

being safe and feeling safe

**Derby Safer Stronger Communities
Partnership**

3 Year Strategic Plan 2011-2014
&
Annual Delivery Plan 2011-2012

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Three-year Safer Communities Strategy and Annual Delivery Plan

1. Welcome and introduction

Adam Wilkinson, Chair of the Derby Community Safety Partnership Board.

The last strategic plan for Derby Community Safety Partnership outlined our vision for working alongside our partners to build stronger and safer communities. Since that plan was published in 2008, we have continued to work together to achieve that vision, and we have gone a long way towards doing this.

We have achieved excellent results in delivering against some of the city's top priority areas, including:

- § reducing the number of young people who enter the youth justice system,
- § supporting victims of domestic and sexual violence
- § tackling anti-social behaviour and substance misuse.

Crime numbers in the city continue to fall, with the total number of crimes committed now 15% lower than five years ago¹. Levels of acquisitive crime (such as house burglaries or robbery) have decreased year on year since 2002/03, and re-offending rates in the city have dropped by around 20% since 2006/07.

However, there are still areas that continue to present us with challenges, and it is only through partner agencies working together that we will be able to continue to meet these challenges head on, and provide effective support to all of our communities.

This Plan outlines the vision for community safety for the next three years. It do so with the backdrop of difficult economic times, where all of our partners will be looking at how we can best approach community safety issues in a way that delivers efficient and effective services that meet the needs of our communities.

The theme for this Plan is simple – we need to ensure that the people of Derby **are** safe, and that they **feel** safe. This Plan focuses on the key things that we need to do as partners to achieve this simple aim.

No single organisation can achieve this alone and none of us can achieve it without local communities getting involved and helping to make the city, and their neighbourhoods safe places to live, work and enjoy.

¹ Monthly Crime Statistics, December 2005 (27,889) compared to December 2010 (23,462)

2. Executive Summary

Derby is a very safe city to live, work and socialise in. We have seen a consistent and continuing decline in overall crime and there have been some key successes around particular types of crime including vehicle crime, burglaries and anti-social behaviour reported to the police.

We also know that we still have some major challenges ahead and this plan has been developed to focus our attention, as partners, on the key priorities that we must address over the coming years.

This plan sets out four key priorities for the next three years. This does not mean that we won't be tackling other issues – but these are the areas where we know we need to work together to improve things with and for our communities. These priorities are reviewed and refreshed every year by the partnership boards to make sure we are improving.

Our priorities have been based on a number of consultation events held by the Derby City Partnership – including the '3 Wishes Campaign' where the public told partners their hopes for themselves, the city and their neighbourhood in 15 years' time. We also used other information from a range of agencies to shape these priorities.

The four key priorities for community safety are:

- continuing our overall reduction in crime
- reducing the fear of crime and anti-social behaviour
- tackling the harm caused by alcohol and drugs
- safeguarding the most vulnerable members of our community

Underpinning each of these priorities is the belief that we can keep improving by building stronger communities in Derby, to make the city and its people safer in their everyday lives.

These priorities will be delivered by key agencies and partners including

- § Derby City Council
- § Derbyshire Constabulary
- § Derbyshire Police Authority
- § Derbyshire Fire and Rescue Service
- § Derbyshire Probation Service
- § Derby Homes
- § Criminal justice agencies such as the Prison Service
- § Health professionals such as NHS Derby and Public Health services
- § City and Neighbourhood Partnership teams
- § Voluntary groups and private businesses
- § Local residents

3. Setting the scene

Derby is the eighteenth largest city in the UK². Derby's population has grown since the last Census in 2001, and in 2009 it was estimated to be 244,100 – this is an increase of 11.1% from 2001. The population density has also grown, with an estimated 3,100 people per square kilometre. The most densely populated wards are Abbey, Arboretum, Normanton and Sinfen.

The city has a relatively young population. 48% of residents are under 35, compared to 45% nationally. However, the young person's population (10-19) is expected to decrease by 10% by 2017. This matches the expected national rise in the elderly population.

Over three-quarters of the city population class themselves as White British, however there are over 182 nationalities represented within the city boundaries. Asian residents make up 10.5% of the city, and there are also an estimated 10,500 people from 'Other White' backgrounds. Arboretum, Abbey, Darley and Normanton wards all have over 130 nationalities present.

