

INTEGRATED CARE PARTNERSHIP

ITEM 09

Date 17 July 2023

Report sponsor: Chris Clayton, Chief Executive Officer, NHS Derby and Derbyshire ICB

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Update from the Integrated Care Board

Purpose

- 1.1 To update the Integrated Care Partnership (ICP) on current priorities of NHS Derby and Derbyshire Integrated Care Board (ICB) and broader policy matters affecting the NHS.

Recommendation

- 2.1 The ICP is requested to receive the report for information and assurance.

Reasons

- 3.1 The ICB is a key partner within the ICP and matters affecting policy or performance will have implications for local service delivery. The report aims to keep ICP members sighted on relevant matters, to inform the broader discussion.

Supporting information

4.1 NHS Joint Forward Plan

NHS partners have been working on the first version of the NHS Joint Forward Plan and this was published on Friday 30th June . Set out in legislation as a statutory requirement of ICBs, the Joint Forward Plan – to be know as the 'Derby and Derbyshire NHS' Five Year Plan' describes a medium term plan for the delivery of Joined Up Care Derbyshire (JUCD) strategic aims and priorities. Legislation requires that the Joint Forward Plan responds directly to the Integrated Care Strategy.

The plan will continue to develop, with clear actions to be set against each of five guiding policy headings:

1. Give the teams working in our localities, the authority to determine the best ways to deliver improvements in health and care delivery for local people.
2. Give people more control over their care.
3. Identify and remove activities from the provision of care which result in time and cost being expended but do not materially improve patient outcomes.
4. Prioritise the improvement of the System's Intelligence Function and the capacity and capability of its research programme.

The full plan is being discuss on today's agenda. The ICB has also published its 2023/24 operational plan, which provides a summary of the work to be delivered in year one of the five year plan. We will be producing summary versions of these plans shortly.

4.2 Financial Plan for 2023/24

The NHS system in Derbyshire has submitted a balanced financial plan for the 2023/24 year. This plan requires the delivery of £136.1m of in-year efficiencies and these have been phased based on an increasing rate of delivery as the year progresses. There is an expectation that ongoing industrial action will impact on this position.

The NHS has identified the efficiency challenges across each organisation, and these are being logged and tracked centrally. Of significant importance to the achievement of targets is the triangulation of workforce, activity and finance, and this remains under constant review by the NHS system's Financial Delivery Committee.

Table 1: Month 1 Financial Efficiency Position

Efficiencies by Provider	YTD Plan	YTD Actual	YTD Variance	Full Year Plan	Full Year Forecast	Forecast Variance
Month 01 Position	£m's	£m's	£m's	£m's	£m's	£m's
NHS Derby and Derbyshire ICB	4.7	5.2	0.5	44.2	44.2	0.0
Chesterfield Royal Hospital	1.0	0.5	(0.5)	15.7	15.7	0.0
Derbyshire Community Health Services	0.8	0.2	(0.5)	9.2	9.2	0.0
Derbyshire Healthcare	0.7	0.4	(0.3)	8.8	8.8	0.0
EMAS	1.0	1.2	0.2	11.2	11.2	0.0
University Hospital of Derby and Burton	1.1	1.1	0.0	47.0	47.0	0.0
JUCD Total	9.3	8.6	(0.7)	136.1	136.1	0.0

4.3 NHS Workforce Plan

The [NHS Long Term Workforce plan](#) was published on Friday 30th June by NHS England. It is a once in a generation opportunity to put the NHS on a sustainable footing to deliver high quality patient care now and in the long term.

The Plan sets out an expansion in training, changes to ways of working, and improvements to culture that will increase the NHS permanent workforce over 15 years, this could mean at least an extra:

- 60,000 doctors
- 170,000 nurses
- 71,000 allied health professional (AHPs).

The plan also sets out that there will be an expansion in the number of new roles such as physician associates and nursing associates. We will also increase the number and proportion of apprenticeships, creating opportunities for people to join the NHS from a range of different backgrounds and with a wealth of different experiences. This plan sets out supply and demand scenarios and a range of projections for key workforce groups and professions over the short, medium and long term which will be repeated regularly as part of the NHS planning round.

4.4 GP Access Recovery Plan

The [recovery plan](#) for access to general practice, published on 9 May, outlines NHS England's commitments to providing solutions to early morning difficulties for patients in getting GP appointments and making it easier for patients to get the help they need from primary care. The delivery plan focusses on four pillars of empowering patients, implementing modern general practice access, building capacity and cutting bureaucracy. It builds on the GP contract changes announced in March 2023, setting out support for primary care to 'tackle the 8am rush' as well as actions for integrated care boards (ICBs), while reaffirming the commitment to embed the Fuller Stocktake's vision for integrated primary care.

