enterprise Sector (VCSE) and the Integrated Care System (ICS)**

The Board received a report and presentation from the Joint Commissioning and Community Development officer, NHS Derby, and Derbyshire Integrated Care Board (DDICB). The report was presented by the Programme Lead, Engaging the VCSE Sector in the ICS.

The report provided the ICP with an overview of the MOU developed between the voluntary community and social enterprise sector (VCSE) and the ICS. There was a growing recognition of the importance of the VCSE sector particularly around prevention, health inequalities and tackling determinants of ill health. The sector has a vital role connecting with and amplifying the voice of communities.

A draft MoU was produced by the VCSE Alliance Task Group to assist with discussion. There was a focus on four parts:

- context,
- behaviours and culture
- aspirations/actions
- measurements

The draft was circulated within the VCSE sector and relevant bodies in the ICS, including the

Integrated Place Executive and the City and County Place Partnerships. Engagement opportunities included a Teams session for statutory partners and making the draft accessible online. There was good feedback. Issues included using “we” statements when there was a collective responsibility to make it work. It was important to engage the breadth of the VCSE sector at all planning stages. The need to recognise power dynamics and to develop sustainable relationships.

The final version considered the feedback provided and was approved by the VCSE Alliance on 23 May 2023, the Integrated Place Executive on 25 May 2023 and the Integrated Care Board on 15 June 2023. It was scheduled for the ICP in June, but this meeting was postponed until July. The MoU was launched at the “Moving Forward Together” event in June. The MoU was supported by the Integrated Place Executive (IPE) and the idea of having an annual review by a cross sector group that could report back into the IPE was proposed.

The ICP noted that the MoU had been approved by the ICB. Comments from the ICP were around the challenges that the VCSE faced and the good work done so far, and that the work should continue to be supported. The ICP endorsed the MoU between the VCSE Alliance and the ICB.

### **Options Considered**

There were none considered. National Guidance on engaging the VCSE sector in Integrated Care Systems, released in 2021, included an expectation that MoUs would be developed within each system, setting out how the VCSE sector would be embedded as a partner.

### **Decision**

The ICP endorsed and also agreed to adopt the MoU between the VCSE Alliance and the Integrated Care Board.

### **Reasons**

To ensure that the role and value of the VCSE sector within the ICS is fully recognised and that a shared approach, collectively agreed, sets out how the VCSE sector will be embedded as a partner.

## **27/23 Derby and Derbyshire NHS’ Five Year Plan 2023/24 to 2027/28**

The Board received a report and presentation from the Chief Executive, NHS Derby, and Derbyshire Integrated Care Board (DDICB). The report provided a summary overview of the Derby & Derbyshire NHS’ Five Year Plan 2023/24 to 2027/28 which was published on 30 June 2023.

The officer explained that it was an NHS requirement that the 5 Year Plan be reviewed annually, the next review was due in Autumn 2023. The views of the ICP were sought on the current content so that their feedback could be reflected in the updated Autumn 2023 version. The Plan should be read in conjunction with the Derby and Derbyshire Integrated Care Strategy and Strategies produced by the Derby and Derbyshire Health and Wellbeing Boards.

The NHS Plan should align with key local strategies and explained the role of the NHS to help implement them.

There are five guiding policy headings and underlying actions included in the Plan. NHS operational planning would be driven by these over the next five years to guide the development of a joined up and strategic approach for commissioning of healthcare in Derby and Derbyshire.

One of the key propositions which underpinned the creation of the plan was that the NHS operational model of providing healthcare provision in Derby and Derbyshire must change, to support the collective power of the NHS to improve the health and wellbeing of communities.

Other key propositions were being wary of 'medicalising' the population health and health equity agenda and to be clear about the relative impact that healthcare has on improving the health and wellbeing of communities (20%).

