

Report of the Director of Policy

# **Private Finance Initiative Housing Project**

## RECOMMENDATION

1. To note the report taken to Cabinet on 7 September 2004.

## SUPPORTING INFORMATION

- 2.1 The Council is currently developing the Outline Business Case OBC for a non-Housing Revenue Account HRA Private Finance Initiative PFI Project, based on the attached Vision Statement. This follows approval by the Office of the Deputy Prime Minister ODPM of the Expression of Interest, submitted in December 2003.
- 2.2 As part of this process, a Project Board and Project Team have now been established to oversee and develop the Project. The membership of those groups is attached, as is the draft Project Plan and Timetable.
- 2.3 The Plan and Timetable is currently the subject of discussions between the Council's Project Team and the ODPM, but it is anticipated that those discussions will be completed by the time of the Commission's meeting.
- 2.4 The OBC will differ quite significantly from the original Expression of Interest, and the Project Manager will attend the meeting in order to highlight those differences, describe the emerging key features of the OBC, and answer any questions members of the Commission may have.

For more information contact:	Mike Melluish PFI Programme Manager
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Background papers:	None
List of appendices:	Appendix 1 – Implications
	Appendix 2 – Vision Statement
	Appendix 3 – Members of the Project Board and Team
	Appendix 4 – Draft Project Plan and Timetable

#### IMPLICATIONS

#### Financial

1. The projected financial profile of the Project is currently being developed as a key part of the OBC which will be agreed by the Project Board/Council Cabinet before submission to the ODPM.

#### Legal

2. Subject to approval of the OBC by the ODPM, the Council in conjunction with the Preferred Bidder, will need to prepare a Project Agreement to underpin and regulate the development and implementation of the Project.

#### Personnel

3. None arising directly, although the Project will be developed and delivered by a Project Team drawn from various departments and sections of the Council, supported as necessary by external advice.

#### **Equalities impact**

4. The Vision Statement underpinning the Project opens with the following statement: 'Derby City Council is determined to increase the supply of additional affordable housing within the city in response to increasing levels of housing need'.

#### Corporate objectives and priorities for change

- 5.1 The Project falls within the Council's objectives of strong and positive neighbourhoods, protecting and supporting people, and integrated cost effective services.
- 5.2 The Project will further the priority of **improving customer service through a customer-focused culture, using new technology and investing in our buildings**.

#### **Housing PFI – Vision Statement**

Derby City Council is determined to increase the supply of additional affordable housing within the city in response to increasing levels of housing need.

Our Housing PFI scheme will deliver 100 new build affordable properties for rent and a further 50 acquired and rehabilitated properties also for rent.

The new build properties will be provided within those parts of the city that experience the highest levels of aspirational housing need and where, traditionally, there have been low levels of social housing provision. The refurbished properties will be acquired in pepper-potted locations throughout the city.

The sites for the new build housing will be provided through one of three means in order of priority:

- 1 land secured through S106 'planning gain' negotiations,
- 2 land brought forward by the partner Registered Social Landlord RSL or developer
- 3 land held by the Council

All the properties will be constructed or refurbished to at least the government's Decent Homes standard. The new build properties will be constructed to the Housing Corporation's Scheme Development Standards and will achieve a minimum 'SAP rating of 90'.

At least 10% of the new build properties will be constructed to full Lifetime Homes specification as defined by the Joseph Rowntree Foundation. All properties will be let at rent levels in accordance with the Housing Corporation's target rents.

All the properties will be delivered through a partner RSL or developer, selected through an OJEU tendering process.

It is envisaged that finalised contract negotiations with the preferred bidder and financial close will be achieved by December 2006.

## Derby City Council Housing PFI Project Team

Mike Melluish	PFI Programme Manager	
Rachael Wright	PFI Programme Support Officer	
Karen Cadman	PFI Admin Support	
Mark Menzies	Assistant Director, Housing and Advice Services	
lan Fullagar	Housing Strategy and Performance Management	
Graham Moody	External Adviser	
Phil Helm	Group Accountant	
Peter Morris	Group Accountant	
Manisha Patel	Senior Accountant	
David Enticott	Head of Technical Finance	
Stuart Leslie	Chief Legal Officer	
Jim Olford	Chief Valuer	
Rosie Heath	Senior Planning Officer	

### **Housing PFI Board Members**

Paul Dransfield	Director of Finance
Sue Glithero	Director of Policy
Councillor Philip Hickson	Derby City Council Cabinet Member for Performance Management Economic Development and Housing
Mark Menzies	Assistant Director, Housing and Advice Services

The Project Manager reports to the Board.

#### Derby City Council Housing PFI Project Project Plan and Timetable

Task/Event Target completion date - all dates are week commencing unless shown otherwise 2005 Develop Outline Business Case, OBC - see sub-timetable 1 January – mid-April 2 15 March – actual date Project Team meeting 3 17 March **Bidders Open Day** 4 Project Board meeting 11 April 5 Submit draft OBC to Project Board 11 April 6 Finalise OBC 11 – 25 April 7 12 April – actual date Project Team 8 Submit OBC to Cabinet, if necessary 26 April – actual date 9 Submit OBC to ODPM 27 – 29 April – actual dates 10 Prepare OJEU Notice, Pre-Qualification Questionnaire -May - mid-August PQQ, Invitation to Submit Outline Proposals – ISOP. Develop evaluation process and develop Invitation to Negotiate - ITN 11 Project Team meeting 10 May – actual date 12 **Council Cabinet** 17 May - actual date 13 Project Team meeting 14 June - actual date 14 Council Cabinet 14 June - actual date 15 Council Cabinet 5 July - actual date 16 Project Team meeting 12 July - actual date 17 **Council Cabinet** 26 July - actual date 18 Project Team meeting 9 August - actual date 19 Approval of OBC by Project Review Group – PRG 16 August - actual date 20 Project Board meeting 22 August 21 Report PRG decision to Project Board/Cabinet and seek 22 August approval to publish OJEU Notice 22 Publication of OJEU Notice 22 August closes 27 September 23 Issue PQQ and ISOP 29 August onwards 24 Finalise evaluation process 29 August 25 Evaluation of PQQs and ISOP 5 September – 7 October

Appendix 4

	Task/Event	Target completion date - all dates are week commencing unless shown otherwise
26	Project Team meeting	6 September – actual date
27	Project Board meeting	3 October
28	Deadline for return of PQQ and ISOP	3 October
29	Seek Project Board/Cabinet approval to issue ITN	3 October
30	Issue ITN	10 October
31	Bidders Open Day	28 November
		2006
32	Deadline for receipts of bids	3 February - actual date
33	Evaluation of bids	6 February – 13 March
34	Project Board meeting	20 March
35	Submit proposed longlist, of 3, to the Project Board/Cabinet	20 March
36	Clarifications and negotiations with longlisted Bidders	27 March – 1 May
37	Project Board meeting	8 May
38	Submit proposed shortlist, of 2, to Project Board/Cabinet	8 May
39	Clarifications and negotiations with both shortlisted Bidders	15 May – 15 June
40	Project Board meeting	12 June
41	Submit recommendation on Preferred Bidder to Project Board/Cabinet	12 June
42	Report to Council Cabinet on recommendation on Preferred Bidder	June
43	Appointment of Preferred Bidder, PB	June
44	Negotiations and clarifications with PB	July – October
45	Commercial and Financial Close	November
		2007
46	Start of implementation	January