There are at least 15,000 people in the city for whom English is not their first language, and there are at least 71 languages and 83 dialects spoken in the city. This brings with it particular challenges for services and communities.

From the citywide Place Survey (2008), we know that the people of Derby feel that they belong to their neighbourhoods, and that people from different backgrounds get along well together – this is a real strength for the City.

The diversity in the city and between our neighbourhoods means that different parts of the city have different community safety pressures and priorities. Meeting these challenges requires all partners to work together to find the best way to meet local needs.

4. Who we are and why we exist

Given the diverse community safety problems we face, it has been recognised that no one agency can combat them alone. The 1998 Crime and Disorder Act established crime and disorder reduction partnerships. This makes it a legal requirement for different partner agencies to work together to identify local priorities, develop joint local plans to tackle these and to engage with the community.

The current Community Safety Partnership (CSP) was formed in 2003 to help partners to meet their statutory obligations and to deliver on a number of priority agendas. The CSP brought together the Youth Offending Service, Drug and Alcohol Action Team, Crime and Disorder Reduction Partnership, Domestic Violence Partnership and the Anti-Social Behaviour Team. In 2007 the Community Cohesion Unit was established, which helped us to focus on some of the challenges that the diversity of the City brings.

² 2001 Census, measured by urban area

The CSP and partners have worked together since its establishment to deliver many improvements to community safety in the City and its neighbourhoods. In order to strengthen this, a new Derby City and Neighbourhood Partnerships service will be established in 2011 – bringing together the Derby City Partnership, the Community Safety Partnership and the Neighbourhood Management teams. This streamlined partnership will help us to focus on improving city wide outcomes but also strengthening the involvement of local people and services at a neighbourhood level so that we can address those local issues that important to our residents.

During 2011 we will also set up new governance structures to oversee this and other delivery plans - see Section 9 on page 13 for an explanation of what this may look like.

5. Our vision

We want people...

... no matter where they live, to feel safe and be safe in their homes, their neighbourhoods, their schools and community spaces, and in the city centre.

... to feel safe and be safe during the day time and at night.

... of all ages to be safe and to feel safe.

... of all ages and backgrounds to live together in strong local and citywide communities

... to take responsibility for their own safety and to work with us to make sure they can do this.

... to be able to access services when they need them and how they need them.

To sum up, our vision is:

We want all people in Derby to be safe and to feel safe.

6. Our priorities and how we decided on them

As a partnership, we recognise that our vision is simple but challenging to achieve. There will always be lots to do, and we will need to do some things as a matter of course. There are some things we would like to do, but we will not have the resources to do everything. That is why we have worked with our partners and Derby people to understand where we need to take action and where it will have the most impact.

This work has included:

- § carrying out a **strategic intelligence assessment** in partnership with Derbyshire Constabulary and colleagues in the county. This assessment has identified priority areas for the whole of the Derbyshire police force area, for which the CSP will have a key role in delivering actions to meet these needs in the city.
- § carrying out a **drug and alcohol needs assessment** to find out what our substance misuse services need to deliver to meet the needs of our communities
- § using **neighbourhood profiles** to identify particular problems and risks in our neighbourhoods
- § looking at the priorities identified by our partner agencies – especially the **3 wishes campaign** undertaken by Derby City Partnership, which has helped to highlight the hopes of the people who live and work in Derby.

The joint strategic intelligence assessment – tackling crime and disorder

The joint strategic intelligence assessment was carried out using a range of data and information (such as existing and potential future crime trends and needs). This identified 11 key areas of crime and disorder that we need to address to minimise the risk and threat in the county and city. These areas are:

- § safeguarding children
- § organised criminal groups
- § alcohol related harm
- § drugs
- § domestic violence
- § rape and serious sexual assault
- § serious acquisitive crime and offender management
- § safeguarding adults
- § anti-social behaviour
- § killed and seriously injured
- § terrorism

Partners in the city have signed up to these 11 priorities, and key actions to address them have been identified and explained in a joint **control strategy**. This is a plan for the city and county and will be monitored by Derbyshire Constabulary with partner agencies to make sure our priorities continue to meet the needs of the communities we serve.

