



Derby City Council

**HEALTH AND WELLBEING BOARD  
12 MARCH 2015**

**ITEM 10**

Report of the Strategic Director of Children and  
Young People

**Commissioning Children's Health Services Update**

**SUMMARY**

- 1.1 To update the Health and Wellbeing Board on the changes in commissioning arrangements and the current thinking on the next phase of transformation of children's health services.
- 1.2 To outline these changes and support the direction of travel toward further integration of commissioning and transformation across the Local Authority and Southern Derbyshire CCG.

**RECOMMENDATION**

- 2.1 To note these changes and support the move towards a more collaborative approach.
- 2.2 To consider the option of moving to one integrated commissioning board across the South Unit of Planning and to further develop a joint approach on agreed issues with Derbyshire County Council and the North Unit of Planning.

**REASONS FOR RECOMMENDATION**

- 3.1 There have been a number of changes to the landscape across children's health commissioning over the last six months. These changes include:
  - The agreement to formally establish one integrated commissioning team for children and young people across Southern Derbyshire CCG and the City Council.
  - The establishment of the STAR Board and completion of the KPMG report. This has resulted in a new transformation model being established. The new Children's Transformation and Delivery Board will meet for the first time on March 20<sup>th</sup>.
  - This new group will build upon the progress which has been made within the re-commissioning work including user and stakeholder engagement and development of an outcomes framework.
  - The transformation needs to ensure we create the opportunity to build a more seamless and integrated response to children, young people and families.
  - This will create an opportunity to consider the 'whole-system' including Primary Care and Acute and Tier 4 provision. The current RCHS programme only looks at community health provision and CAMHS.
  - The responsibility for 0 – 5 commissioning transfers to the Local Authority in October. This includes health visiting, school nursing, Family Nurse Partnership, vision screening and substance misuse for young people. Continued consideration

needs to be given to how this fits of these changes in commissioning arrangements.

- Our partnership with Derbyshire County Council and all four CCGs in Derbyshire has proved to be productive where we have strategic issues in common. The best example of this is the work on the behaviour pathway. Where appropriate we will look to build on this joint endeavour. A joint work plan will be developed so we can maximise our joint commissioning.
- With so many commissioning issues now being across Southern Derbyshire we will develop the current Integrated Commissioning Group, which sits under the Health and Well-being Board, to have a focus across the South Derbyshire Unit of Planning.

## SUPPORTING INFORMATION

### 4.1 Background and context

National policy is stressing the importance of more seamless and integrated delivery across health and social care. In the children's context this includes the education sector as well. This creates massive opportunities to improve delivery, offer earlier help and focus on the outcomes and improvements we want to see.

### 4.2 New Commissioning Arrangements

As part of the development in our commissioning arrangements across Southern Derbyshire the CCG have confirmed they wish to continue with our integrated approach developed by Derby City Council. Over the last two years SDCCG and the City Council have been working increasingly closely in the commissioning of children's services. An integrated commissioning team will be set up across the two organisations under the management of Frank McGhee (Director of Commissioning) reporting to Andy Layzell as well as to Andrew Bunyan, Director of Children's Services in the City. The team, including joint appointments with the Council, will cover the SDCCG boundary rather than just the City and members of that team would be representative of both Council and SDCCG in discussions within the rest of the county.

There are also some changes to governance arrangements focusing on the South Derbyshire area unit of planning that are being finalised as part of the South's System Transformation and Reconfiguration (STAR) Board. There will be a Children's Transformation Delivery Group (CTDG) chaired by Dr Andrew Mott. This is consistent with the other Delivery Groups that are being established and which report in to the STAR Board. This will be on a unit of planning footprint and therefore will include the Erewash population. This has now been established and will meet for the first time on March 20<sup>th</sup>.

These changes will not affect our commitment to a whole system approach and collaboration across City / County / LA and health especially around particular pieces of work. There are multiple opportunities for collaborative working and these need to be maximised. These changes do not affect safeguarding arrangements.

### 4.3 Procurement Implications

SDCCG still needs to commission the previous TCS contract by April 2016. The re-commissioning programme has resulted in changes to the operation of local providers and children's health services have been given additional prioritisation. This is an important change in emphasis.

There has been considerable progress made by the introduction of the re-commissioning children's health services (RCHS) programme. This has included the engagement with key stakeholders, the development of outcomes framework, core design principles and a design model. This work becomes the foundation of the new transformation board. The existing project team supports the new delivery board.

There has been good engagement with local providers during the RCHS project and through the STAR/KPMG discussions with children's services. There is good support for a more collaborative approach in-line with the STAR board. The new Children's Transformation Delivery Group will be a good opportunity to test this commitment.

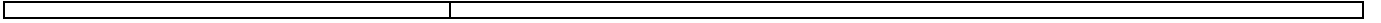
Procurement advice suggests that we should treat this next phase as a 'proof of concept' where we work with existing Providers. At a given point we will need to return to the issue of procurement options as the current contract expires March 31<sup>st</sup> 2016.

It will be important to further link these changes with the commissioning currently being consulted on by Derby Council with regard 0-19 Public Health provision. It will be important to ensure that joint commissioning plans are appropriately considered and aligned to the new emerging collaborative commissioning arrangements and ensuring care is seamless.

**This report has been approved by the following officers:**

<b>Legal officer</b>	Olu Idowu, Head of Legal Services
<b>Financial officer</b>	Alison Parkin, Head of Finance, Children & Young People
<b>Human Resources officer</b>	Liz Moore, Strategic HR Business Partner, Adults, Health & Housing and Children & Young People
<b>Estates/Property officer</b>	N/A
<b>Service Director(s)</b>	Alison Wynn, Assistant Director of Public Health Andy Layzell, Chief Operating Officer, Southern Derbyshire CCG
<b>Other(s)</b>	Dr Andy Mott, Southern Derbyshire CCG

<b>For more information contact:</b>	Frank McGhee 01332 642667 frank.mcghee@derby.gov.uk
<b>Background papers:</b>	None
<b>List of appendices:</b>	Appendix 1 – Implications



## IMPLICATIONS

### Financial and Value for Money

- 1.1 It will be important to see how this transformation is going to manage the demand for services better, improve the quality of care and the impact interventions are having on children, young people and families. No decisions have been taken around the management of financial resources across all the organisations concerned and this will be subject to further future considerations.

### Legal

- 2.1 In order to give effect to the proposal, if approved, it will be necessary for an agreement to be put in place across the Council and SDCCG regarding the integrated commissioning role and function. A draft has been developed and will be finalised over the next month.

### Personnel

- 3.1 There will be no integration of staff employment and both SDCCG and City Council policies and procedures will be adhered to in the management of staff.

### IT

- 4.1 N/A

### Equalities Impact

- 5.1 N/A

### Health and Safety

- 6.1 N/A

### Environmental Sustainability

- 7.1 N/A

### Property and Asset Management

- 8.1 N/A

### Risk Management

- 9.1 We need to ensure continued progress is made in transforming children's health services and in partnership with other children's services. This needs to take into account major risks such as safeguarding.

## **Corporate objectives and priorities for change**

- 10.1 This development is connected to our overall need to reduce demand and improve outcomes for children and young people in the City and Southern Derbyshire.