



**Derby and Derbyshire**  
Clinical Commissioning Group

# Creating an NHS DDCCG Strategic Commissioner

Update Presentation to Derby City HWBB board  
14<sup>th</sup> of November 2019  
Dr Chris Clayton

# Relative contribution of major determinants to health



Source: Robert Wood Johnson Foundation and University of Wisconsin Population Health Institute. Used in US to rank counties by health status

While this is from a US context it does have significant resonance with UK Evidence, though I would want to increase the contribution of housing to health outcomes from a UK perspective.

# Benefits of strategic commissioning

## The benefits of strategic commissioning for Derbyshire

We have identified four key areas that strategic commissioning will act as a catalyst for. These are all underpinned by our overarching 'why' statement – *'Unleashing the potential of our people and communities'*. The implementation of strategic commissioning is the best course for the people of Derbyshire and the only way to deliver truly integrated care.

1

### Implementing the 'Triple Aim'

Strategic commissioning in Derbyshire will enable a more holistic focus on our healthcare system and thus help us in the mission to achieving better health, better care and better value for citizens.

2

### Improving population health

By taking a strategic view of commissioning we enable ourselves to focus on improving healthy life expectancy by concentrating on prevention and helping our citizens lead active and healthy lives.

3

### Removing waste and duplication

Greater alignment of system partners will mean greater visibility on resource utilisation. This will lead to less waste of financial and human resource through the eradication of duplicative work.

4

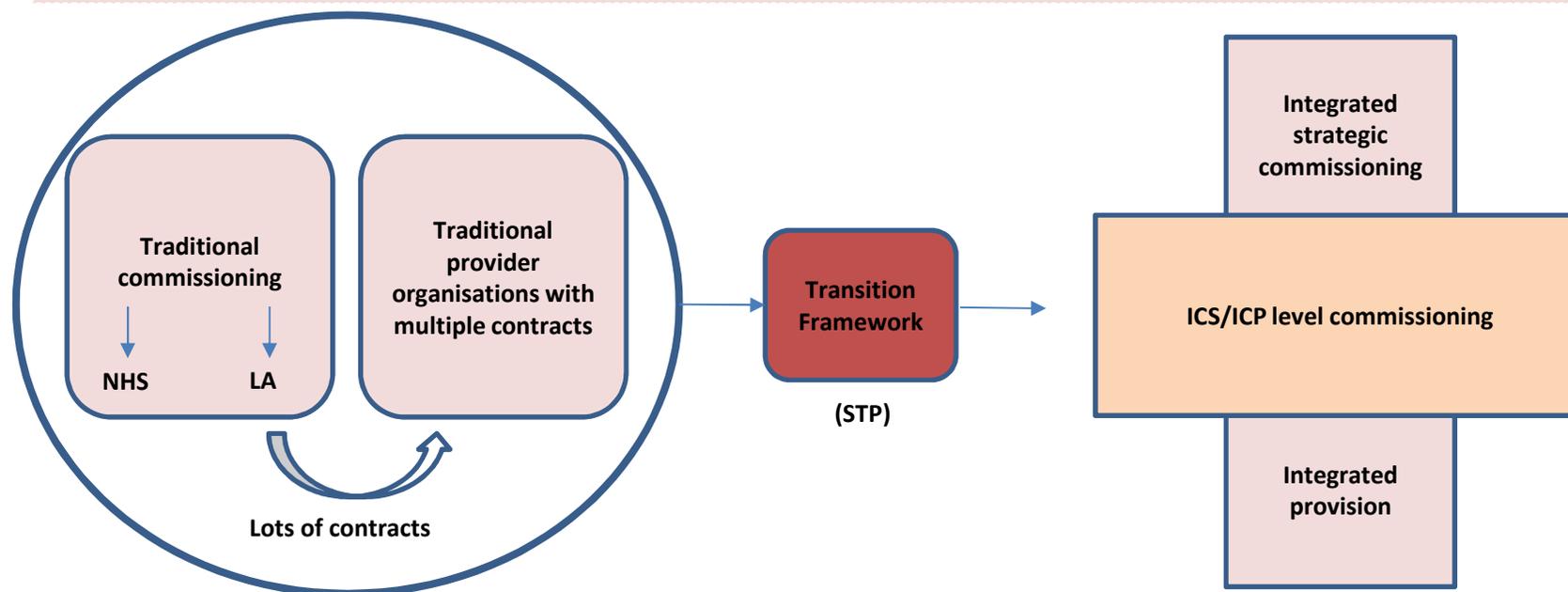
### Removing perverse incentives

Currently, the environment encourages providers to compete. By instead encouraging providers and commissioners to work in an integrated way, incentives that impede equal, universal coverage will disappear.