The city picture – identifying what we need to focus on

As well as doing the joint strategic assessment, we have used local information in the city to build up a picture of the areas we need to focus on.

We know, for example, that Derby continues to have one of the highest rates of alcohol related hospital admissions and alcohol related crime. Our substance misuse needs assessments indicated that there are around 1,970 problematic drug users

living in Derby, many of whom also have alcohol related needs. We also know that street drinking is a problem, particularly in the city centre, and this often manifests itself in anti-social behaviour and other criminal activity but also harms individuals and the reputation of the city.

We have also used local data and neighbourhood profiles to determine what specific problems there are within communities. Through the Neighbourhood Boards and Forums in each ward, residents are able to raise community issues and needs and these help to shape local priorities and decisions. Neighbourhood working has been an essential source of local intelligence and evidence about what partners need to prioritise to address community safety issues.

Our priorities are also informed by the extensive consultation carried out for the Derby Plan³. The '3 wishes campaign' allowed the people of Derby to tell us what their wishes were for themselves, their neighbourhood and for the city in 15 years time. This consultation has been used to inform all business planning throughout the local authority and with partner agencies.

From a community safety perspective, the thread running through this consultation is that people in the city, no matter where they live, what their age or background want **to be safe and feel safe**.

Four key priorities have been identified in The Derby Plan to contribute to this and partners will be expected to work together to achieve:

- less crime
- less fear of crime and anti-social behaviour
- less harm caused by alcohol
- less injury and harm to vulnerable adults and children

This Community Safety Plan shows in more detail how the Partnership will deliver these priorities over the coming year.

³ Formerly known as the Sustainable Communities Strategy.

being safe and feeling safe



Tackling crime and disorder and perceptions of crime and disorder

Less crime



Addressing joint priorities identified through the Strategic Intelligence Assessment and monitoring specific types of crime

Less fear of crime and anti-social behaviour



Addressing anti social behaviour in neighbourhoods and helping people to feel safe

Less harm caused by alcohol and drugs



Stronger enforcement, reducing violent crime, accessible drugs and alcohol services and reducing risk of harm

Less injury and harm to vulnerable adults and children



Tackling domestic violence, focussing on our most vulnerable, supporting victims

7. How we will tackle these issues

Some of these issues are very complex and plans and strategies already exist to tackle them.

The following is a summary of what we, as a partnership, will focus our joint efforts on over the next year to improve community safety.

Less crime- delivery actions 2011/12

We will maintain the low levels of crime achieved since 2003 and continue to drive down overall crime by making sure partners are delivering on the 11 strategic priorities in the control strategy, and also by focussing on those specific crimes and offenders that are causing most harm to our communities and the city.

In particular, we will:

- improve crime prevention across the city and within neighbourhoods to reduce burglary, criminal damage and reduce the fear of crime – involving the private sector, schools and local communities
- work with partners and communities to target the stolen goods market – through awareness raising, encouraging people to report stolen goods and early enforcement action
- reduce re-offending – through Integrated Offender Management we will work with partners to stop people from re-offending, particularly targeting those who persistently offend in our neighbourhoods
- work across agencies to make sure there is early intervention and prevention for those young people on the edge of crime and anti-social behaviour
- tackle gangs within the city and work with children and young people to raise awareness of the dangers of being involved in gangs

Less fear of crime and anti social behaviour - delivery actions 2011/12

Crime and disorder in Derby have been reducing for the last eight years, and it is our aim to maintain these reductions. However, we know that despite this, some people don't feel safe in their neighbourhood and the city centre.

In particular, we will:

- § focus on victims and witnesses of crime and anti-social behaviour to make sure they get the support and information they need and are free from intimidation

- § tackle crime and anti-social behaviour issues that are most important to people in our neighbourhoods and publicise what has been done to address local issues
- § provide a more joined up and proactive response for specific neighbourhood and community issues (for example noise nuisances, licensing, drug dealing, gangs)
- § address the fear of crime and anti social behaviour by listening to and involving communities at a neighbourhood level to understand their concerns - and working with them to deal with local issues
- § use the results of the city-wide 'One Derby' survey and other information to identify hot spots and vulnerable groups who feel unsafe, and prioritise actions to address these

Less harm caused by alcohol and drugs - delivery actions 2011/12

Alcohol consistently comes up as an issue that needs addressing - for both communities and agencies in the city. As well as causing harm to individuals through health problems (both short and long term), alcohol continues to play a contributing role to many of the crime and disorder incidents in our city, and is often a contributory factor to many dwelling fires in our city.