The delivery plan has a number of points relevant to ICBs, including establishing opportunities to reduce the estimated 10 to 20 per cent of time spent by practice teams on lower-value administrative work and work generated by issues at the primary-secondary care interface. The ICB will take a System Level Access Recovery Plan to their public board in October/November 2023 and an update in February/March 2024. It will need to:

- have actions that PCNs/practices have committed to align to the Fuller Stocktake
- focus on immediate needs for digital telephony systems
- prioritise supporting those areas with lowest patient satisfaction scores, using GP Patient Survey data other forms of local insight.

4.5 Annual assessment of ICBs: guidance

NHS England has published [new guidance](#) on its annual assessment of ICBs – something which it is mandated to do by the Health and Care Act 2022. The inaugural annual assessment for 2022/23 will take the form of a letter from the relevant NHS England Regional Director to the ICB Chair in response to the ICB's first annual report and accounts.

The assessment must include, but is not limited to, an assessment of how well the ICB has performed the following specific duties, required under the terms of the Act:

- the duty to improve the quality of services
- the duty to reduce inequality of access and outcome
- the duty to take appropriate advice
- the duty to facilitate, promote and use research
- the duty to have regard to the effect of decisions (The “triple aim”)
- the duty to consult patients and the public about decisions that affect them
- the financial duties
- the duty to contribute to wider local strategies.

4.6 ICB Board Appointments

Richard Wright MBE became acting chair of the ICB with effect from 1 July 2023, following the departure of current chair John MacDonald. Richard is ICB Vice-Chair and previously chair the System Finance and Estates Committee. Jill Dentith has been appointed to the Board as non-executive member to replace Richard in this role.

ICB Chief Nurse Brigid Stacey retired earlier in July, and Paul Lumsdon joined the ICB as Interim Chief Nursing Officer from the 1 July 2023. As an experienced leader at executive level, Paul will bring a wealth of senior nursing and operations experience as we transition to substantive arrangements and allow the system to maintain its momentum on developing integrated care during this time. The interim appointment has been made to complement the skills and experience of our Deputy Chief Nurses and retain stability in key areas at this time.

Professor Dean Howells has been appointed to the substantive post of Chief Nursing Officer, with effect from 1 September 2023. Dean will join the ICB from Black Country Healthcare NHS Foundation Trust and has significant healthcare experience in the NHS, independent and charity healthcare sectors, both as an Executive Director of Nursing and Chief Operating Officer. Prior to working in the Black Country, Dean's most recent NHS role was as Executive Director of Nursing, Camden and Islington NHS Foundation Trust and previously as Executive Director of Nursing and Quality at Nottinghamshire Healthcare NHS Foundation Trust.

The ICB is also in the process of recruitment to the post of Chief Strategy and Delivery Officer to replace Zara Jones, who will be joining Doncaster and Bassetlaw NHS Foundation Trust in the autumn.

4.7 **Mental Health, Learning Disability and Autism Priorities**

Mark Powell has started in his position as Chief Executive of Derbyshire Healthcare NHS Foundation Trust on 3 April 2023. Mark, who joins Derbyshire Healthcare from Leicestershire Partnership NHS Trust previously served as the Trust's Chief Operating Officer. He was appointed following a national recruitment process late last year.

Mark chairs the Mental Health, Learning Disability and Autism Delivery Board for the Derby and Derbyshire system. This month's Delivery Board had a focus on performance and transformation, with a number of recovery action plans being agreed for the following services:

- Perinatal services – to increase the number of local women accessing specialist perinatal mental health support; increasing the number of referrals into the service (including self-referrals via GPs) and reducing the number of people who do not attend scheduled appointments
- Eating Disorder services for children and young people – to manage growing waiting times to access the service which have resulted from a significant growth in demand for the service
- Memory Assessment Services – to manage growth in demand for the service and increase the number of people receiving an early diagnosis of dementia, in line with national targets

The Delivery Board meeting in June was due to have a focus on partners' collective work to tackle health inequalities.

4.8 **Guidance for delegation for joint working arrangements**

NHS England has published statutory guidance that provides an overview of the new collaborative working arrangements that are possible between NHS organisations and local government, following commencement of the Health and Care Act 2022. The 2022 Act introduces new sections 65Z5 to 65Z7 to the 2006 Act. These changes will give organisations greater flexibility to collaborate in exercising their statutory functions, either through delegation or joint exercise of those functions – enabling better integration of their services to improve outcomes for patients, and facilitate the best use of resources across care pathways at system and place level.

The new legislation is permissive, allowing delegation and joint arrangements to develop and evolve in ways that best suit the needs of patients and the public. The guidance therefore explains what delegation and joint working arrangements are permitted by the legislation, and when these can be used. This enables organisations to sense check that their proposed delegation or joint exercise of any statutory functions is done lawfully and in accordance with the principles of good governance, and adheres to any expectations in this guidance that have been placed on their delegation or joint exercise.

4.9 **Industrial Action**

The British Medical Association has announced a five-day period of industrial action by junior doctors, commencing on 13 July 2023. This will be followed by 48-

hour period of industrial action for senior hospital doctors from 7am on 20th July 2023.

