Personnel Committee 3 October 2019

ITEM 07

Report sponsor: Nicola Sykes Report author: Zoe Bird

Temporary Agency Usage April 2019 to June 2019

Purpose

Derby City Council

- 1.1 This report presents figures on agency usage through the Matrix contract covering the period April 2019 to June 2019.
- 1.2 The purpose of this report is to complement establishment control and other measures currently in place across the Council designed to support managers in providing a flexible workforce whilst supporting the medium term financial plan.
- 1.3 The charts/tables in Appendix 1 show:
 - the total spend and hours used for quarter one 2019/2020, and comparisons to the previous quarter and 2016/2017, 2017/2018 and 2018/2019 data
 - the total spend by Directorate for quarter one 2019/2020
 - the total spend by job category in quarter one 2019/2020
 - the total number of active placements by Directorate
 - a breakdown of placements by reason and tenure
- 1.4 This report also shows the agency use in place as at 21st August 2019. See Appendix 2.

Recommendations

- 2.1 To note the content of this report.
- 2.2 To continue to monitor the appropriate use of agency staff, the length of agreements and to consider other alternatives whenever possible to ensure that a reduction is achieved.
- 2.3 To note the increase over the previous guarter.

Reasons

- 3.1 To continue the monitoring of overall spend, and appropriate use of agency staff including the length of agreements throughout the Council and provide the facility for monitoring performance.
- 3.2 To encourage discussion around less costly/alternative business solutions to be considered and savings to be made accordingly.
- 3.3 To minimise the recruitment of agency staff into the organisation at a time when the council is considering a range of options to support the medium term financial plan.

Supporting information

4.1 See appendix 1 for the full breakdown.

Public/stakeholder engagement

5.1 The report is for information and ongoing performance monitoring so no public/stakeholder engagement is required.

Other options

6.1 None.

Financial and value for money issues

7.1 The figures demonstrate an increase in agency spend compared to the previous quarter. Spend needs to continue to be closely monitored, especially in light of budgetary pressures.

Legal implications

8.1 None.

Other significant implications

9.1 None.

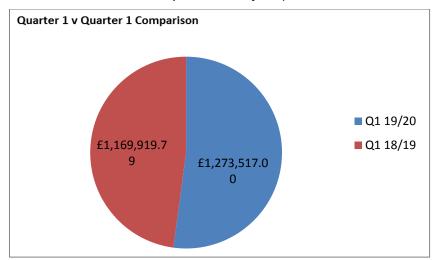
This report has been approved by the following people:

| Role | Name | Date of sign-off |
|---------------------|--------------|------------------|
| Legal | Olu Idowu | 27/08/2019 |
| Finance | Toni Nash | 27/08/2019 |
| Service Director(s) | Nicola Sykes | 27/08/2019 |
| Report sponsor | Nicola Sykes | 27/08/2019 |
| Other(s) | N/A | N/A |

List of appendices:Appendix 1: Supporting Information
Appendix 2: Agency Usage as at 21st August 2019

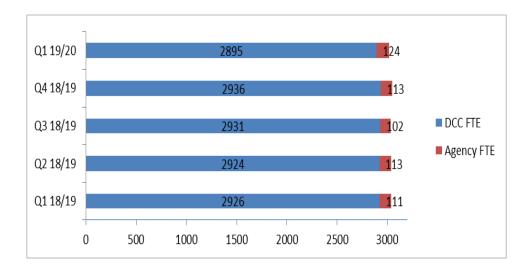
SUPPORTING INFORMATION

The total cost for quarter 1 2019/2020 was £1,273,517 (this represents a 5.98% increase on quarter 2 2018/2019 and an 8.86% increase on the same quarter last year).



| Quarter | Total Spend | Total Hours |
|---------------------|----------------|-------------|
| Quarter 1 2016/2017 | £1,746,863.66 | 108,538.00 |
| Quarter 2 2016/2017 | £1,660,724.60 | 93,542.25 |
| Quarter 3 2016/2017 | £1,445,247.10 | 66,903.00 |
| Quarter 4 2016/2017 | £1,418,144.86 | 63,416.00 |
| Quarter 1 2017/2018 | £1,438,400.63 | 67,359.25 |
| Quarter 2 2017/2018 | £1,328,283.50 | 66,572.75 |
| Quarter 3 2017/2018 | £1,075,449.86 | 50,127.75 |
| Quarter 4 2017/2018 | £1,128,828.95 | 51,878.00 |
| Quarter 1 2018/2019 | £1,169,919.79 | 53,360.00 |
| Quarter 2 2018/2019 | £1,162,233.80 | 54,549.00 |
| Quarter 3 2018/2019 | £1,107,858.76 | 49,053.00 |
| Quarter 4 2018/2019 | £1,201,694.03 | 54,282.30 |
| Quarter 1 2019/2020 | £1,273,517.00 | 59,804.00 |
| Total | £17,157,166.54 | 839,385.30 |

The agency usage for quarter 1 2019/2020 represents 4.11% of the overall workforce which is an increase of 0.40% on the previous quarter. However, overall headcount is lower than the previous quarter.