# Strategic commissioning architecture in Derbyshire

## How strategic commissioning will look for Derbyshire

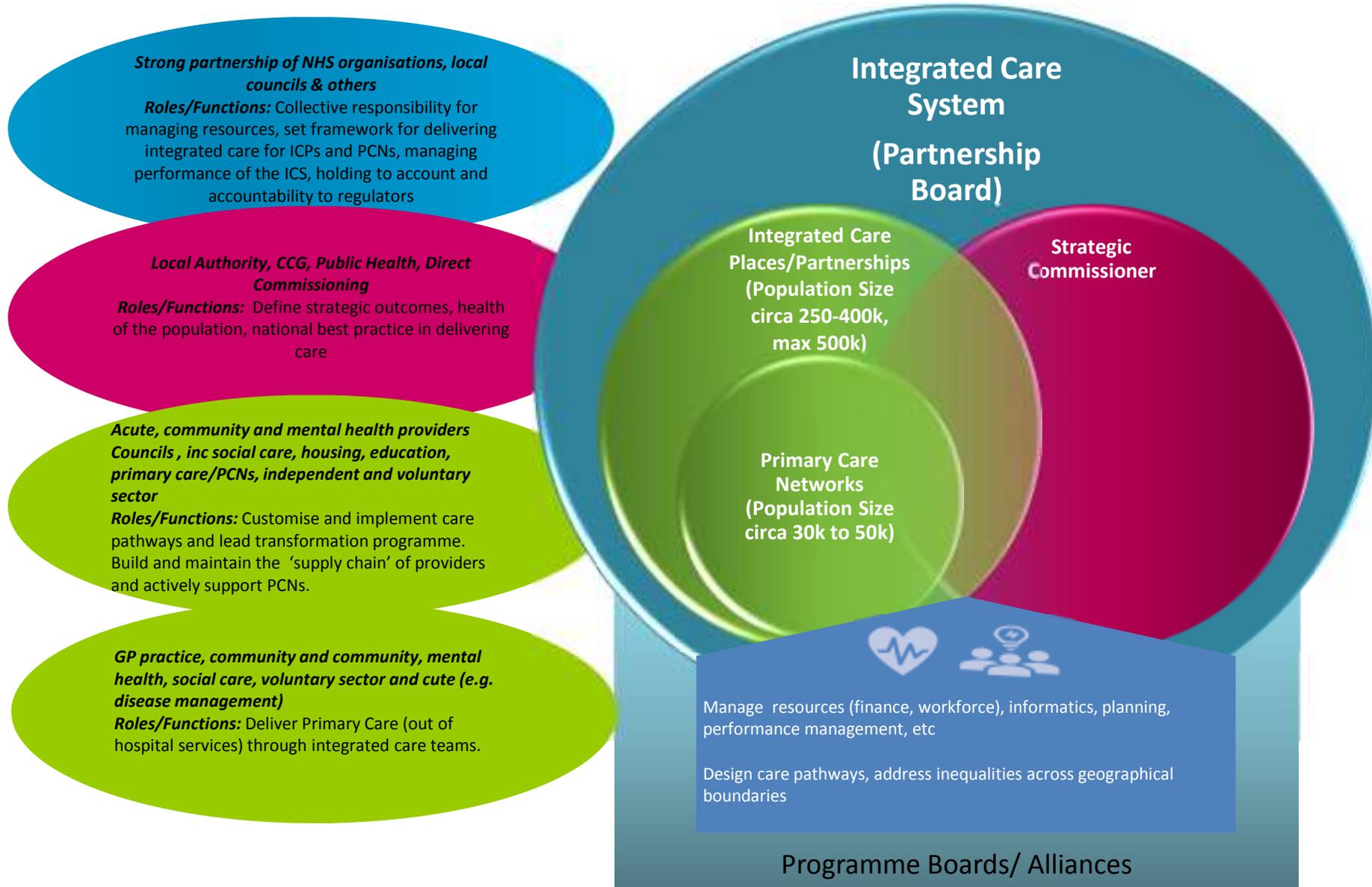
Strategic commissioning will be a departure from the current state for both the NHS and LA. There will no longer be a focus on **detailed contract specification, negotiation and monitoring** or the **routine use of tendering**. Rather, the emphasis will shift to **defining and measuring outcomes, putting in place capitated budgets, assigning appropriate incentives for providers** and **using longer term contracts** extending over five to ten year timelines.



**Current state** – many contracts, many specifications, fragmented, inconsistent, multiple dispute points and unwarranted variation

**Future state** - simplified, fewer contracts, fewer procurements, less unwarranted variation, reduced transaction costs, increased focus on delivery and transformation maintained.

# Integrated Care System (ICS): Job Cards



# Strategic commissioning functions

Derby and Derbyshire  
Clinical Commissioning Group



# Progress being made towards Strategic Commissioning

- **Merger of the 4 NHS CCGs for Derbyshire April 2019**
- **Ongoing work with Local Authorities & NHSE to strengthen current joint commissioning arrangements**
- **Development of the ICS (aim to be in shadow form April 2020) and build on the work of current 8 Derbyshire Places through the development of Integrated Care Partnerships (ICPs)**



**Derby and Derbyshire**  
Clinical Commissioning Group

# Thank you

## Questions