The challenges over the next five years and beyond were highlighted:

- The stock of good health was reducing and unequal
- Demography - intersection of older age and multimorbidity
- Public expectation was having control over their healthcare
- There are supply side constraints like workforce, estate, and money
- Technological innovation - pace and scale

The next steps over the following six months would be strategic work to specify the detail of types of care. A commissioning framework was needed to guide decisions. SMART objectives put in place. The importance of financial resource was highlighted.

The ICP were invited to comment. They highlighted the importance of allocating greater resources to the prevention even though it would take longer to see the results. It was commented that the language and aims of the Plan were good, but that they did not relate to people's current experiences of the NHS, such as long waiting lists and poor access to GPs. The trusted voice of the NHS and its greater reach as an organisation should not be forgotten in relation to its contribution to population health and wellbeing.

The ICP were thanked for their comments, and it was suggested that any further contributions should be sent direct to DDICB officers.

## **Options Considered**

The composition of the NHS Plan was informed by the NHS guidance referred to in Section 1.4 of the report and the requirement to produce a document that was consistent with the guidance.

The scope of the NHS Plan was very broad and therefore multiple options had been considered when developing the content. The content sought to reflect feedback from partners gathered through the routes described in Section 5.

## **Decision**

The ICP received the initial Derby and Derbyshire NHS' Five Year Plan and provided comments on the content to inform the updated version which will be published in Autumn 2023.

The role of the ICP in receiving updates regarding delivery of the Plan was agreed.

## **Reasons**

To ensure the next iteration of the Derby & Derbyshire NHS' Five Year Plan reflects the collective view of the ICP.

To ensure there was an approach agreed by the ICP for its role in overseeing the delivery of the Plan.

## **Items for Information**

### **28/23 Update from the Integrated Care Board**

The ICP received a report from the Chief Executive, NHS Derby, and Derbyshire Integrated Care Board. The report gave an update to the ICP on the current priorities of DDICB and broader policy matters affecting the NHS.

The officer reported that the NHS system in Derbyshire had submitted a balanced financial plan for the 2023/24 year. The plan required the delivery of £136.1m of in-year efficiencies and these had been phased based on an increasing rate of delivery as the year progressed. The ongoing industrial action was expected to affect this position.

The NHS Long Term Workforce Plan was published on 30<sup>th</sup> June. The Plan set out an expansion in training, changes ways of working, and improvements to culture which will increase the NHS permanent workforce over 15 years.

The GP Access Recovery Plan, for access to general practice, was launched nationally on 9 May 2023.

NHS England had published new guidance on its Annual Assessment of ICBs. It was mandated to do this by the Health and Care Act 2022.

New appointments and changes to the ICB Board were reported.

## **Options considered**

None arising from this report.

## **Decision**

The ICP resolved to note the report for information and assurance.

## **Reasons**

The ICB was a key partner within the ICP and matters affecting policy or performance would have implications for local service delivery. The report aimed to keep ICP members sighted on relevant matters, to inform broader discussion.

## **29/23 Update from the Integrated Place Executive**

The ICP received a report from the Chief Executive, NHS Derby Community Health Services. The report gave an update to the ICP on discussions and actions of the Integrated Place Executive (IPE).

The officer reported the IPE had received an update on the Integrated Care Strategy and the draft Joint Forward Plan had been considered from an integrated place perspective.

An update was provided on progress in developing a tool for the collection of community insight to inform decision making.

The system Discharge Flow Transformation overview showed an improving position at the Royal Derby Hospital, but some challenges remain at the Chesterfield Royal Hospital around Pathways 1 and 2.

Place enabling functions like workforce, estates, digital & data, and the need to ensure a change in focus to system were discussed. It had been agreed to highlight challenges with enabler leads and their system groups.

## **Options considered**

None arising from this report.

## **Decision**

The ICP resolved to note the report for information and assurance.

## **Reasons**

The IPE has a key role in delivering partnership working and to have an understanding of the topics considered through the IPE which will help to keep the ICP informed of activities which support its own functions.

**MINUTES END**