We also know that drug usage continues to be an issue of concern and requires continued partnership attention to build on the success of our local drug treatment system.

In particular, we will:

- commission a new model of service delivery for drugs and alcohol services – particularly making sure there is more community based and local access to services, working in partnership with other essential services (housing, training, education and so on)
- work to converge drug and alcohol treatment systems where possible as we know the two are often linked and we will implement the new national service framework which ensures services are focussed on recovery and rehabilitation
- address young people's substance misuse and taking creative approaches with public health and other partners to get clear messages across in schools and other community venues about alcohol-related harm and safe, sensible and social drinking and also about the harm of substance misuse
- continue to work in partnership to address under age sales, provide advice for licensees and take enforcement action, to ensure that under age sales do not occur, and when they do that appropriate enforcement action is taken

- focus on the evening and night time economy and improve our responses to making the city centre and neighbourhoods safer; with a more diverse range of things to do – tackling alcohol related crime and anti-social behaviour
- address the issue of street drinking, particularly in the city centre
- focus on those involved in the criminal justice-based system to make sure we minimise drug-related acquisitive⁴ crime and the rate of re-offending where possible
- raising awareness of simple fire safety measures, the importance of installing and maintaining working smoke alarms and the need for escape plans.

Less harm and injury to vulnerable adults and children - delivery actions 2011/12

We know that there are those in our communities who are more likely to need support, or may be more vulnerable to crime and disorder problems. We already have very clear systems for safeguarding vulnerable people – but as a partnership we need to focus our efforts on those most at risk.

In particular, we will:

- support individuals who are experiencing domestic violence, forced marriages or sexual assault to take the necessary action to end the abuse and be safe
- work with the county to develop a programme of education and awareness-raising for young people around domestic violence and inappropriate relationships
- work with communities and other agencies to raise awareness of and address the issues around domestic violence, sexual exploitation and safeguarding our most vulnerable people
- explore issues around ‘hate crime’ in the city and identify gaps in services, awareness and agency involvement
- work more effectively with victims, witnesses and those who are vulnerable and at risk of harm to ensure they get support, information and are free from intimidation

8. How we will know we have improved things?

We will measure success through:

- § our commissioning arrangements to ensure that services meet identified needs
- § performance indicators such as the reduction in crime and
- § listening to and getting feedback from our communities.

⁴ Acquisitive Crime includes burglary, robbery and so on

Some of this will give us “hard” data (statistics, trends) and some will give us “softer” information around outcomes and feelings.

Some examples include:

Less crime

- § reduction in key crimes (monitored through the British Crime Survey)
- § reduction in overall crime in the city
- § reduction in number of new offences each year

Less fear of crime and anti-social behaviour

- § reduction in the number of people who feel crime is a problem in their area
- § reduction in the number of people who feel anti-social behaviour is a problem in their area
- § feedback from local neighbourhoods

Less harm caused by alcohol and drugs

- § reduction in alcohol related violence
- § reduction in the number of attendances at the Emergency Department for alcohol related incidents
- § reduction in the number/proportion of offenders who have alcohol or drug problems
- § numbers of failed test purchases (that is where licensed premises sell alcohol to under age customers)
- § numbers of successful treatment outcomes for drug and alcohol abusers

