



Dear Colleague

This update is sent on behalf of our Chair, Penny Blackwell; our Senior Responsible Officer Tracy Allen; and our Director, Kate Brown. The Integrated Place Executive (IPE) met on 25th April 2024. The key messages and outputs from the discussions are below for your information and please do share with your teams as appropriate.

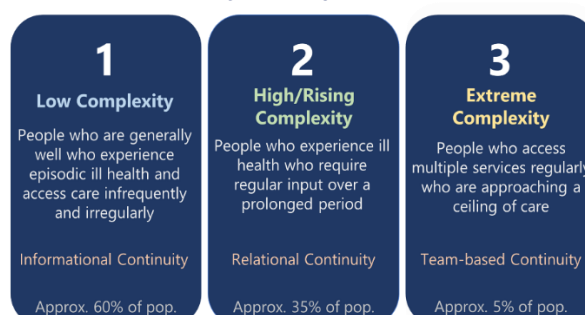
Headline Key Messages

1. There is a significant opportunity – and strategic need – to align the implementation of the emerging Primary Care Model with the community transformation programme and other ongoing work in PCNs and Place.
2. A Care Transfer Hub is proposed to reduce the 61,000 days lost to delayed discharge in the last year and to simplify the discharge pathways and processes for the benefit of patients and staff.
3. Data is showing that emergency attendance are flatlining among people 65+ with severe frailty, where all other activity is increasing, pointing to the positive impact of Team Up.
4. We are developing a Women's Health Hub model to meet NHSE requirements, using £600k of non-recurrent national funding. Pilots are emerging in Erewash and Derby City, and we are confident of having our first hub in Place by December 2024.
5. Concern was raised about the Derbyshire County Council consultation on closure of residential care homes and the potential impact on local care infrastructure, acknowledging that the councils are required to achieve a balanced budget each year. Local Place Alliance (LPA) leads had not been aware of the consultation, and asked that they might be brought into this process noting the value of Place in understanding the potential impact of proposed changes across a range of services.

Primary Care Model and Alignment to Place

The vision is for a sustainable, thriving primary care system that is at the core of integrated care delivery in Derby and Derbyshire, at all levels of scale. Delivering this vision requires a radical re-imagining of how primary care services are provided, with the population stratified into three cohorts – (1) low complexity, (2) high and rising complexity, and (3) extreme complexity;

Summary of Primary Care Model



Along with the community transformation programme, the primary care model is an identified transformation priority for the ICS. Anchored in the community service space, the importance of aligning and coordination service offers is agreed by IPE, and aligning the further development of the primary care and community models. In terms of priorities across practices, PCNs and Place, there is significant overlap and alignment, including cardiovascular disease prevention, severe mental illness health checks, learning disability checks and increasing dementia diagnosis, as well as Team Up supporting urgent community response. Taking forward the development of the tactical delivery approach is an important next step.

Discharge Update

Coordinating discharge through a proposed care Transfer Hub will help tackle the 61,000 bed days lost to delayed discharged in our system in the last year. Starting with a 'why not home' ethos and operating across health and care for all patients resident in the Joined Up care Derbyshire system, the hub will seek to coordinate discharge across simplified pathways, building on work seen in the Staffordshire system. This won't be an additional step in the discharge process, but will seek to shift resource and help staff and patients navigate the discharge process with a 'home first' and strengths-based approach. Further work is required on delivery milestones, but IPE supported the emerging proposals, seeking to ensure that this connects with other system single point of access initiatives where desired.

Team Up Highlights

- EMAS engaged in falls recovery work and making good progress. Services now in place across the county, open to everyone, with the exception of High Peak, which will be online in the next few weeks. The Place-based approach, fitting to local requirements, is a key principle and where a service is right for Place, it is right for the system.
- The leadership team had enjoyed an energising visit to Glossop, learning more about the slightly different service offer that exists there and thinking about how that aligns to our own Team Up programme.
- Data is showing that emergency attendances are flatlining among people 65+ with severe frailty, where all other activity is increasing, pointing to the positive impact of Team Up. Benchmarking with other systems to corroborate this shows we are having different results, with demand rates climbing much less quickly than national average. Frailty admissions are still tracking national averages, so further investigation is required there.

Women's Health Hub

Women's Health Hubs aim to improve inefficiencies in provision, explore pathways between primary and secondary care, reduce long waits and reduce barriers to reduction of local inequality. It is an NHSE requirement and we have received £600k non-recurrent funding. Local intelligence highlights the need for training, access, joined-up pathways and commissioning, addressing stigma and focus on prevention, to build a sustainable approach.

We are committed to meeting the requirement to open one hub by December 2024, and we are taking time to understand data and need using test sites in Erewash and Derby. We are working collaboratively across NHS and public health in city and county councils, and appointing project support to ensure capacity to coordinate the work. The IPE Chair asked that the roll-out wasn't concentrated on just two LPAs (Erewash and Derby), but that the activity was encouraged across all LPAs and in particular where the data was highlighting a health inequalities need.

Feedback from Place Partnerships & Alliances

Derbyshire County Place Partnership—Amber Valley Local Place Alliance gave a warmly-welcomed presentation on progress at the last Partnership Board meeting. The presentation demonstrated the distributed leadership approach, proactive community engagement through the voluntary sector and evidence of responding to the insight gathered, plus using Better Care Fund (BCF) money to fund the Early Help Team, purchasing items and simple solutions for citizens to keep safe.

Concern was raised in the High Peak Local Place Alliance about the [Derbyshire County Council consultation on closure of residential care homes](#) and the potential impact on local care infrastructure, acknowledging that the councils are required to achieve a balanced budget each year. Places will be linked into the consultation response process.

Heather Longbottom has stood down as one of the partnership co-chairs; Jenny Hodgkiss, CEO of Derbyshire Mind, will now co-chair with Ellie Houlston, County Council Director of Public Health. This, along with the City Partnership change, reflects a move towards a non-NHS/local authority leadership at Place to diversify the approach.

Derby City Place Partnership – New co-chair arrangements are in place following the resignation of Perveez Saddiq at the start of 2024. Pam Thindal of Derbyshire Fire & Rescue Service and Allan Reid, Public Health Consultant, are now co-chairs, with a new senior leadership model to support the work.

Next meeting 23rd May 2024

If you have any questions or comments on this update, please email

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