



Derby City Council

**HEALTH AND WELL-BEING BOARD
12 March 2015**

ITEM 5

Report of the Strategic Director of Adults,
Health & Housing and Chief Officer Southern
Derbyshire Clinical Commissioning Group

Health and Social Care Five Year Transformation Plan

SUMMARY

- 1.1 Health and social care partners have participated in a system-wide review to define the priorities for transformation that will ensure a long term sustainable health and social care system.
- 1.2 Extensive benchmarking analysis has been done as have a number of one-to-one interviews and workshops with leaders and front line staff, clinicians and middle management.
- 1.3 The governance for overseeing the transformation has also been reviewed to ensure it is fit for purpose.
- 1.4 A presentation will accompany this report to take all Health and Well-being Board members through our system review and the outcomes of it.

RECOMMENDATION

- 2.1 To note and consider the findings of the system-wide review.
- 2.2 To endorse the Transformation Programme and agree to receive regular updates on progress.

REASONS FOR RECOMMENDATION

- 3.1 The current system of health and social care is unsustainable both in financial terms and outcomes for citizens. A transformation plan is required to engineer service change to meet the future needs of our population whilst achieving financial balance.



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SUPPORTING INFORMATION

- 4.1 Health and social care partners have participated in a system-wide review to define the priorities for transformation that will ensure a long term sustainable health and social care system.
- 4.2 In a sustainable health and social care system access, quality and affordability should be in balance. In Southern Derbyshire, pressure on affordability is increasing due to increasing demand. This is manifesting itself in decreasing access to services for a population that has lower than average health and well-being.
- 4.3 The current configuration of the health and social care system results in an unsustainable and unaffordable system which is not likely to cope with additional demand in the future. The biggest component of this is the increasing non-elective demand by a growing older population and how the current system is set up to manage this.
- 4.4 The current deficit for the whole local health economy is £6.7m in 2013/14 and a do-nothing scenario shows an in-year deficit of £149.6m in 2018/19. In 2018/19 all providers will be in deficit in the do-nothing scenario mainly due to the tariff deflator.
- 4.5 The Health and Well-being Board has adopted a vision for the direction of travel in the coming years, visualised by “the wedge”. The model is based on the principle of shifting care into the lower tiers of care thereby better meeting the needs of individuals. There is an emphasis on prevention and early intervention which puts individuals at the centre of decisions about their care and adopts and integrated local provision of services.
- 4.6 The presentation accompanying this covering sets out how we propose to transform our system and bring it into balance.

OTHER OPTIONS CONSIDERED

- 5.1 To do nothing is not an option and our financial modelling shows that all NHS providers are heading for a large deficit if the whole system is not transformed.

This report has been approved by the following officers:

Legal officer Financial officer Human Resources officer Estates/Property officer Service Director(s) Other(s)	
For more information contact: Background papers: List of appendices:	Cath Roff 01332 643550 cath.roff@derby.gov.uk None Appendix 1 – Implications

IMPLICATIONS

Financial and Value for Money

1.1 Not applicable

Legal

2.1 Not applicable

Personnel

3.1 Not applicable

Equalities Impact

4.1 Not applicable

Health and Safety

5.1 Not applicable

Environmental Sustainability

6.1 Not applicable

Property and Asset Management

7.1 Not applicable

Risk Management

8.1 Not applicable

Corporate objectives and priorities for change

9.1 Not applicable