Many other unions have now accepted pay offers from the Government. Pay negotiations continue to be a matter for Government, and the NHS system has continued to make fully collaborative preparations for the periods of industrial action, including with colleagues from local authorities to ensure the continued flow of patients through the urgent and emergency care system.

4.10 **NHS 75th Birthday**

The NHS celebrated its 75th Birthday on 5th July 2023. A range of celebration events took place across the country and county during the week of the birthday, including a national tour for the George Cross awarded to the NHS by Her Majesty Queen Elizabeth II during the Covid-19 pandemic, and a range of buildings lighting up blue across the country to show support for the work of the NHS.

Locally, NHS organisations held a 'baton' relay across Derby and Derbyshire, with a wooden carved '75' that had been commissioned from a community group in Derby being passed among organisations through the course of the week. There will be a wide range of other activities taking place to mark the special anniversary, including prominent buildings lighting up blue, the launch of new facilities and special events to thank staff. There was also a special service held at Westminster Abbey, to which many local NHS staff were invited.

4.11 **NHS@75**

To coincide with the NHS's 75th birthday, and under the banner of 'NHS@75', the NHS Assembly, which brings together a range of individuals from across the health and care sectors to provide independent advice to the board of NHS England, collated the views of those who work in the NHS alongside patients, the public, and the wider healthcare community.

NHS@75 aims to help shape the future NHS and during a tight window of engagement, a survey has been circulated widely across the NHS and partners asking for views on the past successes of the NHS, on what is working well today and what needs to be the focus for the future. The [NHS Assembly has now published its report](#) based on all of the feedback and this has been presented to NHS England.

- 4.12 ICB Board meetings take place in public bi-monthly. They are held on Microsoft Teams and streamed live via YouTube. To read papers for the meetings and to access the link to watch the meeting, please [visit the ICB's website](#).

4.13 **Other Items of Interest – national**

[NHS Opens Gambling Clinics](#)

Many people take part in gambling of one form or another. For some, it can be an enjoyable activity. But other people find that gambling harms their physical and mental health, relationships and performance at work. It can leave them in serious debt, too.

Seven new gambling addiction clinics will open this summer as NHS services face record demand. Ahead of its 75th birthday on Wednesday 5 July, the NHS said it

was “adapting to new healthcare needs” and rapidly expanding the support services for thousands of people experiencing gambling-related harms.

New figures reveal that around 1,400 patients were referred for help last year, an increase of more than a third on the previous 12 months and up by almost four fifths compared to two years ago. The seven new clinics are in Milton Keynes, Thurrock, Bristol, Derby, Liverpool, Blackpool, and Sheffield. The Derby-based clinic will offer specialist treatment and support to people struggling with problem gambling across Derbyshire, Leicestershire, Lincolnshire, Northamptonshire, Nottinghamshire and Rutland. It is a clinical team made up of psychologists, therapists, mental health practitioners and psychiatrists, along with ‘experts by experience’ – people who have recovered from a gambling addiction themselves.

[NHS to expand soups and shakes for people with type 2 diabetes](#)

More people with type 2 diabetes across England will benefit from NHS soup and shake diets, as new data shows its effectiveness at helping people lose weight. The programme first piloted by the NHS in 2020 as part of its Long Term Plan, will expand so that it can provide access to patients in every part of the country by March 2024 – it is currently available in 21 areas of England. Patients can benefit if they have been diagnosed with type 2 diabetes in the last six years with referrals made by local GPs.

NHS hits three million spring boosters

The NHS COVID-19 Vaccination Programme has vaccinated almost half of those eligible with a spring booster a month after the campaign’s formal launch. More than three million people have taken up the offer of a spring COVID jab to keep up their protection from the virus.

[Number of repeat prescriptions ordered via NHS App up by 92% in the last year](#)

More than 500,000 repeat prescriptions are now booked through the NHS App every week.

New figures released by NHS England show that since the NHS App’s launch in December 2018, more than 42 million repeat prescriptions have been ordered through the app. IN April 2023, the NHS App enabled 2.4 million repeat prescriptions to be ordered compared with 1.7 million in April 2022 and 393,000 in April 2021. Year on year, numbers have increased by 92% from 13 million repeat prescriptions ordered via the app in 2021/22 to 25 million in 2022/23.

Public/stakeholder engagement

- 5.1 The ICB is continuing to define the role of its Public Partnership Committee, which will oversee assurance on the delivery of our Engagement Strategy. This involves partnership working with a range of organisations across the health and care system.

Other options

- 6.1 None arising from this report.

Financial and value for money issues

- 7.1 None arising from this report.

Legal implications

- 8.1 None arising from this report.

Climate implications

- 9.1 None arising from this report.

Socio-Economic implications

- 10.1 None arising from this report.

Other significant implications

- 11.1 None arising from this report.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal Finance Service Director(s) Report sponsor Other(s)	Chris Clayton, ICB CEO	06/072023

Background papers:
List of appendices: