

Time Commenced: 1:30pm
Time Finished: 3.55pm

Integrated Care Partnership (ICP) 17 April 2024

Present:

Derby City Council (DCC): Councillor Alison Martin (Co-Chair), Cabinet Member Integrated Health & Adult Care and Co-Chair, Robyn Dewis, Director of Public Health, Andy Appleyard, for Director of Adult Services.

Derbyshire County Council DCoC: Councillor Carol Hart (Co-Chair), Ellie Houlston, Director of Public Health Derbyshire County Council

Derby & Derbyshire Integrated Care Board: Kate Brown, Director of Joint Commissioning & Community Developing ICB, Chris Clayton, CEX Derby & Derbyshire ICB, Kathy McLean, (new Chair of ICB), Chris Weiner, Chief Medical Officer ICB, Richard Wright, Interim ICS Chair (Vice Chair).

Appointees of other organisations: Ian Cooper, for Duncan Gooch, Provider GP, Jonathan Davies, Cabinet Member for HWB, Chesterfield, Gino DiStefano, Director of Strategy, University Hospitals of Derby & Burton NHS Foundation Trust, Wynne Garnett, VCSE Voluntary, Community & Social Enterprise, Helen Henderson-Spoors, CEO Healthwatch Derbyshire, Chris Pienaar, CEO Derby Autism Services, Ian Potter, Derbyshire GP Provider Board, Jacqui Willis, VCSE

Non board members in attendance: Gail Bird, DDICB, Liz Broomhead, DDICB, Andrea Kemp, DDICB, Nicola Smith, Assistant Director of Childrens' Strategic Commissioning, DDICB Alison Wynn, Assistant Director Public Health,

56/23 Apologies for Absence

Tracey Allen, Chief Executive Derbyshire Community Health Services NHS Foundation Trust, Stephen Bateman, CEX DHU Healthcare, Avi Bhatia, GP and Clinical Chair, Clinical & Professional Leadership Group, Carol Cammiss, Director of Children's Services, Derbyshire County Council, Mary Dooley, Cabinet Member for Enforcement and Partnerships, Bolsover, Duncan Gooch, Provider GP, Kim Harper, CEO Community Action, Karen Hanson, Executive Director of Resources, Bolsover, Cllr Natalie Hoy, Cabinet Member, Adult Social Care Derbyshire County Council, William Legge, Director of Strategy & Transformation EMAS, Councillor Julie Patten, Cabinet Member for Children and Young People, Stephen Posey, Chief Executive University Hospitals Derby & Burton NHS Foundation Trust, Mark Powell, CEO Derbyshire Healthcare NHS Foundation Trust, Drew Smith, PCN Clinical Director, Andy Smith, Strategic Director Peoples Services, Simon Stevens, Executive Director of Adult Social Care & Health Derbyshire, Sean Thornton, Assistant Director of Communications & Engagement DDICB. Cllr John Whitby, Cabinet Member for Childrens' Social Care, Learning & Skills,

57/23 Late Items

There were none.

58/23 Declarations of Interest

There were none.

59/23 Minutes of the ICP meeting held on 7 February 2024

The minutes of the ICP meeting on 7 February 2024 were agreed as a true record.

60/23 Update from the Integrated Care Board

The ICP received a report from the Chief Executive Officer of NHS Derby and Derbyshire Integrated Care Board (ICB). The report provided the ICP with an update on the current priorities of the ICB and broader policy matters affecting the NHS.

The officer highlighted key points from the report:

NHS Planning 2024/25 – the NHS system has submitted initial forecast out-turns for performance against constitutional performance standards for 2024-25. It was well documented that the NHS was financially challenged, and colleagues had worked to reach a credible and deliverable operating position.

The ICB had concluded its **formal staff consultation on organisational structures** on 7 January 2024. NHS England had set out the need for all ICBs to reduce running costs by 30% by the end of the financial year 2025/26.

Industrial Action had impacted on the ability to recover surgery waiting times, the hospital system had navigated through the latest period of industrial action and frontline teams and management were thanked for their efforts to deliver safe care across the system.

The Chief Executive of Derbyshire's Community NHS services had announced a step down from the role in September 2024.

Future commissioning of specialised services plans was approved by the ICB Board to take on delegation of commissioning responsibilities for a range of specialist services from April 2024. This would be undertaken on an East Midlands footprint with NHS Leicester, Leicestershire, and Rutland ICB. The officer would circulate a list of the 59 delegated services to ICP members.

The officer was thanked for the report. The ICP noted that Derbyshire Care Homes had won several awards at the 2024 Care Awards Events, the Homes were congratulated.

Options Considered

None

Decision

The ICP noted the report which was for their information and assurance.

Reason

The ICB is a key partner within the ICP and matters affecting policy or performance will have implications for local service delivery. The report aims to keep ICP members sighted on relevant matters, to inform broader discussion.

61/23 Integrated Theme Focus Start Well - Update

The ICP received a report from the Strategic Director of Peoples Services & Co-Chair of the CYP Delivery Board. The report provided the ICP with an update on progress of Start Well.

Start Well focused on improving school readiness as an outcome indicator of starting well. School Readiness was a measure of how prepared a child was to success in school, cognitively, socially, and emotionally. However, the reduction of resource available for project management to support the priority meant there was a need to focus on a single school readiness indicator.

The priority area of Special Education Needs (SEN) was agreed at the System Development event. SEN was one of two areas where Derby and Derbyshire compared worse than England, the other area was “breast feeding prevalence” but this already had a public health focus on improvement.

The three areas of focus in SEN were:

- **Autistic Spectrum Disorder (ASD)** - next steps included targeted work with schools alongside education, establishment of teams for triage and pre-screening, a review and plan for Neuro Divergent Community Hubs. Planning for 24/25 was still in progress so plans were still to be secured. Funding would not impact development, but it would be slower.
- **Social, emotional, and mental health (SEMH)** – the focus was on school absence in primary schools due to SEMH. It was a multi-agency system approach that was integrated and graduated across education, health, and social care. An Artificial Intelligence (AI) based assessment of need and strategies for parents and carers using an app was put in place. The latest NHS operational guidance supports a digital offer and additional support for families.
- **Speech, language, and communication needs (SLCN)** – a system wide Transformation Board led by the ICB will be created. It would be delivered through an agreed Balanced System Approach across the whole system working with partners.

The ICP asked if SEN area would just have an NHS contribution or if the whole partnership was to be involved and was there an opportunity to challenge or discuss the area, particularly considering the significant 30% reduction of running costs for the NHS. The officer recognised that the NHS are the key partner to drive the initiative forward, but explained the

work involved the whole system working together, currently Derby and Derbyshire were an outlier in SEN nationally. The work was overseen by the CYP Delivery Board which was led by the Directors of Childrens Services in Derby and Derbyshire.

The ICP asked why there were many interventions at school level, and if there should be more interventions at pre-school level. The officer highlighted that school readiness looked at children in Reception which are education settings pre-school before the age of 4 to 5. Lots of work was done to support children and families.

The ICP asked if more could be done to improve the Derby and Derbyshire's SEN outlier issue, could other interventions be considered that would make a bigger difference to more people. The officer explained much work was being done in wider areas to support and make a difference around school readiness, a lot of different drivers were in place. Such as an equalities agenda to help target interventions. The aim was to keep the scope small but make a big impact.

The ICP asked about challenges linking with "Place" how will the interventions link in, also how are the outcomes to be measured and tracked. The officer highlighted the connections made with "Place" through education/school links via children and families. Other possible connections through different routes would need to be considered. The current scope was small but would provide an early impact. Regarding measuring and tracking some things are quantifiable, buildings can be seen to be used whilst others were not so easy to measure such as, thinking and feeling. However, outcomes would be seen in the improvement in school readiness of children.

The focus of work on school readiness and its importance was recognised and supported by the ICP.

Options considered

None were considered.

Decision

The ICP noted the progress achieved to date.

Reason

This was aligned to the Integrated Care Strategy delivery.

62/23 Prevention and Health Inequalities Board – including Terms of Reference

The ICP received a report and presentation from the Chief Medical Officer DDICB, Directors of Public Health Derby and Derbyshire, Director of Strategy, Partnerships and Population Health Derbyshire Community Health Services NHS.

The report provided the ICP with the draft Terms of Reference for the recently established Prevention and Health Inequalities Board (PHIB) for their consideration and approval.

Options considered

No other options were considered, the ICP had previously agreed to receive the ToR for PHIB for consideration and approval. These ToR are, however, the first draft and can therefore be amended and added to as agreed appropriate.

Decision

The ICP considered and approved the Terms of Reference (ToR) for the PHIB and agreed to support PHIB as it developed its role and work programme based on the initial scope as set out in the ToR.

Reasons

Increasing prevention activity and tackling health inequalities are core priorities for the JUCD system, to improve the health and wellbeing of the population and ensure that the system meets the needs of every community.

It was agreed at the ICP meeting in October 2023, that Terms of Reference (ToR) for PHIB would be drafted for consideration and approval at a future meeting of the ICP. These ToR had been drafted and were presented to the ICP for consideration and approval.

63/23 Understanding population priorities – Insight Framework

The ICP received a report and presentation from the Interim Chair, Joined Up Care Derbyshire and presented by the Engagement Specialist, NHS Derby & Derbyshire. The report updated the ICP on developments relating to the use of insight to improve health and care outcomes.

The Insight Framework objective was to identify and make better use of insight of local communities to inform the work of the ICS and promote the development of reciprocated relationships with those communities and citizens to help long term engagement.

The officer informed the ICP that the Insight Framework aimed to:

- Have the voice and lived experience of people and communities at the heart of the Places that make up the Derby and Derbyshire Integrated Care System.
- Help local people to take action to promote good health and wellbeing in their communities.
- Promote a culture of listening, learning, and acting together.
- Create a long-term and continuous process not a one-off conversation.
- Create an approach that was seen as a “must have” not a “nice to have.”

An Insight Toolkit was developed with stakeholders in 2023 to help partners working in the ICS to engage better with citizens and communities. Members of the Integrated Place Executive championed this approach as central to the work of the ICS. Quarterly progress updates are given to the Public Partnership Committee. The Toolkit has five key themes: understanding power, enabling social action, building a picture of community experiences, needs, ideas and ambitions, connecting community and the integrated care system, making a

difference together.

A pilot testing phase was underway using the toolkit. Expressions of intent were invited from across the system. Currently 27 initiatives were ongoing across the City and County, several need little or no support, some are themed: falls prevention, mental health. The work was led by local communities. Some initiatives are more complex and were supported by the ICB Engagement Team, they will be monitored by Place Alliances and other relevant groups before going back into the communities for sense checking and action.

An Insight Learning Network has been set up with people from all the current initiatives and others interested in the work. The Network meets monthly in a community setting to share experiences, peer support etc.

Presentations on the work of two of the initiatives were given, Ripley Medical Practice GP Practice Community Engagement, and Hartington Village, High Peak, Community network development to address health inequalities.

The ICP welcomed the Insight toolkit which worked in the same simple style as the work undertaken in the community sector for some years. However, it did showcase the interaction with other parts of the system. It would be good if more people in the community can work in this way, but could it be owned more by community groups. The officer confirmed that the idea of working together in this way was the reason for bringing a report to the ICP for consideration.

Members of the ICP thanked the officers and representatives of initiatives for providing their presentations, the approach was supported by the ICP. ICP members talked about the effect this way of working would have on delivery. One member highlighted that the latest guidance from the Primary Care Networks (PCNs) was a focus on improving health outcomes by collaborating in the communities and offered their support. Another suggested this was a fabulous tool and that the case studies spotlighted the work, there was a need for a process behind this now to move this forward.

The officer thanked the ICP for the positive comments around the initiative. An ICP member stated that the work will need support, and it should return to the ICP to ensure that the statutory partners recognised and understood how the toolkit could be used. The ICP would not control but would provide support and commitment and mandate the initiative.

Options considered

None were considered.

Decision

The ICP:

- 1. Noted the report.**
- 2. Agreed to support a joined-up approach to involve people and communities, understanding their views and acting on insight and to share the resources to support the work where possible.**

Reasons

Committing to a community-led insight approach ensured the voices of residents, patients, services users, communities, and staff are sought out, listened to, and utilised, resulting in better health and care outcomes for the population of Derby.

Agreeing a consistent approach across the Integrated Care System (ICS), sharing the resources, and reviewing insight together will reduce duplication, improve effectiveness, and unlock capacity from within communities to address health and care needs.

64/23 Integrated Care Strategy Stay Well Update

The ICP received a report and presentation from the Director of Strategy, Partnerships and Population Health, Derbyshire Community Health Services NHS (DCHS) and presented by the Assistant Director of Public Health Derby City Council. The report updated the ICP on progress made on the Stay Well Key Area of Focus (KAOF) of the Integrated Care Strategy since the last meeting of the ICP.

The officer informed the ICP that the use of the “Sprint” approach was a new way of working. An evaluation had been done to understand what people thought about the approach, was it effective in delivering actions, did it result in integrated working which helped the system. The key findings indicated that the approach was largely effective. All respondents thought the approach resulted in integrated working across Derbyshire organisations and thought it should be used again for other drivers identified in the Stay Well KAOF.

The ICP heard that as the first “Sprint” on smoking cessation had now ended, the Population Health Management (PHM) group was considering the next priority focus which could be one or more of the following:

- Obesity
- Core 20 (20% most deprived populations)
- An identified plus group (a population group which experienced the greatest inequalities within JUCD)
- The provision of Population Health profile/drivers to Place groups or teams.

The outstanding actions in relation to the smoking cessation sprint were handed over to the newly formed Tobacco Control Strategic Group to progress.

The Tobacco Control Strategic Group has drafted and agreed a system ambition and related objectives. The endorsement of the Vision and the full set of proposals would be brought to the next meeting of the ICP for their consideration and approval.

A member of the ICP expressed concern and disagreement of the National Smoking Cessation Policy which included a new law to stop children who turn 15 this year or younger from legally being sold cigarettes or other tobacco products. Stating it was an impractical solution which would create problems of enforcement. However, accepted that issues on the policy would need to be resolved nationally.

An ICP member was concerned that it was too early to divert work away from smoking cessation and it was important that the focus did not diminish and would be picked up by the

Tobacco Control Strategic Group. Another member felt that “smoking cessation” should return to the ICP for further discussion and a continuation of focus on the area. The “Sprint” method was supported by another ICP member who highlighted it was a powerful example of an adoption of a different approach where appropriate. Another ICP member raised concerns about further “Sprints”, indicating that the “Sprint” had been helpful but there was need now to agree a focus on a full programme of work and delivery.

Options considered

None were considered.

Decision

The ICP noted the contents of the report.

Reason

To provide assurance to the ICP that progress was being made on the implementation of the Derby and Derbyshire Integrated Care System Strategy, in particular the Stay Well KAOF.

65/23 Integrated Care Strategy Age Well/Die Well Update

The ICP received a report and presentation from the Chief Executive Derbyshire Community Health Services and NHS Executive Lead for Place. The report was presented by the Director of Place and Partnerships, Derby & Derbyshire Integrated Care Board.

The officer highlighted the progress on a range of activities supporting the ambition to enable older people to live healthy and independent lives in their normal residence for as long as possible. Integrated services would prioritise health and wellbeing and help people in crises to stay at home and return to independent living where possible.

It was reported that a refresh of the discharge programme of work to support and improve experience and efficiency had been agreed with all partners. Key areas of work had been agreed and included the Improvement of the involvement of Derby and Derbyshire citizens in shaping discharge outcomes and pathway developments.

The officer highlighted the creation of a 12-month post recruited by Healthwatch which was dedicated to enhancing the citizen voice in the discharge process by engagement with citizens and other system groups to capture experience and feedback about discharge.

The officer also reported that a multi-organisational group was being set up to focus on falls prevention, mapping and sharing details of services related to falls prevention. They would provide updates, escalate issues, and implement opportunities through a collaborative system learning group.

The next time the age well and die well element of the strategy featured at the ICP there would be a focus on end-of-life detailing areas of progress.

Options considered

None were considered.

Decision

The ICP acknowledged the work and progress to date which gave an update on the detailed information presented at the February Integrated Care Partnership meeting.

Reason

To ensure delivery of the Integrated Care Strategy

66/23 Joint Local Government Association Facilitated Workshop

The ICP received a report from the Director of Place & Partnerships, Derby, and Derbyshire Integrated Care Board. The report provided the ICP with an overview and summary of the recent Local Government Association (LGA) facilitated workshop between the ICP and Derby and Derbyshire Health and Wellbeing Boards.

The officer explained the purpose of the development workshop was to evolve a shared view of the elements needed for success, the challenges and barriers faced, the collective achievement wanted and opportunities and actions for progression.

Several meetings are planned for the coming weeks to discuss next steps.

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- A follow up meeting with LGA facilitators to discuss the output from the workshop and next steps.
- A meeting between the ICP, HWB Chairs, the ICB Chair and Chief Executive to review the workshop and discuss action planning.
- Officers would collate and describe the responsibilities of the ICP and HWBs to clarify areas where there could be confusion and opportunities between forums to support forward planning and alignment.

A plan for next steps and actions will be developed after the meetings described above for discussion at the next ICP meeting in June.

Options considered

Considerations were given to not holding this workshop. It was agreed, however that it would offer real value in bringing colleagues together to support improved alignment between groups to minimise challenges and maximise opportunities for improved integration, health outcomes and reduced health inequalities.

Decision

The ICP endorsed and noted the contents of the report.

Reason

To support the Integrated Care Partnership to improve the health of local people and reduce health inequalities through effective partnership working and aligned and collaborative

structures.

67/23 Integrated Care Partnership - Forward Plan

The ICP received a report from the Director of Public Health Derby City Council. The purpose of the report was to inform the Integrated Care Partnership (ICP) of the dates and proposed items for upcoming meetings.

The Officer highlighted that the next ICP meeting was scheduled for 19th June 2024.

Options considered.

None arising directly from this report.

Decision

To note the Forward Plan and recommend future items for ICP meetings as appropriate.

Reason

To support the effectiveness and focus of the ICP.

MINUTES END