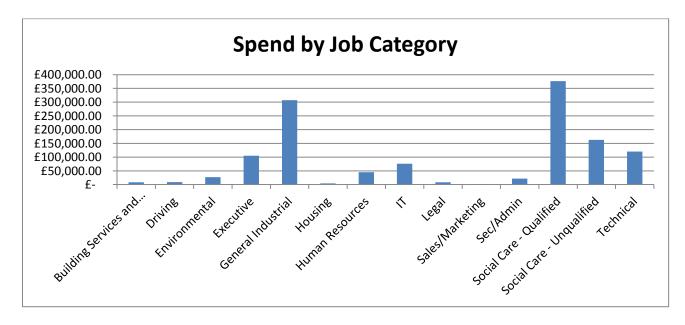
Appendix 1 continued

SUPPORTING INFORMATION

| Directorate | Hours | Spend | |
|---------------------|-----------|----------------|--|
| People Services | 23,480.00 | £ 591,325.00 | |
| Communities and | | | |
| Place | 29,868.00 | £ 439,038.00 | |
| Corporate Resources | 6,456.00 | £ 243,154.00 | |
| Corporate Core | 0.00 | £ - | |
| Total | 59,804.00 | £ 1,273,517.00 | |

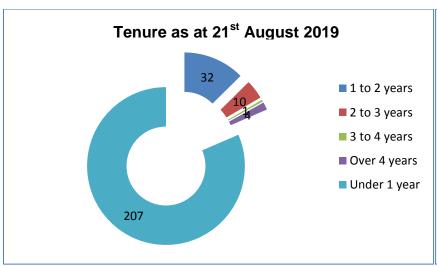
The People Services directorate accounted for the highest spend in Q1 2019/2020 at £591,325. This is followed by Communities and Place at £439,038.

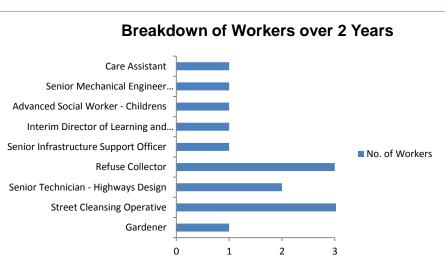
The job category with the highest spend for the third consecutive quarter is Qualified Social Care. This is followed by General Industrial.

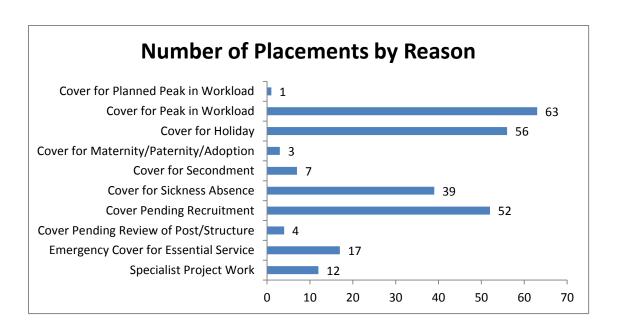


Appendix 1 continued

SUPPORTING INFORMATION







Appendix 2

AGENCY USAGE AS AT 21 AUGUST 2019

| Directorate | Type of Worker | Type of Work | No: Being Used |
|-----------------------|--|-----------------------------------|----------------|
| | Care Assistant | Providing unqualified social care | 60 |
| | Contact Supervisor | Providing unqualified social care | 3 |
| | Interim Director of Learning and Skills | Specialist role | 1 |
| | Occupational Therapist | Providing Qualified social care | 1 |
| People Services | Purchase Ledger Clerk | Providing administrative support | 1 |
| | Residential Childcare Worker | Providing unqualified social care | 40 |
| | Social Worker - Advanced | Providing Qualified social care | 11 |
| | Social Worker – Hospital Based | Providing Qualified social care | 2 |
| | Social Worker – Standard | Providing Qualified social care | 3 |
| | Social Worker - Community Mental Health Services | Providing Qualified social care | 4 |
| | Social Worker/Care Manager | Providing Qualified social care | 3 |
| | CAD Technician | Specialist role | 1 |
| | Compliance Manager | Specialist role | 1 |
| | Environmental Health Officer | Specialist role | 1 |
| | Gardener | General Industrial | 14 |
| | Highways Operative | General Industrial | 1 |
| | Housing Strategy Development Officer | Specific technical role | 1 |
| | Market Attendant | Specific technical role | 2 |
| Communities and Place | Operational Support Officer | Specific technical role | 1 |
| | Refuse Collector | General Industrial | 50 |
| | Refuse Driver | General Industrial | 4 |
| | Senior Technician - Highways Design | Specific technical role | 2 |
| | Strategic Partnerships Manager | Specialist role | 1 |
| | Street Cleansing Driver | General Industrial | 1 |
| | Street Cleansing Operative | General Industrial | 23 |
| | Business Support Assistant | Providing administrative support | 1 |
| | Customer Services Adviser | Providing administrative support | 4 |
| | Executive Assistant | Providing administrative support | 1 |
| | Fire Safety Service Manager | Specific technical role | 1 |
| | Interim Head of Property | Specialist role | 1 |
| | Health and Safety Adviser | Specialist role | 1 |
| Corporate Resources | HR Advisor | Specialist role | 2 |
| | HR Assistant Advisor | Providing administrative support | 2 |
| | Interim Head of Facilities Management | Specialist role | 1 1 |
| | Legal Officer | Specialist role | 1 1 |
| | Principal Insurance and Risk Officer | Specialist role | 1 1 |
| | Senior Architectural Technician | Specific technical role | 1 |
| | Senior Infrastructure Support Officer | Specialist role | 3 |
| | Senior Mechanical Engineer (Maintenance) | Specific technical role | 1 |

129 Total in People Services

103 Total in Communities and Place

| Strategic HR Manager S | Specialist role | 1 | 22 | Total in Corporate Resources |
|------------------------|-----------------|---|----|------------------------------|
|------------------------|-----------------|---|----|------------------------------|

254 TOTAL Workers in place on 21st August 2019