Less harm and injuries to children and adults

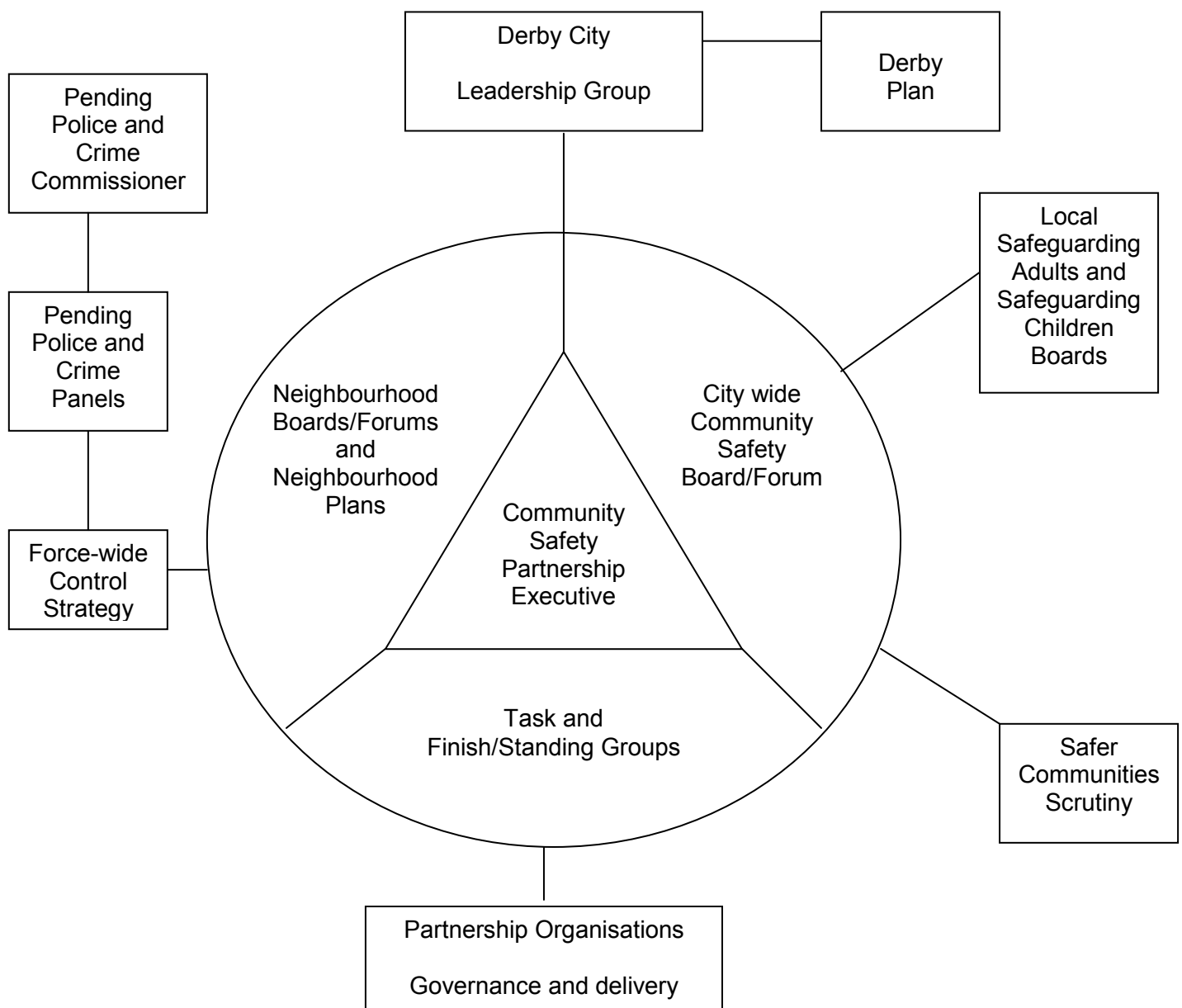
- § reduction in repeat incidents of domestic violence
- § numbers of young people with more awareness of domestic violence (and later, changes in attitudes towards domestic violence amongst young people)
- § feedback from young people, parents and schools around gang ‘culture’ and aspirations

9. Who will be responsible?

A wide range of partner agencies, services and local communities have an interest in improving community safety and all carry some responsibility for achieving the above outcomes. It is important that we continue to work closely with all partners, at a City wide level but also within our neighbourhoods. It is essential we build on the good partnerships we have got, sharing information and making sure we are not all duplicating our efforts but working together to have the biggest impact.

