



Derby City Council

HEALTH AND WELLBEING BOARD
19 January 2017

ITEM 5

Report of the Senior Responsible Officer,
Joined Up Derbyshire

Joined Up Care Derbyshire (STP) - Update

SUMMARY

- 1.1 Since June, significant detailed work was undertaken, including, development of outline business cases; financial and workforce planning; development of provider and commissioner collaborations; and development of governance arrangements.
- 1.2 A final version of the Derbyshire STP – [Joined Up Care Derbyshire](#) was submitted in late October including: updated plan, financials along and outline business cases.
- 1.3 A review of the submission has been undertaken and feedback provided. The Derbyshire STP was considered '*...a credible base for operational planning*' and leadership and governance was considered to be strong. Some nervousness was expressed, however, as to the pace of expected changes in demand and further work was suggested in relation to some of the financial assumptions made. The plan, overall, was felt to represent a good starting position.
- 1.4 As required, contractual negotiations have taken place and all contracts between Clinical Commissioning Groups and NHS providers have now been agreed and signed meeting the requirements of NHS England.
- 1.5 The funds we had hoped to release to invest in the new models of delivery proposed in the plan are now, however, unfortunately committed. The plans set out in the STP will be progressed, but their delivery will have to be re- phased accordingly. This is the immediate priority for Chiefs to agree in the next few weeks.
- 1.6 Unfortunately, due to a number of organisational responsibilities, Ifti Majid is no longer able to fulfil the role of MD as planned. Given the importance of this role and associated supporting structure in delivering the STP, consideration is being given to the best way forward. This will be completed this month with a view to establish the System Team as soon as possible.
- 1.7 A communication and engagement plan is in the final stages of development with Healthwatch Derby and Derbyshire and experts from other key partners supporting its development. The plan sets out a framework for communicating and engaging key stakeholders, most notably the public and our workforce.

- 1.8 All the Chiefs and organisations they represent, remain fully committed to the direction of travel set out in Joined Up Care Derbyshire. Although we had hoped to be further forward, we are focused and confident that following further consideration we will have a credible and achievable plan that will deliver better health and wellbeing and better care for the people that need it in the most appropriate setting.

RECOMMENDATION

- 2.1 To note the current status of Joined Up Care Derbyshire (STP).

REASONS FOR RECOMMENDATION

- 3.1 To ensure the Health and Wellbeing Board remains fully briefed and involved in the ongoing development and delivery of the STP.

SUPPORTING INFORMATION

- 4.1 In November, the Health and Wellbeing Board (HWB) received an update on the status of the Derbyshire STP and progress made since the June submission.
- 4.2 Following on from the June submission, significant detailed work was undertaken, including, development of outline business cases – particularly of the priorities place, urgent care and prevention; financial and workforce planning; development of provider and commissioner collaborations; and development of governance arrangements.
- 4.3 Alongside this detailed work, regular reviews were had with NHS England¹ (NHSE) and NHS Improvement² (NHSI) ensuring that the Derbyshire STP was progressing appropriately and within in national expectations.
- 4.4 A final version of the Derbyshire STP – Joined Up Care Derbyshire was submitted on 21st October 2016 including an updated plan and financials along with outline business cases.

¹ NHS England leads the National Health Service (NHS) in England setting the priorities and direction of the NHS. It is an executive non-departmental public body the Department of Health overseeing the budget, planning, delivery and day-to-day operation of the commissioning side of the NHS in England.

² NHS Improvement is responsible for overseeing foundation trusts and NHS trusts, as well as independent providers that provide NHS-funded care. It supports providers to give patients consistently safe, high quality, compassionate care within local health systems that are financially sustainable.

- 4.5 NHSE co-ordinated an Arm's Length Body review of the submission and provided feedback in early December. Overall the Derbyshire STP was considered '...a credible base for operational planning' although some slight nervousness was expressed as to the pace of expected changes in demand and associated bed reductions.

Leadership and governance was considered to be clear and strong with the STP perceived to being a relatively good starting position. The proposed savings and how they are profiled were also considered credible. Further work, however, was suggested in relation to some of the financial assumptions, for example, assumptions around Sustainability and Transformation Funds.

