



**HEALTH AND WELLBEING BOARD**  
**16<sup>th</sup> May 2019**

**ITEM 08**

Report sponsor: Cate Edwynn, Director of Public Health and Andy Smith, Strategic Director of People Services  
Report author: Deb Watson

**‘Sizing the Prize’ - An Integration Support Offer from the Local Government Association (LGA)**

**Purpose**

- 1.1 This report provides the Health and Wellbeing Board (HWB) with a brief overview of ‘Sizing the Prize’.
- 1.2 ‘Sizing the Prize’ is an integration support offer from the Local Government Association (LGA).

**Recommendation(s)**

- 2.1 To note that Derby and Derbyshire is taking up the LGA integration support offer ‘Sizing the Prize’.
- 2.2 To receive future reports to update the HWB on the progress of the ‘Sizing the Prize’ initiative.

**Reason**

- 3.1 To support the HWB in delivering its duty to support integration and improve the health of its local population.

**Supporting information**

- 4.1 ‘Sizing the Prize’ is one of the two newest integration support offers from the Local Government Association (LGA).
- 4.2 Across the country, local place-based leaders are working to take forward more integrated health and care services for their local populations.

In November 2018, the LGA with sector partners the Association of Directors of Adult Social Services (ADASS), the Association of Directors of Public Health (ADsPH), NHS Confederation (NHSC), NHS Clinical Commissioners (NHSCC) and NHS Providers (NHSP) published ‘Shifting the Centre of Gravity: making place-based, person-centred health and care a reality’. This was an update to the June 2016 policy framework ‘Stepping up to the place: The key to successful health and care

integration’.

4.3 This shared vision is based on four key statements:

- Individuals using health and care services experience positive outcomes.
- Individuals, populations and communities maximise their health and wellbeing.
- Frontline staff use their experience and expertise to shape seamless care.
- Leaders work effectively across health and care, and drive transformation.

4.4 Deriving directly from the 2016 policy framework, and in response to requests from Health and Wellbeing Board (HWB) leaders, the LGA, working in partnership with ADASS, NHSCC and NHSC produced a self-assessment toolkit and facilitated workshop 'Stepping up to the Place', launched in July 2016.

The LGA facilitated a ‘Stepping up to the Place’ workshop with Derby and Derbyshire HWBs in October 2017.

4.5 Through these workshops, national HWB summits and national HWB leadership development events, local leaders identified where further support would be particularly beneficial to making progress locally.

4.6 The broad conclusion was that having diagnosed where their place was on their integration journey, local leaders wanted access to expert support focused on building their practical capability to get the job done together, to deliver real improvement for local people. They also commonly felt that delivering real improvements together was the best way to further build trust across local leaders and organisations.

4.7 One of the most common themes identified was the need to better galvanise local leadership across a place by identifying and quantifying the place-based benefits of integration to local people. This is in terms of service quality and release of trapped resources across local government, the NHS and wider sectors. Leaders often reported challenges in identifying the main local opportunities to improve health outcomes, service quality and release resources across the allocations of resources in available in a particular local place.

4.8 In response to this need, the LGA, working with Local Partnerships has developed ‘Sizing the Prize’: a facilitated process to support quantifying the benefits of placed based integration.

4.9 Using the same well established and evaluated process methodology from ‘Stepping up to the Place’, Sizing the Prize focuses on delivering the outcomes below:

- Determining the greatest opportunities from the present use of local allocations for integration to impact on health and wellbeing outcomes, service quality and shift of trapped resources.
- Understanding opportunities to shift resources across place to better support modern integrated place-based health and care service models.
- Understand opportunities for more efficient use of resources across place.
- Supporting local leaders to be galvanised around a shared agenda.

- Support the local finance community to develop and play its full role in service transformation through the integration journey.

4.10 Sizing the Prize is lead jointly by an LGA Associate facilitator and a member of Local Partnerships bringing knowledge of integration and leadership as well as expertise in data analysis to the process.

4.11 ***'Sizing the Prize' in Derby City***

Derbyshire and Derby City jointly engaged in integration support work in 2017, including an Integration Tool Workshop facilitated by the LGA in October 2017. Since then there have been a number of changes locally, and local leaders in the Health and Care system across and Derby City and Derbyshire now agree that the time is right to engage in further integration support in the form of 'Sizing the Prize'.

This work is currently in the planning stage and it is expected that interviews, data collection and analysis will be completed over the early summer.

**Public/stakeholder engagement**

5.1 Relevant stakeholders will be engaged within the 'Sizing the Prize' initiative as it progresses.

**Other options**

6.1 Not applicable.

**Financial and value for money issues**

7.1 Not applicable.

**Legal implications**

8.1 Not applicable.

**Other significant implications**

9.1 Not applicable.

This report has been approved by the following people:

Role	Name	Date of sign-off
Legal Finance Service Director(s)		

**Report sponsor**  
**Other(s)**

Cate Edwynn, Director of Public Health