As well as mechanisms for involving a wide range of interested parties, there also needs to be a body that provides leadership and drives things forward. We need to make sure on a regular basis that things are improving and that all partners are playing their part. The proposed [Governance Structure](#) below demonstrates who will be responsible:

Governance Arrangements



The new Derby City Plan and partnership arrangements are being developed. In the meantime, detailed terms of reference for each of the groups described above will be developed. In summary:

Safer Stronger Communities Outcomes Board

This will be a broad range of representatives from statutory agencies, voluntary and community sector organisations, other partnership boards and lead officers responsible for delivering key priorities.

The purpose of the Board will be to:

- Oversee the delivery of safer and stronger communities outcomes across the City and at neighbourhood level
- Report to the City Partnership Leadership Group on progress
- Review progress against priorities – celebrating success, identifying good practice and assessing risks
- Establish task and finish groups or standing groups to problem solve around specific outcomes or issues (ensuring no duplication with existing groups)
- Escalate exception reports to the Executive where progress is not being made and make recommendations on future direction and priorities, based on evidence of needs
- Provide constructive challenge across partner agencies and organisations to make sure that outcomes are being achieved and issues addressed in the most effective way

This will provide a forum for refreshing our strategic and local intelligence to make sure our plans continue to reflect needs and will help to identify new partners to contribute to achieving community safety outcomes. It will also help to link the city wide outcomes into neighbourhood priorities and plans.

Safer Stronger Communities Executive

The Executive will be made up of senior officers from the statutory authorities identified in the Crime & Disorder Act 1998:

- Police Authority
- Derbyshire Police
- Derby City Council
- Fire & Rescue Service
- NHS
- Probation Services

The statutory authorities may also co-opt other members to the Executive - numbers should be limited to make sure there is strategic leadership and oversight.

The Executive will carry out the statutory functions under the crime and disorder act and will:

- Develop and implement a strong evidence-based city wide Safer Stronger Communities Strategy and agree the annual Delivery Plan
- Consider other relevant strategies and make sure there is compliance with statutory requirements
- Receive updates on relevant legislative changes and compliance with national standards
- Oversee the strategic assessments of needs and set commissioning priorities
- Incorporate priorities and actions from the Safer Stronger Plan as relevant into their own organisational plans and therefore provide appropriate resources to deliver these priorities and actions
- Receive information on areas of under-performance or exceptions \ blockages from the outcomes board and partners

- Authorise 'task and finish' groups or standing groups to develop relevant strategies or problem solve around specific outcomes or issues
- Provide accountability to other governance structures, such as the Safer Communities Scrutiny Commission (a statutory body)

The Executive will be responsible for representing and reporting to their respective organisations. The Executive will also develop strong links with other relevant Outcomes Boards and governance structures (for example the Health and Well-Being Board, Safeguarding boards).

Operational Delivery Groups - standing or task and finish

These groups will be set up to take a co-ordinated, problem solving approach to identifying, planning and implementing specific priorities or outcomes in the Partnership Plan. The groups may be temporary, to address single issues, or standing groups for longer term outcomes (for example the integrated offender management board).

They will operate across partners and agencies. They may be established by either the Board or the Executive – particularly where there are areas of under performance and where there is a risk of failing to meet outcomes. They may be formed to oversee the development of a specific strategy (for example domestic violence strategy) which would then be signed off by the Executive.

The groups will feed in strategically to the **City Partnership Leadership Board** and also other relevant boards.

Neighbourhood Boards are well established across the city and will be key to delivering our city-wide outcomes at a local level. Local Neighbourhood Delivery Plans will feed into the delivery of the city wide outcomes and local neighbourhood issues will also feed into the development of future priorities.

Neighbourhood Forums will be a crucial way of involving communities in local Safer and Stronger issues and local accountability.

10. How you can get involved

Our Contact Details:

You can contact the Community Safety Partnership at:

Derby Community Safety Partnership
3rd Floor, St Peter's House
Gower Street
Derby DE1 1SB
Minicom: 01332 256900
Fax: 01332 256928

Email: community.safety@derby.gov.uk

You can also find further information about the partnership and what we do on our website at www.saferderby.gov.uk

Working in your neighbourhood:

If you are interested in getting involved in your local neighbourhood, then please look at the information on our website at:

<http://www.derby.gov.uk/CommunityLiving/NeighbourhoodVillage/>

Alternatively you can telephone us on 01332 258527 or send an email to neighbourhoods@derby.gov.uk