- 4.6 Joined Up Care Derbyshire has now been published and can be accessed here <http://www.southernderbyshireccg.nhs.uk/publications/joinedupcarederbyshire/>.
- 4.7 Following submission of Joined Up Care Derbyshire, a number of next steps were identified for November and December 2016 including:
- Ongoing cross-county joined up working focusing on mitigation of winter pressures and on people who are frail and elderly.
 - Contracting for 2017/18 and 2018/19 including the plan to agree contracts aligned to the plans set out in the STP.
 - Development of a 'System Team' to support implementation, particularly finance, informatics, workforce and communications and included the appointment of a Managing Director.
 - Ongoing engagement including with the public and staff.
- 4.8 As required, contractual negotiations have taken place and all contracts between Clinical Commissioning Groups and NHS providers have now been agreed and signed meeting the requirements of NHS England.
- 4.9 Whilst it is positive we have reached a position of agreed and signed contracts, this has been a challenging process and are not now in the position we had hoped to be in regards to implementation of the STP.
- 4.10 The funds we had hoped to release to invest in the new models of delivery proposed in the plan are now, unfortunately, all committed. This does not mean that the plans set out in the STP will not be progressed but does mean that their delivery will have to be re-prioritised and phased accordingly. This is the immediate priority that Chiefs will be focussing on during January to ensure the momentum and progress achieved to-date is not lost.
- 4.11 As announced at the Joint Health and Wellbeing Board session held in November, Ifti Majid was appointed as Managing Director for Joined Up Care Derbyshire. In addition a number of System Lead posts were developed to support the MD and provide dedicated resource to maintain the impetus and drive in delivering the STP.

- 4.12 Unfortunately, due to a number of organisational responsibilities, Ifti Majid is no longer able to fulfil the role of MD. Given the importance of this role and associated supporting structure in delivering the STP, stock is being taken as to the best way forward which will be completed this month with a view to establish the System Team as soon as possible.
- 4.13 A communication and engagement plan is in the final stages of development with Healthwatch Derby and Derbyshire and experts from other key partners supporting its development. The plan sets out a framework for communicating and engaging key stakeholders, most notably the public and our workforce.
- 4.14 Despite the set-backs to the STP over the last month or so, all the Chiefs and organisations they represent, remain fully committed to the direction of travel set out in Joined Up Care Derbyshire. Although we had hoped to be further forward in this journey as originally planned, we are focused and confident that following further consideration and planning we will have a credible and achievable plan that will deliver better health and wellbeing and better care for the people that need it across Derby and Derbyshire and delivered in the most appropriate setting.

OTHER OPTIONS CONSIDERED

- 5.1 Not applicable, we are required to have a STP in place.

This report has been approved by the following officers:

Legal officer Financial officer Human Resources officer	
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Estates/Property officer Service Director(s) Other(s)	
For more information contact: Background papers: List of appendices:	Gary Thompson, Senior Responsible Officer, Joined Up Care Derbyshire. 01332 888177, Gary.Thompson@southernderbyshireccg.nhs.uk None Appendix 1 – Implications

IMPLICATIONS

Financial and Value for Money

- 1.1 One of the key purposes of the STP is to achieve a financially sustainable health and social care system for the people of Derbyshire.

Legal

- 2.1 The local NHS are required to have a STP in place for the Derbyshire footprint and have a responsibility to ensure appropriate involvement of the HWB.

The HWB has a duty to improve the health and wellbeing of its population and reducing health inequalities which is in line with the objectives and programmes set out in Joined Up Care Derbyshire.

Personnel

- 3.1 This paper has no workforce implications. Workforce planning, however, is a key element of the STP.

IT

- 4.1 The Local Digital Roadmap (LDR) and associated programme of projects will provide the IT infrastructure and developments required to support delivery of the STP. Responsibility for the LDR sits with the Derbyshire Informatics Delivery Board.

Equalities Impact

- 5.1 The STP sets out the local health and wellbeing gap – or health inequalities. A primary objective of the STP is to reduce health inequalities across Derby and Derbyshire.

Health and Safety

- 6.1 N/A

Environmental Sustainability

- 7.1 N/A

Property and Asset Management

- 8.1 The effective use of NHS estates and other assets is a workstream within the STP.

Risk Management

- 9.1 There are currently significant risks to the delivery of health and social care within Derby and Derbyshire. The STP aims to minimise these risks and deliver a sustainable system. There are, however, significant challenges to its delivery and requires a fast pace of change which has some inherent risks. Management of these risks is incorporated within the established governance arrangements.

Corporate objectives and priorities for change

- 10.1 Delivery of the plans set out in the STP will support the corporate objectives of the organisations represented within the plan, including Derby City Council – most notably in relation to improving health and wellbeing.